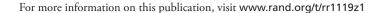


The Army's Local Economic Effects

Appendix B, Volume I: Alabama Through Minnesota

Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie L. McDonald, Judith D. Mele, Paul Ng, Meagan Smith, Cole Sutera, Christopher Skeels



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To help inform decisionmaking in the event that the Army experiences significant changes to its budget, the U.S. Army Quadrennial Defense Review Office asked the RAND Arroyo Center to provide an empirical understanding of how Army spending affects communities and states. This report presents findings from RAND Arroyo Center research on the economic activity supported by Army spending at the local level.

This research was sponsored by the U.S. Army, G-8, and conducted within the RAND Arroyo Center's Strategy and Resources Program. The program director is Dr. Terrence Kelly, and the co–principal investigators for this report were Dr. Christopher Schnaubelt and Dr. Craig Bond. RAND Arroyo Center, part of the RAND Corporation, is a federally funded research and development center sponsored by the United States Army.

This appendix is an ancillary volume to *The Army's Local Economic Effects*.¹ In Chapters Two and Three of the main report, we explain the methodology and terminology used in the analysis, describe the sources of data, and provide summaries of the economic effects of Army spending at the district and state level.

The results use *national* Army spending to derive *local* economic effects. As such, the ratio of economic output to direct spending, often termed the "output multiplier," would likely overestimate the economic impact of changes in *local* Army spending in a given region for two reasons. First, the ratio includes the effects of both in-region and out-of-region Army spending on the economic activity within each district and state, while the economic impact analysis would only change final demand within the region. Second, in our analysis, local Army spending in a region is not necessarily equal to the change in final demand in a region due to potential subcontracting. Rather, our results are appropriate estimates of the effect of total, nationwide Army spending on each congressional district and state.

In this appendix, we provide detailed results of our analysis, organized by state and congressional district. We start by describing the overall economic affects for each state, then delve into more detail by fiscal year, from 2012 through 2014. Next, we parse the data by congressional district, providing maps and calculations. This volume includes Alabama through Missouri. Volume 2 includes Montana through Wyoming.²

The following terms are used in the tables.

¹ Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie McDonald, Judith Mele, Paul Ng, Meagan Smith, Cole Sutera, and Christopher Skeels, *The Army's Local Economic Effects*, Santa Monica, Calif: RAND Corporation, RR-1119/1-A, 2015a (available at www.rand.org/t/RR1119)

² Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie McDonald, Judith Mele, Paul Ng, Meagan Smith, Cole Sutera, and Christopher Skeels, *The Army's Local Economic Effects: Appendix B*, Volume II: *Mississippi Through Wyoming*, Santa Monica, Calif: RAND Corporation, RR-1119/2-A, 2015b. (available at www.rand.org/t/RR1119z2)

- All Army direct spending is the primary input into the input-output models. It is the estimated amount of Army spending on procurement, personnel—including Regular Army, U.S. Army Reserve (USAR), Army National Guard (ARNG), and civilians—and retirees within a region. The figure reported in the tables includes all reported Army spending within a congressional district, adjusted for outgoing and ingoing subcontracts. This includes military and government civilian payroll and retiree pay for active component, Army National Guard, and U.S. Army Reserve, plus acquisition and services contracts in the district. (Direct spending in sectors with zero output in IMPLAN district model is assumed to be passed out of district.) We do not include demand from Army spending from the rest of the country. As discussed in Chapter Two, however, it is possible that a positive level of spending for a particular North American Industry Classification System industry in a given district corresponds with an Impact Analysis for Planning (IMPLAN) model sector with zero output for that sector. In such cases, we assume that the contract is passed directly out of the district as a subcontract.³ This creates a gap between all Army direct spending and the change in final demand within a district.
- Additional economic output is the estimated amount of economic activity that Army-generated demand supports in a region, as measured by the value of production in all sectors of the economy that is supported within a region as a result of all Army final demand (all Army direct spending minus assumed subcontracting for zero economic activity sectors). This includes estimated indirect and induced effects of all Army direct spending within and outside of the district, as well as changes in final demand as a result of Army spending within the district and intermediate demand generated from outside the district.
- Army-driven economic output includes all Army direct spending assumed to stay in the district, plus estimated additional economic output. It does not include spending passed out of the district.
- All Army direct employment is an estimate of the total number of persons employed by the Army in a region at any time during the fiscal year, including Regular Army, USAR, ARNG, and civilians. It is measured as the number of unique individuals appearing in the Defense Enrollment Eligibility Reporting System (DEERS) files with valid United States home addresses in each fiscal year. It is not directly used as an input into the economic model. It includes military and government civilian personnel for active component, Army National Guard, and U.S. Army Reserve, including soldiers not on active duty. Individuals who have claimed multiple addresses in multiple regions during a fiscal year are counted in each region. As such, sums of personnel across regions may not be accurate reflections of the number of individuals employed in a given year. In addition, the counts are of individuals employed at any time during the fiscal year by the Army. As such, these numbers cannot be aggregated to obtain overall force size.
- Additional employment is an estimate of the non-Army employment associated with additional economic output, using region-specific ratios of output to employment by sector contained within IMPLAN. It includes estimated employment related to direct spending on contracting and procurement, as well as indirect employment generated by the backward-linkages in the district-level economy. It includes indirect and induced effects of all Army direct spending within and outside of the district.

³ This spending will, however, be captured by the national model estimates.

 All Army personnel and additional employment is the total employment supported by Army direct spending nationwide, including all supplying activity. It measures the estimated direct, indirect, and induced jobs supported by all Army spending within a region, and is equal to the sum of all Army direct employment and additional employment.

In addition to the terms defined above, the state-level tables include economic effects calculated on a component-specific basis. In particular, we assign direct spending, where possible, to components according to an aggregation of appropriation categories that results in the following categories:

- Regular Army
- Army Reserve
- National Guard
- Civilian/retiree/survivor.

ARNG direct spending includes ARNG military personnel, operations and maintenance, and military construction. This accounted for about 9 percent of Army spending in fiscal year (FY) 2014. USAR direct spending includes USAR military personnel, operations and maintenance, and military construction. This accounted for about 5 percent of Army spending in FY 2014.

Regular Army direct spending includes Regular Army military personnel, operations and maintenance, military construction, procurement, RDTE, and spending not explicitly associated with a component other than government civilian pay, and payment to retirees and survivors. In FY 2014, Army procurement accounted for about 11 percent of the Regular Army direct spending, although both the Reserve and Guard also benefit from Army procurement. About 60 percent of Army procurement benefits the Regular Army, 10 percent benefits the Reserve, and 30 percent benefits the Guard based upon their proportionate shares of capital/materiel as calculated by the Army G-8, although the distributions vary from year to year. Army RDT&E, which also benefits all components, accounted for about 5 percent, while several nonoperational Army responsibilities accounted for about 8 percent. These included civil works (Corps of Engineers), the Joint Improvised Explosive Device Defeat Organization, support to foreign militaries, chemical weapons demilitarization, and maintenance of military cemeteries, among others. These additional Army responsibilities are predominantly performed by Regular Army military and civilian personnel, but may include small percentages of Reserve and Guard contributions. Chapter Three and Appendix A in The Army's Local Economic Effects provides additional details about the appropriations subcategories that are used in the analysis.⁴

All spending and output results are presented in 2012 dollars. Results within and among tables may not sum exactly due to rounding errors. State-level personnel are calculated by summing congressional district counts. As such, individuals who have claimed multiple residences across congressional districts within a state given year will be counted multiple times.

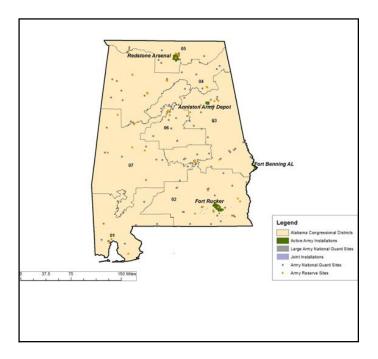
 $^{^4}$ Schnaubelt, Bond, Camm, et al., 2015. This assignment explicitly links the effects of the obligations represented by our data of Army spending to the type of appropriation that the Congress uses to allow the spending. However, it is possible that additional dollars were appropriated to Army components but used for spending not captured by our data, and/or not appropriated to the Army specifically but the spending was managed by the Army. In other words, our results do not show the effect of all appropriated dollars to the Army, but rather the effect of all obligated dollars contained in the contracts database that is associated with the Army.



FY 2014 State at a Glance: Alabama

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 5,175,890,135 | \$ 12,098,464,489 | \$ 17,274,354,624 | 14,445 | 118,838 | 133,283 |
| ARNG | \$ 219,949,024 | \$ 505,052,153 | \$ 725,001,177 | 13,548 | 5,063 | 18,611 |
| USAR | \$ 79,598,750 | \$ 171,224,253 | \$ 250,823,003 | 6,173 | 1,649 | 7,822 |
| Civ/Ret/Surv | \$ 1,502,773,949 | \$ 3,302,659,343 | \$ 4,805,433,292 | 21,537 | 31,561 | 53,098 |
| Total | \$ 6,978,211,858 | \$ 16,077,400,238 | \$ 23,055,612,096 | 55,703 | 157,111 | 212,814 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 466,081,087 |
| 2 | \$ 5,644,167,869 |
| 3 | \$ 2,109,323,173 |
| 4 | \$ 457,342,958 |
| 5 | \$ 13,684,265,374 |
| 6 | \$ 329,491,330 |
| 7 | \$ 364,940,307 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 38,009 |
|---------------------------|--------|
| Survivors | 38,009 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Alabama FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 187,151,540 | \$ 408,656,248 | \$ 595,807,788 | 3,105 | 4,076 | 7,181 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 296 | 1,372 | 636 | 801 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,562,064,957 | \$ 4,048,143,949 | \$ 5,610,208,906 | 18,452 | 42,753 | 61,205 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 8,390 | 5,363 | 1,703 | 2,995 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 843,816,163 | \$ 1,671,303,270 | \$ 2,515,119,433 | 13,792 | 17,194 | 30,986 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 5,148 | 2,412 | 1,261 | 4,970 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 169,910,440 | \$ 328,159,391 | \$ 498,069,831 | 4,222 | 2,346 | 6,568 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 280 | 1,460 | 550 | 1,932 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 4,398,494,587 | \$ 9,665,603,079 | \$ 14,064,097,666 | 16,104 | 89,961 | 106,065 |
| R | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,489 | 1,631 | 1,093 | 11,891 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 112,684,322 | \$ 181,080,770 | \$ 293,765,092 | 3,405 | 1,459 | 4,864 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 277 | 1,317 | 943 | 868 | | |

Alabama FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 142,337,940 | \$ 322,491,520 | \$ 464,829,460 | 2,833 | 2,521 | 5,354 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 295 | 1,204 | 911 | 422 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 7,416,459,949 | \$ 16,625,438,227 | \$ 24,041,898,176 | 61,913 | 160,310 | 222,223 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 16,176 | 14,760 | 7,098 | 23,878 | | |

Alabama FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 156,151,510 | \$ 332,214,946 | \$ 488,366,456 | 3,069 | 3,200 | 6,269 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 338 | 1,380 | 600 | 751 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,435,864,852 | \$ 3,897,449,000 | \$ 5,333,313,852 | 18,192 | 43,234 | 61,426 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 8,456 | 5,232 | 1,606 | 2,898 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 755,660,872 | \$ 1,384,109,229 | \$ 2,139,770,102 | 13,246 | 12,727 | 25,973 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 5,219 | 2,338 | 1,223 | 4,466 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 151,447,177 | \$ 231,783,912 | \$ 383,231,090 | 3,974 | 1,849 | 5,823 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 268 | 1,435 | 485 | 1,786 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 3,941,799,615 | \$ 8,005,294,971 | \$ 11,947,094,586 | 15,425 | 76,419 | 91,844 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,510 | 1,620 | 1,046 | 11,248 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 109,072,792 | \$ 181,846,058 | \$ 290,918,850 | 3,210 | 1,491 | 4,701 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 259 | 1,285 | 887 | 778 | | |

Alabama FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 123,474,033 | \$ 255,760,688 | \$ 379,234,721 | 2,790 | 2,021 | 4,811 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 317 | 1,238 | 847 | 388 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 6,673,470,851 | \$ 14,288,458,804 | \$ 20,961,929,657 | 59,906 | 140,941 | 200,847 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 16,366 | 14,529 | 6,695 | 22,315 | | |

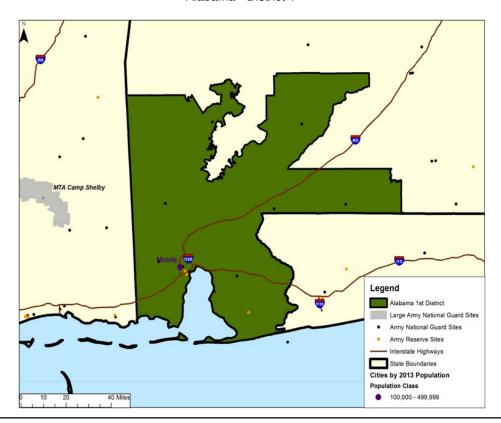
Alabama FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|----------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 150,787,519 | \$ 315,293,568 | \$ 466,081,087 | 2,917 | 3,111 | 6,028 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 282 | 1,317 | 568 | 751 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,436,724,094 | \$ 4,207,443,775 | \$ 5,644,167,869 | 16,214 | 47,613 | 63,827 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 7,170 | 4,728 | 1,490 | 2,826 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 721,812,967 | \$ 1,387,510,206 | \$ 2,109,323,173 | 12,456 | 13,046 | 25,502 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 4,898 | 2,188 | 1,117 | 4,253 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 165,131,820 | \$ 292,211,139 | \$ 457,342,958 | 3,738 | 2,234 | 5,972 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 226 | 1,359 | 429 | 1,723 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 4,239,687,390 | \$ 9,444,577,984 | 577,984 \$ 13,684,265,374 14,751 | 14,751 | 87,748 | 102,499 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,394 | 1,509 | 995 | 10,853 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 124,889,547 | \$ 204,601,783 | \$ 329,491,330 | 3,015 | 1,594 | 4,609 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 211 | 1,262 | 799 | 742 | | |

Alabama FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 139,178,524 | \$ 225,761,783 | \$ 364,940,307 | 2,611 | 1,762 | 4,373 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 264 | 1,183 | 775 | 389 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 6,978,211,861 | \$ 16,077,400,238 | \$ 23,055,612,098 | 55,702 | 157,108 | 212,810 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,444 | 13,548 | 6,173 | 21,537 | | |

Alabama - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 187,151,540 | \$ 156,151,510 | \$ 150,787,519 |
| Additional Economic Output 2 | \$ 408,656,248 | \$ 332,214,946 | \$ 315,293,568 |
| Army-Driven Economic Output 3 | \$ 595,807,788 | \$ 488,366,456 | \$ 466,081,087 |
| All Army Direct Employment 4 | 3,105 | 3,069 | 2,917 |
| Additional Employment 5 | 4,076 | 3,200 | 3,111 |
| All Army Personnel and Additional Employment ⁶ | 7,181 | 6,269 | 6,028 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

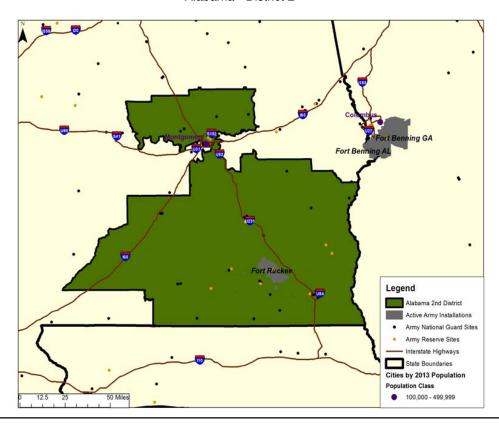
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,562,064,957 | \$ 1,435,864,852 | \$ 1,436,724,094 |
| Additional Economic Output ² | \$ 4,048,143,949 | \$ 3,897,449,000 | \$ 4,207,443,775 |
| Army-Driven Economic Output ³ | \$ 5,610,208,906 | \$ 5,333,313,852 | \$ 5,644,167,869 |
| All Army Direct Employment 4 | 18,452 | 18,192 | 16,214 |
| Additional Employment 5 | 42,753 | 43,234 | 47,613 |
| All Army Personnel and Additional Employment ⁶ | 61,205 | 61,426 | 63,827 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

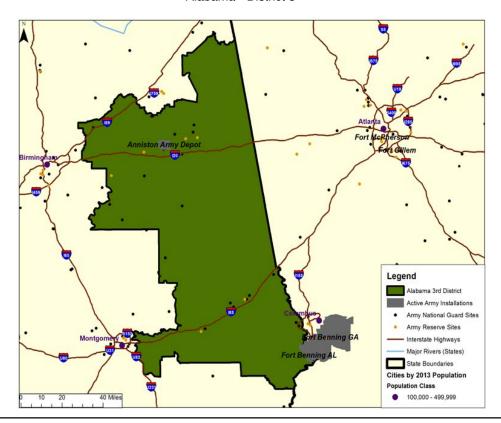
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 843,816,163 | \$ 755,660,872 | \$ 721,812,967 |
| Additional Economic Output ² | \$ 1,671,303,270 | \$ 1,384,109,229 | \$ 1,387,510,206 |
| Army-Driven Economic Output 3 | \$ 2,515,119,433 | \$ 2,139,770,102 | \$ 2,109,323,173 |
| All Army Direct Employment 4 | 13,792 | 13,246 | 12,456 |
| Additional Employment 5 | 17,194 | 12,727 | 13,046 |
| All Army Personnel and Additional Employment ⁶ | 30,986 | 25,973 | 25,502 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

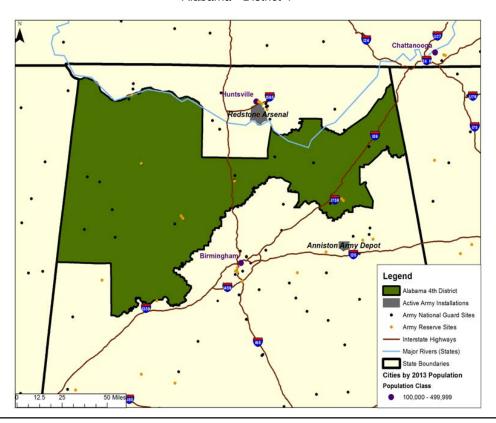
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 169,910,440 | \$ 151,447,177 | \$ 165,131,820 |
| Additional Economic Output 2 | \$ 328,159,391 | \$ 231,783,912 | \$ 292,211,139 |
| Army-Driven Economic Output 3 | \$ 498,069,831 | \$ 383,231,090 | \$ 457,342,958 |
| All Army Direct Employment 4 | 4,222 | 3,974 | 3,738 |
| Additional Employment 5 | 2,346 | 1,849 | 2,234 |
| All Army Personnel and Additional Employment ⁶ | 6,568 | 5,823 | 5,972 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

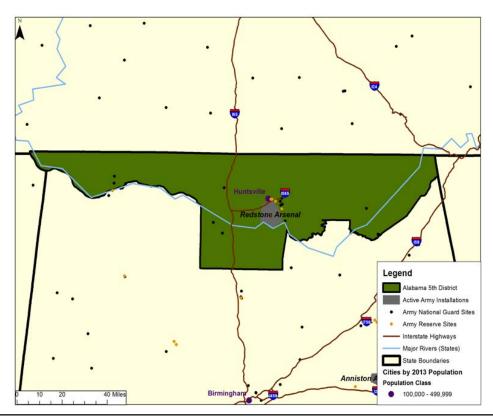
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|-------------------|-------------------|-------------------|
| All Army Direct Spending | \$ 4,398,494,587 | \$ 3,941,799,615 | \$ 4,239,687,390 |
| Additional Economic Output ² | \$ 9,665,603,079 | \$ 8,005,294,971 | \$ 9,444,577,984 |
| Army-Driven Economic Output ³ | \$ 14,064,097,666 | \$ 11,947,094,586 | \$ 13,684,265,374 |
| All Army Direct Employment 4 | 16,104 | 15,425 | 14,751 |
| Additional Employment 5 | 89,961 | 76,419 | 87,748 |
| All Army Personnel and Additional Employment ⁶ | 106,065 | 91,844 | 102,499 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

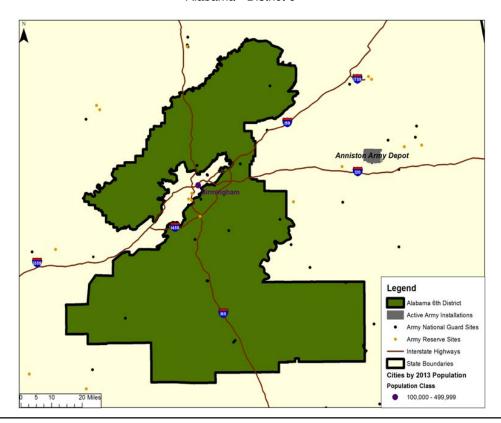
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 112,684,322 | \$ 109,072,792 | \$ 124,889,547 |
| Additional Economic Output 2 | \$ 181,080,770 | \$ 181,846,058 | \$ 204,601,783 |
| Army-Driven Economic Output ³ | \$ 293,765,092 | \$ 290,918,850 | \$ 329,491,330 |
| All Army Direct Employment 4 | 3,405 | 3,210 | 3,015 |
| Additional Employment 5 | 1,459 | 1,491 | 1,594 |
| All Army Personnel and Additional Employment ⁶ | 4,864 | 4,701 | 4,609 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

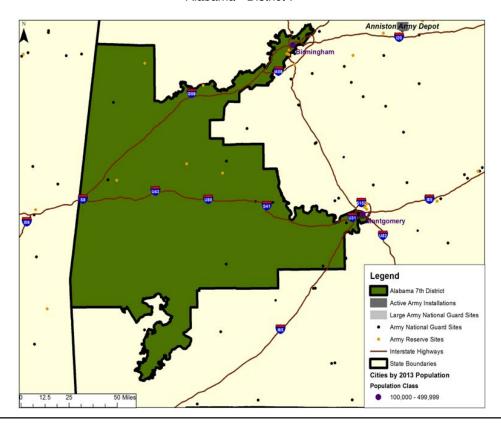
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 142,337,940 | \$ 123,474,033 | \$ 139,178,524 |
| Additional Economic Output 2 | \$ 322,491,520 | \$ 255,760,688 | \$ 225,761,783 |
| Army-Driven Economic Output 3 | \$ 464,829,460 | \$ 379,234,721 | \$ 364,940,307 |
| All Army Direct Employment 4 | 2,833 | 2,790 | 2,611 |
| Additional Employment 5 | 2,521 | 2,021 | 1,762 |
| All Army Personnel and Additional Employment ⁶ | 5,354 | 4,811 | 4,373 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

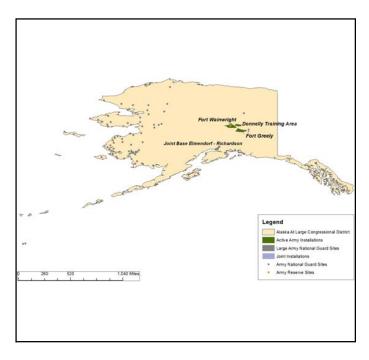
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Alaska

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 1,365,443,022 | \$ 2,439,937,406 | \$ 3,805,380,428 | 18,708 | 19,563 | 38,271 |
| ARNG | \$ 80,597,870 | \$ 144,021,944 | \$ 224,619,814 | 2,350 | 1,155 | 3,505 |
| USAR | \$ 6,390,530 | \$ 11,419,365 | \$ 17,809,895 | 732 | 92 | 824 |
| Civ/Ret/Surv | \$ 196,419,576 | \$ 350,986,063 | \$ 547,405,639 | 2,558 | 2,814 | 5,372 |
| Total | \$ 1,648,850,998 | \$ 2,946,364,778 | \$ 4,595,215,776 | 24,348 | 23,624 | 47,972 |



| District | Army-Driven Economic |
|----------|----------------------|
| Number | Output |
| 1 | \$ 4,595,215,776 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 3,828 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Alaska FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|--------------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,833,884,190 | \$ 3,300,920,853 | \$ 5,134,805,043 | 25,768 | 26,172 | 51,940 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 19,486 | 2,482 | 798 | 3,002 | | |
| Total | • | All Army Direct Employment | Additional Employment | All Army Personne + Additional | | |
| | \$ 1,833,884,190 | \$ 3,300,920,853 | \$ 5,134,805,043 | 25,768 | 26,172 | 51,940 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 19,486 | 2,482 | 798 | 3,002 | | |

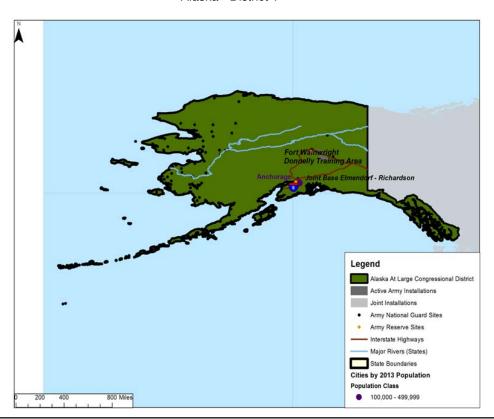
Alaska FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,528,054,912 | \$ 2,459,581,031 | \$ 3,987,635,943 | 27,615 | 19,964 | 47,579 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 21,677 | 2,483 | 782 | 2,673 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,528,054,912 | \$ 2,459,581,031 | \$ 3,987,635,943 | 27,615 | 19,964 | 47,579 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 21,677 | 2,483 | 782 | 2,673 | | |

Alaska FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,648,850,998 | \$ 2,946,364,778 | \$ 4,595,215,776 | 24,348 | 23,623 | 47,971 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 18,708 | 2,350 | 732 | 2,558 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,648,850,998 | \$ 2,946,364,778 | \$ 4,595,215,776 | 24,348 | 23,623 | 47,971 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 18,708 | 2,350 | 732 | 2,558 | | |

Alaska - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,833,884,190 | \$ 1,528,054,912 | \$ 1,648,850,998 |
| Additional Economic Output ² | \$ 3,300,920,853 | \$ 2,459,581,031 | \$ 2,946,364,778 |
| Army-Driven Economic Output ³ | \$ 5,134,805,043 | \$ 3,987,635,943 | \$ 4,595,215,776 |
| All Army Direct Employment 4 | 25,768 | 27,615 | 24,348 |
| Additional Employment 5 | 26,172 | 19,964 | 23,623 |
| All Army Personnel and Additional Employment ⁶ | 51,940 | 47,579 | 47,971 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

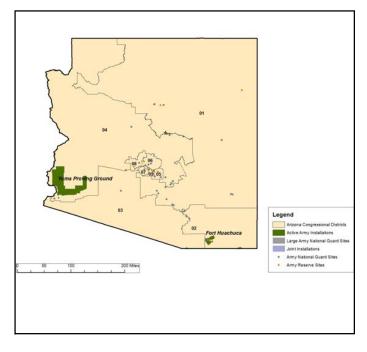
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Arizona

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 5,310,048,874 | \$ 10,847,908,543 | \$ 16,157,957,417 | 11,190 | 92,382 | 103,572 |
| ARNG | \$ 98,448,732 | \$ 209,446,378 | \$ 307,895,110 | 7,820 | 1,828 | 9,648 |
| USAR | \$ 48,546,556 | \$ 104,331,873 | \$ 152,878,429 | 5,193 | 919 | 6,112 |
| Civ/Ret/Surv | \$ 594,884,373 | \$ 1,293,067,046 | \$ 1,887,951,419 | 4,997 | 11,866 | 16,863 |
| Total | \$ 6,051,928,535 | \$ 12,454,753,840 | \$ 18,506,682,375 | 29,200 | 106,995 | 136,195 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 258,237,821 |
| 2 | \$ 3,462,552,631 |
| 3 | \$ 3,496,793,639 |
| 4 | \$ 583,157,963 |
| 5 | \$ 7,839,535,191 |
| 6 | \$ 332,445,517 |
| 7 | \$ 913,437,230 |
| 8 | \$ 390,877,863 |
| 9 | \$ 1,229,644,518 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 18,176 |
|---------------------------|--------|
| | |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Arizona FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 89,343,013 | \$ 136,499,811 | \$ 225,842,824 | 2,330 | 1,208 | 3,538 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 338 | 1,016 | 383 | 592 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,255,834,729 | \$ 3,215,678,739 | \$ 4,471,513,468 | 17,082 | 34,880 | 51,962 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 11,075 | 2,184 | 1,549 | 2,274 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 779,620,823 | \$ 1,601,429,385 | \$ 2,381,050,208 | 3,347 | 14,803 | 18,150 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 458 | 967 | 660 | 1,262 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 213,464,996 | \$ 402,457,500 | \$ 615,922,496 | 1,785 | 5,228 | 7,013 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 438 | 707 | 379 | 262 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,062,826,923 | \$ 2,778,697,761 | \$ 4,841,524,684 | 1,966 | 21,293 | 23,259 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 318 | 884 | 584 | 179 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 70,294,353 | \$ 171,487,187 | \$ 241,781,540 | 1,514 | 1,141 | 2,655 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 199 | 636 | 487 | 192 | | |

Arizona FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 427,795,251 | \$ 1,237,440,761 | \$ 1,665,236,012 | 1,301 | 7,606 | 8,907 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 195 | 520 | 393 | 193 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 150,347,742 | \$ 259,754,395 | \$ 410,102,137 | 2,094 | 2,766 | 4,860 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 324 | 730 | 512 | 528 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 347,308,470 | \$ 693,505,170 | \$ 1,040,813,640 | 1,635 | 5,248 | 6,883 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 187 | 783 | 522 | 144 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 5,396,836,300 | \$ 10,496,950,709 | \$ 15,893,787,009 | 33,054 | 94,173 | 127,227 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 13,532 | 8,428 | 5,469 | 5,627 | | |

Arizona FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 105,259,253 | \$ 177,503,128 | \$ 282,762,381 | 2,247 | 1,696 | 3,943 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 347 | 945 | 411 | 544 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,023,732,885 | \$ 2,375,410,993 | \$ 3,399,143,877 | 15,514 | 25,207 | 40,721 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 10,143 | 1,953 | 1,346 | 2,071 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 596,296,758 | \$ 1,413,771,873 | \$ 2,010,068,631 | 3,245 | 12,729 | 15,974 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 494 | 931 | 656 | 1,164 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 197,821,837 | \$ 360,511,675 | \$ 558,333,512 | 1,813 | 4,558 | 6,371 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 490 | 676 | 398 | 248 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 2,351,286,441 | \$ 3,150,978,026 | \$ 5,502,264,467 | 1,974 | 23,580 | 25,554 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 342 | 890 | 577 | 165 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 72,152,293 | \$ 195,217,800 | \$ 267,370,093 | 1,495 | 1,315 | 2,810 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 238 | 592 | 480 | 186 | | |

Arizona FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 125,112,799 | \$ 324,247,013 | \$ 449,359,811 | 1,352 | 2,736 | 4,088 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 219 | 550 | 394 | 190 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 84,728,326 | \$ 128,877,798 | \$ 213,606,124 | 2,109 | 1,212 | 3,321 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 382 | 687 | 535 | 506 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 302,184,203 | \$ 798,997,510 | \$ 1,101,181,714 | 1,621 | 5,718 | 7,339 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 204 | 792 | 490 | 135 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 4,858,574,795 | \$ 8,925,515,816 | \$ 13,784,090,610 | 31,370 | 78,751 | 110,121 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 12,860 | 8,016 | 5,286 | 5,209 | | |

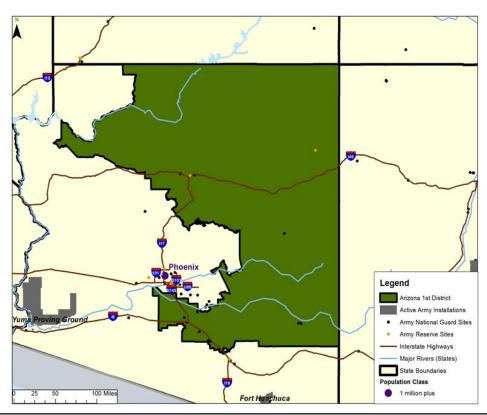
Arizona FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 100,968,169 | \$ 157,269,652 | \$ 258,237,821 | 2,209 | 1,340 | 3,549 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 330 | 924 | 426 | 528 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,035,208,613 | \$ 2,427,344,018 | \$ 3,462,552,631 | 13,851 | 24,896 | 38,747 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 8,788 | 1,872 | 1,227 | 1,964 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 998,161,957 | \$ 2,498,631,682 | \$ 3,496,793,639 | 3,095 | 21,168 | 24,263 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 428 | 905 | 650 | 1,113 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 205,297,181 | \$ 377,860,781 | \$ 583,157,963 | 1,700 | 4,620 | 6,320 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 409 | 654 | 399 | 238 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,878,654,093 | \$ 4,960,881,098 | \$ 7,839,535,191 | 1,909 | 39,678 | 41,587 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 300 | 861 | 582 | 166 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 91,912,711 | \$ 240,532,806 | \$ 332,445,517 | 1,385 | 1,545 | 2,930 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 211 | 546 | 449 | 180 | | |

Arizona FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 229,072,316 | \$ 684,364,914 | \$ 913,437,230 | 1,330 | 3,575 | 4,905 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 177 | 556 | 416 | 181 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 157,535,007 | \$ 233,342,856 | \$ 390,877,863 | 2,101 | 2,498 | 4,599 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 355 | 694 | 558 | 494 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 355,118,487 | \$ 874,526,031 | \$ 1,229,644,518 | 1,618 | 7,674 | 9,292 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 192 | 808 | 485 | 133 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 6,051,928,534 | \$ 12,454,753,838 | \$ 18,506,682,373 | 29,198 | 106,994 | 136,192 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 11,188 | 7,819 | 5,194 | 4,998 | | |

Arizona - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 89,343,013 | \$ 105,259,253 | \$ 100,968,169 |
| Additional Economic Output 2 | \$ 136,499,811 | \$ 177,503,128 | \$ 157,269,652 |
| Army-Driven Economic Output 3 | \$ 225,842,824 | \$ 282,762,381 | \$ 258,237,821 |
| All Army Direct Employment 4 | 2,330 | 2,247 | 2,209 |
| Additional Employment 5 | 1,208 | 1,696 | 1,340 |
| All Army Personnel and Additional Employment ⁶ | 3,538 | 3,943 | 3,549 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

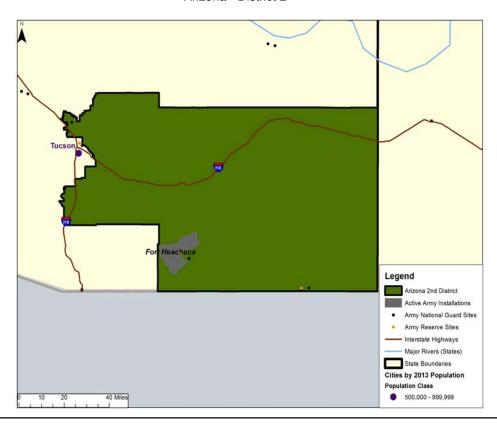
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,255,834,729 | \$ 1,023,732,885 | \$ 1,035,208,613 |
| Additional Economic Output ² | \$ 3,215,678,739 | \$ 2,375,410,993 | \$ 2,427,344,018 |
| Army-Driven Economic Output 3 | \$ 4,471,513,468 | \$ 3,399,143,877 | \$ 3,462,552,631 |
| All Army Direct Employment 4 | 17,082 | 15,514 | 13,851 |
| Additional Employment 5 | 34,880 | 25,207 | 24,896 |
| All Army Personnel and Additional Employment ⁶ | 51,962 | 40,721 | 38,747 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

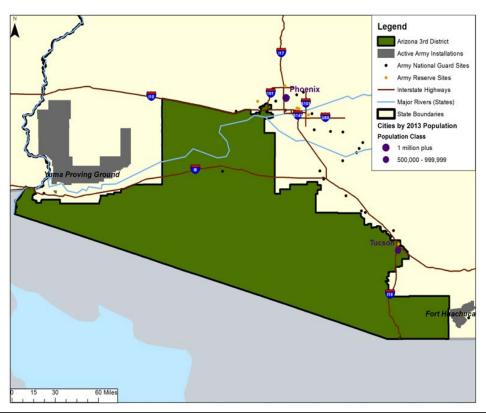
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 779,620,823 | \$ 596,296,758 | \$ 998,161,957 |
| Additional Economic Output ² | \$ 1,601,429,385 | \$ 1,413,771,873 | \$ 2,498,631,682 |
| Army-Driven Economic Output 3 | \$ 2,381,050,208 | \$ 2,010,068,631 | \$ 3,496,793,639 |
| All Army Direct Employment 4 | 3,347 | 3,245 | 3,095 |
| Additional Employment 5 | 14,803 | 12,729 | 21,168 |
| All Army Personnel and Additional Employment ⁶ | 18,150 | 15,974 | 24,263 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

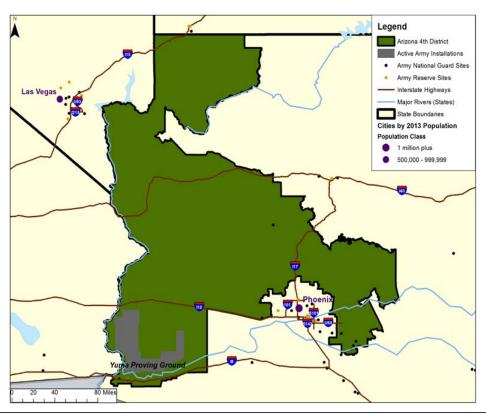
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 213,464,996 | \$ 197,821,837 | \$ 205,297,181 |
| Additional Economic Output ² | \$ 402,457,500 | \$ 360,511,675 | \$ 377,860,781 |
| Army-Driven Economic Output 3 | \$ 615,922,496 | \$ 558,333,512 | \$ 583,157,963 |
| All Army Direct Employment 4 | 1,785 | 1,813 | 1,700 |
| Additional Employment 5 | 5,228 | 4,558 | 4,620 |
| All Army Personnel and Additional Employment ⁶ | 7,013 | 6,371 | 6,320 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

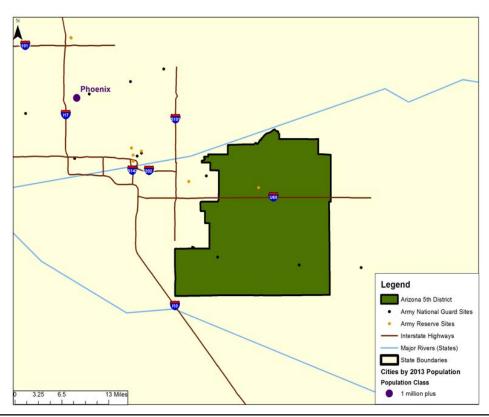
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 2,062,826,923 | \$ 2,351,286,441 | \$ 2,878,654,093 |
| Additional Economic Output ² | \$ 2,778,697,761 | \$ 3,150,978,026 | \$ 4,960,881,098 |
| Army-Driven Economic Output 3 | \$ 4,841,524,684 | \$ 5,502,264,467 | \$ 7,839,535,191 |
| All Army Direct Employment 4 | 1,966 | 1,974 | 1,909 |
| Additional Employment 5 | 21,293 | 23,580 | 39,678 |
| All Army Personnel and Additional Employment ⁶ | 23,259 | 25,554 | 41,587 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 70,294,353 | \$ 72,152,293 | \$ 91,912,711 |
| Additional Economic Output 2 | \$ 171,487,187 | \$ 195,217,800 | \$ 240,532,806 |
| Army-Driven Economic Output 3 | \$ 241,781,540 | \$ 267,370,093 | \$ 332,445,517 |
| All Army Direct Employment 4 | 1,514 | 1,495 | 1,385 |
| Additional Employment 5 | 1,141 | 1,315 | 1,545 |
| All Army Personnel and Additional Employment ⁶ | 2,655 | 2,810 | 2,930 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

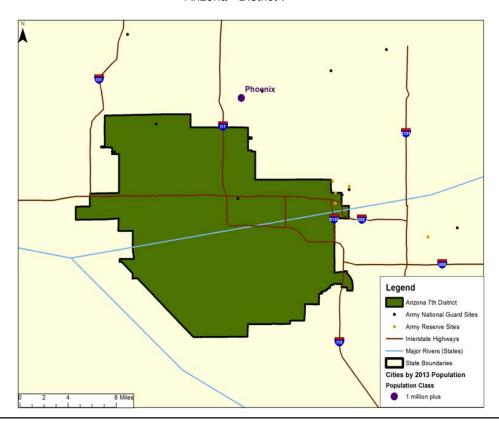
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 427,795,251 | \$ 125,112,799 | \$ 229,072,316 |
| Additional Economic Output ² | \$ 1,237,440,761 | \$ 324,247,013 | \$ 684,364,914 |
| Army-Driven Economic Output 3 | \$ 1,665,236,012 | \$ 449,359,811 | \$ 913,437,230 |
| All Army Direct Employment 4 | 1,301 | 1,352 | 1,330 |
| Additional Employment 5 | 7,606 | 2,736 | 3,575 |
| All Army Personnel and Additional Employment ⁶ | 8,907 | 4,088 | 4,905 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

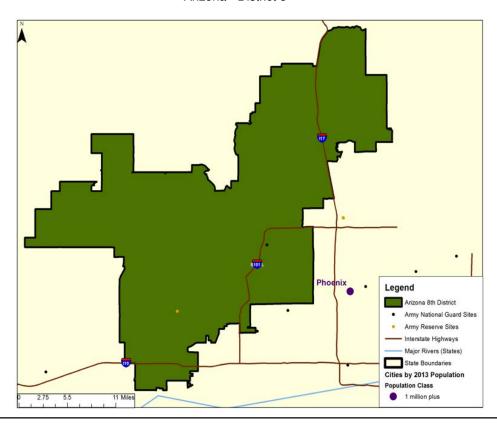
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 150,347,742 | \$ 84,728,326 | \$ 157,535,007 |
| Additional Economic Output ² | \$ 259,754,395 | \$ 128,877,798 | \$ 233,342,856 |
| Army-Driven Economic Output 3 | \$ 410,102,137 | \$ 213,606,124 | \$ 390,877,863 |
| All Army Direct Employment 4 | 2,094 | 2,109 | 2,101 |
| Additional Employment ⁵ | 2,766 | 1,212 | 2,498 |
| All Army Personnel and Additional Employment ⁶ | 4,860 | 3,321 | 4,599 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

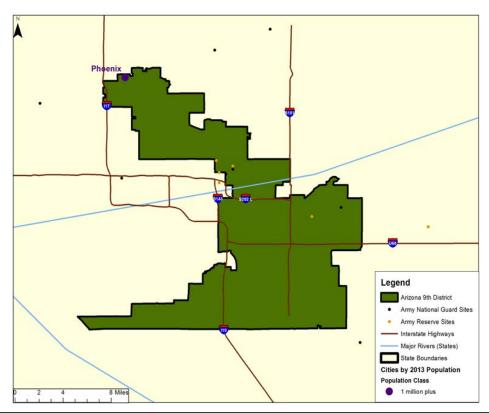
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending | \$ 347,308,470 | \$ 302,184,203 | \$ 355,118,487 |
| Additional Economic Output 2 | \$ 693,505,170 | \$ 798,997,510 | \$ 874,526,031 |
| Army-Driven Economic Output 3 | \$ 1,040,813,640 | \$ 1,101,181,714 | \$ 1,229,644,518 |
| All Army Direct Employment 4 | 1,635 | 1,621 | 1,618 |
| Additional Employment 5 | 5,248 | 5,718 | 7,674 |
| All Army Personnel and Additional Employment 6 | 6,883 | 7,339 | 9,292 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

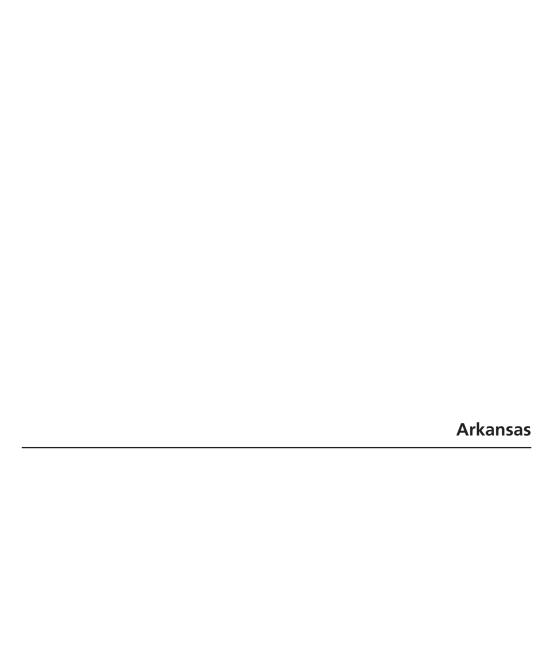
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

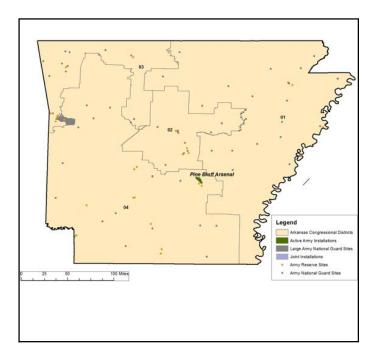
⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Arkansas

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 425,854,258 | \$ 837,876,797 | \$ 1,263,731,055 | 902 | 7,576 | 8,478 |
| ARNG | \$ 129,977,717 | \$ 272,214,291 | \$ 402,192,008 | 8,013 | 2,459 | 10,472 |
| USAR | \$ 27,928,415 | \$ 58,029,869 | \$ 85,958,284 | 2,666 | 526 | 3,192 |
| Civ/Ret/Surv | \$ 311,246,015 | \$ 625,616,521 | \$ 936,862,536 | 3,503 | 5,640 | 9,143 |
| Total | \$ 895,006,405 | \$ 1,793,737,478 | \$ 2,688,743,883 | 15,084 | 16,201 | 31,285 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 523,395,021 |
| 2 | \$ 995,135,181 |
| 3 | \$ 345,357,088 |
| 4 | \$ 824,856,592 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 11,435 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Arkansas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 113,802,695 | \$ 203,967,890 | \$ 317,770,585 | 3,548 | 1,862 | 5,410 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 244 | 1,975 | 533 | 796 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 177,268,343 | \$ 342,061,684 | \$ 519,330,027 | 5,279 | 2,976 | 8,255 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 275 | 2,750 | 1,071 | 1,182 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 100,510,726 | \$ 240,221,354 | \$ 340,732,080 | 3,136 | 1,924 | 5,060 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 274 | 1,892 | 676 | 294 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 539,966,565 | \$ 1,022,522,343 | \$ 1,562,488,908 | 4,517 | 8,496 | 13,013 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 266 | 1,835 | 648 | 1,768 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 931,548,329 | \$ 1,808,773,271 | \$ 2,740,321,600 | 16,480 | 15,258 | 31,738 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,059 | 8,453 | 2,928 | 4,040 | | |

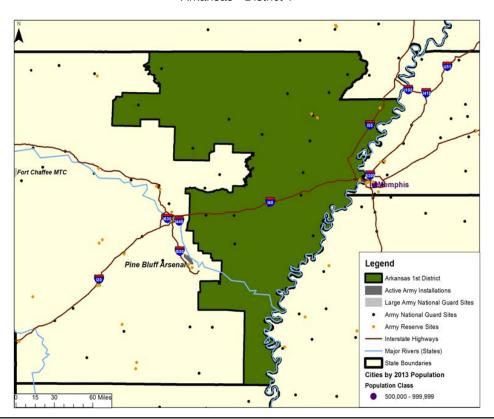
Arkansas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 126,167,929 | \$ 237,745,136 | \$ 363,913,065 | 3,396 | 2,291 | 5,687 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 252 | 1,887 | 537 | 720 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 204,847,413 | \$ 438,913,341 | \$ 643,760,754 | 5,074 | 3,825 | 8,899 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 289 | 2,660 | 1,037 | 1,088 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 72,794,020 | \$ 134,087,200 | \$ 206,881,220 | 3,193 | 1,140 | 4,333 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 263 | 1,967 | 682 | 281 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 334,579,249 | \$ 680,956,379 | \$ 1,015,535,628 | 4,264 | 5,584 | 9,848 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 269 | 1,747 | 629 | 1,620 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 738,388,611 | \$ 1,491,702,056 | \$ 2,230,090,667 | 15,927 | 12,840 | 28,767 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,073 | 8,260 | 2,884 | 3,710 | | |

Arkansas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 175,211,852 | \$ 348,183,169 | \$ 523,395,021 | 3,254 | 3,378 | 6,632 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 217 | 1,856 | 489 | 692 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 307,005,642 | \$ 688,129,539 | \$ 995,135,181 | 4,979 | 6,403 | 11,382 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 241 | 2,686 | 965 | 1,087 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 111,131,867 | \$ 234,225,222 | \$ 345,357,088 | 2,898 | 1,960 | 4,858 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 221 | 1,772 | 620 | 286 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 301,657,044 | \$ 523,199,548 | \$ 824,856,592 | 3,952 | 4,458 | 8,410 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 223 | 1,699 | 592 | 1,438 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 895,006,405 | \$ 1,793,737,478 | \$ 2,688,743,882 | 15,083 | 16,199 | 31,282 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 902 | 8,012 | 2,666 | 3,503 | | |

Arkansas - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 113,802,695 | \$ 126,167,929 | \$ 175,211,852 |
| Additional Economic Output ² | \$ 203,967,890 | \$ 237,745,136 | \$ 348,183,169 |
| Army-Driven Economic Output 3 | \$ 317,770,585 | \$ 363,913,065 | \$ 523,395,021 |
| All Army Direct Employment 4 | 3,548 | 3,396 | 3,254 |
| Additional Employment 5 | 1,862 | 2,291 | 3,378 |
| All Army Personnel and Additional Employment 6 | 5,410 | 5,687 | 6,632 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

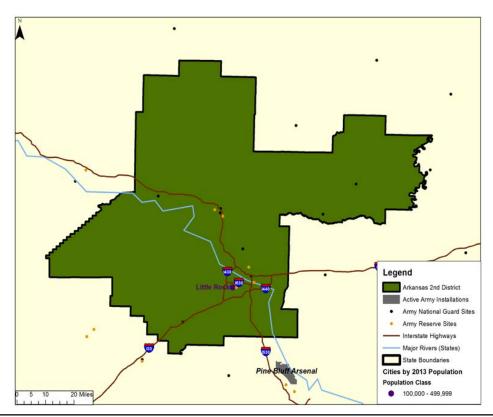
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arkansas - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 177,268,343 | \$ 204,847,413 | \$ 307,005,642 |
| Additional Economic Output ² | \$ 342,061,684 | \$ 438,913,341 | \$ 688,129,539 |
| Army-Driven Economic Output 3 | \$ 519,330,027 | \$ 643,760,754 | \$ 995,135,181 |
| All Army Direct Employment 4 | 5,279 | 5,074 | 4,979 |
| Additional Employment 5 | 2,976 | 3,825 | 6,403 |
| All Army Personnel and Additional Employment 6 | 8,255 | 8,899 | 11,382 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

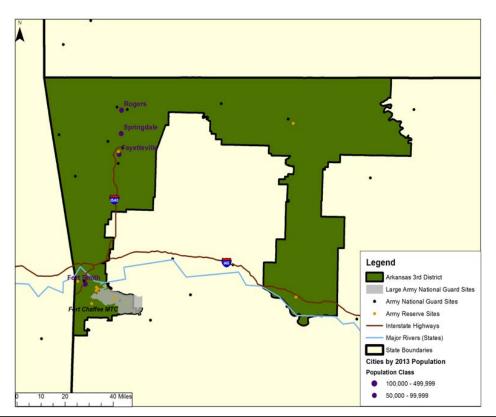
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arkansas - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 100,510,726 | \$ 72,794,020 | \$ 111,131,867 |
| Additional Economic Output ² | \$ 240,221,354 | \$ 134,087,200 | \$ 234,225,222 |
| Army-Driven Economic Output 3 | \$ 340,732,080 | \$ 206,881,220 | \$ 345,357,088 |
| All Army Direct Employment 4 | 3,136 | 3,193 | 2,898 |
| Additional Employment 5 | 1,924 | 1,140 | 1,960 |
| All Army Personnel and Additional Employment ⁶ | 5,060 | 4,333 | 4,858 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

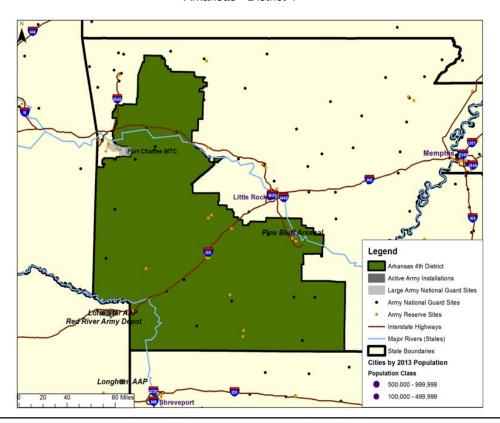
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arkansas - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|----------------|
| All Army Direct Spending 1 | \$ 539,966,565 | \$ 334,579,249 | \$ 301,657,044 |
| Additional Economic Output ² | \$ 1,022,522,343 | \$ 680,956,379 | \$ 523,199,548 |
| Army-Driven Economic Output 3 | \$ 1,562,488,908 | \$ 1,015,535,628 | \$ 824,856,592 |
| All Army Direct Employment 4 | 4,517 | 4,264 | 3,952 |
| Additional Employment 5 | 8,496 | 5,584 | 4,458 |
| All Army Personnel and Additional Employment ⁶ | 13,013 | 9,848 | 8,410 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

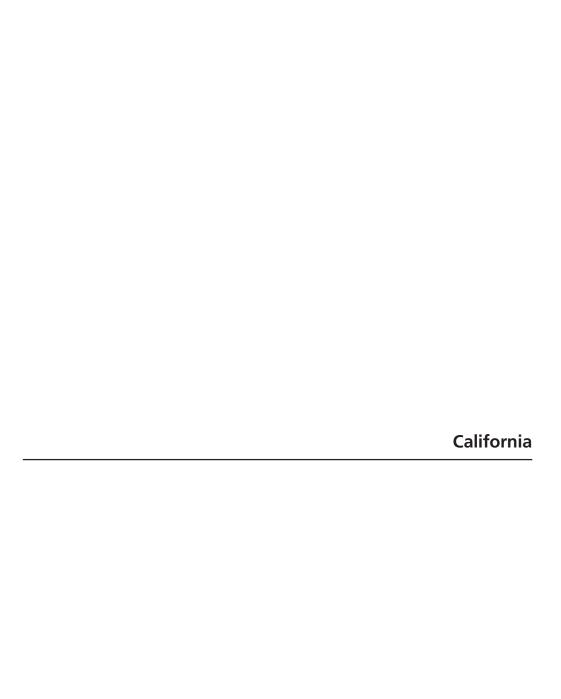
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

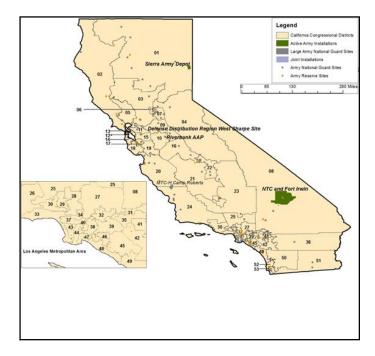
⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: California

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 4,000,632,522 | \$ 9,127,825,965 | \$ 13,128,458,487 | 19,578 | 77,137 | 96,715 |
| ARNG | \$ 263,159,571 | \$ 584,193,219 | \$ 847,352,790 | 19,868 | 4,650 | 24,518 |
| USAR | \$ 398,503,394 | \$ 866,963,113 | \$ 1,265,466,507 | 19,804 | 7,097 | 26,901 |
| Civ/Ret/Surv | \$ 1,017,893,864 | \$ 2,243,834,255 | \$ 3,261,728,119 | 10,479 | 18,101 | 28,580 |
| Total | \$ 5,680,189,351 | \$ 12,822,816,552 | \$ 18,503,005,903 | 69,729 | 106,985 | 176,714 |



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 33,620 |
|---------------------------|--------|
|---------------------------|--------|

| District Number | Army-Driven Economic Output |
|---------------------|--------------------------------|
| 1 | \$ 292,967,305 |
| 2 | \$ 126,500,543 |
| 3 | \$ 917,433,529 |
| 4 | \$ 220,730,712 |
| 5 | \$ 160,679,173 |
| 6 | \$ 425,265,569 |
| 7 | \$ 374,450,622 |
| 8 | \$ 1,938,854,945 |
| 9 | \$ 363,495,108 |
| 10 | \$ 175,407,259 |
| 11 | \$ 279,564,095 |
| 12 | \$ 843,090,066 |
| 13 | \$ 101,070,572 |
| 14 | \$ 129,780,930 |
| 15 | \$ 208,316,122 |
| 16 | \$ 83,982,537 |
| 17 | \$ 183,217,744 |
| 18 | \$ 362,190,377 |
| 19 | \$ 76,151,381 |
| 20 | \$ 2,001,681,036 |
| 21 | \$ 102,175,076 |
| 22 | \$ 74,225,528 |
| Local Economic Effe | cts, RAND Corporation, 2015, |

¹Please see Chapters Two and Three of the main report (The Army's available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

FY 2014 State at a Glance: California

| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 23 | \$ 314,382,683 |
| 24 | \$ 606,162,876 |
| 25 | \$ 120,702,679 |
| 26 | \$ 308,266,856 |
| 27 | \$ 141,921,234 |
| 28 | \$ 76,161,253 |
| 29 | \$ 62,059,668 |
| 30 | \$ 144,641,271 |
| 31 | \$ 259,241,428 |
| 32 | \$ 427,259,950 |
| 33 | \$ 799,832,305 |
| 34 | \$ 58,783,117 |
| 35 | \$ 165,095,771 |
| 36 | \$ 117,505,598 |
| 37 | \$ 180,993,970 |
| 38 | \$ 84,612,415 |
| 39 | \$ 380,674,313 |
| 40 | \$ 59,439,578 |
| 41 | \$ 130,900,319 |
| 42 | \$ 137,428,099 |
| 43 | \$ 139,732,084 |
| 44 | \$ 202,759,335 |
| 45 | \$ 222,186,132 |
| 46 | \$ 130,653,128 |
| 47 | \$ 201,879,637 |
| 48 | \$ 97,653,839 |
| 49 | \$ 503,563,584 |
| 50 | \$ 152,801,096 |
| 51 | \$ 93,479,487 |
| 52 | \$ 2,407,979,229 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

FY 2014 State at a Glance: California

| District | Army-Driven Economic |
|----------|----------------------|
| Number | Output |
| 53 | \$ 333,022,740 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 99,553,589 | \$ 234,930,189 | \$ 334,483,778 | 1,839 | 1,615 | 3,454 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 296 | 676 | 201 | 665 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 40,420,654 | \$ 87,393,299 | \$ 127,813,953 | 585 | 729 | 1,314 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 139 | 211 | 139 | 95 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 135,254,050 | \$ 317,889,208 | \$ 453,143,258 | 2,292 | 3,056 | 5,348 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 426 | 765 | 710 | 391 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 72,592,435 | \$ 169,046,160 | \$ 241,638,595 | 1,994 | 1,401 | 3,395 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 259 | 604 | 347 | 784 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 32,357,286 | \$ 63,854,650 | \$ 96,211,936 | 784 | 603 | 1,387 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 135 | 242 | 299 | 108 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 172,451,293 | \$ 476,673,254 | \$ 649,124,547 | 1,877 | 3,655 | 5,532 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 198 | 639 | 522 | 518 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 105,726,147 | \$ 271,095,546 | \$ 376,821,693 | 2,127 | 2,084 | 4,211 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 298 | 851 | 550 | 428 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 831,398,212 | \$ 1,530,727,004 | \$ 2,362,125,216 | 9,681 | 17,182 | 26,863 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 7,378 | 876 | 760 | 667 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 44,335,299 | \$ 76,855,879 | \$ 121,191,178 | 1,521 | 581 | 2,102 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 278 | 588 | 458 | 198 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 91,876,055 | \$ 195,842,310 | \$ 287,718,365 | 1,273 | 1,731 | 3,004 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 260 | 471 | 402 | 141 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,032,268,229 | \$ 2,705,758,743 | \$ 3,738,026,972 | 1,015 | 22,360 | 23,375 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 160 | 296 | 401 | 158 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 248,824,793 | \$ 494,488,597 | \$ 743,313,390 | 619 | 3,247 | 3,866 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 58 | 165 | 292 | 104 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 42,776,278 | \$ 110,965,126 | \$ 153,741,404 | 560 | 823 | 1,383 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 84 | 170 | 214 | 93 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 48,943,213 | \$ 113,510,751 | \$ 162,453,964 | 769 | 588 | 1,357 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 100 | 224 | 332 | 114 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 106,381,418 | \$ 285,774,246 | \$ 392,155,664 | 1,189 | 2,324 | 3,513 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 148 | 293 | 585 | 163 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 33,744,154 | \$ 64,704,063 | \$ 98,448,217 | 1,329 | 495 | 1,824 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 242 | 644 | 284 | 161 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 214,087,220 | \$ 341,906,839 | \$ 555,994,059 | 787 | 2,175 | 2,962 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 96 | 199 | 355 | 136 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 162,964,478 | \$ 309,602,734 | \$ 472,567,212 | 872 | 2,463 | 3,335 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 159 | 174 | 406 | 134 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 19 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 34,620,288 | \$ 26,964,805 | \$ 61,585,093 | 992 | 223 | 1,215 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 153 | 284 | 408 | 148 | | |
| 20 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 429,684,393 | \$ 1,003,125,829 | \$ 1,432,810,222 | 8,296 | 8,433 | 16,729 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,678 | 1,031 | 729 | 2,858 | | |
| 21 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 30,536,738 | \$ 64,444,511 | \$ 94,981,249 | 1,103 | 425 | 1,528 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 220 | 502 | 275 | 105 | | |
| 22 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 26,601,267 | \$ 40,081,495 | \$ 66,682,762 | 1,290 | 306 | 1,596 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 199 | 710 | 260 | 121 | | |
| 23 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 73,467,537 | \$ 217,661,339 | \$ 291,128,876 | 895 | 1,732 | 2,627 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 215 | 357 | 264 | 58 | | |
| 24 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 278,120,868 | \$ 840,523,359 | \$ 1,118,644,227 | 1,770 | 6,819 | 8,589 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 354 | 726 | 292 | 397 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 25 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 50,537,496 | \$ 78,706,826 | \$ 129,244,322 | 852 | 586 | 1,438 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 209 | 277 | 315 | 52 | | |
| 26 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 180,229,397 | \$ 468,127,542 | \$ 648,356,939 | 720 | 3,359 | 4,079 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 180 | 198 | 284 | 56 | | |
| 27 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 51,363,581 | \$ 132,665,727 | \$ 184,029,308 | 1,186 | 1,313 | 2,499 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 218 | 411 | 433 | 124 | | |
| 28 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 20,369,020 | \$ 36,051,293 | \$ 56,420,313 | 703 | 238 | 941 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 105 | 237 | 289 | 72 | | |
| 29 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 27,440,714 | \$ 76,974,607 | \$ 104,415,321 | 570 | 507 | 1,077 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 95 | 212 | 224 | 38 | | |
| 30 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 26,442,481 | \$ 45,292,265 | \$ 71,734,746 | 654 | 363 | 1,017 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 120 | 213 | 277 | 45 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 31 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 87,664,762 | \$ 296,612,446 | \$ 384,277,208 | 1,418 | 2,225 | 3,643 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 232 | 408 | 454 | 324 | | |
| 32 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 122,492,252 | \$ 337,012,624 | \$ 459,504,876 | 1,034 | 2,253 | 3,287 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 166 | 362 | 409 | 97 | | |
| 33 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 120,014,162 | \$ 256,694,975 | \$ 376,709,137 | 901 | 2,002 | 2,903 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 177 | 265 | 367 | 92 | | |
| 34 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 27,693,262 | \$ 70,737,745 | \$ 98,431,007 | 425 | 738 | 1,163 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 76 | 119 | 184 | 46 | | |
| 35 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 83,068,738 | \$ 207,671,384 | \$ 290,740,122 | 1,340 | 1,381 | 2,721 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 279 | 407 | 413 | 241 | | |
| 36 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 89,657,791 | \$ 158,186,126 | \$ 247,843,917 | 648 | 806 | 1,454 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 175 | 190 | 206 | 76 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 37 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 41,368,237 | \$ 105,292,836 | \$ 146,661,073 | 553 | 888 | 1,441 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 83 | 179 | 234 | 58 | | |
| 38 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 37,329,178 | \$ 83,193,166 | \$ 120,522,344 | 1,294 | 597 | 1,891 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 234 | 431 | 490 | 140 | | |
| 39 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 316,950,012 | \$ 976,530,929 | \$ 1,293,480,941 | 998 | 6,357 | 7,355 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 192 | 314 | 404 | 89 | | |
| 40 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 33,773,798 | \$ 80,172,909 | \$ 113,946,707 | 608 | 641 | 1,249 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 96 | 207 | 242 | 63 | | |
| 41 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 49,352,202 | \$ 102,378,680 | \$ 151,730,882 | 1,164 | 950 | 2,114 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 234 | 353 | 469 | 108 | | |
| 42 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 47,200,484 | \$ 68,922,210 | \$ 116,122,694 | 1,799 | 489 | 2,288 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 386 | 627 | 668 | 118 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 43 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 49,316,046 | \$ 85,909,515 | \$ 135,225,561 | 672 | 761 | 1,433 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 117 | 238 | 251 | 66 | | |
| 44 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 134,971,357 | \$ 292,610,960 | \$ 427,582,317 | 748 | 2,116 | 2,864 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 164 | 259 | 256 | 69 | | |
| 45 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 157,760,081 | \$ 337,946,433 | \$ 495,706,514 | 787 | 1,913 | 2,700 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 166 | 204 | 342 | 75 | | |
| 46 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 79,908,239 | \$ 233,771,729 | \$ 313,679,968 | 815 | 1,568 | 2,383 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 142 | 264 | 347 | 62 | | |
| 47 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 101,150,080 | \$ 253,634,158 | \$ 354,784,238 | 1,408 | 1,938 | 3,346 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 224 | 477 | 590 | 116 | | |
| 48 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 64,547,456 | \$ 147,844,325 | \$ 212,391,781 | 850 | 1,115 | 1,965 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 166 | 238 | 380 | 67 | | |

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 49 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 237,486,708 | \$ 624,331,570 | \$ 861,818,278 | 1,402 | 3,994 | 5,396 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 300 | 457 | 564 | 81 | | |
| 50 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 28,392,878 | \$ 61,120,700 | \$ 89,513,578 | 964 | 397 | 1,361 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 227 | 361 | 324 | 53 | | |
| 51 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 50,002,736 | \$ 69,332,079 | \$ 119,334,815 | 1,846 | 625 | 2,471 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 373 | 919 | 480 | 73 | | |
| 52 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,457,474,405 | \$ 3,794,246,452 | \$ 5,251,720,857 | 1,279 | 30,898 | 32,177 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 323 | 445 | 436 | 74 | | |
| 53 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 61,185,843 | \$ 139,682,267 | \$ 200,868,110 | 1,775 | 1,028 | 2,803 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 400 | 697 | 597 | 81 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 8,224,129,290 | \$ 19,665,474,414 | \$ 27,889,603,704 | 74,872 | 157,096 | 231,968 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 21,390 | 21,666 | 20,413 | 11,402 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 59,456,977 | \$ 138,233,342 | \$ 197,690,319 | 1,850 | 776 | 2,626 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 320 | 693 | 190 | 647 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 59,533,116 | \$ 141,550,171 | \$ 201,083,288 | 599 | 1,250 | 1,849 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 154 | 218 | 133 | 95 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 179,883,036 | \$ 461,044,598 | \$ 640,927,634 | 2,358 | 4,539 | 6,897 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 454 | 809 | 712 | 383 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 66,048,985 | \$ 137,362,400 | \$ 203,411,385 | 2,026 | 1,014 | 3,040 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 294 | 628 | 343 | 761 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 29,237,806 | \$ 62,606,386 | \$ 91,844,193 | 803 | 569 | 1,372 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 131 | 256 | 312 | 104 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 102,053,320 | \$ 270,157,344 | \$ 372,210,664 | 1,897 | 2,074 | 3,971 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 240 | 635 | 512 | 510 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 185,774,652 | \$ 584,919,724 | \$ 770,694,376 | 2,188 | 4,382 | 6,570 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 331 | 890 | 544 | 422 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 642,057,109 | \$ 1,069,729,884 | \$ 1,711,786,993 | 8,899 | 10,989 | 19,888 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 6,730 | 858 | 688 | 623 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 46,188,492 | \$ 88,703,172 | \$ 134,891,664 | 1,519 | 644 | 2,163 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 289 | 578 | 458 | 194 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 40,670,051 | \$ 72,417,724 | \$ 113,087,775 | 1,235 | 596 | 1,831 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 278 | 444 | 376 | 137 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 58,954,067 | \$ 131,289,429 | \$ 190,243,497 | 1,046 | 962 | 2,008 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 316 | 419 | 155 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 327,960,287 | \$ 649,326,399 | \$ 977,286,687 | 600 | 4,306 | 4,906 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 59 | 159 | 286 | 96 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 34,819,571 | \$ 88,272,593 | \$ 123,092,164 | 564 | 679 | 1,243 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 77 | 168 | 229 | 90 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 38,653,163 | \$ 72,978,555 | \$ 111,631,718 | 793 | 442 | 1,235 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 93 | 236 | 346 | 117 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 79,577,809 | \$ 174,877,147 | \$ 254,454,956 | 1,196 | 1,274 | 2,470 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 163 | 296 | 577 | 160 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 37,114,176 | \$ 70,410,828 | \$ 107,525,003 | 1,346 | 597 | 1,943 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 253 | 642 | 294 | 157 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 201,388,013 | \$ 275,673,167 | \$ 477,061,180 | 777 | 2,417 | 3,194 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 113 | 186 | 344 | 135 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 177,974,111 | \$ 357,494,425 | \$ 535,468,536 | 811 | 2,727 | 3,538 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 146 | 155 | 380 | 131 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 19 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 26,284,652 | \$ 30,109,694 | \$ 56,394,346 | 986 | 205 | 1,191 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 140 | 293 | 410 | 143 | | |
| 20 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 441,929,597 | \$ 982,912,905 | \$ 1,424,842,502 | 8,189 | 8,527 | 16,716 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 4,006 | 922 | 640 | 2,621 | | |
| 21 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 31,981,699 | \$ 95,416,422 | \$ 127,398,121 | 1,081 | 570 | 1,651 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 248 | 484 | 253 | 96 | | |
| 22 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 25,305,856 | \$ 37,062,988 | \$ 62,368,845 | 1,285 | 295 | 1,580 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 214 | 702 | 254 | 116 | | |
| 23 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 91,044,064 | \$ 277,194,472 | \$ 368,238,535 | 872 | 2,314 | 3,186 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 227 | 340 | 254 | 51 | | |
| 24 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 159,350,680 | \$ 428,024,545 | \$ 587,375,225 | 1,815 | 3,364 | 5,179 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 404 | 728 | 298 | 384 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 25 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 66,676,691 | \$ 30,834,375 | \$ 97,511,066 | 933 | 430 | 1,363 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 234 | 310 | 341 | 48 | | |
| 26 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 145,064,532 | \$ 395,591,064 | \$ 540,655,596 | 749 | 3,363 | 4,112 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 216 | 207 | 274 | 52 | | |
| 27 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 47,531,938 | \$ 115,157,069 | \$ 162,689,007 | 1,192 | 1,154 | 2,346 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 227 | 422 | 418 | 124 | | |
| 28 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 26,128,713 | \$ 39,928,721 | \$ 66,057,435 | 747 | 281 | 1,028 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 148 | 251 | 277 | 72 | | |
| 29 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 22,030,578 | \$ 61,909,794 | \$ 83,940,372 | 591 | 313 | 904 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 101 | 230 | 221 | 38 | | |
| 30 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 21,678,012 | \$ 30,809,192 | \$ 52,487,204 | 658 | 245 | 903 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 114 | 240 | 260 | 44 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 31 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 73,371,068 | \$ 232,260,358 | \$ 305,631,426 | 1,444 | 1,701 | 3,145 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 248 | 436 | 457 | 303 | | |
| 32 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 106,805,374 | \$ 302,192,527 | \$ 408,997,901 | 1,062 | 1,898 | 2,960 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 205 | 365 | 397 | 95 | | |
| 33 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 75,907,547 | \$ 144,709,374 | \$ 220,616,921 | 886 | 1,177 | 2,063 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 163 | 256 | 377 | 89 | | |
| 34 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 15,657,378 | \$ 39,986,836 | \$ 55,644,214 | 437 | 396 | 833 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 87 | 125 | 183 | 42 | | |
| 35 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 64,155,111 | \$ 148,979,555 | \$ 213,134,665 | 1,381 | 1,068 | 2,449 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 288 | 441 | 424 | 228 | | |
| 36 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 48,575,014 | \$ 81,580,426 | \$ 130,155,439 | 667 | 455 | 1,122 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 206 | 195 | 200 | 66 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 37 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 44,839,097 | \$ 106,878,028 | \$ 151,717,125 | 562 | 887 | 1,449 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 92 | 177 | 240 | 53 | | |
| 38 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 29,056,367 | \$ 48,944,943 | \$ 78,001,310 | 1,277 | 324 | 1,601 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | <u> </u> |
| | 244 | 418 | 479 | 136 | | |
| 39 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 192,106,754 | \$ 608,548,348 | \$ 800,655,101 | 1,011 | 4,368 | 5,379 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 203 | 314 | 407 | 87 | | |
| 40 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 21,754,146 | \$ 51,419,083 | \$ 73,173,228 | 613 | 412 | 1,025 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 102 | 204 | 248 | 60 | | |
| 41 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 27,403,123 | \$ 47,128,780 | \$ 74,531,903 | 1,167 | 392 | 1,559 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 230 | 361 | 476 | 100 | | |
| 42 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 44,847,159 | \$ 69,475,076 | \$ 114,322,235 | 1,960 | 511 | 2,471 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 470 | 650 | 731 | 110 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 43 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 53,171,588 | \$ 86,555,505 | \$ 139,727,093 | 702 | 746 | 1,448 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 136 | 248 | 258 | 61 | | |
| 44 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 96,683,087 | \$ 236,203,305 | \$ 332,886,391 | 755 | 1,804 | 2,559 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 262 | 271 | 66 | | |
| 45 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 156,234,095 | \$ 139,114,409 | \$ 295,348,504 | 841 | 1,460 | 2,301 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 201 | 217 | 351 | 71 | | |
| 46 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 39,675,320 | \$ 103,846,137 | \$ 143,521,456 | 814 | 734 | 1,548 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 160 | 254 | 342 | 58 | | |
| 47 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 51,390,379 | \$ 111,990,943 | \$ 163,381,322 | 1,429 | 823 | 2,252 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 233 | 483 | 603 | 110 | | |
| 48 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 69,610,364 | \$ 203,048,958 | \$ 272,659,322 | 847 | 1,150 | 1,997 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 248 | 381 | 62 | | |

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 49 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 185,887,759 | \$ 513,449,115 | \$ 699,336,874 | 1,364 | 3,651 | 5,015 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 302 | 431 | 557 | 73 | | |
| 50 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 30,027,423 | \$ 45,476,893 | \$ 75,504,316 | 965 | 318 | 1,283 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 227 | 351 | 338 | 48 | | |
| 51 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 44,137,338 | \$ 59,824,035 | \$ 103,961,373 | 1,798 | 518 | 2,316 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 380 | 868 | 477 | 73 | | |
| 52 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 929,066,021 | \$ 2,252,725,784 | \$ 3,181,791,805 | 1,298 | 19,064 | 20,362 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 335 | 441 | 450 | 73 | | |
| 53 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 79,417,972 | \$ 208,907,668 | \$ 288,325,640 | 1,828 | 1,527 | 3,355 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 427 | 707 | 612 | 82 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 5,952,131,237 | \$ 13,215,244,615 | \$ 19,167,375,850 | 74,713 | 106,682 | 181,395 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 21,814 | 21,749 | 20,302 | 10,850 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 85,222,414 | \$ 207,744,891 | \$ 292,967,305 | 1,703 | 1,592 | 3,295 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 307 | 627 | 188 | 581 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 37,103,400 | \$ 89,397,142 | \$ 126,500,543 | 507 | 641 | 1,148 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 124 | 180 | 122 | 81 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 255,572,499 | \$ 661,861,030 | \$ 917,433,529 | 2,177 | 6,517 | 8,694 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 392 | 734 | 667 | 384 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 73,148,767 | \$ 147,581,946 | \$ 220,730,712 | 1,875 | 1,118 | 2,993 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 249 | 574 | 342 | 710 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 50,563,988 | \$ 110,115,185 | \$ 160,679,173 | 742 | 1,026 | 1,768 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 126 | 224 | 293 | 98 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 126,682,698 | \$ 298,582,871 | \$ 425,265,569 | 1,797 | 2,342 | 4,139 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 200 | 614 | 478 | 506 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 105,131,160 | \$ 269,319,462 | \$ 374,450,622 | 2,122 | 2,004 | 4,126 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 270 | 868 | 555 | 429 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 676,705,677 | \$ 1,262,149,268 | \$ 1,938,854,945 | 8,255 | 13,602 | 21,857 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 6,189 | 771 | 677 | 618 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 108,502,196 | \$ 254,992,912 | \$ 363,495,108 | 1,388 | 2,343 | 3,731 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 251 | 513 | 435 | 189 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 57,826,493 | \$ 117,580,765 | \$ 175,407,259 | 1,159 | 1,039 | 2,198 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 235 | 400 | 390 | 134 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 84,844,997 | \$ 194,719,098 | \$ 279,564,095 | 1,012 | 1,471 | 2,483 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 159 | 303 | 406 | 144 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 272,196,209 | \$ 570,893,856 | \$ 843,090,066 | 554 | 3,631 | 4,185 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 58 | 148 | 258 | 90 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 29,359,341 | \$ 71,711,231 | \$ 101,070,572 | 542 | 538 | 1,080 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 83 | 158 | 217 | 84 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 48,015,352 | \$ 81,765,579 | \$ 129,780,930 | 732 | 541 | 1,273 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 82 | 200 | 334 | 116 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 71,378,439 | \$ 136,937,683 | \$ 208,316,122 | 1,129 | 979 | 2,108 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 164 | 257 | 553 | 154 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 31,695,058 | \$ 52,287,480 | \$ 83,982,537 | 1,211 | 402 | 1,613 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 203 | 590 | 260 | 158 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 72,497,607 | \$ 110,720,137 | \$ 183,217,744 | 724 | 802 | 1,526 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 94 | 166 | 335 | 129 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 125,353,215 | \$ 236,837,163 | \$ 362,190,377 | 767 | 1,831 | 2,598 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 142 | 134 | 367 | 123 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 19 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 31,434,705 | \$ 44,716,676 | \$ 76,151,381 | 864 | 295 | 1,159 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 121 | 250 | 361 | 132 | | |
| 20 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 624,198,260 | \$ 1,377,482,776 | \$ 2,001,681,036 | 7,276 | 12,669 | 19,945 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,445 | 804 | 586 | 2,441 | | |
| 21 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 26,856,127 | \$ 75,318,949 | \$ 102,175,076 | 1,006 | 381 | 1,387 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 232 | 442 | 234 | 98 | | |
| 22 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 28,745,750 | \$ 45,479,778 | \$ 74,225,528 | 1,189 | 357 | 1,546 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 192 | 644 | 233 | 120 | | |
| 23 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 81,468,382 | \$ 232,914,301 | \$ 314,382,683 | 823 | 1,911 | 2,734 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 212 | 304 | 255 | 52 | | |
| 24 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 156,018,228 | \$ 450,144,648 | \$ 606,162,876 | 1,716 | 3,578 | 5,294 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 390 | 673 | 268 | 385 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 25 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 37,165,854 | \$ 83,536,825 | \$ 120,702,679 | 897 | 583 | 1,480 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 218 | 303 | 325 | 52 | | |
| 26 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 90,203,457 | \$ 218,063,400 | \$ 308,266,856 | 775 | 1,900 | 2,675 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 200 | 220 | 302 | 53 | | |
| 27 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 42,983,444 | \$ 98,937,790 | \$ 141,921,234 | 1,145 | 777 | 1,922 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 211 | 389 | 420 | 125 | | |
| 28 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 27,946,721 | \$ 48,214,531 | \$ 76,161,253 | 687 | 353 | 1,040 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 124 | 223 | 268 | 71 | | |
| 29 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 21,393,345 | \$ 40,666,323 | \$ 62,059,668 | 579 | 296 | 875 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 116 | 205 | 222 | 36 | | |
| 30 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 47,507,839 | \$ 97,133,432 | \$ 144,641,271 | 619 | 684 | 1,303 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 110 | 213 | 252 | 44 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 31 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 65,876,285 | \$ 193,365,144 | \$ 259,241,428 | 1,400 | 1,365 | 2,765 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 235 | 406 | 460 | 299 | | |
| 32 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 117,817,887 | \$ 309,442,063 | \$ 427,259,950 | 988 | 2,029 | 3,017 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 176 | 317 | 400 | 95 | | |
| 33 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 235,854,431 | \$ 563,977,875 | \$ 799,832,305 | 842 | 3,767 | 4,609 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 152 | 244 | 357 | 89 | | |
| 34 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 17,054,564 | \$ 41,728,553 | \$ 58,783,117 | 410 | 376 | 786 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 84 | 113 | 171 | 41 | | |
| 35 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 51,676,610 | \$ 113,419,162 | \$ 165,095,771 | 1,291 | 839 | 2,130 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 248 | 414 | 402 | 227 | | |
| 36 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 44,499,918 | \$ 73,005,680 | \$ 117,505,598 | 634 | 485 | 1,119 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 173 | 188 | 205 | 67 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 37 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 48,468,415 | \$ 132,525,555 | \$ 180,993,970 | 539 | 1,138 | 1,677 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 86 | 158 | 242 | 53 | | |
| 38 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 31,333,035 | \$ 53,279,380 | \$ 84,612,415 | 1,197 | 356 | 1,553 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 193 | 368 | 499 | 136 | | |
| 39 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 95,302,306 | \$ 285,372,007 | \$ 380,674,313 | 927 | 2,007 | 2,934 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 169 | 288 | 385 | 86 | | |
| 40 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 20,438,868 | \$ 39,000,710 | \$ 59,439,578 | 587 | 279 | 866 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 90 | 200 | 238 | 59 | | |
| 41 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 40,897,660 | \$ 90,002,659 | \$ 130,900,319 | 1,062 | 918 | 1,980 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 199 | 320 | 440 | 103 | | |
| 42 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 53,655,463 | \$ 83,772,636 | \$ 137,428,099 | 1,851 | 677 | 2,528 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 414 | 584 | 739 | 114 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 43 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 41,604,500 | \$ 98,127,584 | \$ 139,732,084 | 652 | 722 | 1,374 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 110 | 218 | 264 | 60 | | |
| 44 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 66,599,319 | \$ 136,160,016 | \$ 202,759,335 | 737 | 1,103 | 1,840 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 137 | 253 | 283 | 65 | | |
| 45 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 73,581,759 | \$ 148,604,373 | \$ 222,186,132 | 806 | 928 | 1,734 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 209 | 202 | 327 | 68 | | |
| 46 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 35,044,890 | \$ 95,608,238 | \$ 130,653,128 | 739 | 621 | 1,360 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 117 | 225 | 341 | 56 | | |
| 47 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 65,992,495 | \$ 135,887,142 | \$ 201,879,637 | 1,382 | 997 | 2,379 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 217 | 460 | 599 | 106 | | |
| 48 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 34,757,563 | \$ 62,896,276 | \$ 97,653,839 | 796 | 424 | 1,220 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 142 | 227 | 368 | 59 | | |

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 49 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 141,872,747 | \$ 361,690,836 | \$ 503,563,584 | 1,258 | 2,666 | 3,924 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 284 | 376 | 527 | 71 | | |
| 50 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 53,020,129 | \$ 99,780,966 | \$ 152,801,096 | 894 | 842 | 1,736 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 210 | 306 | 331 | 47 | | |
| 51 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 41,249,589 | \$ 52,229,898 | \$ 93,479,487 | 1,678 | 392 | 2,070 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 357 | 758 | 487 | 77 | | |
| 52 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 678,949,660 | \$ 1,729,029,569 | \$ 2,407,979,229 | 1,332 | 15,968 | 17,300 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 315 | 436 | 502 | 79 | | |
| 53 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 96,919,633 | \$ 236,103,107 | \$ 333,022,740 | 1,746 | 1,886 | 3,632 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 357 | 673 | 631 | 85 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 5,680,189,348 | \$ 12,822,816,557 | \$ 18,503,005,903 | 69,720 | 106,988 | 176,708 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 19,574 | 19,863 | 19,802 | 10,480 | | |

California - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 99,553,589 | \$ 59,456,977 | \$ 85,222,414 |
| Additional Economic Output 2 | \$ 234,930,189 | \$ 138,233,342 | \$ 207,744,891 |
| Army-Driven Economic Output ³ | \$ 334,483,778 | \$ 197,690,319 | \$ 292,967,305 |
| All Army Direct Employment 4 | 1,839 | 1,850 | 1,703 |
| Additional Employment 5 | 1,615 | 776 | 1,592 |
| All Army Personnel and Additional Employment ⁶ | 3,454 | 2,626 | 3,295 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

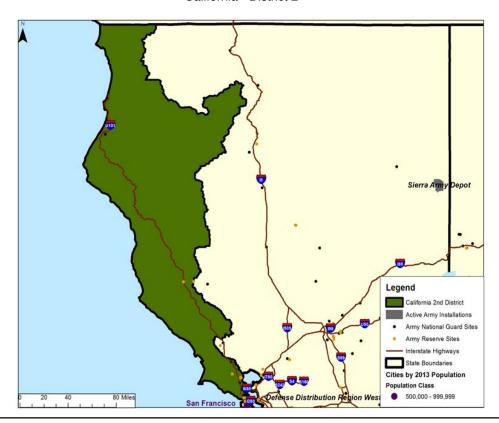
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 40,420,654 | \$ 59,533,116 | \$ 37,103,400 |
| Additional Economic Output ² | \$ 87,393,299 | \$ 141,550,171 | \$ 89,397,142 |
| Army-Driven Economic Output 3 | \$ 127,813,953 | \$ 201,083,288 | \$ 126,500,543 |
| All Army Direct Employment 4 | 585 | 599 | 507 |
| Additional Employment 5 | 729 | 1,250 | 641 |
| All Army Personnel and Additional Employment ⁶ | 1,314 | 1,849 | 1,148 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

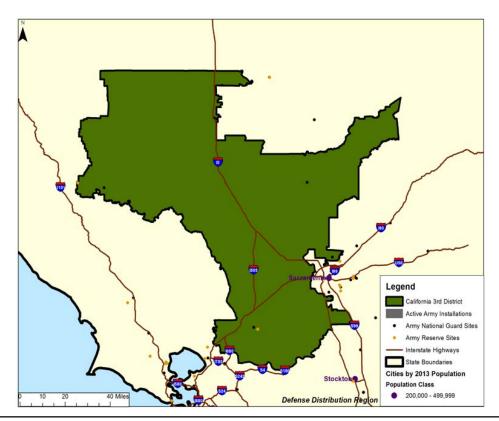
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 135,254,050 | \$ 179,883,036 | \$ 255,572,499 |
| Additional Economic Output 2 | \$ 317,889,208 | \$ 461,044,598 | \$ 661,861,030 |
| Army-Driven Economic Output 3 | \$ 453,143,258 | \$ 640,927,634 | \$ 917,433,529 |
| All Army Direct Employment 4 | 2,292 | 2,358 | 2,177 |
| Additional Employment 5 | 3,056 | 4,539 | 6,517 |
| All Army Personnel and Additional Employment ⁶ | 5,348 | 6,897 | 8,694 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

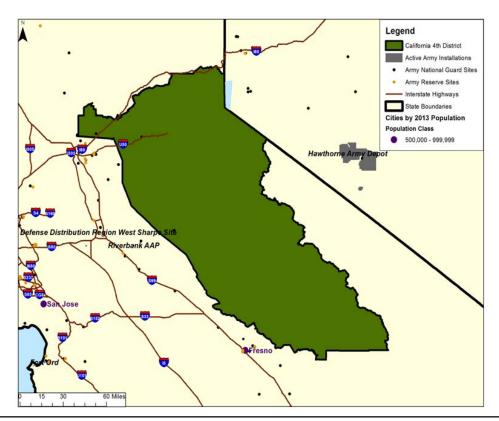
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 72,592,435 | \$ 66,048,985 | \$ 73,148,767 |
| Additional Economic Output 2 | \$ 169,046,160 | \$ 137,362,400 | \$ 147,581,946 |
| Army-Driven Economic Output 3 | \$ 241,638,595 | \$ 203,411,385 | \$ 220,730,712 |
| All Army Direct Employment 4 | 1,994 | 2,026 | 1,875 |
| Additional Employment 5 | 1,401 | 1,014 | 1,118 |
| All Army Personnel and Additional Employment ⁶ | 3,395 | 3,040 | 2,993 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|---------------|---------------|----------------|
| All Army Direct Spending 1 | \$ 32,357,286 | \$ 29,237,806 | \$ 50,563,988 |
| Additional Economic Output 2 | \$ 63,854,650 | \$ 62,606,386 | \$ 110,115,185 |
| Army-Driven Economic Output ³ | \$ 96,211,936 | \$ 91,844,193 | \$ 160,679,173 |
| All Army Direct Employment 4 | 784 | 803 | 742 |
| Additional Employment 5 | 603 | 569 | 1,026 |
| All Army Personnel and Additional Employment ⁶ | 1,387 | 1,372 | 1,768 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

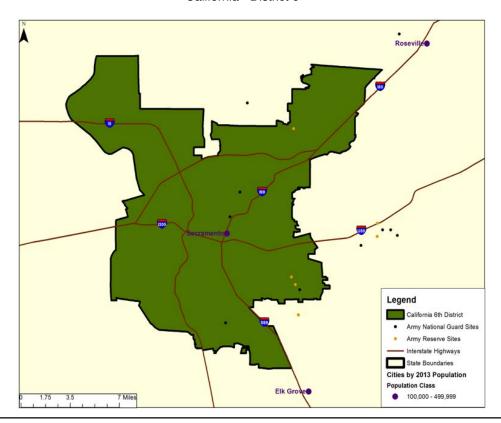
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 172,451,293 | \$ 102,053,320 | \$ 126,682,698 |
| Additional Economic Output 2 | \$ 476,673,254 | \$ 270,157,344 | \$ 298,582,871 |
| Army-Driven Economic Output 3 | \$ 649,124,547 | \$ 372,210,664 | \$ 425,265,569 |
| All Army Direct Employment 4 | 1,877 | 1,897 | 1,797 |
| Additional Employment 5 | 3,655 | 2,074 | 2,342 |
| All Army Personnel and Additional Employment ⁶ | 5,532 | 3,971 | 4,139 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

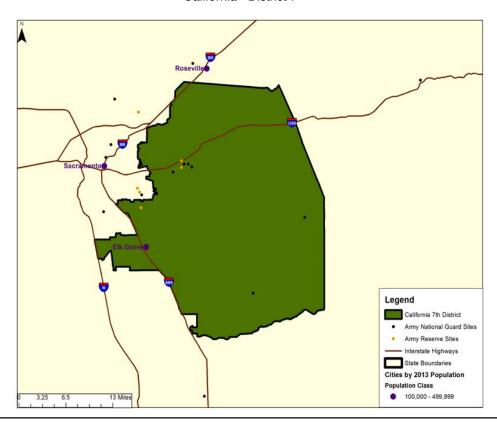
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 105,726,147 | \$ 185,774,652 | \$ 105,131,160 |
| Additional Economic Output 2 | \$ 271,095,546 | \$ 584,919,724 | \$ 269,319,462 |
| Army-Driven Economic Output 3 | \$ 376,821,693 | \$ 770,694,376 | \$ 374,450,622 |
| All Army Direct Employment 4 | 2,127 | 2,188 | 2,122 |
| Additional Employment 5 | 2,084 | 4,382 | 2,004 |
| All Army Personnel and Additional Employment ⁶ | 4,211 | 6,570 | 4,126 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

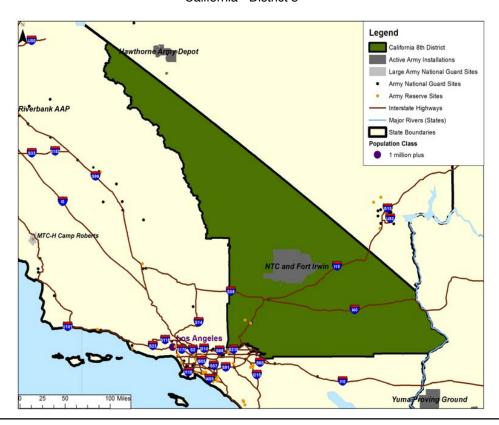
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 831,398,212 | \$ 642,057,109 | \$ 676,705,677 |
| Additional Economic Output ² | \$ 1,530,727,004 | \$ 1,069,729,884 | \$ 1,262,149,268 |
| Army-Driven Economic Output ³ | \$ 2,362,125,216 | \$ 1,711,786,993 | \$ 1,938,854,945 |
| All Army Direct Employment 4 | 9,681 | 8,899 | 8,255 |
| Additional Employment 5 | 17,182 | 10,989 | 13,602 |
| All Army Personnel and Additional Employment ⁶ | 26,863 | 19,888 | 21,857 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 44,335,299 | \$ 46,188,492 | \$ 108,502,196 |
| Additional Economic Output 2 | \$ 76,855,879 | \$ 88,703,172 | \$ 254,992,912 |
| Army-Driven Economic Output ³ | \$ 121,191,178 | \$ 134,891,664 | \$ 363,495,108 |
| All Army Direct Employment 4 | 1,521 | 1,519 | 1,388 |
| Additional Employment 5 | 581 | 644 | 2,343 |
| All Army Personnel and Additional Employment ⁶ | 2,102 | 2,163 | 3,731 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

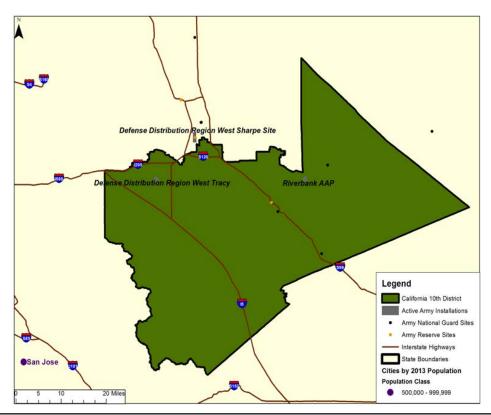
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 91,876,055 | \$ 40,670,051 | \$ 57,826,493 |
| Additional Economic Output ² | \$ 195,842,310 | \$ 72,417,724 | \$ 117,580,765 |
| Army-Driven Economic Output 3 | \$ 287,718,365 | \$ 113,087,775 | \$ 175,407,259 |
| All Army Direct Employment 4 | 1,273 | 1,235 | 1,159 |
| Additional Employment 5 | 1,731 | 596 | 1,039 |
| All Army Personnel and Additional Employment ⁶ | 3,004 | 1,831 | 2,198 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

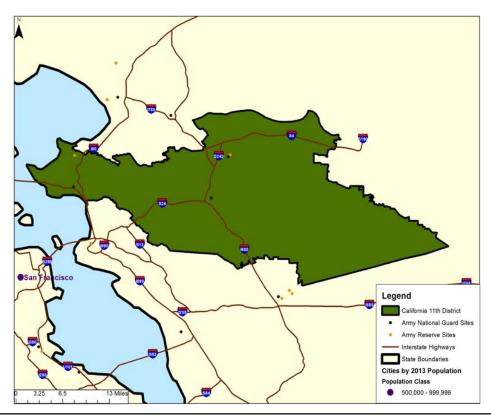
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 11



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 1,032,268,229 | \$ 58,954,067 | \$ 84,844,997 |
| Additional Economic Output ² | \$ 2,705,758,743 | \$ 131,289,429 | \$ 194,719,098 |
| Army-Driven Economic Output 3 | \$ 3,738,026,972 | \$ 190,243,497 | \$ 279,564,095 |
| All Army Direct Employment 4 | 1,015 | 1,046 | 1,012 |
| Additional Employment 5 | 22,360 | 962 | 1,471 |
| All Army Personnel and Additional Employment 6 | 23,375 | 2,008 | 2,483 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

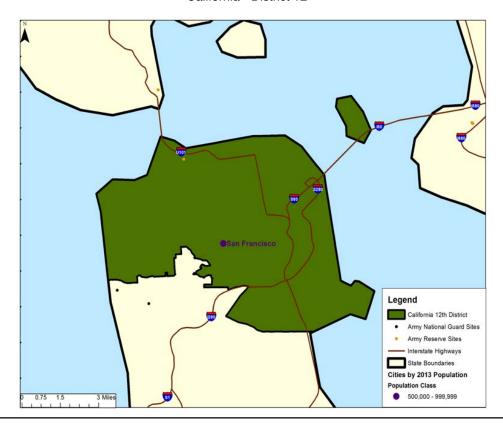
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 248,824,793 | \$ 327,960,287 | \$ 272,196,209 |
| Additional Economic Output ² | \$ 494,488,597 | \$ 649,326,399 | \$ 570,893,856 |
| Army-Driven Economic Output ³ | \$ 743,313,390 | \$ 977,286,687 | \$ 843,090,066 |
| All Army Direct Employment 4 | 619 | 600 | 554 |
| Additional Employment ⁵ | 3,247 | 4,306 | 3,631 |
| All Army Personnel and Additional Employment 6 | 3,866 | 4,906 | 4,185 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 42,776,278 | \$ 34,819,571 | \$ 29,359,341 |
| Additional Economic Output 2 | \$ 110,965,126 | \$ 88,272,593 | \$ 71,711,231 |
| Army-Driven Economic Output 3 | \$ 153,741,404 | \$ 123,092,164 | \$ 101,070,572 |
| All Army Direct Employment 4 | 560 | 564 | 542 |
| Additional Employment 5 | 823 | 679 | 538 |
| All Army Personnel and Additional Employment ⁶ | 1,383 | 1,243 | 1,080 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 48,943,213 | \$ 38,653,163 | \$ 48,015,352 |
| Additional Economic Output ² | \$ 113,510,751 | \$ 72,978,555 | \$ 81,765,579 |
| Army-Driven Economic Output 3 | \$ 162,453,964 | \$ 111,631,718 | \$ 129,780,930 |
| All Army Direct Employment 4 | 769 | 793 | 732 |
| Additional Employment 5 | 588 | 442 | 541 |
| All Army Personnel and Additional Employment 6 | 1,357 | 1,235 | 1,273 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

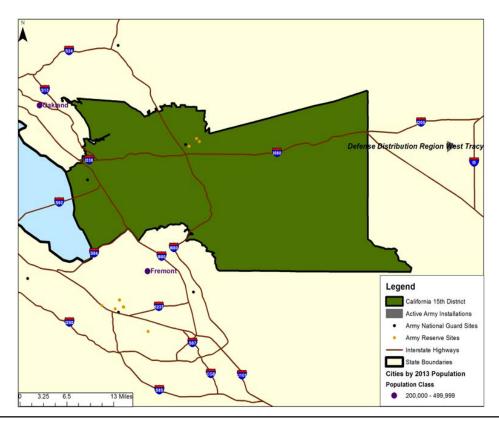
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 15



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 106,381,418 | \$ 79,577,809 | \$ 71,378,439 |
| Additional Economic Output 2 | \$ 285,774,246 | \$ 174,877,147 | \$ 136,937,683 |
| Army-Driven Economic Output ³ | \$ 392,155,664 | \$ 254,454,956 | \$ 208,316,122 |
| All Army Direct Employment 4 | 1,189 | 1,196 | 1,129 |
| Additional Employment 5 | 2,324 | 1,274 | 979 |
| All Army Personnel and Additional Employment ⁶ | 3,513 | 2,470 | 2,108 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

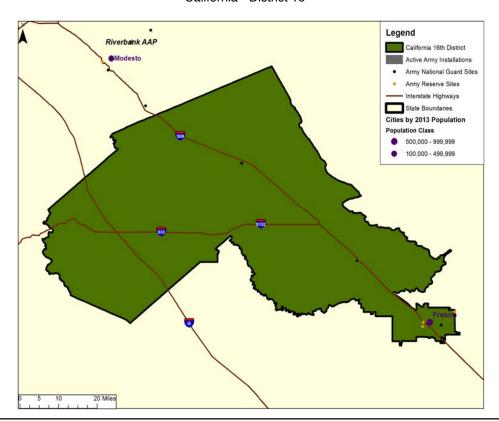
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|---------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 33,744,154 | \$ 37,114,176 | \$ 31,695,058 |
| Additional Economic Output ² | \$ 64,704,063 | \$ 70,410,828 | \$ 52,287,480 |
| Army-Driven Economic Output ³ | \$ 98,448,217 | \$ 107,525,003 | \$ 83,982,537 |
| All Army Direct Employment 4 | 1,329 | 1,346 | 1,211 |
| Additional Employment 5 | 495 | 597 | 402 |
| All Army Personnel and Additional Employment ⁶ | 1,824 | 1,943 | 1,613 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 17



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 214,087,220 | \$ 201,388,013 | \$ 72,497,607 |
| Additional Economic Output ² | \$ 341,906,839 | \$ 275,673,167 | \$ 110,720,137 |
| Army-Driven Economic Output 3 | \$ 555,994,059 | \$ 477,061,180 | \$ 183,217,744 |
| All Army Direct Employment 4 | 787 | 777 | 724 |
| Additional Employment 5 | 2,175 | 2,417 | 802 |
| All Army Personnel and Additional Employment ⁶ | 2,962 | 3,194 | 1,526 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 162,964,478 | \$ 177,974,111 | \$ 125,353,215 |
| Additional Economic Output 2 | \$ 309,602,734 | \$ 357,494,425 | \$ 236,837,163 |
| Army-Driven Economic Output 3 | \$ 472,567,212 | \$ 535,468,536 | \$ 362,190,377 |
| All Army Direct Employment 4 | 872 | 811 | 767 |
| Additional Employment 5 | 2,463 | 2,727 | 1,831 |
| All Army Personnel and Additional Employment ⁶ | 3,335 | 3,538 | 2,598 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

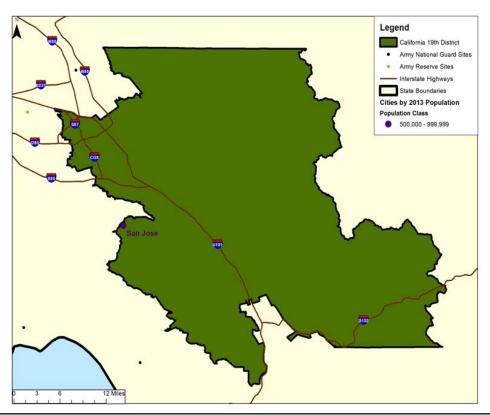
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|---------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 34,620,288 | \$ 26,284,652 | \$ 31,434,705 |
| Additional Economic Output 2 | \$ 26,964,805 | \$ 30,109,694 | \$ 44,716,676 |
| Army-Driven Economic Output 3 | \$ 61,585,093 | \$ 56,394,346 | \$ 76,151,381 |
| All Army Direct Employment 4 | 992 | 986 | 864 |
| Additional Employment 5 | 223 | 205 | 295 |
| All Army Personnel and Additional Employment 6 | 1,215 | 1,191 | 1,159 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 429,684,393 | \$ 441,929,597 | \$ 624,198,260 |
| Additional Economic Output ² | \$ 1,003,125,829 | \$ 982,912,905 | \$ 1,377,482,776 |
| Army-Driven Economic Output 3 | \$ 1,432,810,222 | \$ 1,424,842,502 | \$ 2,001,681,036 |
| All Army Direct Employment 4 | 8,296 | 8,189 | 7,276 |
| Additional Employment 5 | 8,433 | 8,527 | 12,669 |
| All Army Personnel and Additional Employment ⁶ | 16,729 | 16,716 | 19,945 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|---------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 30,536,738 | \$ 31,981,699 | \$ 26,856,127 |
| Additional Economic Output 2 | \$ 64,444,511 | \$ 95,416,422 | \$ 75,318,949 |
| Army-Driven Economic Output 3 | \$ 94,981,249 | \$ 127,398,121 | \$ 102,175,076 |
| All Army Direct Employment 4 | 1,103 | 1,081 | 1,006 |
| Additional Employment 5 | 425 | 570 | 381 |
| All Army Personnel and Additional Employment 6 | 1,528 | 1,651 | 1,387 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

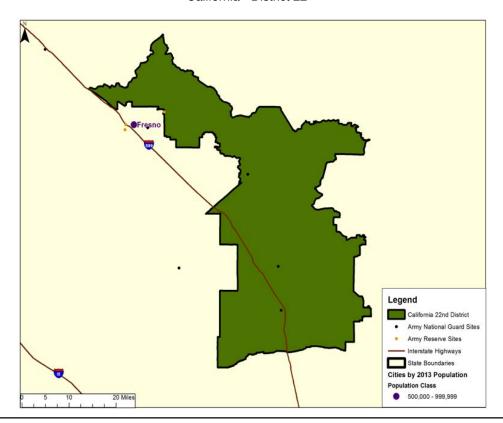
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|---------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 26,601,267 | \$ 25,305,856 | \$ 28,745,750 |
| Additional Economic Output ² | \$ 40,081,495 | \$ 37,062,988 | \$ 45,479,778 |
| Army-Driven Economic Output ³ | \$ 66,682,762 | \$ 62,368,845 | \$ 74,225,528 |
| All Army Direct Employment 4 | 1,290 | 1,285 | 1,189 |
| Additional Employment 5 | 306 | 295 | 357 |
| All Army Personnel and Additional Employment ⁶ | 1,596 | 1,580 | 1,546 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 23



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 73,467,537 | \$ 91,044,064 | \$ 81,468,382 |
| Additional Economic Output 2 | \$ 217,661,339 | \$ 277,194,472 | \$ 232,914,301 |
| Army-Driven Economic Output ³ | \$ 291,128,876 | \$ 368,238,535 | \$ 314,382,683 |
| All Army Direct Employment 4 | 895 | 872 | 823 |
| Additional Employment 5 | 1,732 | 2,314 | 1,911 |
| All Army Personnel and Additional Employment ⁶ | 2,627 | 3,186 | 2,734 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending | \$ 278,120,868 | \$ 159,350,680 | \$ 156,018,228 |
| Additional Economic Output ² | \$ 840,523,359 | \$ 428,024,545 | \$ 450,144,648 |
| Army-Driven Economic Output ³ | \$ 1,118,644,227 | \$ 587,375,225 | \$ 606,162,876 |
| All Army Direct Employment 4 | 1,770 | 1,815 | 1,716 |
| Additional Employment 5 | 6,819 | 3,364 | 3,578 |
| All Army Personnel and Additional Employment ⁶ | 8,589 | 5,179 | 5,294 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

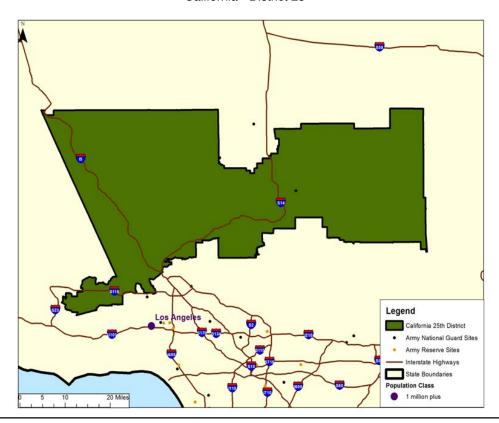
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 25



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|----------------|
| All Army Direct Spending 1 | \$ 50,537,496 | \$ 66,676,691 | \$ 37,165,854 |
| Additional Economic Output ² | \$ 78,706,826 | \$ 30,834,375 | \$ 83,536,825 |
| Army-Driven Economic Output 3 | \$ 129,244,322 | \$ 97,511,066 | \$ 120,702,679 |
| All Army Direct Employment 4 | 852 | 933 | 897 |
| Additional Employment 5 | 586 | 430 | 583 |
| All Army Personnel and Additional Employment ⁶ | 1,438 | 1,363 | 1,480 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 180,229,397 | \$ 145,064,532 | \$ 90,203,457 |
| Additional Economic Output ² | \$ 468,127,542 | \$ 395,591,064 | \$ 218,063,400 |
| Army-Driven Economic Output 3 | \$ 648,356,939 | \$ 540,655,596 | \$ 308,266,856 |
| All Army Direct Employment 4 | 720 | 749 | 775 |
| Additional Employment 5 | 3,359 | 3,363 | 1,900 |
| All Army Personnel and Additional Employment ⁶ | 4,079 | 4,112 | 2,675 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

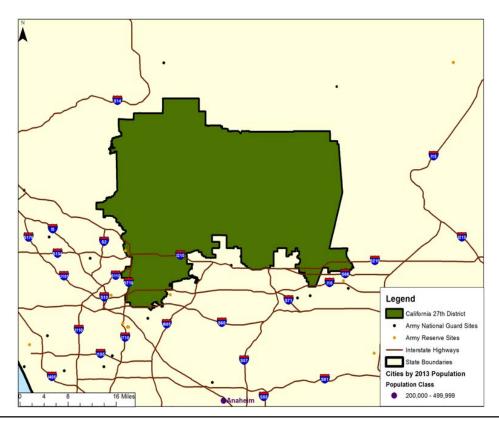
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 27



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 51,363,581 | \$ 47,531,938 | \$ 42,983,444 |
| Additional Economic Output 2 | \$ 132,665,727 | \$ 115,157,069 | \$ 98,937,790 |
| Army-Driven Economic Output 3 | \$ 184,029,308 | \$ 162,689,007 | \$ 141,921,234 |
| All Army Direct Employment 4 | 1,186 | 1,192 | 1,145 |
| Additional Employment 5 | 1,313 | 1,154 | 777 |
| All Army Personnel and Additional Employment ⁶ | 2,499 | 2,346 | 1,922 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

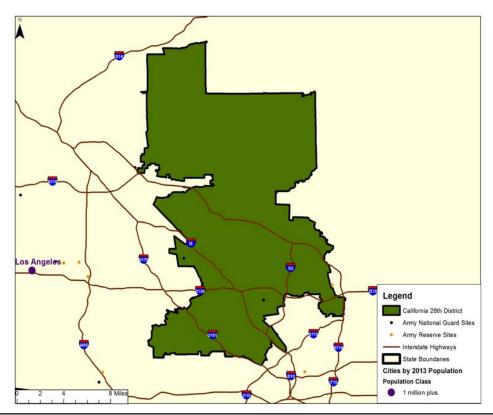
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|---------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 20,369,020 | \$ 26,128,713 | \$ 27,946,721 |
| Additional Economic Output 2 | \$ 36,051,293 | \$ 39,928,721 | \$ 48,214,531 |
| Army-Driven Economic Output 3 | \$ 56,420,313 | \$ 66,057,435 | \$ 76,161,253 |
| All Army Direct Employment 4 | 703 | 747 | 687 |
| Additional Employment 5 | 238 | 281 | 353 |
| All Army Personnel and Additional Employment 6 | 941 | 1,028 | 1,040 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

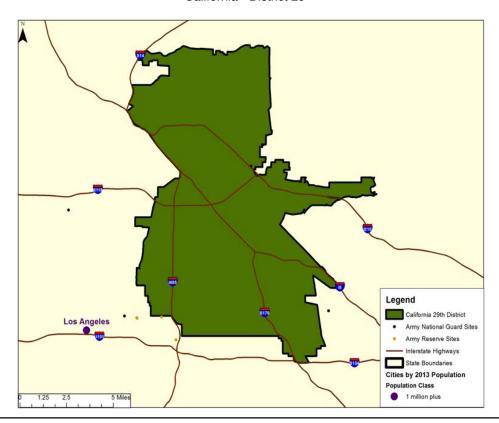
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 29



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 27,440,714 | \$ 22,030,578 | \$ 21,393,345 |
| Additional Economic Output 2 | \$ 76,974,607 | \$ 61,909,794 | \$ 40,666,323 |
| Army-Driven Economic Output 3 | \$ 104,415,321 | \$ 83,940,372 | \$ 62,059,668 |
| All Army Direct Employment 4 | 570 | 591 | 579 |
| Additional Employment 5 | 507 | 313 | 296 |
| All Army Personnel and Additional Employment ⁶ | 1,077 | 904 | 875 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

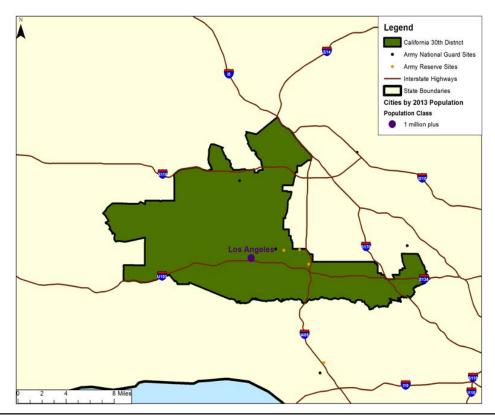
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|---------------|---------------|----------------|
| All Army Direct Spending 1 | \$ 26,442,481 | \$ 21,678,012 | \$ 47,507,839 |
| Additional Economic Output 2 | \$ 45,292,265 | \$ 30,809,192 | \$ 97,133,432 |
| Army-Driven Economic Output 3 | \$ 71,734,746 | \$ 52,487,204 | \$ 144,641,271 |
| All Army Direct Employment 4 | 654 | 658 | 619 |
| Additional Employment 5 | 363 | 245 | 684 |
| All Army Personnel and Additional Employment 6 | 1,017 | 903 | 1,303 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

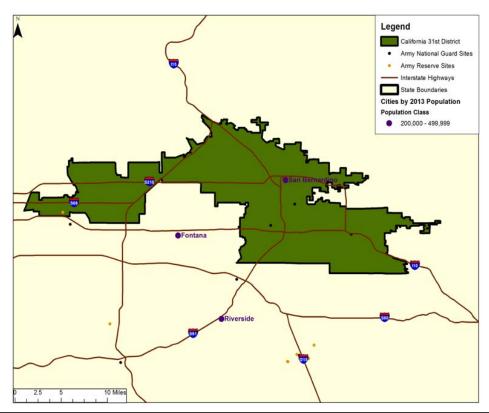
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 31



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 87,664,762 | \$ 73,371,068 | \$ 65,876,285 |
| Additional Economic Output ² | \$ 296,612,446 | \$ 232,260,358 | \$ 193,365,144 |
| Army-Driven Economic Output 3 | \$ 384,277,208 | \$ 305,631,426 | \$ 259,241,428 |
| All Army Direct Employment 4 | 1,418 | 1,444 | 1,400 |
| Additional Employment 5 | 2,225 | 1,701 | 1,365 |
| All Army Personnel and Additional Employment ⁶ | 3,643 | 3,145 | 2,765 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

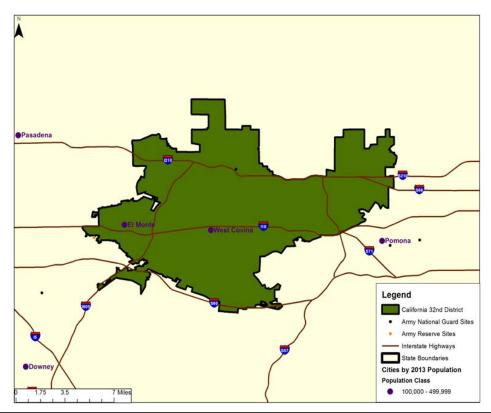
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 122,492,252 | \$ 106,805,374 | \$ 117,817,887 |
| Additional Economic Output ² | \$ 337,012,624 | \$ 302,192,527 | \$ 309,442,063 |
| Army-Driven Economic Output 3 | \$ 459,504,876 | \$ 408,997,901 | \$ 427,259,950 |
| All Army Direct Employment 4 | 1,034 | 1,062 | 988 |
| Additional Employment 5 | 2,253 | 1,898 | 2,029 |
| All Army Personnel and Additional Employment ⁶ | 3,287 | 2,960 | 3,017 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

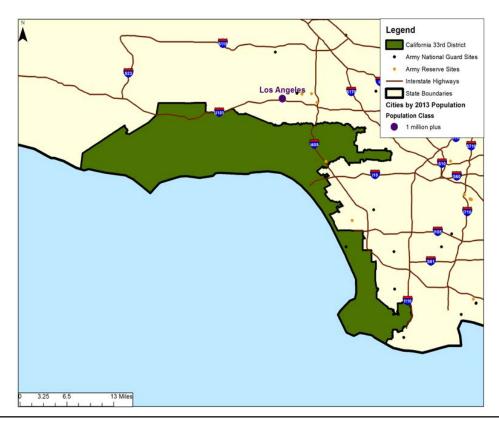
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 120,014,162 | \$ 75,907,547 | \$ 235,854,431 |
| Additional Economic Output 2 | \$ 256,694,975 | \$ 144,709,374 | \$ 563,977,875 |
| Army-Driven Economic Output 3 | \$ 376,709,137 | \$ 220,616,921 | \$ 799,832,305 |
| All Army Direct Employment 4 | 901 | 886 | 842 |
| Additional Employment 5 | 2,002 | 1,177 | 3,767 |
| All Army Personnel and Additional Employment ⁶ | 2,903 | 2,063 | 4,609 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|---------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 27,693,262 | \$ 15,657,378 | \$ 17,054,564 |
| Additional Economic Output 2 | \$ 70,737,745 | \$ 39,986,836 | \$ 41,728,553 |
| Army-Driven Economic Output 3 | \$ 98,431,007 | \$ 55,644,214 | \$ 58,783,117 |
| All Army Direct Employment 4 | 425 | 437 | 410 |
| Additional Employment 5 | 738 | 396 | 376 |
| All Army Personnel and Additional Employment 6 | 1,163 | 833 | 786 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

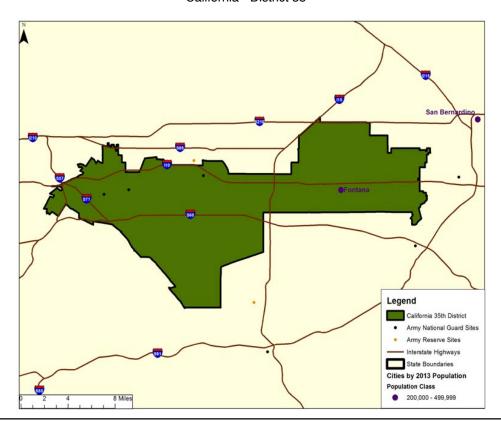
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 35



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 83,068,738 | \$ 64,155,111 | \$ 51,676,610 |
| Additional Economic Output 2 | \$ 207,671,384 | \$ 148,979,555 | \$ 113,419,162 |
| Army-Driven Economic Output ³ | \$ 290,740,122 | \$ 213,134,665 | \$ 165,095,771 |
| All Army Direct Employment 4 | 1,340 | 1,381 | 1,291 |
| Additional Employment 5 | 1,381 | 1,068 | 839 |
| All Army Personnel and Additional Employment ⁶ | 2,721 | 2,449 | 2,130 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

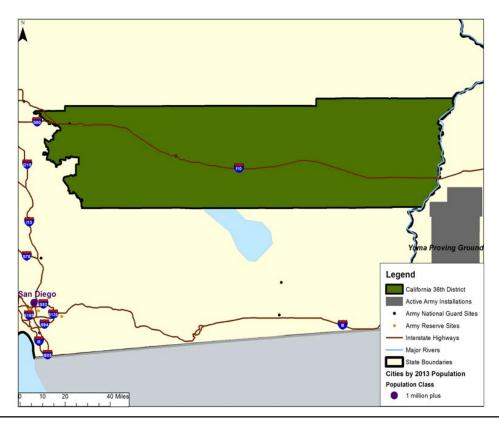
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 89,657,791 | \$ 48,575,014 | \$ 44,499,918 |
| Additional Economic Output ² | \$ 158,186,126 | \$ 81,580,426 | \$ 73,005,680 |
| Army-Driven Economic Output 3 | \$ 247,843,917 | \$ 130,155,439 | \$ 117,505,598 |
| All Army Direct Employment 4 | 648 | 667 | 634 |
| Additional Employment ⁵ | 806 | 455 | 485 |
| All Army Personnel and Additional Employment ⁶ | 1,454 | 1,122 | 1,119 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 37



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 41,368,237 | \$ 44,839,097 | \$ 48,468,415 |
| Additional Economic Output ² | \$ 105,292,836 | \$ 106,878,028 | \$ 132,525,555 |
| Army-Driven Economic Output 3 | \$ 146,661,073 | \$ 151,717,125 | \$ 180,993,970 |
| All Army Direct Employment 4 | 553 | 562 | 539 |
| Additional Employment 5 | 888 | 887 | 1,138 |
| All Army Personnel and Additional Employment 6 | 1,441 | 1,449 | 1,677 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

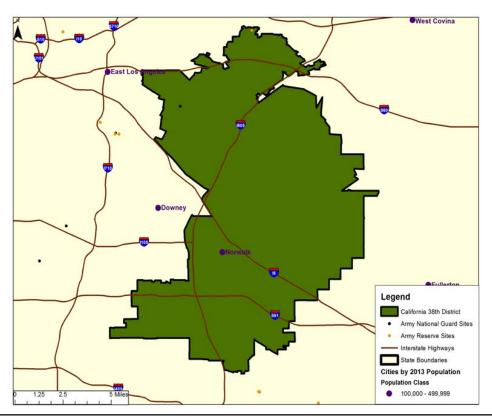
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|---------------|---------------|
| All Army Direct Spending | \$ 37,329,178 | \$ 29,056,367 | \$ 31,333,035 |
| Additional Economic Output ² | \$ 83,193,166 | \$ 48,944,943 | \$ 53,279,380 |
| Army-Driven Economic Output 3 | \$ 120,522,344 | \$ 78,001,310 | \$ 84,612,415 |
| All Army Direct Employment 4 | 1,294 | 1,277 | 1,197 |
| Additional Employment 5 | 597 | 324 | 356 |
| All Army Personnel and Additional Employment 6 | 1,891 | 1,601 | 1,553 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

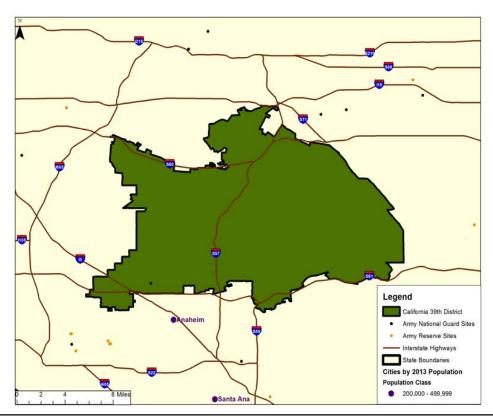
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 39



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending | \$ 316,950,012 | \$ 192,106,754 | \$ 95,302,306 |
| Additional Economic Output ² | \$ 976,530,929 | \$ 608,548,348 | \$ 285,372,007 |
| Army-Driven Economic Output ³ | \$ 1,293,480,941 | \$ 800,655,101 | \$ 380,674,313 |
| All Army Direct Employment 4 | 998 | 1,011 | 927 |
| Additional Employment 5 | 6,357 | 4,368 | 2,007 |
| All Army Personnel and Additional Employment 6 | 7,355 | 5,379 | 2,934 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

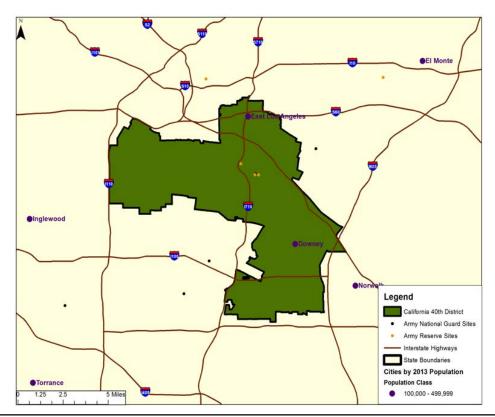
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 33,773,798 | \$ 21,754,146 | \$ 20,438,868 |
| Additional Economic Output ² | \$ 80,172,909 | \$ 51,419,083 | \$ 39,000,710 |
| Army-Driven Economic Output 3 | \$ 113,946,707 | \$ 73,173,228 | \$ 59,439,578 |
| All Army Direct Employment 4 | 608 | 613 | 587 |
| Additional Employment 5 | 641 | 412 | 279 |
| All Army Personnel and Additional Employment 6 | 1,249 | 1,025 | 866 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

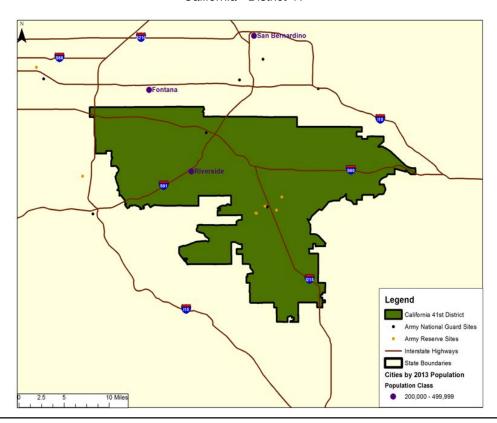
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 41



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|----------------|
| All Army Direct Spending 1 | \$ 49,352,202 | \$ 27,403,123 | \$ 40,897,660 |
| Additional Economic Output 2 | \$ 102,378,680 | \$ 47,128,780 | \$ 90,002,659 |
| Army-Driven Economic Output 3 | \$ 151,730,882 | \$ 74,531,903 | \$ 130,900,319 |
| All Army Direct Employment 4 | 1,164 | 1,167 | 1,062 |
| Additional Employment 5 | 950 | 392 | 918 |
| All Army Personnel and Additional Employment ⁶ | 2,114 | 1,559 | 1,980 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

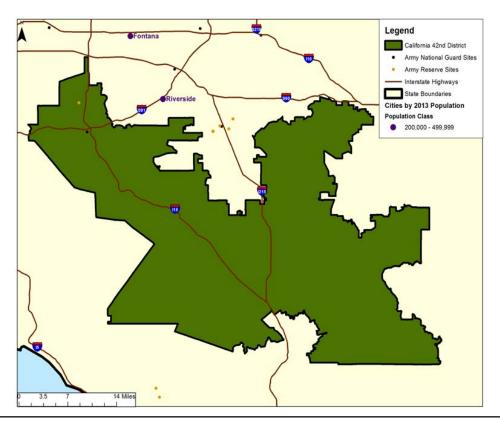
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 47,200,484 | \$ 44,847,159 | \$ 53,655,463 |
| Additional Economic Output 2 | \$ 68,922,210 | \$ 69,475,076 | \$ 83,772,636 |
| Army-Driven Economic Output 3 | \$ 116,122,694 | \$ 114,322,235 | \$ 137,428,099 |
| All Army Direct Employment 4 | 1,799 | 1,960 | 1,851 |
| Additional Employment 5 | 489 | 511 | 677 |
| All Army Personnel and Additional Employment ⁶ | 2,288 | 2,471 | 2,528 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

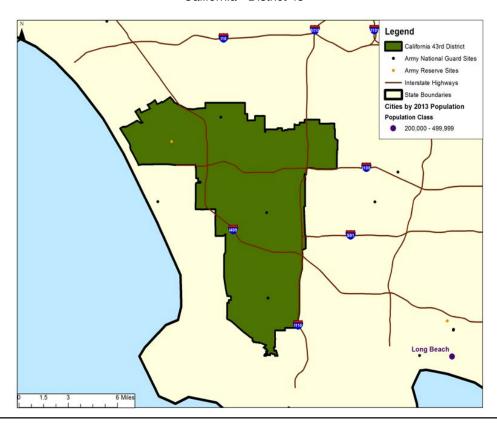
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 49,316,046 | \$ 53,171,588 | \$ 41,604,500 |
| Additional Economic Output 2 | \$ 85,909,515 | \$ 86,555,505 | \$ 98,127,584 |
| Army-Driven Economic Output ³ | \$ 135,225,561 | \$ 139,727,093 | \$ 139,732,084 |
| All Army Direct Employment 4 | 672 | 702 | 652 |
| Additional Employment 5 | 761 | 746 | 722 |
| All Army Personnel and Additional Employment ⁶ | 1,433 | 1,448 | 1,374 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 134,971,357 | \$ 96,683,087 | \$ 66,599,319 |
| Additional Economic Output ² | \$ 292,610,960 | \$ 236,203,305 | \$ 136,160,016 |
| Army-Driven Economic Output 3 | \$ 427,582,317 | \$ 332,886,391 | \$ 202,759,335 |
| All Army Direct Employment 4 | 748 | 755 | 737 |
| Additional Employment 5 | 2,116 | 1,804 | 1,103 |
| All Army Personnel and Additional Employment ⁶ | 2,864 | 2,559 | 1,840 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 157,760,081 | \$ 156,234,095 | \$ 73,581,759 |
| Additional Economic Output ² | \$ 337,946,433 | \$ 139,114,409 | \$ 148,604,373 |
| Army-Driven Economic Output 3 | \$ 495,706,514 | \$ 295,348,504 | \$ 222,186,132 |
| All Army Direct Employment 4 | 787 | 841 | 806 |
| Additional Employment 5 | 1,913 | 1,460 | 928 |
| All Army Personnel and Additional Employment ⁶ | 2,700 | 2,301 | 1,734 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

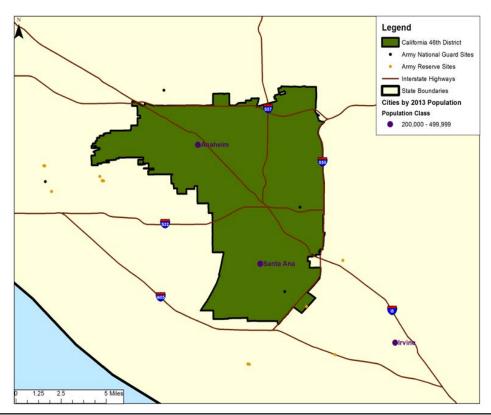
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 79,908,239 | \$ 39,675,320 | \$ 35,044,890 |
| Additional Economic Output ² | \$ 233,771,729 | \$ 103,846,137 | \$ 95,608,238 |
| Army-Driven Economic Output 3 | \$ 313,679,968 | \$ 143,521,456 | \$ 130,653,128 |
| All Army Direct Employment 4 | 815 | 814 | 739 |
| Additional Employment 5 | 1,568 | 734 | 621 |
| All Army Personnel and Additional Employment ⁶ | 2,383 | 1,548 | 1,360 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 47



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 101,150,080 | \$ 51,390,379 | \$ 65,992,495 |
| Additional Economic Output ² | \$ 253,634,158 | \$ 111,990,943 | \$ 135,887,142 |
| Army-Driven Economic Output 3 | \$ 354,784,238 | \$ 163,381,322 | \$ 201,879,637 |
| All Army Direct Employment 4 | 1,408 | 1,429 | 1,382 |
| Additional Employment 5 | 1,938 | 823 | 997 |
| All Army Personnel and Additional Employment 6 | 3,346 | 2,252 | 2,379 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 64,547,456 | \$ 69,610,364 | \$ 34,757,563 |
| Additional Economic Output ² | \$ 147,844,325 | \$ 203,048,958 | \$ 62,896,276 |
| Army-Driven Economic Output 3 | \$ 212,391,781 | \$ 272,659,322 | \$ 97,653,839 |
| All Army Direct Employment 4 | 850 | 847 | 796 |
| Additional Employment 5 | 1,115 | 1,150 | 424 |
| All Army Personnel and Additional Employment ⁶ | 1,965 | 1,997 | 1,220 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 49



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 237,486,708 | \$ 185,887,759 | \$ 141,872,747 |
| Additional Economic Output 2 | \$ 624,331,570 | \$ 513,449,115 | \$ 361,690,836 |
| Army-Driven Economic Output ³ | \$ 861,818,278 | \$ 699,336,874 | \$ 503,563,584 |
| All Army Direct Employment 4 | 1,402 | 1,364 | 1,258 |
| Additional Employment 5 | 3,994 | 3,651 | 2,666 |
| All Army Personnel and Additional Employment ⁶ | 5,396 | 5,015 | 3,924 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|--------------------------------------------------------|---------------|---------------|----------------|
| All Army Direct Spending 1 | \$ 28,392,878 | \$ 30,027,423 | \$ 53,020,129 |
| Additional Economic Output ² | \$ 61,120,700 | \$ 45,476,893 | \$ 99,780,966 |
| Army-Driven Economic Output ³ | \$ 89,513,578 | \$ 75,504,316 | \$ 152,801,096 |
| All Army Direct Employment 4 | 964 | 965 | 894 |
| Additional Employment 5 | 397 | 318 | 842 |
| All Army Personnel and Additional Employment $^{^{6}}$ | 1,361 | 1,283 | 1,736 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

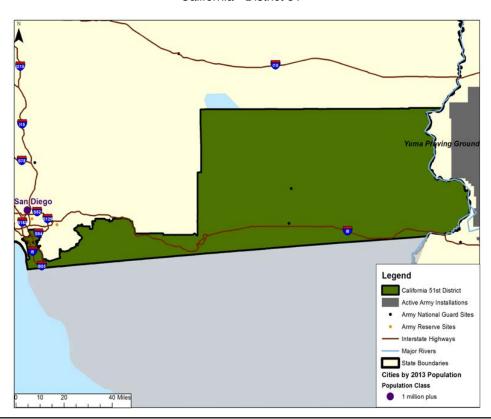
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 51



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 50,002,736 | \$ 44,137,338 | \$ 41,249,589 |
| Additional Economic Output ² | \$ 69,332,079 | \$ 59,824,035 | \$ 52,229,898 |
| Army-Driven Economic Output 3 | \$ 119,334,815 | \$ 103,961,373 | \$ 93,479,487 |
| All Army Direct Employment 4 | 1,846 | 1,798 | 1,678 |
| Additional Employment 5 | 625 | 518 | 392 |
| All Army Personnel and Additional Employment 6 | 2,471 | 2,316 | 2,070 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

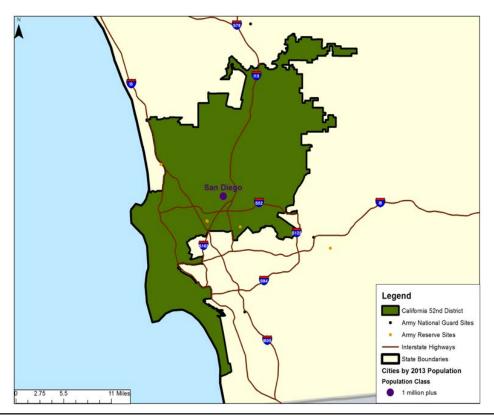
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,457,474,405 | \$ 929,066,021 | \$ 678,949,660 |
| Additional Economic Output ² | \$ 3,794,246,452 | \$ 2,252,725,784 | \$ 1,729,029,569 |
| Army-Driven Economic Output 3 | \$ 5,251,720,857 | \$ 3,181,791,805 | \$ 2,407,979,229 |
| All Army Direct Employment 4 | 1,279 | 1,298 | 1,332 |
| Additional Employment 5 | 30,898 | 19,064 | 15,968 |
| All Army Personnel and Additional Employment ⁶ | 32,177 | 20,362 | 17,300 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

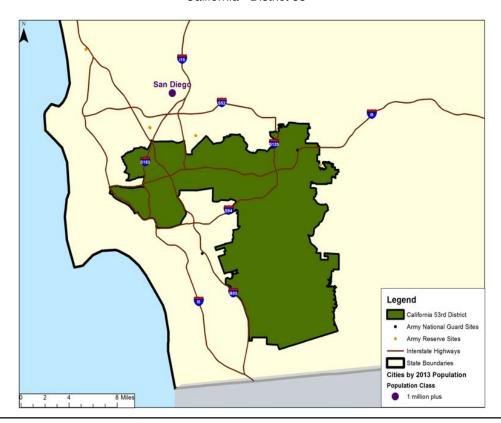
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 61,185,843 | \$ 79,417,972 | \$ 96,919,633 |
| Additional Economic Output 2 | \$ 139,682,267 | \$ 208,907,668 | \$ 236,103,107 |
| Army-Driven Economic Output 3 | \$ 200,868,110 | \$ 288,325,640 | \$ 333,022,740 |
| All Army Direct Employment 4 | 1,775 | 1,828 | 1,746 |
| Additional Employment 5 | 1,028 | 1,527 | 1,886 |
| All Army Personnel and Additional Employment ⁶ | 2,803 | 3,355 | 3,632 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

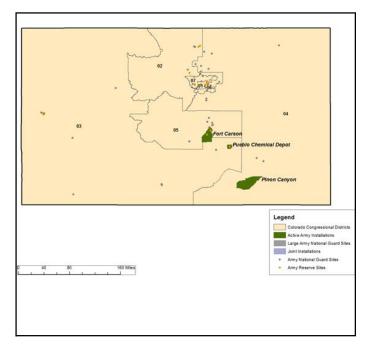
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Colorado

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 2,269,194,053 | \$ 4,404,517,481 | \$ 6,673,711,534 | 44,367 | 38,772 | 83,139 |
| ARNG | \$ 107,451,505 | \$ 218,817,425 | \$ 326,268,930 | 5,699 | 1,763 | 7,462 |
| USAR | \$ 60,687,316 | \$ 121,305,446 | \$ 181,992,762 | 5,463 | 994 | 6,457 |
| Civ/Ret/Surv | \$ 674,685,148 | \$ 1,336,249,910 | \$ 2,010,935,058 | 5,250 | 11,230 | 16,480 |
| Total | \$ 3,112,018,022 | \$ 6,080,890,262 | \$ 9,192,908,284 | 60,779 | 52,759 | 113,538 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 167,436,302 |
| 2 | \$ 280,657,495 |
| 3 | \$ 444,144,675 |
| 4 | \$ 350,481,904 |
| 5 | \$ 7,125,716,268 |
| 6 | \$ 526,339,732 |
| 7 | \$ 298,131,906 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 20,726 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Colorado FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 83,817,779 | \$ 160,027,719 | \$ 243,845,498 | 1,859 | 1,247 | 3,106 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 347 | 648 | 676 | 188 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 92,557,883 | \$ 219,507,248 | \$ 312,065,131 | 1,554 | 1,812 | 3,366 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 223 | 674 | 512 | 144 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 123,733,960 | \$ 259,751,644 | \$ 383,485,604 | 1,847 | 2,285 | 4,132 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 520 | 592 | 304 | 431 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 108,102,654 | \$ 195,719,515 | \$ 303,822,169 | 2,730 | 1,426 | 4,156 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 708 | 894 | 624 | 505 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,453,001,631 | \$ 4,684,003,303 | \$ 7,137,004,934 | 52,711 | 42,810 | 95,521 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 44,798 | 1,761 | 2,297 | 3,855 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 239,218,366 | \$ 667,330,976 | \$ 906,549,342 | 2,349 | 5,110 | 7,459 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 635 | 773 | 721 | 221 | | |

Colorado FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 66,268,598 | \$ 179,015,580 | \$ 245,284,178 | 1,522 | 1,215 | 2,737 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 252 | 590 | 527 | 153 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 3,166,700,871 | \$ 6,365,355,985 | \$ 9,532,056,856 | 64,572 | 55,905 | 120,477 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 47,482 | 5,932 | 5,662 | 5,496 | | |

Colorado FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 70,523,807 | \$ 131,489,399 | \$ 202,013,206 | 1,902 | 932 | 2,834 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 357 | 704 | 649 | 192 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 108,521,803 | \$ 308,359,747 | \$ 416,881,550 | 1,542 | 2,741 | 4,283 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 240 | 697 | 462 | 143 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 87,202,619 | \$ 202,291,428 | \$ 289,494,048 | 1,773 | 1,668 | 3,441 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 525 | 574 | 257 | 416 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 105,582,188 | \$ 193,260,262 | \$ 298,842,450 | 2,803 | 1,453 | 4,256 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 754 | 953 | 608 | 489 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,186,833,859 | \$ 4,155,582,871 | \$ 6,342,416,730 | 52,164 | 36,531 | 88,695 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 44,544 | 1,727 | 2,290 | 3,603 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 187,432,819 | \$ 489,479,439 | \$ 676,912,258 | 2,339 | 3,404 | 5,743 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 645 | 760 | 710 | 224 | | |

Colorado FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 66,611,121 | \$ 176,193,897 | \$ 242,805,018 | 1,508 | 1,211 | 2,719 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 244 | 591 | 516 | 156 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,812,708,216 | \$ 5,656,657,043 | \$ 8,469,365,260 | 64,031 | 47,940 | 111,971 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 47,309 | 6,006 | 5,492 | 5,223 | | |

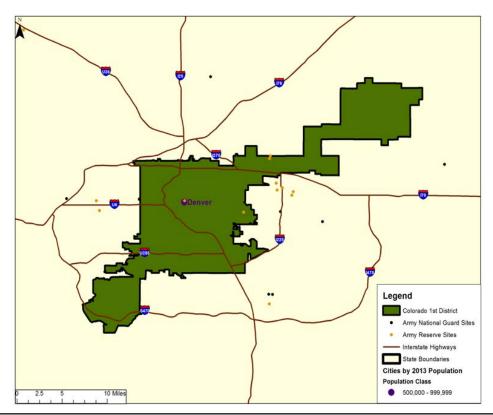
Colorado FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 79,903,166 | \$ 87,533,135 | \$ 167,436,302 | 1,810 | 737 | 2,547 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 312 | 669 | 631 | 198 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 90,972,365 | \$ 189,685,129 | \$ 280,657,495 | 1,489 | 1,593 | 3,082 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 220 | 660 | 470 | 139 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 125,290,525 | \$ 318,854,149 | \$ 444,144,675 | 1,606 | 2,528 | 4,134 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 402 | 544 | 246 | 415 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 123,013,127 | \$ 227,468,777 | \$ 350,481,904 | 2,711 | 1,686 | 4,397 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 685 | 926 | 615 | 485 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,463,624,921 | \$ 4,662,091,347 | \$ 7,125,716,268 | 49,550 | 42,064 | 91,614 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 41,961 | 1,644 | 2,310 | 3,635 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 145,077,901 | \$ 381,261,831 | \$ 526,339,732 | 2,210 | 2,643 | 4,853 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 587 | 712 | 689 | 222 | | |

Colorado FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 84,136,015 | \$ 213,995,891 | \$ 298,131,906 | 1,402 | 1,508 | 2,910 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 200 | 543 | 502 | 156 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 3,112,018,020 | \$ 6,080,890,259 | \$ 9,192,908,282 | 60,778 | 52,759 | 113,537 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 44,367 | 5,698 | 5,463 | 5,250 | | |

Colorado - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 83,817,779 | \$ 70,523,807 | \$ 79,903,166 |
| Additional Economic Output ² | \$ 160,027,719 | \$ 131,489,399 | \$ 87,533,135 |
| Army-Driven Economic Output 3 | \$ 243,845,498 | \$ 202,013,206 | \$ 167,436,302 |
| All Army Direct Employment 4 | 1,859 | 1,902 | 1,810 |
| Additional Employment 5 | 1,247 | 932 | 737 |
| All Army Personnel and Additional Employment ⁶ | 3,106 | 2,834 | 2,547 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

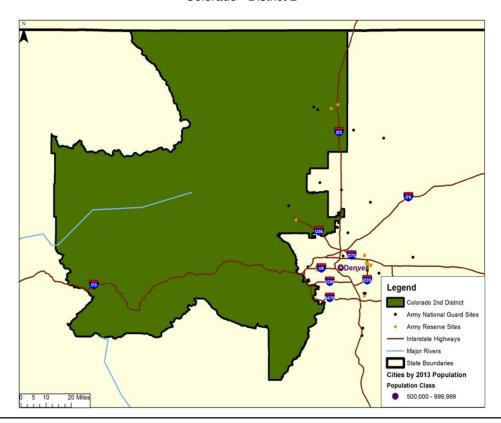
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 92,557,883 | \$ 108,521,803 | \$ 90,972,365 |
| Additional Economic Output 2 | \$ 219,507,248 | \$ 308,359,747 | \$ 189,685,129 |
| Army-Driven Economic Output 3 | \$ 312,065,131 | \$ 416,881,550 | \$ 280,657,495 |
| All Army Direct Employment 4 | 1,554 | 1,542 | 1,489 |
| Additional Employment 5 | 1,812 | 2,741 | 1,593 |
| All Army Personnel and Additional Employment ⁶ | 3,366 | 4,283 | 3,082 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

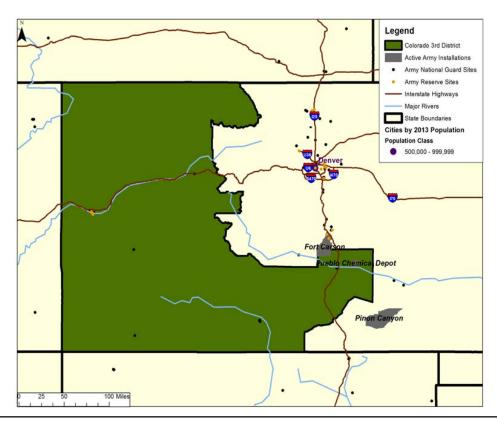
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 123,733,960 | \$ 87,202,619 | \$ 125,290,525 |
| Additional Economic Output 2 | \$ 259,751,644 | \$ 202,291,428 | \$ 318,854,149 |
| Army-Driven Economic Output 3 | \$ 383,485,604 | \$ 289,494,048 | \$ 444,144,675 |
| All Army Direct Employment 4 | 1,847 | 1,773 | 1,606 |
| Additional Employment 5 | 2,285 | 1,668 | 2,528 |
| All Army Personnel and Additional Employment ⁶ | 4,132 | 3,441 | 4,134 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

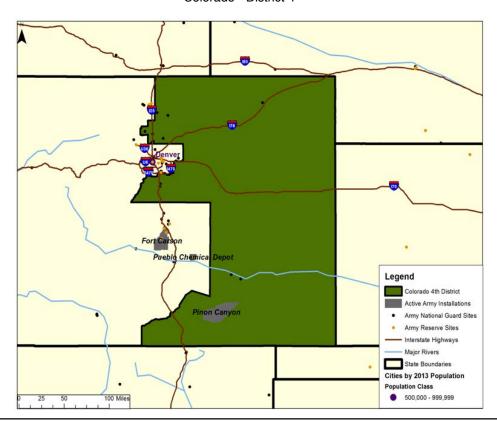
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 108,102,654 | \$ 105,582,188 | \$ 123,013,127 |
| Additional Economic Output ² | \$ 195,719,515 | \$ 193,260,262 | \$ 227,468,777 |
| Army-Driven Economic Output 3 | \$ 303,822,169 | \$ 298,842,450 | \$ 350,481,904 |
| All Army Direct Employment 4 | 2,730 | 2,803 | 2,711 |
| Additional Employment 5 | 1,426 | 1,453 | 1,686 |
| All Army Personnel and Additional Employment 6 | 4,156 | 4,256 | 4,397 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

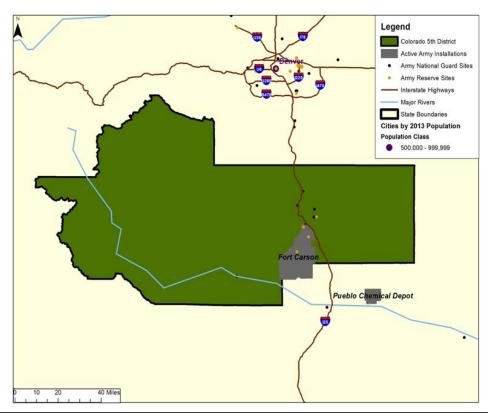
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 2,453,001,631 | \$ 2,186,833,859 | \$ 2,463,624,921 |
| Additional Economic Output ² | \$ 4,684,003,303 | \$ 4,155,582,871 | \$ 4,662,091,347 |
| Army-Driven Economic Output 3 | \$ 7,137,004,934 | \$ 6,342,416,730 | \$ 7,125,716,268 |
| All Army Direct Employment 4 | 52,711 | 52,164 | 49,550 |
| Additional Employment 5 | 42,810 | 36,531 | 42,064 |
| All Army Personnel and Additional Employment ⁶ | 95,521 | 88,695 | 91,614 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

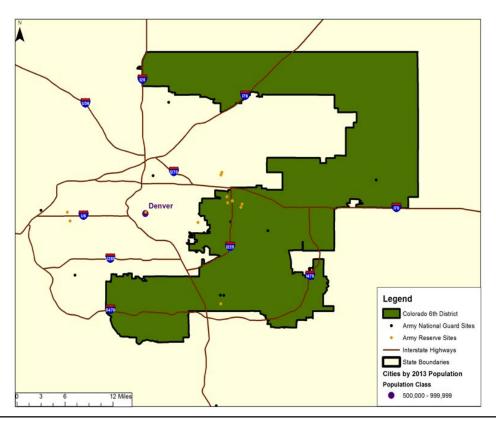
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 239,218,366 | \$ 187,432,819 | \$ 145,077,901 |
| Additional Economic Output 2 | \$ 667,330,976 | \$ 489,479,439 | \$ 381,261,831 |
| Army-Driven Economic Output 3 | \$ 906,549,342 | \$ 676,912,258 | \$ 526,339,732 |
| All Army Direct Employment 4 | 2,349 | 2,339 | 2,210 |
| Additional Employment 5 | 5,110 | 3,404 | 2,643 |
| All Army Personnel and Additional Employment ⁶ | 7,459 | 5,743 | 4,853 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

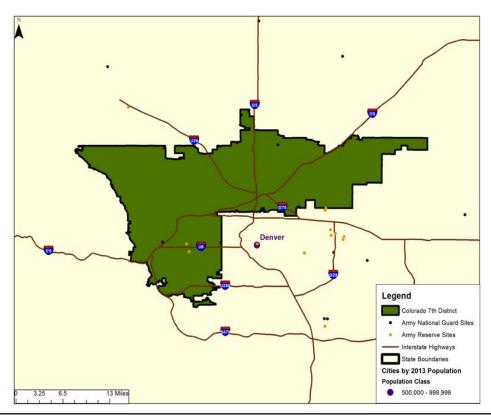
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 66,268,598 | \$ 66,611,121 | \$ 84,136,015 |
| Additional Economic Output ² | \$ 179,015,580 | \$ 176,193,897 | \$ 213,995,891 |
| Army-Driven Economic Output 3 | \$ 245,284,178 | \$ 242,805,018 | \$ 298,131,906 |
| All Army Direct Employment 4 | 1,522 | 1,508 | 1,402 |
| Additional Employment 5 | 1,215 | 1,211 | 1,508 |
| All Army Personnel and Additional Employment ⁶ | 2,737 | 2,719 | 2,910 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

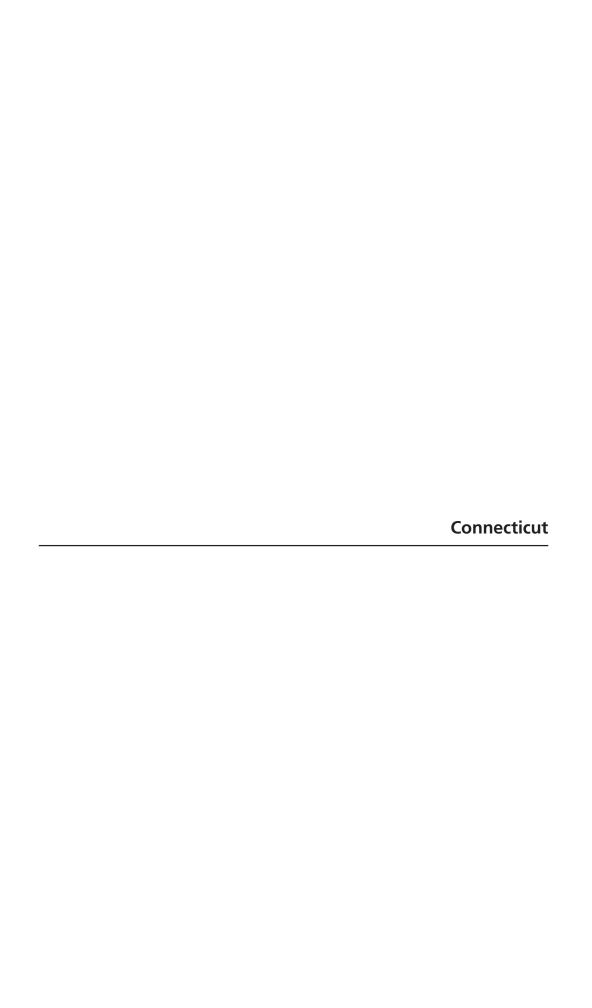
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

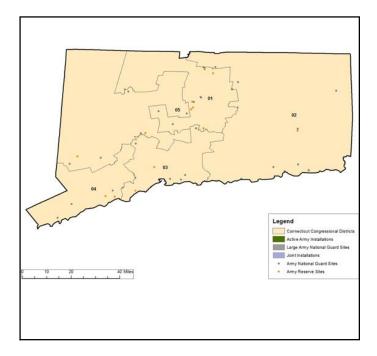
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Connecticut

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 2,079,644,994 | \$ 4,504,059,108 | \$ 6,583,704,102 | 684 | 26,331 | 27,015 |
| ARNG | \$ 78,975,057 | \$ 154,715,371 | \$ 233,690,428 | 4,173 | 1,189 | 5,362 |
| USAR | \$ 36,631,836 | \$ 75,291,540 | \$ 111,923,376 | 1,586 | 487 | 2,073 |
| Civ/Ret/Surv | \$ 86,947,962 | \$ 169,429,016 | \$ 256,376,978 | 751 | 1,250 | 2,001 |
| Total | \$ 2,282,199,849 | \$ 4,903,495,035 | \$ 7,185,694,884 | 7,194 | 29,257 | 36,451 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 381,676,602 |
| 2 | \$ 255,968,220 |
| 3 | \$ 6,227,297,117 |
| 4 | \$ 88,038,649 |
| 5 | \$ 232,714,299 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Survivors |
|-----------|
|-----------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Connecticut FY 2012: State Level Economic Effects of Army Spending, by Congressional District

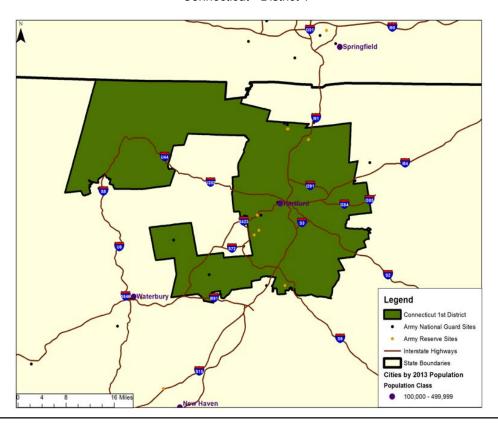
| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 146,768,673 | \$ 336,762,320 | \$ 483,530,993 | 1,793 | 2,130 | 3,923 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 145 | 1,028 | 429 | 191 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 82,574,443 | \$ 165,795,674 | \$ 248,370,117 | 2,074 | 1,444 | 3,518 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 176 | 1,320 | 303 | 274 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 3,885,172,880 | \$ 8,350,191,753 | \$ 12,235,364,633 | 1,395 | 51,869 | 53,264 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 183 | 736 | 382 | 94 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 32,386,278 | \$ 49,407,379 | \$ 81,793,657 | 669 | 317 | 986 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 74 | 317 | 234 | 44 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 122,364,779 | \$ 311,988,649 | \$ 434,353,428 | 1,389 | 2,388 | 3,777 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 132 | 777 | 327 | 152 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 4,269,267,053 | \$ 9,214,145,775 | \$ 13,483,412,828 | 7,320 | 58,148 | 65,468 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 712 | 4,180 | 1,674 | 754 | | |

Connecticut FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 111,452,418 | \$ 209,355,620 | \$ 320,808,038 | 1,782 | 1,379 | 3,161 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 158 | 1,025 | 417 | 182 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 72,378,511 | \$ 138,614,012 | \$ 210,992,523 | 2,044 | 1,210 | 3,254 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 176 | 1,330 | 290 | 248 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,025,502,591 | \$ 4,555,683,173 | \$ 6,581,185,764 | 1,387 | 25,630 | 27,017 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 185 | 701 | 414 | 87 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 51,390,682 | \$ 109,486,566 | \$ 160,877,248 | 671 | 861 | 1,532 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 91 | 319 | 227 | 34 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 72,894,804 | \$ 142,361,721 | \$ 215,256,526 | 1,370 | 1,026 | 2,396 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 146 | 756 | 326 | 142 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,333,619,006 | \$ 5,155,501,092 | \$ 7,489,120,099 | 7,254 | 30,106 | 37,360 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 756 | 4,130 | 1,676 | 693 | | |

Connecticut FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 134,933,660 | \$ 246,742,942 | \$ 381,676,602 | 1,775 | 1,780 | 3,555 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 135 | 1,042 | 404 | 194 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 86,405,375 | \$ 169,562,845 | \$ 255,968,220 | 2,047 | 1,483 | 3,530 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 182 | 1,327 | 259 | 279 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,950,009,813 | \$ 4,277,287,304 | \$ 6,227,297,117 | 1,322 | 24,479 | 25,801 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 173 | 673 | 386 | 91 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 36,308,475 | \$ 51,730,175 | \$ 88,038,649 | 674 | 357 | 1,031 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 80 | 354 | 202 | 39 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 74,542,526 | \$ 158,171,773 | \$ 232,714,299 | 1,374 | 1,156 | 2,530 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 114 | 777 | 335 | 148 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 2,282,199,849 | \$ 4,903,495,039 | \$ 7,185,694,887 | 7,192 | 29,255 | 36,447 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 683 | 4,173 | 1,585 | 751 | | |



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 146,768,673 | \$ 111,452,418 | \$ 134,933,660 |
| Additional Economic Output 2 | \$ 336,762,320 | \$ 209,355,620 | \$ 246,742,942 |
| Army-Driven Economic Output 3 | \$ 483,530,993 | \$ 320,808,038 | \$ 381,676,602 |
| All Army Direct Employment 4 | 1,793 | 1,782 | 1,775 |
| Additional Employment 5 | 2,130 | 1,379 | 1,780 |
| All Army Personnel and Additional Employment ⁶ | 3,923 | 3,161 | 3,555 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

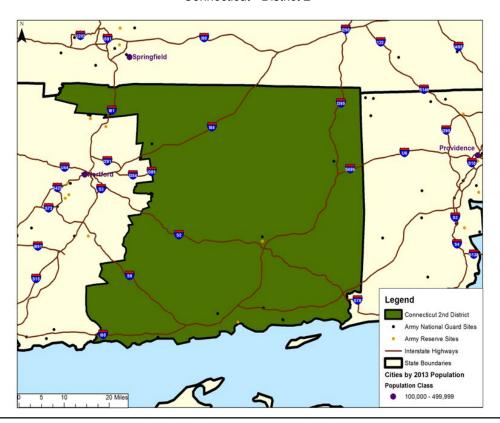
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 82,574,443 | \$ 72,378,511 | \$ 86,405,375 |
| Additional Economic Output ² | \$ 165,795,674 | \$ 138,614,012 | \$ 169,562,845 |
| Army-Driven Economic Output 3 | \$ 248,370,117 | \$ 210,992,523 | \$ 255,968,220 |
| All Army Direct Employment 4 | 2,074 | 2,044 | 2,047 |
| Additional Employment 5 | 1,444 | 1,210 | 1,483 |
| All Army Personnel and Additional Employment ⁶ | 3,518 | 3,254 | 3,530 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

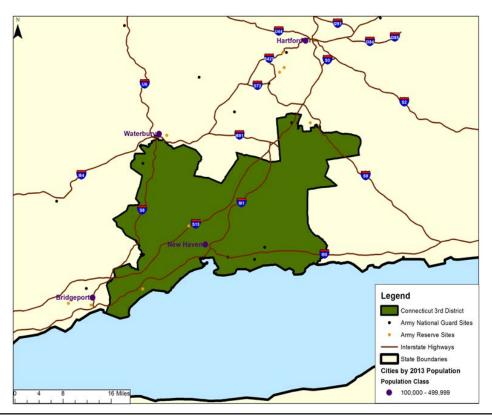
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|-------------------|------------------|------------------|
| All Army Direct Spending | \$ 3,885,172,880 | \$ 2,025,502,591 | \$ 1,950,009,813 |
| Additional Economic Output 2 | \$ 8,350,191,753 | \$ 4,555,683,173 | \$ 4,277,287,304 |
| Army-Driven Economic Output | \$ 12,235,364,633 | \$ 6,581,185,764 | \$ 6,227,297,117 |
| All Army Direct Employment ⁴ | 1,395 | 1,387 | 1,322 |
| Additional Employment 5 | 51,869 | 25,630 | 24,479 |
| All Army Personnel and Additional Employment ⁶ | 53,264 | 27,017 | 25,801 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

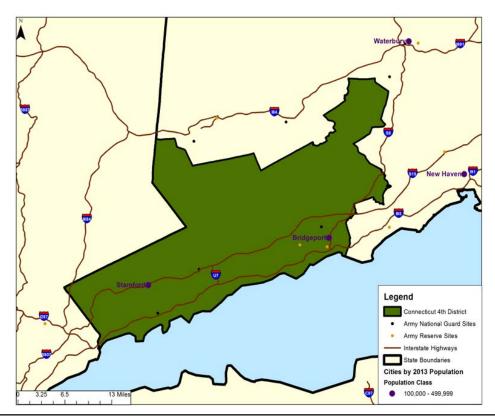
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|---------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 32,386,278 | \$ 51,390,682 | \$ 36,308,475 |
| Additional Economic Output 2 | \$ 49,407,379 | \$ 109,486,566 | \$ 51,730,175 |
| Army-Driven Economic Output ³ | \$ 81,793,657 | \$ 160,877,248 | \$ 88,038,649 |
| All Army Direct Employment 4 | 669 | 671 | 674 |
| Additional Employment 5 | 317 | 861 | 357 |
| All Army Personnel and Additional Employment ⁶ | 986 | 1,532 | 1,031 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

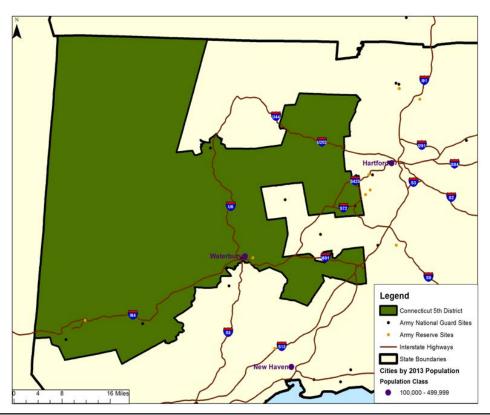
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 122,364,779 | \$ 72,894,804 | \$ 74,542,526 |
| Additional Economic Output 2 | \$ 311,988,649 | \$ 142,361,721 | \$ 158,171,773 |
| Army-Driven Economic Output 3 | \$ 434,353,428 | \$ 215,256,526 | \$ 232,714,299 |
| All Army Direct Employment 4 | 1,389 | 1,370 | 1,374 |
| Additional Employment 5 | 2,388 | 1,026 | 1,156 |
| All Army Personnel and Additional Employment ⁶ | 3,777 | 2,396 | 2,530 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

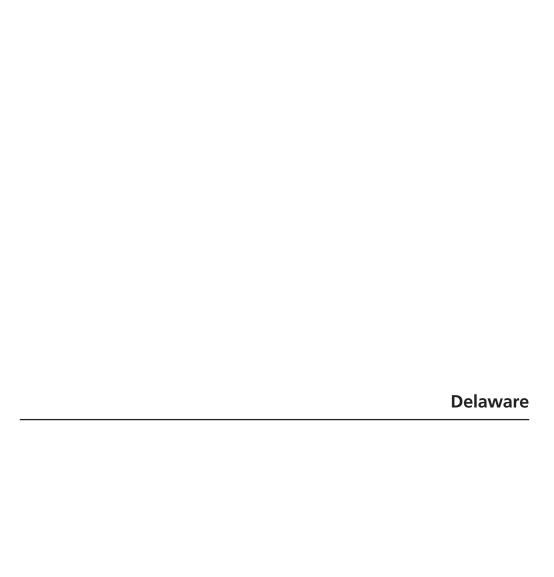
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

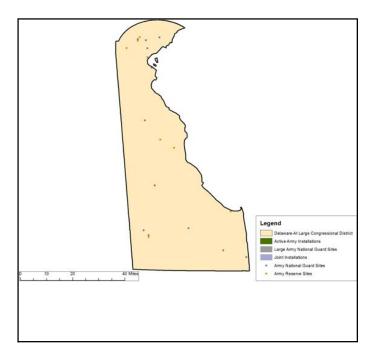
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Delaware

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 59,766,510 | \$ 135,615,089 | \$ 195,381,599 | 275 | 1,005 | 1,280 |
| ARNG | \$ 32,735,971 | \$ 74,280,589 | \$ 107,016,560 | 1,578 | 551 | 2,129 |
| USAR | \$ 6,003,731 | \$ 13,622,955 | \$ 19,626,686 | 486 | 101 | 587 |
| Civ/Ret/Surv | \$ 69,349,823 | \$ 157,360,406 | \$ 226,710,229 | 912 | 1,166 | 2,078 |
| Total | \$ 167,856,035 | \$ 380,879,039 | \$ 548,735,074 | 3,251 | 2,823 | 6,074 |



| District | Army-Driven Economic |
|----------|----------------------|
| Number | Output |
| 1 | \$ 548,735,074 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 2,664 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Delaware FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 217,645,032 | \$ 418,951,313 | \$ 636,596,345 | 3,513 | 3,316 | 6,829 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 304 | 1,698 | 554 | 958 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 217,645,032 | \$ 418,951,313 | \$ 636,596,345 | 3,513 | 3,316 | 6,829 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 304 | 1,698 | 554 | 958 | | |

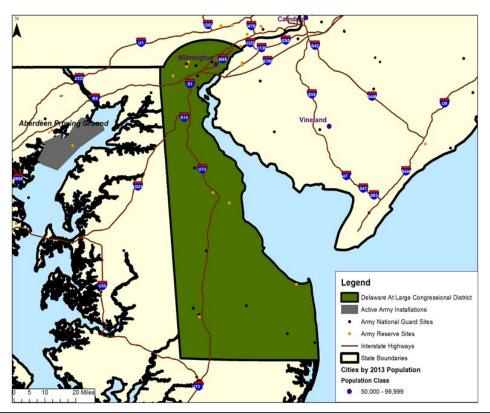
Delaware FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 210,759,412 | \$ 469,865,041 | \$ 680,624,453 | 3,398 | 3,673 | 7,071 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 336 | 1,626 | 508 | 928 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 210,759,412 | \$ 469,865,041 | \$ 680,624,453 | 3,398 | 3,673 | 7,071 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 336 | 1,626 | 508 | 928 | | |

Delaware FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 167,856,035 | \$ 380,879,039 | \$ 548,735,074 | 3,250 | 2,823 | 6,073 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 275 | 1,578 | 486 | 912 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 167,856,035 | \$ 380,879,039 | \$ 548,735,074 | 3,250 | 2,823 | 6,073 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 275 | 1,578 | 486 | 912 | | |

Delaware - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 217,645,032 | \$ 210,759,412 | \$ 167,856,035 |
| Additional Economic Output ² | \$ 418,951,313 | \$ 469,865,041 | \$ 380,879,039 |
| Army-Driven Economic Output 3 | \$ 636,596,345 | \$ 680,624,453 | \$ 548,735,074 |
| All Army Direct Employment 4 | 3,513 | 3,398 | 3,250 |
| Additional Employment 5 | 3,316 | 3,673 | 2,823 |
| All Army Personnel and Additional Employment ⁶ | 6,829 | 7,071 | 6,073 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

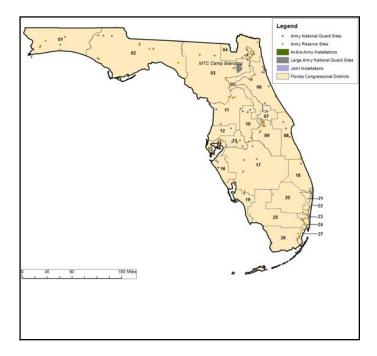
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Florida

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 3,390,427,128 | \$ 7,132,302,982 | \$ 10,522,730,110 | 15,949 | 65,393 | 81,342 |
| ARNG | \$ 169,360,141 | \$ 338,459,683 | \$ 507,819,824 | 12,882 | 2,867 | 15,749 |
| USAR | \$ 173,467,881 | \$ 344,450,598 | \$ 517,918,479 | 14,112 | 2,991 | 17,103 |
| Civ/Ret/Surv | \$ 1,532,356,382 | \$ 3,026,143,731 | \$ 4,558,500,113 | 5,346 | 26,164 | 31,510 |
| Total | \$ 5,265,611,532 | \$ 10,841,356,994 | \$ 16,106,968,526 | 48,289 | 97,415 | 145,704 |



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 56,920 |
|---------------------------|--------|
|---------------------------|--------|

| 5: | A 5: 5 : | | | |
|-------------------------------------------------|-----------------------------|--|--|--|
| District Number | Army-Driven Economic Output | | | |
| Number | · | | | |
| 1 | \$ 1,257,639,980 | | | |
| 2 | \$ 523,191,873 | | | |
| 3 | \$ 491,104,227 | | | |
| 4 | \$ 596,130,770 | | | |
| 5 | \$ 385,121,037 | | | |
| 6 | \$ 382,009,337 | | | |
| 7 | \$ 2,932,729,229 | | | |
| 8 | \$ 1,450,582,690 | | | |
| 9 | \$ 501,824,034 | | | |
| 10 | \$ 1,953,026,230 | | | |
| 11 | \$ 205,126,930 | | | |
| 12 | \$ 309,646,916 | | | |
| 13 | \$ 763,629,465 | | | |
| 14 | \$ 584,003,999 | | | |
| 15 | \$ 421,017,721 | | | |
| 16 | \$ 303,097,694 | | | |
| 17 | \$ 327,809,182 | | | |
| 18 | \$ 359,809,935 | | | |
| 19 | \$ 123,099,207 | | | |
| 20 | \$ 377,569,090 | | | |
| 21 | \$ 88,488,833 | | | |
| 22 | \$ 135,992,233 | | | |
| Local Economic Effects, RAND Corporation, 2015, | | | | |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effec available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

FY 2014 State at a Glance: Florida

Army Economic Effects¹

| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 23 | \$ 246,617,239 |
| 24 | \$ 332,554,180 |
| 25 | \$ 678,329,466 |
| 26 | \$ 229,865,494 |
| 27 | \$ 146,951,533 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 507,897,383 | \$ 1,041,653,420 | \$ 1,549,550,803 | 8,117 | 11,034 | 19,151 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 6,117 | 906 | 714 | 381 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 256,306,923 | \$ 610,311,941 | \$ 866,618,864 | 2,196 | 5,794 | 7,990 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 421 | 968 | 626 | 181 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 97,692,533 | \$ 155,839,312 | \$ 253,531,845 | 2,575 | 1,464 | 4,039 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 513 | 1,038 | 622 | 403 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 211,341,296 | \$ 516,038,836 | \$ 727,380,132 | 2,983 | 4,319 | 7,302 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 541 | 870 | 837 | 736 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 146,353,210 | \$ 364,759,239 | \$ 511,112,449 | 2,349 | 2,902 | 5,251 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 449 | 656 | 722 | 522 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 142,616,872 | \$ 318,241,104 | \$ 460,857,976 | 2,035 | 2,726 | 4,761 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 368 | 878 | 498 | 291 | | |

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,064,105,674 | \$ 3,584,022,056 | \$ 4,648,127,730 | 1,816 | 33,381 | 35,197 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 365 | 468 | 629 | 354 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 628,606,092 | \$ 1,554,175,866 | \$ 2,182,781,958 | 1,869 | 13,287 | 15,156 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | <u> </u> | <u> </u> |
| | 601 | 526 | 541 | 202 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 262,150,990 | \$ 421,724,438 | \$ 683,875,428 | 2,429 | 3,638 | 6,067 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 480 | 662 | 1,017 | 269 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,335,933,012 | \$ 1,005,037,634 | \$ 2,340,970,646 | 1,460 | 13,385 | 14,845 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 326 | 415 | 502 | 218 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 61,359,224 | \$ 91,026,132 | \$ 152,385,356 | 1,281 | 776 | 2,057 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 356 | 402 | 422 | 101 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 93,104,522 | \$ 147,668,311 | \$ 240,772,833 | 1,856 | 1,263 | 3,119 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 555 | 502 | 641 | 158 | | |

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 311,610,037 | \$ 739,924,727 | \$ 1,051,534,764 | 1,540 | 6,210 | 7,750 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 390 | 376 | 681 | 93 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 386,358,625 | \$ 718,116,290 | \$ 1,104,474,915 | 3,247 | 5,990 | 9,237 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,399 | 640 | 1,056 | 152 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 115,728,277 | \$ 229,246,574 | \$ 344,974,851 | 2,248 | 1,854 | 4,102 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 796 | 661 | 647 | 144 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 145,776,681 | \$ 317,990,728 | \$ 463,767,409 | 1,054 | 2,666 | 3,720 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 277 | 392 | 324 | 61 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 114,233,937 | \$ 196,907,286 | \$ 311,141,223 | 1,466 | 1,987 | 3,453 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 537 | 471 | 364 | 95 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 41,216,960 | \$ 75,573,415 | \$ 116,790,375 | 921 | 734 | 1,655 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 226 | 314 | 306 | 76 | | |

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 19 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 48,347,954 | \$ 68,398,008 | \$ 116,745,962 | 731 | 664 | 1,395 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 207 | 251 | 209 | 65 | | |
| 20 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 112,912,346 | \$ 573,080,739 | \$ 685,993,085 | 1,092 | 2,962 | 4,054 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 239 | 253 | 461 | 138 | | |
| 21 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 31,229,669 | \$ 43,788,458 | \$ 75,018,127 | 899 | 328 | 1,227 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 193 | 237 | 323 | 146 | | |
| 22 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 50,997,704 | \$ 95,402,155 | \$ 146,399,859 | 812 | 755 | 1,567 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 165 | 215 | 322 | 110 | | |
| 23 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 130,895,435 | \$ 296,074,836 | \$ 426,970,271 | 1,119 | 3,227 | 4,346 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 271 | 252 | 412 | 184 | | |
| 24 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 66,139,409 | \$ 176,876,810 | \$ 243,016,219 | 1,341 | 1,395 | 2,736 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 257 | 299 | 564 | 221 | | |

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 25 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 106,376,191 | \$ 255,382,053 | \$ 361,758,244 | 1,254 | 2,051 | 3,305 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 421 | 252 | 393 | 188 | | |
| 26 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 77,106,322 | \$ 155,470,431 | \$ 232,576,753 | 1,481 | 1,414 | 2,895 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 463 | 357 | 486 | 175 | | |
| 27 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 64,084,631 | \$ 120,356,406 | \$ 184,441,037 | 1,167 | 1,221 | 2,388 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 326 | 262 | 391 | 188 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 6,610,481,909 | \$ 13,873,087,205 | \$ 20,483,569,114 | 51,338 | 127,427 | 178,765 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 17,257 | 13,523 | 14,709 | 5,851 | | |

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 511,942,553 | \$ 1,052,916,502 | \$ 1,564,859,055 | 8,227 | 11,083 | 19,310 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 6,300 | 902 | 713 | 312 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 211,397,392 | \$ 415,896,881 | \$ 627,294,273 | 2,101 | 3,966 | 6,067 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 460 | 911 | 570 | 159 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 217,227,847 | \$ 968,936,875 | \$ 1,186,164,722 | 2,514 | 3,312 | 5,826 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 509 | 1,022 | 598 | 385 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 173,335,248 | \$ 416,685,183 | \$ 590,020,431 | 2,983 | 3,505 | 6,488 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 595 | 880 | 814 | 694 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 148,338,968 | \$ 313,834,761 | \$ 462,173,729 | 2,307 | 2,268 | 4,575 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 475 | 641 | 696 | 495 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 113,497,234 | \$ 203,099,278 | \$ 316,596,513 | 2,040 | 1,666 | 3,706 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 385 | 876 | 498 | 281 | | |

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,123,206,394 | \$ 4,038,050,954 | \$ 5,161,257,348 | 1,872 | 38,386 | 40,258 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 416 | 481 | 633 | 343 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 467,122,212 | \$ 1,156,335,831 | \$ 1,623,458,043 | 1,777 | 9,932 | 11,709 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 624 | 466 | 508 | 179 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 215,932,827 | \$ 406,863,400 | \$ 622,796,227 | 2,436 | 3,410 | 5,846 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 526 | 621 | 1,028 | 262 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,270,756,516 | \$ 1,596,572,578 | \$ 2,867,329,094 | 1,489 | 16,155 | 17,644 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 344 | 411 | 520 | 215 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 77,506,392 | \$ 74,374,627 | \$ 151,881,019 | 1,231 | 807 | 2,038 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 379 | 370 | 392 | 90 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 106,670,675 | \$ 166,305,463 | \$ 272,976,138 | 1,893 | 1,548 | 3,441 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 597 | 504 | 647 | 144 | | |

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 245,928,936 | \$ 540,974,776 | \$ 786,903,712 | 1,503 | 4,483 | 5,986 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 410 | 352 | 660 | 81 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 325,111,647 | \$ 613,769,204 | \$ 938,880,851 | 3,194 | 5,346 | 8,540 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,467 | 609 | 986 | 132 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 107,498,684 | \$ 205,438,236 | \$ 312,936,921 | 2,242 | 1,615 | 3,857 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 886 | 604 | 611 | 141 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 274,909,884 | \$ 726,001,604 | \$ 1,000,911,488 | 1,009 | 6,223 | 7,232 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 297 | 347 | 301 | 64 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 108,494,227 | \$ 181,726,654 | \$ 290,220,881 | 1,458 | 1,802 | 3,260 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 558 | 440 | 366 | 95 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 67,480,862 | \$ 152,761,587 | \$ 220,242,449 | 948 | 1,541 | 2,489 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 256 | 322 | 301 | 68 | | |

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 19 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 116,496,110 | \$ 203,390,270 | \$ 319,886,379 | 757 | 2,318 | 3,075 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 252 | 212 | 234 | 59 | | |
| 20 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 206,143,416 | \$ 531,467,295 | \$ 737,610,711 | 1,176 | 5,244 | 6,420 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 304 | 253 | 483 | 136 | | |
| 21 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 60,168,228 | \$ 116,699,026 | \$ 176,867,254 | 934 | 1,071 | 2,005 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 214 | 246 | 334 | 140 | | |
| 22 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 78,409,734 | \$ 169,515,982 | \$ 247,925,716 | 834 | 1,576 | 2,410 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 187 | 208 | 331 | 109 | | |
| 23 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 74,973,248 | \$ 224,664,983 | \$ 299,638,231 | 1,171 | 2,167 | 3,338 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 302 | 263 | 432 | 174 | | |
| 24 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 55,661,419 | \$ 122,126,011 | \$ 177,787,430 | 1,330 | 982 | 2,312 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 286 | 278 | 562 | 203 | | |

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 25 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 200,675,501 | \$ 524,569,643 | \$ 725,245,144 | 1,202 | 5,011 | 6,213 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 406 | 234 | 388 | 174 | | |
| 26 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 79,979,154 | \$ 166,134,576 | \$ 246,113,730 | 1,470 | 1,587 | 3,057 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 472 | 341 | 498 | 159 | | |
| 27 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 53,835,176 | \$ 93,147,974 | \$ 146,983,150 | 1,144 | 847 | 1,991 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 338 | 250 | 386 | 171 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 6,692,700,484 | \$ 15,382,260,154 | \$ 22,074,960,639 | 51,242 | 137,851 | 189,093 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 18,244 | 13,042 | 14,490 | 5,466 | | |

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 435,309,693 | \$ 822,330,288 | \$ 1,257,639,980 | 7,368 | 8,073 | 15,441 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 5,484 | 904 | 670 | 311 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 179,074,599 | \$ 344,117,274 | \$ 523,191,873 | 2,042 | 3,386 | 5,428 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 434 | 908 | 550 | 150 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 139,923,799 | \$ 351,180,428 | \$ 491,104,227 | 2,351 | 2,127 | 4,478 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 414 | 988 | 577 | 372 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 194,207,816 | \$ 401,922,955 | \$ 596,130,770 | 2,746 | 3,489 | 6,235 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 468 | 868 | 758 | 653 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 127,664,581 | \$ 257,456,456 | \$ 385,121,037 | 2,147 | 1,933 | 4,080 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 392 | 618 | 662 | 475 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 135,440,344 | \$ 246,568,993 | \$ 382,009,337 | 1,936 | 2,111 | 4,047 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 354 | 866 | 453 | 263 | | |

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 718,354,155 | \$ 2,214,375,074 | \$ 2,932,729,229 | 1,810 | 20,747 | 22,557 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 368 | 479 | 623 | 340 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 417,397,213 | \$ 1,033,185,476 | \$ 1,450,582,690 | 1,615 | 8,070 | 9,685 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 511 | 428 | 494 | 183 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 178,746,266 | \$ 323,077,768 | \$ 501,824,034 | 2,378 | 2,839 | 5,217 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 467 | 624 | 1,028 | 259 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 846,028,768 | \$ 1,106,997,462 | \$ 1,953,026,230 | 1,449 | 11,499 | 12,948 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 312 | 420 | 504 | 213 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 84,252,111 | \$ 120,874,819 | \$ 205,126,930 | 1,180 | 1,101 | 2,281 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 348 | 370 | 373 | 90 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 120,842,825 | \$ 188,804,091 | \$ 309,646,916 | 1,793 | 1,613 | 3,406 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 512 | 495 | 637 | 149 | | |

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 232,354,245 | \$ 531,275,220 | \$ 763,629,465 | 1,462 | 4,468 | 5,930 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 396 | 330 | 636 | 100 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 218,843,396 | \$ 365,160,604 | \$ 584,003,999 | 2,974 | 3,154 | 6,128 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,300 | 592 | 950 | 131 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 138,803,241 | \$ 282,214,480 | \$ 421,017,721 | 2,190 | 2,247 | 4,437 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 804 | 603 | 648 | 136 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 104,617,468 | \$ 198,480,226 | \$ 303,097,694 | 1,003 | 1,964 | 2,967 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 259 | 363 | 316 | 65 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 122,762,592 | \$ 205,046,589 | \$ 327,809,182 | 1,403 | 1,949 | 3,352 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 518 | 418 | 372 | 95 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 115,887,183 | \$ 243,922,752 | \$ 359,809,935 | 887 | 2,123 | 3,010 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 206 | 313 | 301 | 67 | | |

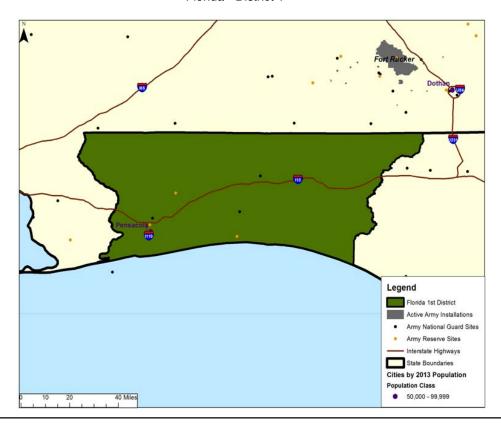
Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 19 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 54,081,298 | \$ 69,017,908 | \$ 123,099,207 | 776 | 578 | 1,354 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 235 | 235 | 240 | 67 | | |
| 20 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 107,479,972 | \$ 270,089,118 | \$ 377,569,090 | 1,138 | 2,444 | 3,582 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 246 | 276 | 490 | 126 | | |
| 21 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 38,334,657 | \$ 50,154,176 | \$ 88,488,833 | 946 | 405 | 1,351 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 177 | 264 | 366 | 138 | | |
| 22 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 49,776,494 | \$ 86,215,739 | \$ 135,992,233 | 816 | 792 | 1,608 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 146 | 232 | 338 | 101 | | |
| 23 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 71,478,269 | \$ 175,138,970 | \$ 246,617,239 | 1,120 | 1,243 | 2,363 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 275 | 257 | 421 | 167 | | |
| 24 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 111,713,873 | \$ 220,840,307 | \$ 332,554,180 | 1,235 | 2,144 | 3,379 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 246 | 257 | 534 | 199 | | |

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 25 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 194,323,318 | \$ 484,006,148 | \$ 678,329,466 | 1,136 | 4,664 | 5,800 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 369 | 235 | 358 | 173 | | |
| 26 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 73,978,514 | \$ 155,886,980 | \$ 229,865,494 | 1,334 | 1,405 | 2,739 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 409 | 311 | 458 | 156 | | |
| 27 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 53,934,840 | \$ 93,016,693 | \$ 146,951,533 | 1,045 | 844 | 1,889 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 298 | 228 | 352 | 167 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 5,265,611,530 | \$ 10,841,356,994 | \$ 16,106,968,524 | 48,280 | 97,412 | 145,692 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 15,946 | 12,881 | 14,107 | 5,345 | | |

Florida - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 507,897,383 | \$ 511,942,553 | \$ 435,309,693 |
| Additional Economic Output ² | \$ 1,041,653,420 | \$ 1,052,916,502 | \$ 822,330,288 |
| Army-Driven Economic Output 3 | \$ 1,549,550,803 | \$ 1,564,859,055 | \$ 1,257,639,980 |
| All Army Direct Employment 4 | 8,117 | 8,227 | 7,368 |
| Additional Employment 5 | 11,034 | 11,083 | 8,073 |
| All Army Personnel and Additional Employment ⁶ | 19,151 | 19,310 | 15,441 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 256,306,923 | \$ 211,397,392 | \$ 179,074,599 |
| Additional Economic Output 2 | \$ 610,311,941 | \$ 415,896,881 | \$ 344,117,274 |
| Army-Driven Economic Output ³ | \$ 866,618,864 | \$ 627,294,273 | \$ 523,191,873 |
| All Army Direct Employment 4 | 2,196 | 2,101 | 2,042 |
| Additional Employment 5 | 5,794 | 3,966 | 3,386 |
| All Army Personnel and Additional Employment 6 | 7,990 | 6,067 | 5,428 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

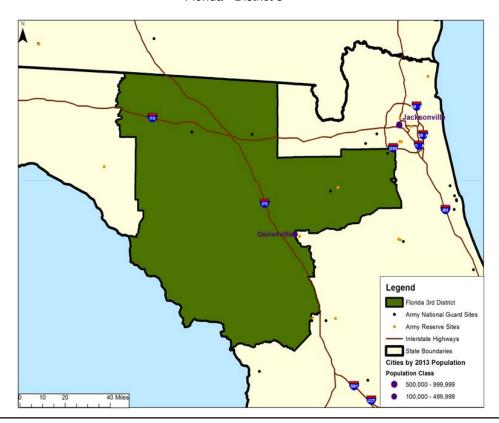
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|------------------|----------------|
| All Army Direct Spending 1 | \$ 97,692,533 | \$ 217,227,847 | \$ 139,923,799 |
| Additional Economic Output 2 | \$ 155,839,312 | \$ 968,936,875 | \$ 351,180,428 |
| Army-Driven Economic Output ³ | \$ 253,531,845 | \$ 1,186,164,722 | \$ 491,104,227 |
| All Army Direct Employment 4 | 2,575 | 2,514 | 2,351 |
| Additional Employment 5 | 1,464 | 3,312 | 2,127 |
| All Army Personnel and Additional Employment ⁶ | 4,039 | 5,826 | 4,478 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

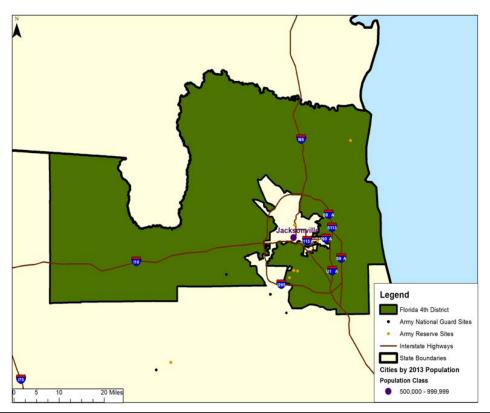
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 211,341,296 | \$ 173,335,248 | \$ 194,207,816 |
| Additional Economic Output 2 | \$ 516,038,836 | \$ 416,685,183 | \$ 401,922,955 |
| Army-Driven Economic Output 3 | \$ 727,380,132 | \$ 590,020,431 | \$ 596,130,770 |
| All Army Direct Employment 4 | 2,983 | 2,983 | 2,746 |
| Additional Employment 5 | 4,319 | 3,505 | 3,489 |
| All Army Personnel and Additional Employment 6 | 7,302 | 6,488 | 6,235 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

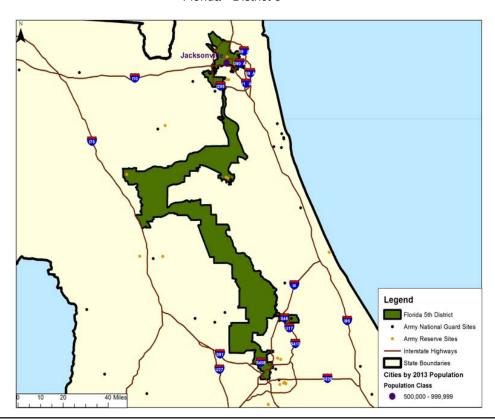
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 146,353,210 | \$ 148,338,968 | \$ 127,664,581 |
| Additional Economic Output 2 | \$ 364,759,239 | \$ 313,834,761 | \$ 257,456,456 |
| Army-Driven Economic Output 3 | \$ 511,112,449 | \$ 462,173,729 | \$ 385,121,037 |
| All Army Direct Employment 4 | 2,349 | 2,307 | 2,147 |
| Additional Employment 5 | 2,902 | 2,268 | 1,933 |
| All Army Personnel and Additional Employment ⁶ | 5,251 | 4,575 | 4,080 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 142,616,872 | \$ 113,497,234 | \$ 135,440,344 |
| Additional Economic Output ² | \$ 318,241,104 | \$ 203,099,278 | \$ 246,568,993 |
| Army-Driven Economic Output 3 | \$ 460,857,976 | \$ 316,596,513 | \$ 382,009,337 |
| All Army Direct Employment 4 | 2,035 | 2,040 | 1,936 |
| Additional Employment 5 | 2,726 | 1,666 | 2,111 |
| All Army Personnel and Additional Employment 6 | 4,761 | 3,706 | 4,047 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

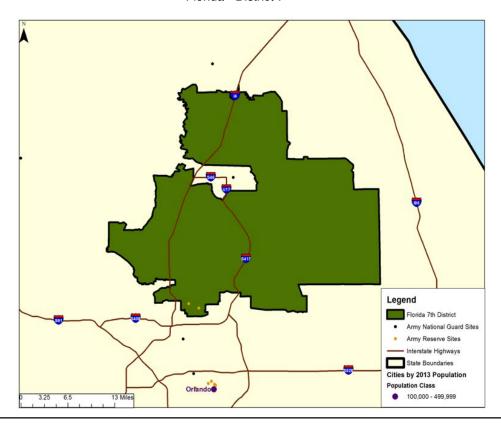
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,064,105,674 | \$ 1,123,206,394 | \$ 718,354,155 |
| Additional Economic Output ² | \$ 3,584,022,056 | \$ 4,038,050,954 | \$ 2,214,375,074 |
| Army-Driven Economic Output 3 | \$ 4,648,127,730 | \$ 5,161,257,348 | \$ 2,932,729,229 |
| All Army Direct Employment 4 | 1,816 | 1,872 | 1,810 |
| Additional Employment 5 | 33,381 | 38,386 | 20,747 |
| All Army Personnel and Additional Employment ⁶ | 35,197 | 40,258 | 22,557 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

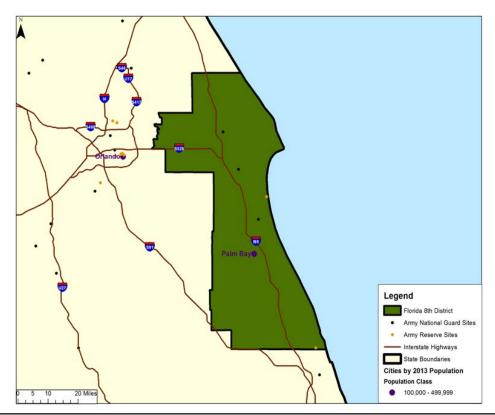
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 628,606,092 | \$ 467,122,212 | \$ 417,397,213 |
| Additional Economic Output ² | \$ 1,554,175,866 | \$ 1,156,335,831 | \$ 1,033,185,476 |
| Army-Driven Economic Output 3 | \$ 2,182,781,958 | \$ 1,623,458,043 | \$ 1,450,582,690 |
| All Army Direct Employment 4 | 1,869 | 1,777 | 1,615 |
| Additional Employment 5 | 13,287 | 9,932 | 8,070 |
| All Army Personnel and Additional Employment ⁶ | 15,156 | 11,709 | 9,685 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

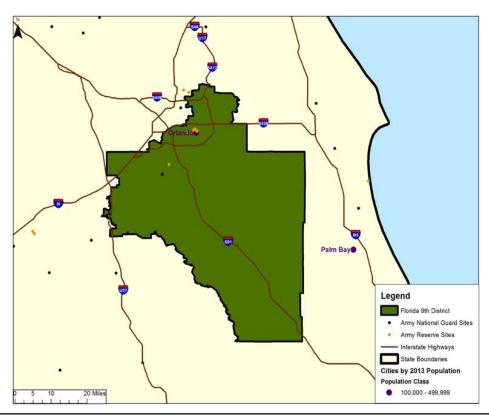
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 9



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 262,150,990 | \$ 215,932,827 | \$ 178,746,266 |
| Additional Economic Output 2 | \$ 421,724,438 | \$ 406,863,400 | \$ 323,077,768 |
| Army-Driven Economic Output 3 | \$ 683,875,428 | \$ 622,796,227 | \$ 501,824,034 |
| All Army Direct Employment 4 | 2,429 | 2,436 | 2,378 |
| Additional Employment 5 | 3,638 | 3,410 | 2,839 |
| All Army Personnel and Additional Employment ⁶ | 6,067 | 5,846 | 5,217 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

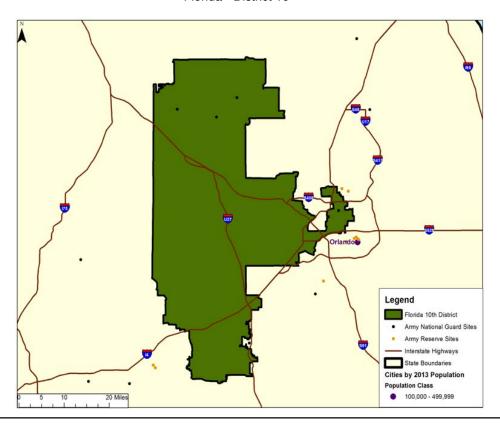
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 10



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,335,933,012 | \$ 1,270,756,516 | \$ 846,028,768 |
| Additional Economic Output ² | \$ 1,005,037,634 | \$ 1,596,572,578 | \$ 1,106,997,462 |
| Army-Driven Economic Output 3 | \$ 2,340,970,646 | \$ 2,867,329,094 | \$ 1,953,026,230 |
| All Army Direct Employment 4 | 1,460 | 1,489 | 1,449 |
| Additional Employment 5 | 13,385 | 16,155 | 11,499 |
| All Army Personnel and Additional Employment ⁶ | 14,845 | 17,644 | 12,948 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

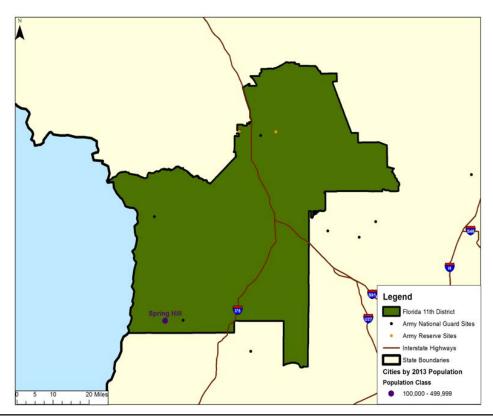
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 11



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 61,359,224 | \$ 77,506,392 | \$ 84,252,111 |
| Additional Economic Output 2 | \$ 91,026,132 | \$ 74,374,627 | \$ 120,874,819 |
| Army-Driven Economic Output 3 | \$ 152,385,356 | \$ 151,881,019 | \$ 205,126,930 |
| All Army Direct Employment 4 | 1,281 | 1,231 | 1,180 |
| Additional Employment 5 | 776 | 807 | 1,101 |
| All Army Personnel and Additional Employment 6 | 2,057 | 2,038 | 2,281 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

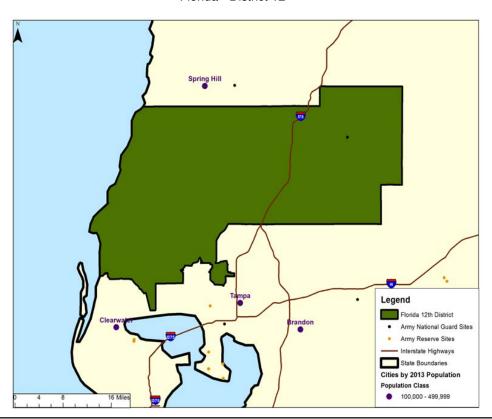
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 12



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 93,104,522 | \$ 106,670,675 | \$ 120,842,825 |
| Additional Economic Output ² | \$ 147,668,311 | \$ 166,305,463 | \$ 188,804,091 |
| Army-Driven Economic Output ³ | \$ 240,772,833 | \$ 272,976,138 | \$ 309,646,916 |
| All Army Direct Employment 4 | 1,856 | 1,893 | 1,793 |
| Additional Employment 5 | 1,263 | 1,548 | 1,613 |
| All Army Personnel and Additional Employment ⁶ | 3,119 | 3,441 | 3,406 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 13



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 311,610,037 | \$ 245,928,936 | \$ 232,354,245 |
| Additional Economic Output ² | \$ 739,924,727 | \$ 540,974,776 | \$ 531,275,220 |
| Army-Driven Economic Output ³ | \$ 1,051,534,764 | \$ 786,903,712 | \$ 763,629,465 |
| All Army Direct Employment 4 | 1,540 | 1,503 | 1,462 |
| Additional Employment 5 | 6,210 | 4,483 | 4,468 |
| All Army Personnel and Additional Employment ⁶ | 7,750 | 5,986 | 5,930 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

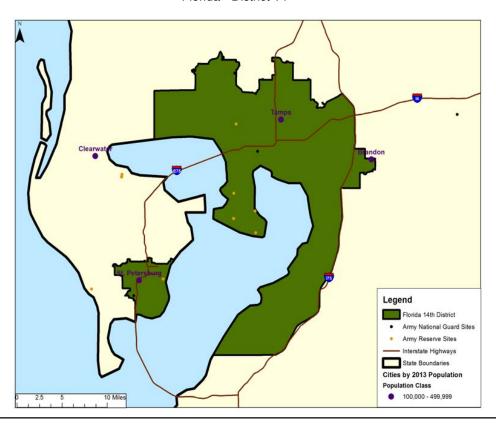
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 14



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 386,358,625 | \$ 325,111,647 | \$ 218,843,396 |
| Additional Economic Output ² | \$ 718,116,290 | \$ 613,769,204 | \$ 365,160,604 |
| Army-Driven Economic Output 3 | \$ 1,104,474,915 | \$ 938,880,851 | \$ 584,003,999 |
| All Army Direct Employment 4 | 3,247 | 3,194 | 2,974 |
| Additional Employment 5 | 5,990 | 5,346 | 3,154 |
| All Army Personnel and Additional Employment ⁶ | 9,237 | 8,540 | 6,128 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 15



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 115,728,277 | \$ 107,498,684 | \$ 138,803,241 |
| Additional Economic Output ² | \$ 229,246,574 | \$ 205,438,236 | \$ 282,214,480 |
| Army-Driven Economic Output 3 | \$ 344,974,851 | \$ 312,936,921 | \$ 421,017,721 |
| All Army Direct Employment 4 | 2,248 | 2,242 | 2,190 |
| Additional Employment 5 | 1,854 | 1,615 | 2,247 |
| All Army Personnel and Additional Employment 6 | 4,102 | 3,857 | 4,437 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 16



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|------------------|----------------|
| All Army Direct Spending 1 | \$ 145,776,681 | \$ 274,909,884 | \$ 104,617,468 |
| Additional Economic Output 2 | \$ 317,990,728 | \$ 726,001,604 | \$ 198,480,226 |
| Army-Driven Economic Output ³ | \$ 463,767,409 | \$ 1,000,911,488 | \$ 303,097,694 |
| All Army Direct Employment 4 | 1,054 | 1,009 | 1,003 |
| Additional Employment 5 | 2,666 | 6,223 | 1,964 |
| All Army Personnel and Additional Employment ⁶ | 3,720 | 7,232 | 2,967 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 17



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 114,233,937 | \$ 108,494,227 | \$ 122,762,592 |
| Additional Economic Output ² | \$ 196,907,286 | \$ 181,726,654 | \$ 205,046,589 |
| Army-Driven Economic Output 3 | \$ 311,141,223 | \$ 290,220,881 | \$ 327,809,182 |
| All Army Direct Employment 4 | 1,466 | 1,458 | 1,403 |
| Additional Employment 5 | 1,987 | 1,802 | 1,949 |
| All Army Personnel and Additional Employment ⁶ | 3,453 | 3,260 | 3,352 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 18



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 41,216,960 | \$ 67,480,862 | \$ 115,887,183 |
| Additional Economic Output ² | \$ 75,573,415 | \$ 152,761,587 | \$ 243,922,752 |
| Army-Driven Economic Output 3 | \$ 116,790,375 | \$ 220,242,449 | \$ 359,809,935 |
| All Army Direct Employment 4 | 921 | 948 | 887 |
| Additional Employment 5 | 734 | 1,541 | 2,123 |
| All Army Personnel and Additional Employment 6 | 1,655 | 2,489 | 3,010 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 19



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 48,347,954 | \$ 116,496,110 | \$ 54,081,298 |
| Additional Economic Output 2 | \$ 68,398,008 | \$ 203,390,270 | \$ 69,017,908 |
| Army-Driven Economic Output ³ | \$ 116,745,962 | \$ 319,886,379 | \$ 123,099,207 |
| All Army Direct Employment 4 | 731 | 757 | 776 |
| Additional Employment 5 | 664 | 2,318 | 578 |
| All Army Personnel and Additional Employment ⁶ | 1,395 | 3,075 | 1,354 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

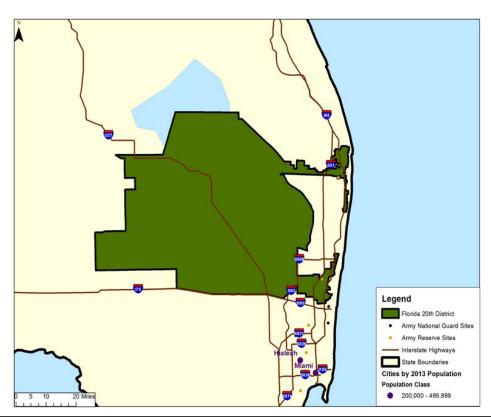
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 20



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 112,912,346 | \$ 206,143,416 | \$ 107,479,972 |
| Additional Economic Output ² | \$ 573,080,739 | \$ 531,467,295 | \$ 270,089,118 |
| Army-Driven Economic Output 3 | \$ 685,993,085 | \$ 737,610,711 | \$ 377,569,090 |
| All Army Direct Employment 4 | 1,092 | 1,176 | 1,138 |
| Additional Employment 5 | 2,962 | 5,244 | 2,444 |
| All Army Personnel and Additional Employment ⁶ | 4,054 | 6,420 | 3,582 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

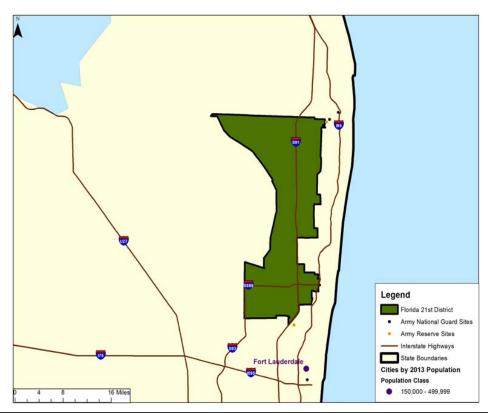
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 21



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|---------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 31,229,669 | \$ 60,168,228 | \$ 38,334,657 |
| Additional Economic Output 2 | \$ 43,788,458 | \$ 116,699,026 | \$ 50,154,176 |
| Army-Driven Economic Output 3 | \$ 75,018,127 | \$ 176,867,254 | \$ 88,488,833 |
| All Army Direct Employment 4 | 899 | 934 | 946 |
| Additional Employment 5 | 328 | 1,071 | 405 |
| All Army Personnel and Additional Employment 6 | 1,227 | 2,005 | 1,351 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 22



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 50,997,704 | \$ 78,409,734 | \$ 49,776,494 |
| Additional Economic Output 2 | \$ 95,402,155 | \$ 169,515,982 | \$ 86,215,739 |
| Army-Driven Economic Output 3 | \$ 146,399,859 | \$ 247,925,716 | \$ 135,992,233 |
| All Army Direct Employment 4 | 812 | 834 | 816 |
| Additional Employment 5 | 755 | 1,576 | 792 |
| All Army Personnel and Additional Employment ⁶ | 1,567 | 2,410 | 1,608 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 23



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 130,895,435 | \$ 74,973,248 | \$ 71,478,269 |
| Additional Economic Output 2 | \$ 296,074,836 | \$ 224,664,983 | \$ 175,138,970 |
| Army-Driven Economic Output ³ | \$ 426,970,271 | \$ 299,638,231 | \$ 246,617,239 |
| All Army Direct Employment 4 | 1,119 | 1,171 | 1,120 |
| Additional Employment 5 | 3,227 | 2,167 | 1,243 |
| All Army Personnel and Additional Employment ⁶ | 4,346 | 3,338 | 2,363 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

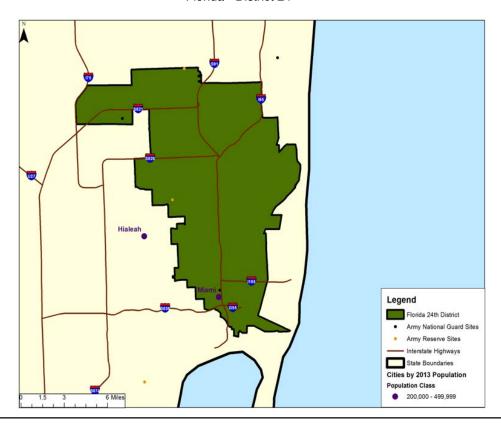
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 24



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 66,139,409 | \$ 55,661,419 | \$ 111,713,873 |
| Additional Economic Output 2 | \$ 176,876,810 | \$ 122,126,011 | \$ 220,840,307 |
| Army-Driven Economic Output 3 | \$ 243,016,219 | \$ 177,787,430 | \$ 332,554,180 |
| All Army Direct Employment 4 | 1,341 | 1,330 | 1,235 |
| Additional Employment 5 | 1,395 | 982 | 2,144 |
| All Army Personnel and Additional Employment ⁶ | 2,736 | 2,312 | 3,379 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

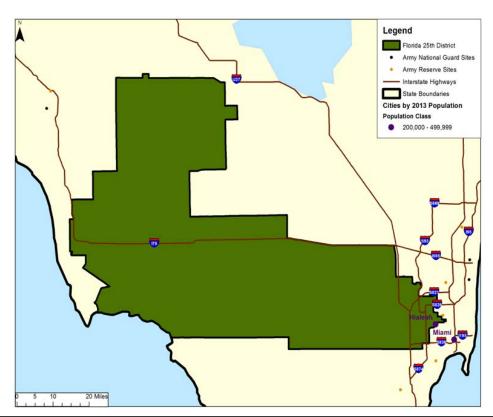
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 25



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 106,376,191 | \$ 200,675,501 | \$ 194,323,318 |
| Additional Economic Output ² | \$ 255,382,053 | \$ 524,569,643 | \$ 484,006,148 |
| Army-Driven Economic Output 3 | \$ 361,758,244 | \$ 725,245,144 | \$ 678,329,466 |
| All Army Direct Employment 4 | 1,254 | 1,202 | 1,136 |
| Additional Employment 5 | 2,051 | 5,011 | 4,664 |
| All Army Personnel and Additional Employment ⁶ | 3,305 | 6,213 | 5,800 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

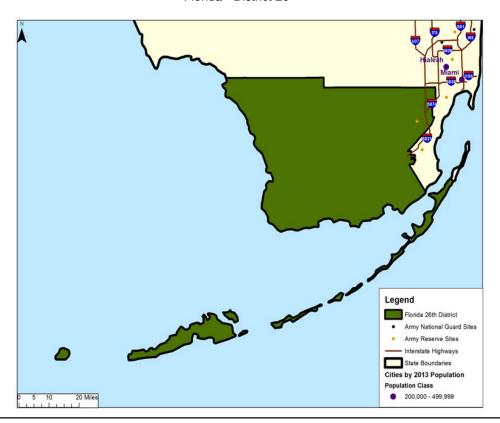
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 26



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 77,106,322 | \$ 79,979,154 | \$ 73,978,514 |
| Additional Economic Output 2 | \$ 155,470,431 | \$ 166,134,576 | \$ 155,886,980 |
| Army-Driven Economic Output 3 | \$ 232,576,753 | \$ 246,113,730 | \$ 229,865,494 |
| All Army Direct Employment 4 | 1,481 | 1,470 | 1,334 |
| Additional Employment 5 | 1,414 | 1,587 | 1,405 |
| All Army Personnel and Additional Employment ⁶ | 2,895 | 3,057 | 2,739 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

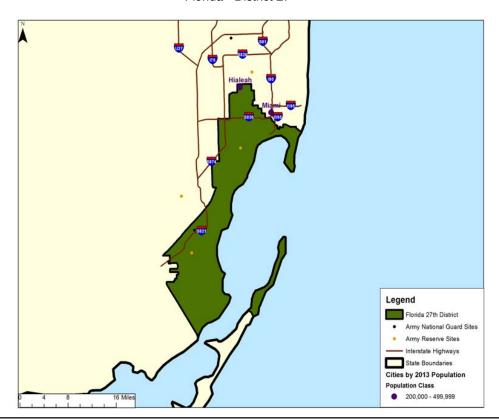
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 27



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 64,084,631 | \$ 53,835,176 | \$ 53,934,840 |
| Additional Economic Output 2 | \$ 120,356,406 | \$ 93,147,974 | \$ 93,016,693 |
| Army-Driven Economic Output 3 | \$ 184,441,037 | \$ 146,983,150 | \$ 146,951,533 |
| All Army Direct Employment 4 | 1,167 | 1,144 | 1,045 |
| Additional Employment 5 | 1,221 | 847 | 844 |
| All Army Personnel and Additional Employment ⁶ | 2,388 | 1,991 | 1,889 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

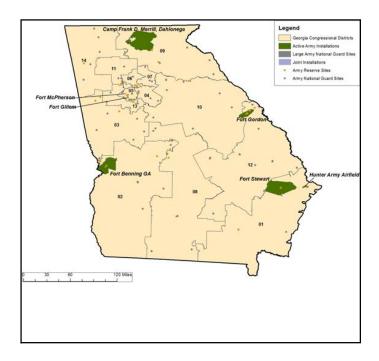
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Georgia

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 3,758,727,220 | \$ 7,219,394,709 | \$ 10,978,121,929 | 68,425 | 67,654 | 136,079 |
| ARNG | \$ 241,012,642 | \$ 467,154,982 | \$ 708,167,624 | 16,912 | 4,046 | 20,958 |
| USAR | \$ 162,241,315 | \$ 298,374,874 | \$ 460,616,189 | 12,608 | 2,604 | 15,212 |
| Civ/Ret/Surv | \$ 1,656,337,087 | \$ 3,089,580,319 | \$ 4,745,917,406 | 12,941 | 27,697 | 40,638 |
| Total | \$ 5,818,318,264 | \$ 11,074,504,884 | \$ 16,892,823,148 | 110,886 | 102,001 | 212,887 |



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 53,897 |
|---------------------------|--------|
|---------------------------|--------|

| District | Army-Driven Economic |
|----------|----------------------|
| Number | Output |
| 1 | \$ 4,202,381,666 |
| 2 | \$ 4,182,878,753 |
| 3 | \$ 1,071,035,725 |
| 4 | \$ 241,756,294 |
| 5 | \$ 404,705,451 |
| 6 | \$ 464,060,272 |
| 7 | \$ 378,403,808 |
| 8 | \$ 696,219,700 |
| 9 | \$ 486,928,154 |
| 10 | \$ 718,179,469 |
| 11 | \$ 460,438,414 |
| 12 | \$ 3,090,028,314 |
| 13 | \$ 346,553,476 |
| 14 | \$ 149,253,651 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Georgia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,765,058,276 | \$ 2,926,164,582 | \$ 4,691,222,858 | 39,660 | 29,947 | 69,607 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 32,866 | 1,837 | 1,400 | 3,557 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,281,454,939 | \$ 2,788,655,552 | \$ 4,070,110,491 | 22,644 | 27,828 | 50,472 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 17,066 | 1,771 | 1,572 | 2,237 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 332,045,377 | \$ 586,858,369 | \$ 918,903,746 | 7,482 | 5,059 | 12,541 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,499 | 1,167 | 1,138 | 1,678 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 84,200,563 | \$ 147,143,419 | \$ 231,343,982 | 2,486 | 1,212 | 3,698 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 403 | 924 | 925 | 234 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 192,736,347 | \$ 417,448,441 | \$ 610,184,788 | 2,309 | 4,637 | 6,946 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 360 | 689 | 912 | 347 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 156,971,015 | \$ 497,024,814 | \$ 653,995,829 | 1,413 | 3,120 | 4,533 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 206 | 553 | 450 | 203 | | |

Georgia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 237,919,950 | \$ 599,232,232 | \$ 837,152,182 | 1,452 | 4,295 | 5,747 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 224 | 586 | 471 | 171 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 126,621,159 | \$ 259,472,637 | \$ 386,093,796 | 2,367 | 2,611 | 4,978 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 646 | 937 | 630 | 154 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 185,332,491 | \$ 446,975,461 | \$ 632,307,952 | 2,183 | 3,471 | 5,654 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 639 | 905 | 457 | 183 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 232,707,486 | \$ 352,723,990 | \$ 585,431,476 | 5,263 | 2,954 | 8,217 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,011 | 1,143 | 828 | 1,282 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 132,906,390 | \$ 318,818,363 | \$ 451,724,753 | 2,126 | 2,483 | 4,609 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 349 | 975 | 569 | 234 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,013,491,939 | \$ 2,021,230,759 | \$ 3,034,722,698 | 26,356 | 20,221 | 46,577 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,678 | 5,098 | 3,087 | 3,493 | | |

Georgia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 115,110,669 | \$ 187,700,191 | \$ 302,810,860 | 3,098 | 1,407 | 4,505 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 536 | 974 | 1,151 | 437 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 56,323,899 | \$ 75,953,425 | \$ 132,277,324 | 1,918 | 647 | 2,565 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 263 | 983 | 491 | 181 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 5,912,880,500 | \$ 11,625,402,235 | \$ 17,538,282,735 | 120,757 | 109,892 | 230,649 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 73,743 | 18,543 | 14,083 | 14,390 | | |

Georgia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,536,418,950 | \$ 2,559,518,729 | \$ 4,095,937,678 | 35,877 | 24,939 | 60,816 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 29,656 | 1,682 | 1,312 | 3,227 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,201,783,013 | \$ 2,596,637,830 | \$ 3,798,420,843 | 20,817 | 26,979 | 47,796 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 15,776 | 1,628 | 1,330 | 2,082 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| \$ 3 | \$ 320,781,040 | \$ 560,474,463 | \$ 881,255,503 | 7,387 | 4,812 | 12,199 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,640 | 1,112 | 1,104 | 1,530 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 71,882,362 | \$ 111,053,245 | \$ 182,935,607 | 2,450 | 942 | 3,392 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 443 | 903 | 892 | 213 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 132,330,768 | \$ 240,038,545 | \$ 372,369,313 | 2,191 | 2,341 | 4,532 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 351 | 677 | 872 | 291 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 134,485,668 | \$ 353,863,930 | \$ 488,349,598 | 1,418 | 2,141 | 3,559 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 205 | 564 | 467 | 182 | | |

Georgia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 144,618,323 | \$ 350,414,117 | \$ 495,032,440 | 1,467 | 2,643 | 4,110 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 260 | 575 | 472 | 160 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 134,979,111 | \$ 272,648,829 | \$ 407,627,940 | 2,358 | 2,708 | 5,066 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 658 | 919 | 629 | 151 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 134,177,908 | \$ 318,838,293 | \$ 453,016,201 | 2,154 | 2,420 | 4,574 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 675 | 862 | 435 | 182 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 228,762,286 | \$ 335,532,506 | \$ 564,294,792 | 5,294 | 2,852 | 8,146 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,103 | 1,112 | 854 | 1,225 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 109,585,972 | \$ 251,063,642 | \$ 360,649,614 | 2,185 | 1,981 | 4,166 |
| Re | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 364 | 1,027 | 576 | 217 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 905,862,796 | \$ 1,731,404,013 | \$ 2,637,266,809 | 24,153 | 17,493 | 41,646 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,077 | 4,248 | 2,562 | 3,265 | | |

Georgia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 104,754,345 | \$ 181,169,377 | \$ 285,923,722 | 3,034 | 1,304 | 4,338 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 545 | 968 | 1,145 | 376 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 50,453,746 | \$ 62,908,076 | \$ 113,361,823 | 1,866 | 522 | 2,388 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 273 | 934 | 485 | 175 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 5,210,876,288 | \$ 9,925,565,595 | \$ 15,136,441,883 | 112,651 | 94,077 | 206,728 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 69,026 | 17,212 | 13,136 | 13,276 | | |

Georgia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,618,883,571 | \$ 2,583,498,095 | \$ 4,202,381,666 | 36,430 | 25,628 | 62,058 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 30,571 | 1,564 | 1,247 | 3,049 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 1,261,761,462 | \$ 2,921,117,291 | \$ 4,182,878,753 | 19,463 | 27,625 | 47,088 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,531 | 1,671 | 1,182 | 2,079 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 381,677,817 | \$ 689,357,908 | \$ 1,071,035,725 | 6,952 | 5,961 | 12,913 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,431 | 1,040 | 986 | 1,495 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 89,324,550 | \$ 152,431,743 | \$ 241,756,294 | 2,268 | 1,273 | 3,541 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 366 | 879 | 820 | 203 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 144,519,509 | \$ 260,185,942 | \$ 404,705,451 | 2,059 | 2,125 | 4,184 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 284 | 675 | 827 | 273 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 140,483,388 | \$ 323,576,884 | \$ 464,060,272 | 1,368 | 1,957 | 3,325 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 168 | 567 | 458 | 174 | | |

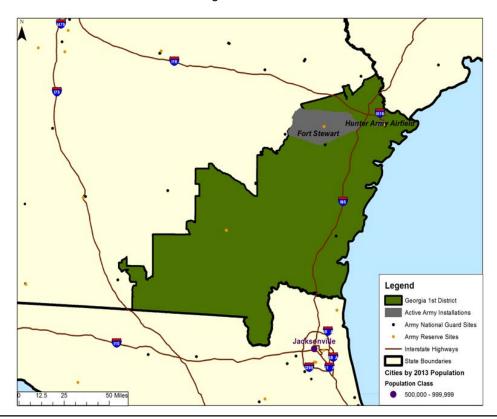
Georgia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 106,725,288 | \$ 271,678,520 | \$ 378,403,808 | 1,444 | 2,149 | 3,593 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 223 | 599 | 469 | 153 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 246,862,389 | \$ 449,357,311 | \$ 696,219,700 | 2,206 | 3,887 | 6,093 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 575 | 848 | 636 | 147 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 147,842,196 | \$ 339,085,958 | \$ 486,928,154 | 1,987 | 2,402 | 4,389 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 592 | 811 | 408 | 176 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 281,940,475 | \$ 436,238,994 | \$ 718,179,469 | 5,292 | 3,646 | 8,938 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,157 | 1,078 | 811 | 1,247 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 133,233,623 | \$ 327,204,791 | \$ 460,438,414 | 2,089 | 2,576 | 4,665 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 303 | 1,015 | 559 | 212 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,041,132,267 | \$ 2,048,896,046 | \$ 3,090,028,314 | 24,689 | 20,480 | 45,169 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,563 | 4,260 | 2,654 | 3,211 | | |

Georgia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 161,073,268 | \$ 185,480,208 | \$ 346,553,476 | 2,860 | 1,571 | 4,431 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 442 | 982 | 1,081 | 354 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 62,858,457 | \$ 86,395,194 | \$ 149,253,651 | 1,777 | 723 | 2,500 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 218 | 922 | 470 | 168 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 5,818,318,260 | \$ 11,074,504,885 | \$ 16,892,823,147 | 110,884 | 102,003 | 212,887 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 68,424 | 16,912 | 12,608 | 12,941 | | |

Georgia - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,765,058,276 | \$ 1,536,418,950 | \$ 1,618,883,571 |
| Additional Economic Output ² | \$ 2,926,164,582 | \$ 2,559,518,729 | \$ 2,583,498,095 |
| Army-Driven Economic Output 3 | \$ 4,691,222,858 | \$ 4,095,937,678 | \$ 4,202,381,666 |
| All Army Direct Employment 4 | 39,660 | 35,877 | 36,430 |
| Additional Employment 5 | 29,947 | 24,939 | 25,628 |
| All Army Personnel and Additional Employment ⁶ | 69,607 | 60,816 | 62,058 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

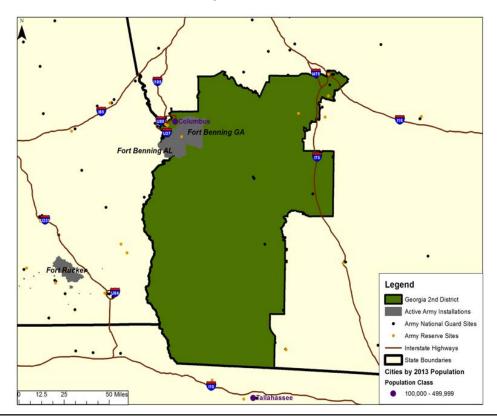
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,281,454,939 | \$ 1,201,783,013 | \$ 1,261,761,462 |
| Additional Economic Output 2 | \$ 2,788,655,552 | \$ 2,596,637,830 | \$ 2,921,117,291 |
| Army-Driven Economic Output | \$ 4,070,110,491 | \$ 3,798,420,843 | \$ 4,182,878,753 |
| All Army Direct Employment 4 | 22,644 | 20,817 | 19,463 |
| Additional Employment ⁵ | 27,828 | 26,979 | 27,625 |
| All Army Personnel and Additional Employment ⁶ | 50,472 | 47,796 | 47,088 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

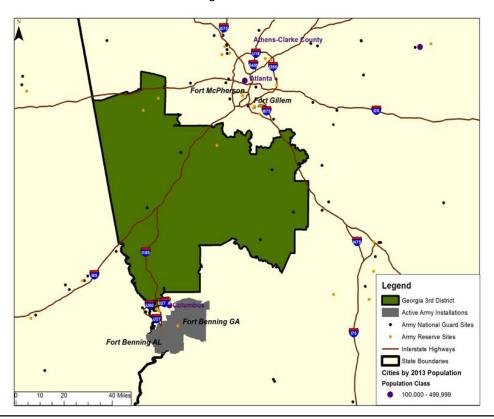
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|------------------|
| All Army Direct Spending | \$ 332,045,377 | \$ 320,781,040 | \$ 381,677,817 |
| Additional Economic Output ² | \$ 586,858,369 | \$ 560,474,463 | \$ 689,357,908 |
| Army-Driven Economic Output ³ | \$ 918,903,746 | \$ 881,255,503 | \$ 1,071,035,725 |
| All Army Direct Employment 4 | 7,482 | 7,387 | 6,952 |
| Additional Employment 5 | 5,059 | 4,812 | 5,961 |
| All Army Personnel and Additional Employment 6 | 12,541 | 12,199 | 12,913 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

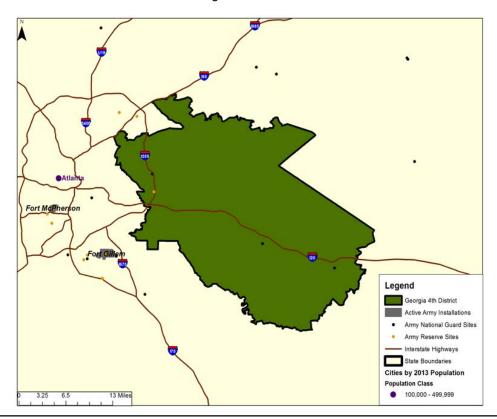
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 84,200,563 | \$ 71,882,362 | \$ 89,324,550 |
| Additional Economic Output 2 | \$ 147,143,419 | \$ 111,053,245 | \$ 152,431,743 |
| Army-Driven Economic Output 3 | \$ 231,343,982 | \$ 182,935,607 | \$ 241,756,294 |
| All Army Direct Employment 4 | 2,486 | 2,450 | 2,268 |
| Additional Employment 5 | 1,212 | 942 | 1,273 |
| All Army Personnel and Additional Employment ⁶ | 3,698 | 3,392 | 3,541 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

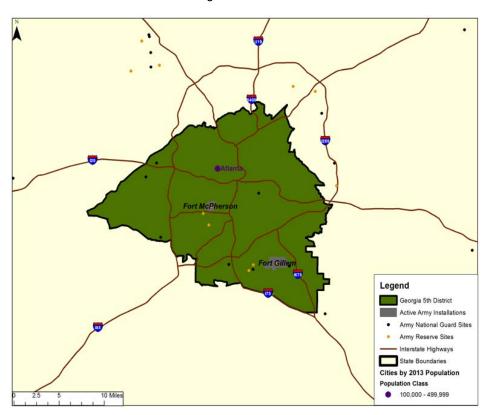
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 192,736,347 | \$ 132,330,768 | \$ 144,519,509 |
| Additional Economic Output ² | \$ 417,448,441 | \$ 240,038,545 | \$ 260,185,942 |
| Army-Driven Economic Output 3 | \$ 610,184,788 | \$ 372,369,313 | \$ 404,705,451 |
| All Army Direct Employment 4 | 2,309 | 2,191 | 2,059 |
| Additional Employment 5 | 4,637 | 2,341 | 2,125 |
| All Army Personnel and Additional Employment 6 | 6,946 | 4,532 | 4,184 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

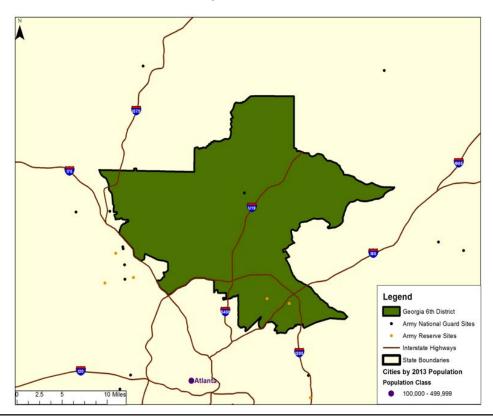
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 156,971,015 | \$ 134,485,668 | \$ 140,483,388 |
| Additional Economic Output ² | \$ 497,024,814 | \$ 353,863,930 | \$ 323,576,884 |
| Army-Driven Economic Output 3 | \$ 653,995,829 | \$ 488,349,598 | \$ 464,060,272 |
| All Army Direct Employment 4 | 1,413 | 1,418 | 1,368 |
| Additional Employment 5 | 3,120 | 2,141 | 1,957 |
| All Army Personnel and Additional Employment 6 | 4,533 | 3,559 | 3,325 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

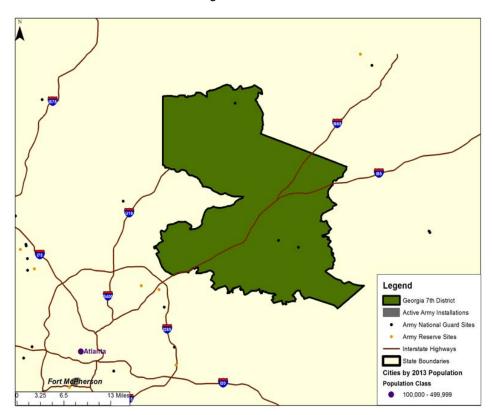
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 237,919,950 | \$ 144,618,323 | \$ 106,725,288 |
| Additional Economic Output 2 | \$ 599,232,232 | \$ 350,414,117 | \$ 271,678,520 |
| Army-Driven Economic Output ³ | \$ 837,152,182 | \$ 495,032,440 | \$ 378,403,808 |
| All Army Direct Employment 4 | 1,452 | 1,467 | 1,444 |
| Additional Employment 5 | 4,295 | 2,643 | 2,149 |
| All Army Personnel and Additional Employment ⁶ | 5,747 | 4,110 | 3,593 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

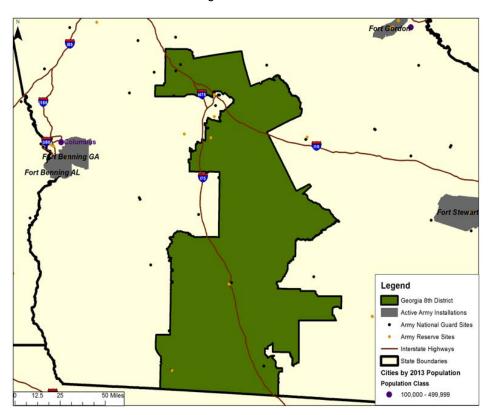
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 126,621,159 | \$ 134,979,111 | \$ 246,862,389 |
| Additional Economic Output ² | \$ 259,472,637 | \$ 272,648,829 | \$ 449,357,311 |
| Army-Driven Economic Output 3 | \$ 386,093,796 | \$ 407,627,940 | \$ 696,219,700 |
| All Army Direct Employment 4 | 2,367 | 2,358 | 2,206 |
| Additional Employment 5 | 2,611 | 2,708 | 3,887 |
| All Army Personnel and Additional Employment ⁶ | 4,978 | 5,066 | 6,093 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

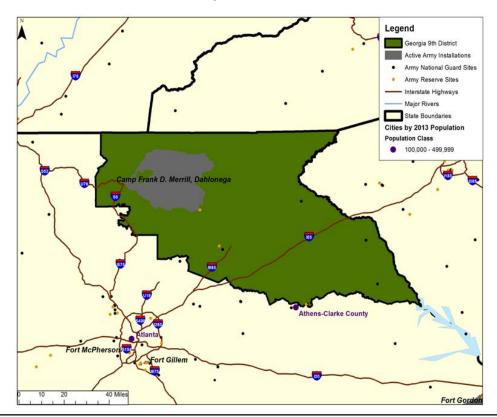
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 9



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 185,332,491 | \$ 134,177,908 | \$ 147,842,196 |
| Additional Economic Output ² | \$ 446,975,461 | \$ 318,838,293 | \$ 339,085,958 |
| Army-Driven Economic Output 3 | \$ 632,307,952 | \$ 453,016,201 | \$ 486,928,154 |
| All Army Direct Employment 4 | 2,183 | 2,154 | 1,987 |
| Additional Employment 5 | 3,471 | 2,420 | 2,402 |
| All Army Personnel and Additional Employment ⁶ | 5,654 | 4,574 | 4,389 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

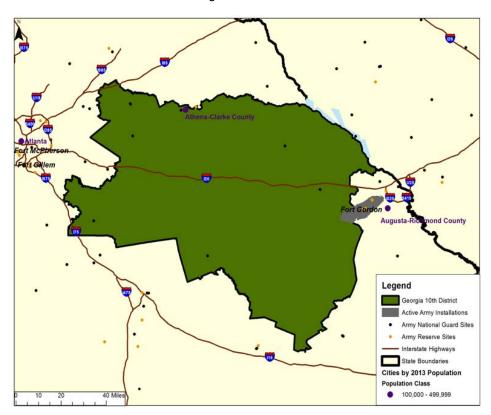
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 10



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 232,707,486 | \$ 228,762,286 | \$ 281,940,475 |
| Additional Economic Output ² | \$ 352,723,990 | \$ 335,532,506 | \$ 436,238,994 |
| Army-Driven Economic Output 3 | \$ 585,431,476 | \$ 564,294,792 | \$ 718,179,469 |
| All Army Direct Employment 4 | 5,263 | 5,294 | 5,292 |
| Additional Employment 5 | 2,954 | 2,852 | 3,646 |
| All Army Personnel and Additional Employment ⁶ | 8,217 | 8,146 | 8,938 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

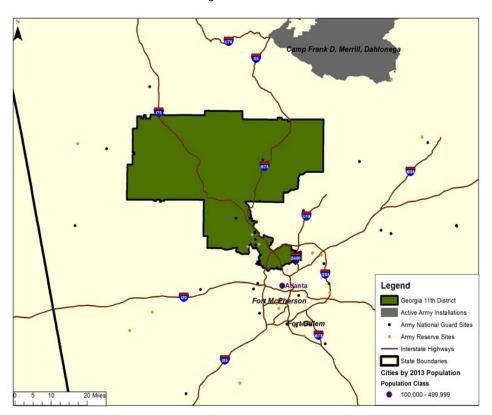
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 11



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 132,906,390 | \$ 109,585,972 | \$ 133,233,623 |
| Additional Economic Output ² | \$ 318,818,363 | \$ 251,063,642 | \$ 327,204,791 |
| Army-Driven Economic Output 3 | \$ 451,724,753 | \$ 360,649,614 | \$ 460,438,414 |
| All Army Direct Employment 4 | 2,126 | 2,185 | 2,089 |
| Additional Employment 5 | 2,483 | 1,981 | 2,576 |
| All Army Personnel and Additional Employment 6 | 4,609 | 4,166 | 4,665 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

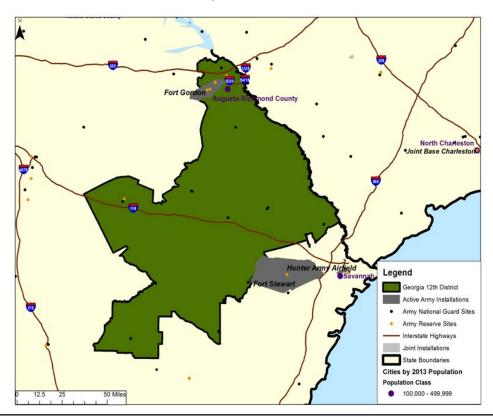
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 12



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,013,491,939 | \$ 905,862,796 | \$ 1,041,132,267 |
| Additional Economic Output ² | \$ 2,021,230,759 | \$ 1,731,404,013 | \$ 2,048,896,046 |
| Army-Driven Economic Output 3 | \$ 3,034,722,698 | \$ 2,637,266,809 | \$ 3,090,028,314 |
| All Army Direct Employment 4 | 26,356 | 24,153 | 24,689 |
| Additional Employment 5 | 20,221 | 17,493 | 20,480 |
| All Army Personnel and Additional Employment ⁶ | 46,577 | 41,646 | 45,169 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

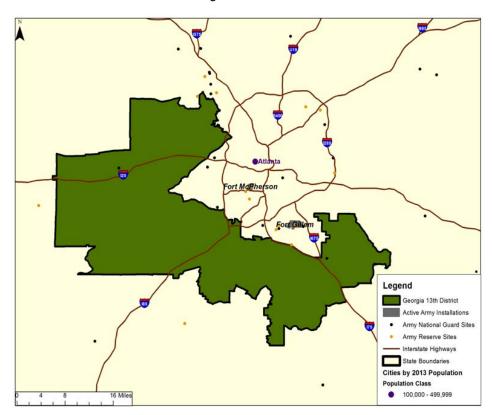
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 13



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 115,110,669 | \$ 104,754,345 | \$ 161,073,268 |
| Additional Economic Output 2 | \$ 187,700,191 | \$ 181,169,377 | \$ 185,480,208 |
| Army-Driven Economic Output 3 | \$ 302,810,860 | \$ 285,923,722 | \$ 346,553,476 |
| All Army Direct Employment 4 | 3,098 | 3,034 | 2,860 |
| Additional Employment 5 | 1,407 | 1,304 | 1,571 |
| All Army Personnel and Additional Employment ⁶ | 4,505 | 4,338 | 4,431 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

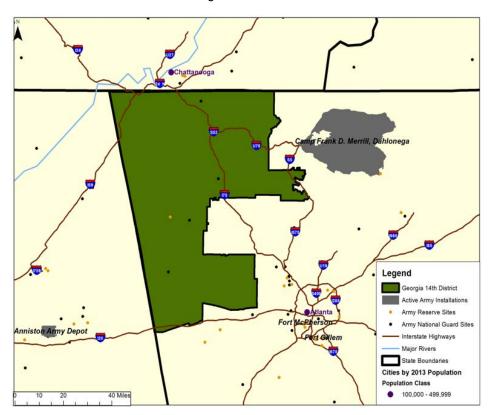
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 14



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 56,323,899 | \$ 50,453,746 | \$ 62,858,457 |
| Additional Economic Output ² | \$ 75,953,425 | \$ 62,908,076 | \$ 86,395,194 |
| Army-Driven Economic Output 3 | \$ 132,277,324 | \$ 113,361,823 | \$ 149,253,651 |
| All Army Direct Employment 4 | 1,918 | 1,866 | 1,777 |
| Additional Employment 5 | 647 | 522 | 723 |
| All Army Personnel and Additional Employment 6 | 2,565 | 2,388 | 2,500 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

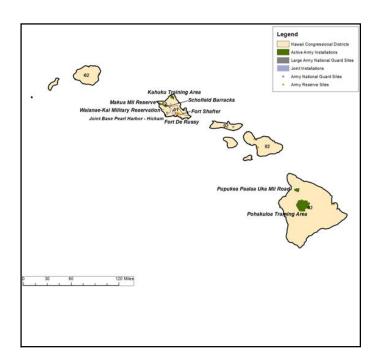
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Hawaii

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 2,321,128,040 | \$ 3,456,556,531 | \$ 5,777,684,571 | 33,822 | 32,055 | 65,877 |
| ARNG | \$ 108,956,844 | \$ 158,817,766 | \$ 267,774,610 | 3,614 | 1,513 | 5,127 |
| USAR | \$ 64,998,470 | \$ 95,116,038 | \$ 160,114,508 | 2,994 | 902 | 3,896 |
| Civ/Ret/Surv | \$ 424,011,762 | \$ 634,047,367 | \$ 1,058,059,129 | 6,073 | 5,849 | 11,922 |
| Total | \$ 2,919,095,116 | \$ 4,344,537,702 | \$ 7,263,632,818 | 46,503 | 40,319 | 86,822 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 3,683,347,815 |
| 2 | \$ 3,580,285,004 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 7,486 |
|---------------------------|-------|
| | |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Hawaii FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,503,875,782 | \$ 2,204,170,785 | \$ 3,708,046,567 | 20,129 | 21,688 | 41,817 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 12,602 | 2,207 | 2,082 | 3,239 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,385,032,332 | \$ 2,128,351,272 | \$ 3,513,383,604 | 27,935 | 18,484 | 46,419 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 21,488 | 1,642 | 1,200 | 3,605 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,888,908,114 | \$ 4,332,522,057 | \$ 7,221,430,171 | 48,064 | 40,172 | 88,236 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 34,090 | 3,849 | 3,281 | 6,844 | | |

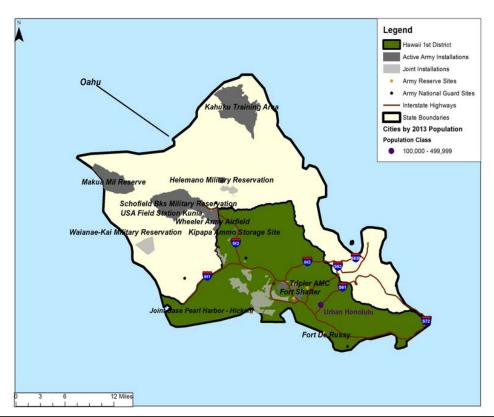
Hawaii FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,318,663,416 | \$ 1,857,559,977 | \$ 3,176,223,392 | 20,368 | 17,797 | 38,165 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 13,274 | 2,134 | 2,022 | 2,938 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,242,787,728 | \$ 1,849,586,761 | \$ 3,092,374,489 | 28,634 | 15,805 | 44,439 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 22,613 | 1,547 | 1,140 | 3,334 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 2,561,451,144 | \$ 3,707,146,738 | \$ 6,268,597,881 | 49,002 | 33,602 | 82,604 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 35,887 | 3,681 | 3,162 | 6,272 | | |

Hawaii FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,517,313,821 | \$ 2,166,033,993 | \$ 3,683,347,815 | 19,333 | 21,191 | 40,524 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 12,390 | 2,128 | 1,984 | 2,830 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,401,781,296 | \$ 2,178,503,708 | \$ 3,580,285,004 | 27,167 | 19,128 | 46,295 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 21,430 | 1,484 | 1,010 | 3,243 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,919,095,117 | \$ 4,344,537,701 | \$ 7,263,632,819 | 46,500 | 40,319 | 86,819 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 33,821 | 3,613 | 2,993 | 6,073 | | |

Hawaii - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,503,875,782 | \$ 1,318,663,416 | \$ 1,517,313,821 |
| Additional Economic Output ² | \$ 2,204,170,785 | \$ 1,857,559,977 | \$ 2,166,033,993 |
| Army-Driven Economic Output 3 | \$ 3,708,046,567 | \$ 3,176,223,392 | \$ 3,683,347,815 |
| All Army Direct Employment 4 | 20,129 | 20,368 | 19,333 |
| Additional Employment 5 | 21,688 | 17,797 | 21,191 |
| All Army Personnel and Additional Employment ⁶ | 41,817 | 38,165 | 40,524 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

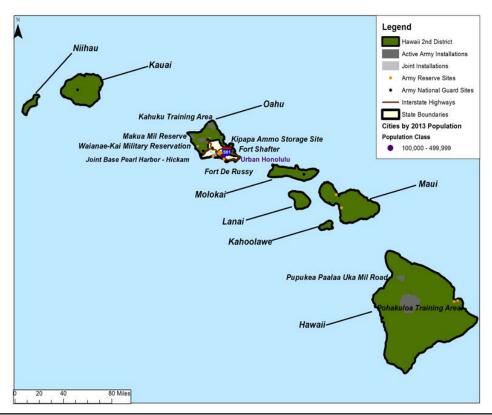
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Hawaii - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,385,032,332 | \$ 1,242,787,728 | \$ 1,401,781,296 |
| Additional Economic Output ² | \$ 2,128,351,272 | \$ 1,849,586,761 | \$ 2,178,503,708 |
| Army-Driven Economic Output 3 | \$ 3,513,383,604 | \$ 3,092,374,489 | \$ 3,580,285,004 |
| All Army Direct Employment 4 | 27,935 | 28,634 | 27,167 |
| Additional Employment 5 | 18,484 | 15,805 | 19,128 |
| All Army Personnel and Additional Employment ⁶ | 46,419 | 44,439 | 46,295 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

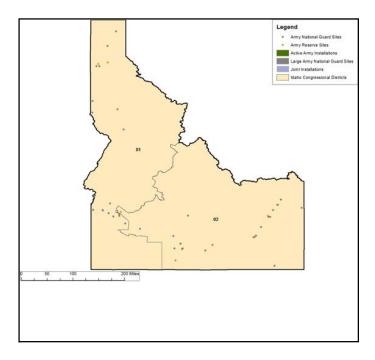
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Idaho

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 69,907,436 | \$ 154,430,286 | \$ 224,337,722 | 548 | 1,252 | 1,800 |
| ARNG | \$ 51,598,534 | \$ 114,075,470 | \$ 165,674,004 | 3,932 | 924 | 4,856 |
| USAR | \$ 12,193,673 | \$ 26,950,791 | \$ 39,144,464 | 1,351 | 219 | 1,570 |
| Civ/Ret/Surv | \$ 114,622,866 | \$ 253,396,376 | \$ 368,019,242 | 1,029 | 2,053 | 3,082 |
| Total | \$ 248,322,509 | \$ 548,852,923 | \$ 797,175,432 | 6,860 | 4,448 | 11,308 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 417,409,972 |
| 2 | \$ 379,765,460 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 4,426 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Idaho FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 129,048,612 | \$ 265,007,674 | \$ 394,056,286 | 3,909 | 2,289 | 6,198 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 322 | 2,289 | 640 | 657 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 81,533,255 | \$ 196,994,796 | \$ 278,528,051 | 3,425 | 1,572 | 4,997 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 296 | 2,071 | 728 | 330 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 210,581,867 | \$ 462,002,470 | \$ 672,584,337 | 7,334 | 3,861 | 11,195 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 618 | 4,360 | 1,369 | 987 | | |

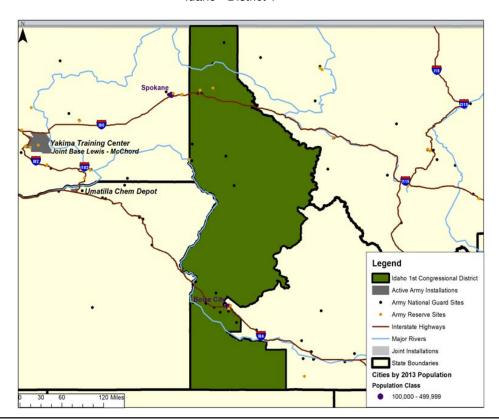
Idaho FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 150,265,761 | \$ 279,484,075 | \$ 429,749,836 | 3,914 | 2,629 | 6,543 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 370 | 2,200 | 652 | 691 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 83,118,937 | \$ 212,924,279 | \$ 296,043,216 | 3,348 | 1,666 | 5,014 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 275 | 1,942 | 780 | 351 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 233,384,698 | \$ 492,408,354 | \$ 725,793,052 | 7,262 | 4,295 | 11,557 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 645 | 4,142 | 1,432 | 1,043 | | |

Idaho FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 129,923,777 | \$ 287,486,194 | \$ 417,409,972 | 3,688 | 2,327 | 6,015 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 308 | 2,068 | 628 | 684 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 118,398,731 | \$ 261,366,729 | \$ 379,765,460 | 3,170 | 2,121 | 5,291 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 238 | 1,864 | 722 | 345 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 248,322,508 | \$ 548,852,923 | \$ 797,175,432 | 6,858 | 4,448 | 11,306 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 547 | 3,932 | 1,350 | 1,029 | | |

Idaho - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 129,048,612 | \$ 150,265,761 | \$ 129,923,777 |
| Additional Economic Output 2 | \$ 265,007,674 | \$ 279,484,075 | \$ 287,486,194 |
| Army-Driven Economic Output ³ | \$ 394,056,286 | \$ 429,749,836 | \$ 417,409,972 |
| All Army Direct Employment 4 | 3,909 | 3,914 | 3,688 |
| Additional Employment 5 | 2,289 | 2,629 | 2,327 |
| All Army Personnel and Additional Employment ⁶ | 6,198 | 6,543 | 6,015 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

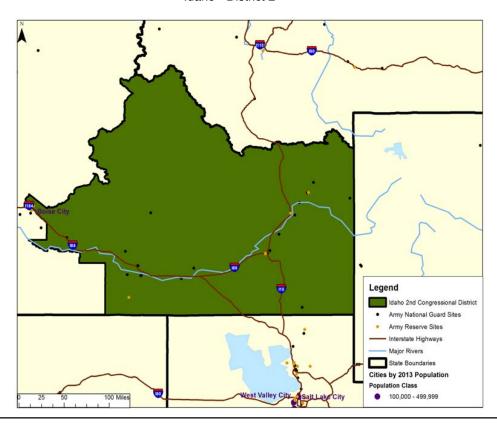
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Idaho - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 81,533,255 | \$ 83,118,937 | \$ 118,398,731 |
| Additional Economic Output 2 | \$ 196,994,796 | \$ 212,924,279 | \$ 261,366,729 |
| Army-Driven Economic Output 3 | \$ 278,528,051 | \$ 296,043,216 | \$ 379,765,460 |
| All Army Direct Employment 4 | 3,425 | 3,348 | 3,170 |
| Additional Employment 5 | 1,572 | 1,666 | 2,121 |
| All Army Personnel and Additional Employment ⁶ | 4,997 | 5,014 | 5,291 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

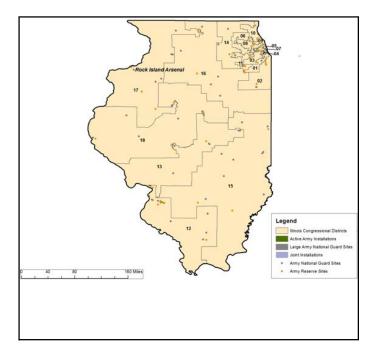
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Illinois

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 1,344,300,686 | \$ 3,613,306,862 | \$ 4,957,607,548 | 3,267 | 25,182 | 28,449 |
| ARNG | \$ 144,905,021 | \$ 345,332,341 | \$ 490,237,362 | 10,609 | 2,446 | 13,055 |
| USAR | \$ 116,232,946 | \$ 305,026,081 | \$ 421,259,027 | 7,495 | 2,034 | 9,529 |
| Civ/Ret/Surv | \$ 379,546,451 | \$ 953,229,698 | \$ 1,332,776,149 | 5,924 | 7,009 | 12,933 |
| Total | \$ 1,984,985,104 | \$ 5,216,894,982 | \$ 7,201,880,086 | 27,295 | 36,671 | 63,966 |



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 12,670 |
|---------------------------|--------|
|---------------------------|--------|

| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 92,305,719 |
| 2 | \$ 81,158,310 |
| 3 | \$ 481,809,196 |
| 4 | \$ 36,792,638 |
| 5 | \$ 236,164,202 |
| 6 | \$ 810,369,660 |
| 7 | \$ 125,449,795 |
| 8 | \$ 183,347,695 |
| 9 | \$ 62,417,202 |
| 10 | \$ 733,426,185 |
| 11 | \$ 144,817,382 |
| 12 | \$ 1,739,314,820 |
| 13 | \$ 290,773,654 |
| 14 | \$ 187,005,267 |
| 15 | \$ 218,634,411 |
| 16 | \$ 253,760,963 |
| 17 | \$ 1,059,409,380 |
| 18 | \$ 464,923,607 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Illinois FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 58,432,750 | \$ 115,745,644 | \$ 174,178,394 | 1,124 | 773 | 1,897 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 424 | 449 | 95 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 41,044,070 | \$ 72,970,454 | \$ 114,014,524 | 1,276 | 664 | 1,940 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 160 | 533 | 481 | 102 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 65,144,344 | \$ 180,496,151 | \$ 245,640,495 | 884 | 1,136 | 2,020 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 125 | 340 | 325 | 94 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 17,404,556 | \$ 31,787,302 | \$ 49,191,858 | 780 | 192 | 972 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 101 | 321 | 291 | 67 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 40,293,516 | \$ 101,472,657 | \$ 141,766,173 | 795 | 721 | 1,516 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 97 | 307 | 322 | 68 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 253,117,338 | \$ 752,393,475 | \$ 1,005,510,813 | 848 | 3,814 | 4,662 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 139 | 295 | 335 | 80 | | |

Illinois FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 40,790,210 | \$ 67,674,900 | \$ 108,465,110 | 825 | 582 | 1,407 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 113 | 320 | 324 | 68 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 91,766,754 | \$ 250,099,932 | \$ 341,866,686 | 768 | 1,725 | 2,493 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 114 | 258 | 307 | 88 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 23,875,644 | \$ 56,218,088 | \$ 80,093,732 | 627 | 420 | 1,047 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 89 | 175 | 260 | 103 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 204,580,298 | \$ 604,545,379 | \$ 809,125,677 | 1,119 | 3,491 | 4,610 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 246 | 207 | 499 | 167 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 44,677,648 | \$ 107,080,206 | \$ 151,757,854 | 1,116 | 860 | 1,976 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 152 | 415 | 453 | 96 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 585,766,441 | \$ 1,484,075,817 | \$ 2,069,842,258 | 3,039 | 12,041 | 15,080 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 530 | 919 | 744 | 846 | | |

Illinois FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 83,772,977 | \$ 240,901,829 | \$ 324,674,806 | 2,390 | 1,619 | 4,009 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 233 | 1,078 | 504 | 575 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 35,456,111 | \$ 82,922,673 | \$ 118,378,784 | 1,454 | 485 | 1,939 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 229 | 527 | 551 | 148 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 71,637,248 | \$ 153,862,994 | \$ 225,500,242 | 2,463 | 1,178 | 3,641 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 291 | 1,170 | 487 | 515 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 80,820,478 | \$ 151,497,726 | \$ 232,318,204 | 1,839 | 926 | 2,765 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 201 | 974 | 486 | 178 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 409,069,063 | \$ 1,014,240,865 | \$ 1,423,309,928 | 4,952 | 7,814 | 12,766 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 404 | 1,114 | 518 | 2,916 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 422,866,659 | \$ 859,000,078 | \$ 1,281,866,737 | 2,829 | 6,292 | 9,121 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 220 | 1,611 | 536 | 462 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 2,570,516,105 | \$ 6,326,986,170 | \$ 8,897,502,275 | 29,128 | 44,733 | 73,861 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,602 | 10,987 | 7,872 | 6,669 | | |

Illinois FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 25,222,810 | \$ 41,994,685 | \$ 67,217,495 | 1,140 | 325 | 1,465 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 157 | 452 | 441 | 90 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 24,290,459 | \$ 33,367,678 | \$ 57,658,137 | 1,288 | 237 | 1,525 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 165 | 538 | 488 | 96 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 75,502,390 | \$ 274,564,448 | \$ 350,066,838 | 927 | 1,526 | 2,453 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 140 | 366 | 331 | 89 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 19,573,605 | \$ 35,915,245 | \$ 55,488,850 | 807 | 233 | 1,040 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 103 | 329 | 313 | 62 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 17,968,905 | \$ 40,246,715 | \$ 58,215,620 | 818 | 238 | 1,056 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 106 | 315 | 332 | 64 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 109,508,522 | \$ 359,215,396 | \$ 468,723,918 | 855 | 2,211 | 3,066 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 147 | 304 | 330 | 75 | | |

Illinois FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 30,682,468 | \$ 50,116,952 | \$ 80,799,420 | 842 | 489 | 1,331 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 117 | 316 | 347 | 62 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 84,475,530 | \$ 221,807,658 | \$ 306,283,188 | 781 | 1,398 | 2,179 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 129 | 274 | 296 | 82 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 34,774,182 | \$ 73,925,106 | \$ 108,699,289 | 652 | 625 | 1,277 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 98 | 193 | 267 | 94 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 147,794,054 | \$ 403,838,322 | \$ 551,632,376 | 1,172 | 2,702 | 3,874 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 290 | 228 | 503 | 151 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 49,732,168 | \$ 134,797,940 | \$ 184,530,108 | 1,152 | 1,032 | 2,184 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 183 | 421 | 457 | 91 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 528,682,384 | \$ 1,394,043,260 | \$ 1,922,725,644 | 2,940 | 11,012 | 13,952 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 504 | 928 | 688 | 820 | | |

Illinois FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 78,265,336 | \$ 229,690,684 | \$ 307,956,021 | 2,344 | 1,603 | 3,947 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 237 | 1,098 | 469 | 539 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 34,839,778 | \$ 97,935,972 | \$ 132,775,749 | 1,515 | 502 | 2,017 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 262 | 545 | 572 | 136 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 63,566,012 | \$ 129,515,656 | \$ 193,081,668 | 2,393 | 952 | 3,345 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 305 | 1,122 | 481 | 485 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 40,584,796 | \$ 97,447,360 | \$ 138,032,156 | 1,816 | 603 | 2,419 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 213 | 966 | 469 | 169 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 255,433,236 | \$ 676,840,160 | \$ 932,273,395 | 4,528 | 5,257 | 9,785 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 412 | 1,081 | 486 | 2,549 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 148,912,559 | \$ 278,903,752 | \$ 427,816,311 | 2,858 | 1,791 | 4,649 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 234 | 1,611 | 568 | 446 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 1,769,809,194 | \$ 4,574,166,989 | \$ 6,343,976,183 | 28,828 | 32,736 | 61,564 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,803 | 11,087 | 7,840 | 6,100 | | |

Illinois FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 33,381,865 | \$ 58,923,854 | \$ 92,305,719 | 1,081 | 436 | 1,517 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 133 | 427 | 427 | 94 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 27,614,365 | \$ 53,543,946 | \$ 81,158,310 | 1,213 | 389 | 1,602 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 165 | 510 | 437 | 101 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 105,140,140 | \$ 376,669,056 | \$ 481,809,196 | 882 | 2,079 | 2,961 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 111 | 347 | 329 | 94 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 14,697,947 | \$ 22,094,691 | \$ 36,792,638 | 789 | 138 | 927 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 88 | 319 | 318 | 64 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 69,522,687 | \$ 166,641,515 | \$ 236,164,202 | 803 | 1,424 | 2,227 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 104 | 308 | 324 | 66 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 196,746,886 | \$ 613,622,774 | \$ 810,369,660 | 798 | 3,419 | 4,217 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 113 | 283 | 321 | 81 | | |

Illinois FY 2014: State Level Economic Effects of Army Spending, by Congressional District

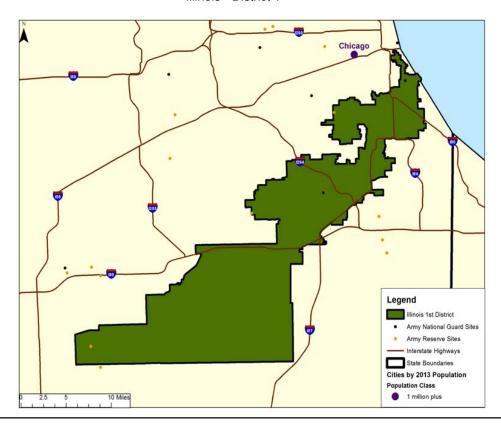
| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 42,938,433 | \$ 82,511,362 | \$ 125,449,795 | 798 | 848 | 1,646 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 92 | 306 | 336 | 64 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 48,947,203 | \$ 134,400,492 | \$ 183,347,695 | 756 | 888 | 1,644 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 103 | 270 | 292 | 90 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 20,438,743 | \$ 41,978,459 | \$ 62,417,202 | 634 | 310 | 944 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 92 | 183 | 265 | 94 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 179,344,307 | \$ 554,081,878 | \$ 733,426,185 | 1,100 | 3,042 | 4,142 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 243 | 215 | 488 | 153 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 40,162,763 | \$ 104,654,619 | \$ 144,817,382 | 1,077 | 793 | 1,870 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 137 | 411 | 433 | 96 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 481,725,946 | \$ 1,257,588,874 | \$ 1,739,314,820 | 2,805 | 9,915 | 12,720 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 443 | 923 | 636 | 802 | | |

Illinois FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 77,269,058 | \$ 213,504,596 | \$ 290,773,654 | 2,253 | 1,455 | 3,708 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 207 | 1,069 | 449 | 529 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 53,703,117 | \$ 133,302,151 | \$ 187,005,267 | 1,415 | 1,126 | 2,541 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 205 | 523 | 544 | 142 | | |
| 15 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 69,625,614 | \$ 149,008,797 | \$ 218,634,411 | 2,253 | 1,118 | 3,371 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 266 | 1,059 | 448 | 480 | | |
| 16 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 76,532,825 | \$ 177,228,138 | \$ 253,760,963 | 1,703 | 1,301 | 3,004 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 182 | 912 | 444 | 165 | | |
| 17 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 281,923,181 | \$ 777,486,200 | \$ 1,059,409,380 | 4,199 | 6,026 | 10,225 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 365 | 1,000 | 468 | 2,365 | | |
| 18 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 165,270,027 | \$ 299,653,580 | \$ 464,923,607 | 2,740 | 1,963 | 4,703 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 218 | 1,544 | 534 | 444 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 1,984,985,107 | \$ 5,216,894,982 | \$ 7,201,880,086 | 27,299 | 36,670 | 63,969 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,267 | 10,611 | 7,495 | 5,924 | | |

Illinois - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 58,432,750 | \$ 25,222,810 | \$ 33,381,865 |
| Additional Economic Output ² | \$ 115,745,644 | \$ 41,994,685 | \$ 58,923,854 |
| Army-Driven Economic Output 3 | \$ 174,178,394 | \$ 67,217,495 | \$ 92,305,719 |
| All Army Direct Employment 4 | 1,124 | 1,140 | 1,081 |
| Additional Employment 5 | 773 | 325 | 436 |
| All Army Personnel and Additional Employment ⁶ | 1,897 | 1,465 | 1,517 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

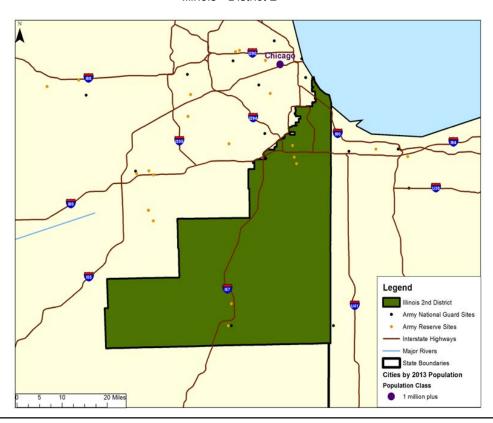
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 41,044,070 | \$ 24,290,459 | \$ 27,614,365 |
| Additional Economic Output 2 | \$ 72,970,454 | \$ 33,367,678 | \$ 53,543,946 |
| Army-Driven Economic Output ³ | \$ 114,014,524 | \$ 57,658,137 | \$ 81,158,310 |
| All Army Direct Employment 4 | 1,276 | 1,288 | 1,213 |
| Additional Employment 5 | 664 | 237 | 389 |
| All Army Personnel and Additional Employment ⁶ | 1,940 | 1,525 | 1,602 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

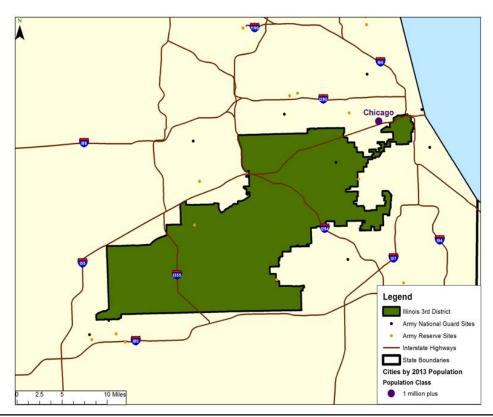
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 65,144,344 | \$ 75,502,390 | \$ 105,140,140 |
| Additional Economic Output ² | \$ 180,496,151 | \$ 274,564,448 | \$ 376,669,056 |
| Army-Driven Economic Output 3 | \$ 245,640,495 | \$ 350,066,838 | \$ 481,809,196 |
| All Army Direct Employment 4 | 884 | 927 | 882 |
| Additional Employment 5 | 1,136 | 1,526 | 2,079 |
| All Army Personnel and Additional Employment 6 | 2,020 | 2,453 | 2,961 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

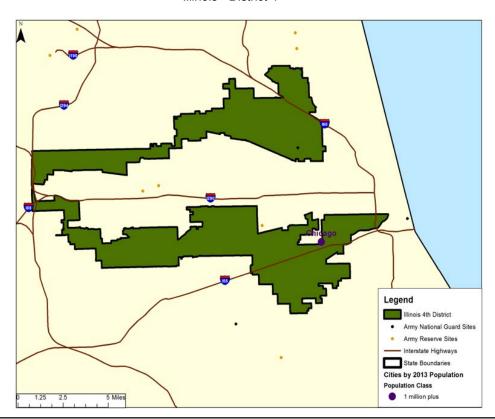
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|---------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 17,404,556 | \$ 19,573,605 | \$ 14,697,947 |
| Additional Economic Output 2 | \$ 31,787,302 | \$ 35,915,245 | \$ 22,094,691 |
| Army-Driven Economic Output ³ | \$ 49,191,858 | \$ 55,488,850 | \$ 36,792,638 |
| All Army Direct Employment 4 | 780 | 807 | 789 |
| Additional Employment 5 | 192 | 233 | 138 |
| All Army Personnel and Additional Employment ⁶ | 972 | 1,040 | 927 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

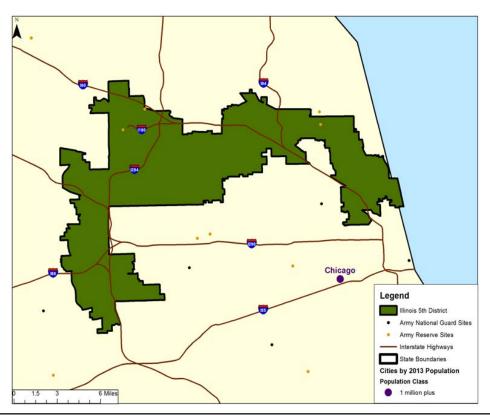
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|----------------|
| All Army Direct Spending 1 | \$ 40,293,516 | \$ 17,968,905 | \$ 69,522,687 |
| Additional Economic Output ² | \$ 101,472,657 | \$ 40,246,715 | \$ 166,641,515 |
| Army-Driven Economic Output 3 | \$ 141,766,173 | \$ 58,215,620 | \$ 236,164,202 |
| All Army Direct Employment 4 | 795 | 818 | 803 |
| Additional Employment 5 | 721 | 238 | 1,424 |
| All Army Personnel and Additional Employment ⁶ | 1,516 | 1,056 | 2,227 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

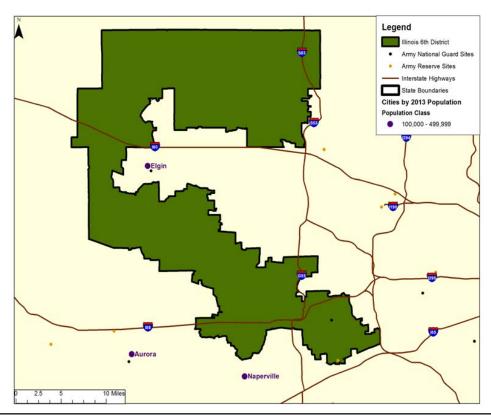
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending | \$ 253,117,338 | \$ 109,508,522 | \$ 196,746,886 |
| Additional Economic Output ² | \$ 752,393,475 | \$ 359,215,396 | \$ 613,622,774 |
| Army-Driven Economic Output ³ | \$ 1,005,510,813 | \$ 468,723,918 | \$ 810,369,660 |
| All Army Direct Employment 4 | 848 | 855 | 798 |
| Additional Employment 5 | 3,814 | 2,211 | 3,419 |
| All Army Personnel and Additional Employment ⁶ | 4,662 | 3,066 | 4,217 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

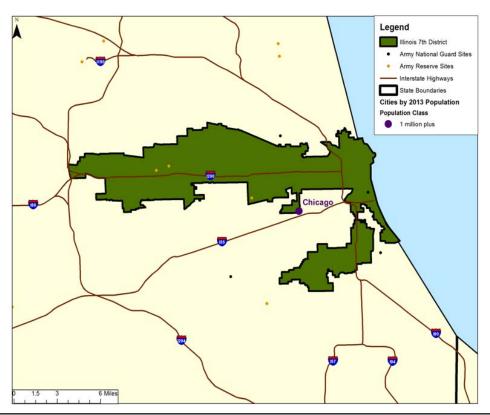
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|----------------|
| All Army Direct Spending | \$ 40,790,210 | \$ 30,682,468 | \$ 42,938,433 |
| Additional Economic Output ² | \$ 67,674,900 | \$ 50,116,952 | \$ 82,511,362 |
| Army-Driven Economic Output 3 | \$ 108,465,110 | \$ 80,799,420 | \$ 125,449,795 |
| All Army Direct Employment 4 | 825 | 842 | 798 |
| Additional Employment 5 | 582 | 489 | 848 |
| All Army Personnel and Additional Employment ⁶ | 1,407 | 1,331 | 1,646 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

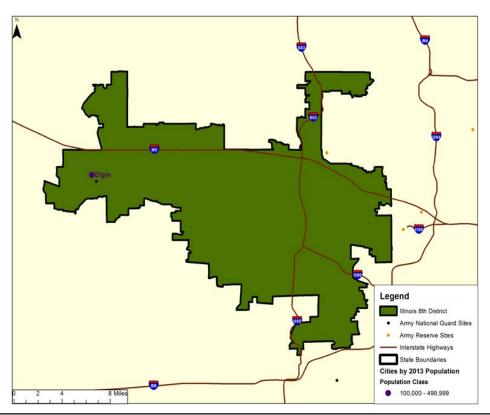
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 91,766,754 | \$ 84,475,530 | \$ 48,947,203 |
| Additional Economic Output ² | \$ 250,099,932 | \$ 221,807,658 | \$ 134,400,492 |
| Army-Driven Economic Output 3 | \$ 341,866,686 | \$ 306,283,188 | \$ 183,347,695 |
| All Army Direct Employment 4 | 768 | 781 | 756 |
| Additional Employment 5 | 1,725 | 1,398 | 888 |
| All Army Personnel and Additional Employment ⁶ | 2,493 | 2,179 | 1,644 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

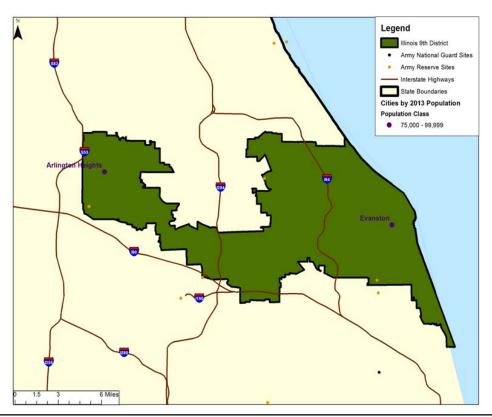
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 9



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|---------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 23,875,644 | \$ 34,774,182 | \$ 20,438,743 |
| Additional Economic Output 2 | \$ 56,218,088 | \$ 73,925,106 | \$ 41,978,459 |
| Army-Driven Economic Output ³ | \$ 80,093,732 | \$ 108,699,289 | \$ 62,417,202 |
| All Army Direct Employment 4 | 627 | 652 | 634 |
| Additional Employment 5 | 420 | 625 | 310 |
| All Army Personnel and Additional Employment ⁶ | 1,047 | 1,277 | 944 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

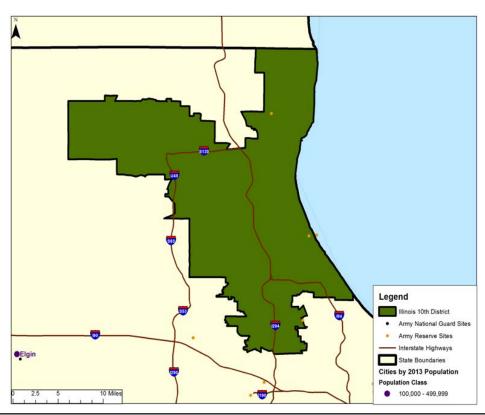
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 10



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 204,580,298 | \$ 147,794,054 | \$ 179,344,307 |
| Additional Economic Output 2 | \$ 604,545,379 | \$ 403,838,322 | \$ 554,081,878 |
| Army-Driven Economic Output 3 | \$ 809,125,677 | \$ 551,632,376 | \$ 733,426,185 |
| All Army Direct Employment 4 | 1,119 | 1,172 | 1,100 |
| Additional Employment 5 | 3,491 | 2,702 | 3,042 |
| All Army Personnel and Additional Employment ⁶ | 4,610 | 3,874 | 4,142 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

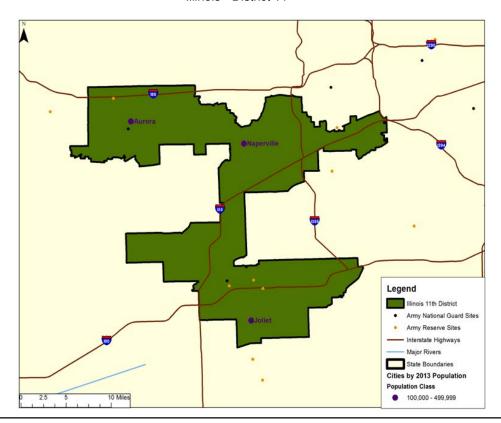
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 11



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 44,677,648 | \$ 49,732,168 | \$ 40,162,763 |
| Additional Economic Output ² | \$ 107,080,206 | \$ 134,797,940 | \$ 104,654,619 |
| Army-Driven Economic Output 3 | \$ 151,757,854 | \$ 184,530,108 | \$ 144,817,382 |
| All Army Direct Employment 4 | 1,116 | 1,152 | 1,077 |
| Additional Employment 5 | 860 | 1,032 | 793 |
| All Army Personnel and Additional Employment ⁶ | 1,976 | 2,184 | 1,870 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

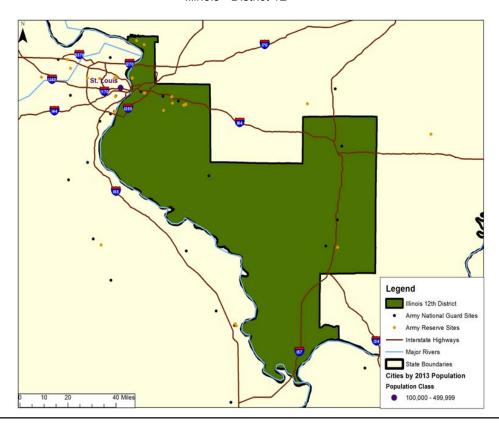
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 12



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 585,766,441 | \$ 528,682,384 | \$ 481,725,946 |
| Additional Economic Output ² | \$ 1,484,075,817 | \$ 1,394,043,260 | \$ 1,257,588,874 |
| Army-Driven Economic Output 3 | \$ 2,069,842,258 | \$ 1,922,725,644 | \$ 1,739,314,820 |
| All Army Direct Employment 4 | 3,039 | 2,940 | 2,805 |
| Additional Employment 5 | 12,041 | 11,012 | 9,915 |
| All Army Personnel and Additional Employment ⁶ | 15,080 | 13,952 | 12,720 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

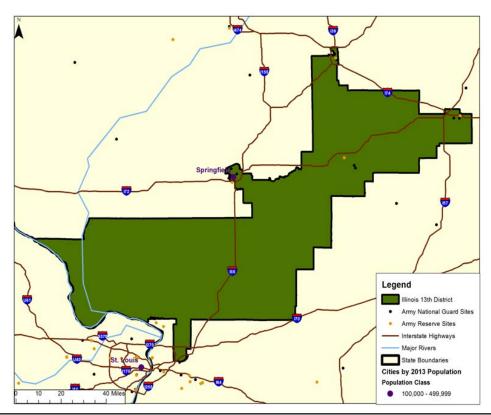
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 13



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 83,772,977 | \$ 78,265,336 | \$ 77,269,058 |
| Additional Economic Output ² | \$ 240,901,829 | \$ 229,690,684 | \$ 213,504,596 |
| Army-Driven Economic Output 3 | \$ 324,674,806 | \$ 307,956,021 | \$ 290,773,654 |
| All Army Direct Employment 4 | 2,390 | 2,344 | 2,253 |
| Additional Employment 5 | 1,619 | 1,603 | 1,455 |
| All Army Personnel and Additional Employment ⁶ | 4,009 | 3,947 | 3,708 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

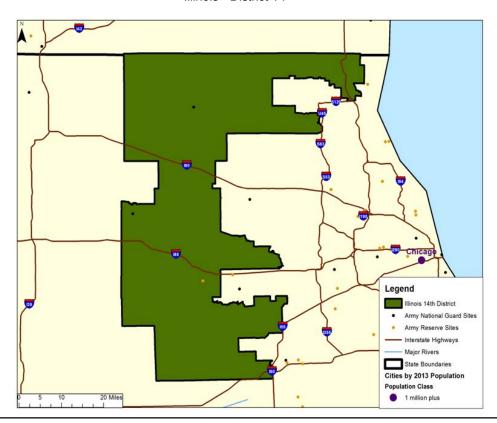
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 14



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 35,456,111 | \$ 34,839,778 | \$ 53,703,117 |
| Additional Economic Output ² | \$ 82,922,673 | \$ 97,935,972 | \$ 133,302,151 |
| Army-Driven Economic Output 3 | \$ 118,378,784 | \$ 132,775,749 | \$ 187,005,267 |
| All Army Direct Employment 4 | 1,454 | 1,515 | 1,415 |
| Additional Employment 5 | 485 | 502 | 1,126 |
| All Army Personnel and Additional Employment ⁶ | 1,939 | 2,017 | 2,541 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

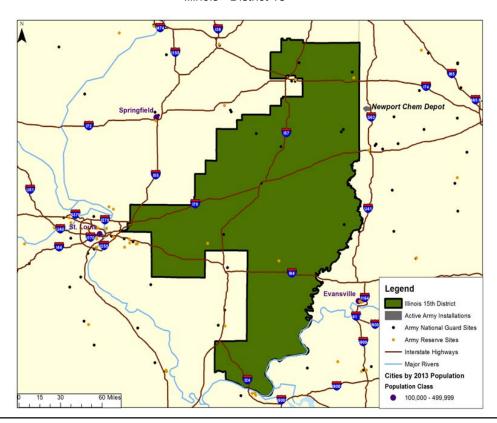
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 15



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 71,637,248 | \$ 63,566,012 | \$ 69,625,614 |
| Additional Economic Output 2 | \$ 153,862,994 | \$ 129,515,656 | \$ 149,008,797 |
| Army-Driven Economic Output 3 | \$ 225,500,242 | \$ 193,081,668 | \$ 218,634,411 |
| All Army Direct Employment 4 | 2,463 | 2,393 | 2,253 |
| Additional Employment 5 | 1,178 | 952 | 1,118 |
| All Army Personnel and Additional Employment ⁶ | 3,641 | 3,345 | 3,371 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

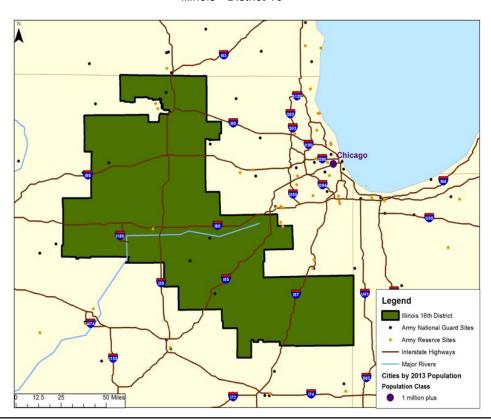
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 16



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 80,820,478 | \$ 40,584,796 | \$ 76,532,825 |
| Additional Economic Output 2 | \$ 151,497,726 | \$ 97,447,360 | \$ 177,228,138 |
| Army-Driven Economic Output 3 | \$ 232,318,204 | \$ 138,032,156 | \$ 253,760,963 |
| All Army Direct Employment 4 | 1,839 | 1,816 | 1,703 |
| Additional Employment 5 | 926 | 603 | 1,301 |
| All Army Personnel and Additional Employment ⁶ | 2,765 | 2,419 | 3,004 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

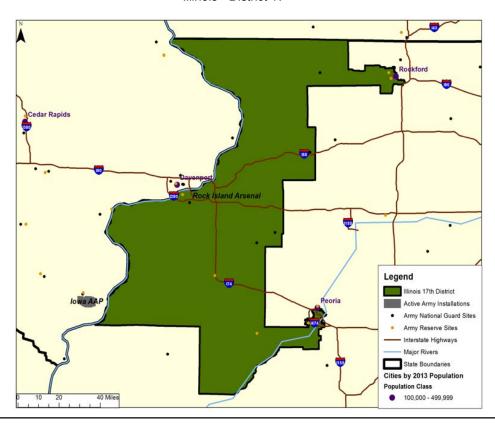
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 17



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|------------------|
| All Army Direct Spending 1 | \$ 409,069,063 | \$ 255,433,236 | \$ 281,923,181 |
| Additional Economic Output ² | \$ 1,014,240,865 | \$ 676,840,160 | \$ 777,486,200 |
| Army-Driven Economic Output 3 | \$ 1,423,309,928 | \$ 932,273,395 | \$ 1,059,409,380 |
| All Army Direct Employment 4 | 4,952 | 4,528 | 4,199 |
| Additional Employment 5 | 7,814 | 5,257 | 6,026 |
| All Army Personnel and Additional Employment ⁶ | 12,766 | 9,785 | 10,225 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

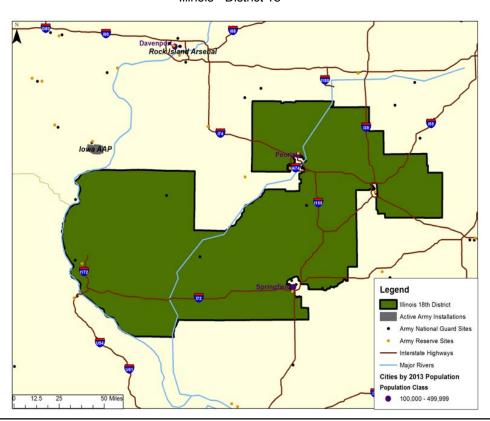
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 18



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 422,866,659 | \$ 148,912,559 | \$ 165,270,027 |
| Additional Economic Output ² | \$ 859,000,078 | \$ 278,903,752 | \$ 299,653,580 |
| Army-Driven Economic Output 3 | \$ 1,281,866,737 | \$ 427,816,311 | \$ 464,923,607 |
| All Army Direct Employment 4 | 2,829 | 2,858 | 2,740 |
| Additional Employment 5 | 6,292 | 1,791 | 1,963 |
| All Army Personnel and Additional Employment ⁶ | 9,121 | 4,649 | 4,703 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Indiana

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 573,865,005 | \$ 1,015,522,559 | \$ 1,589,387,564 | 2,257 | 8,760 | 11,017 |
| ARNG | \$ 160,939,722 | \$ 327,793,636 | \$ 488,733,358 | 12,418 | 2,660 | 15,078 |
| USAR | \$ 44,704,351 | \$ 90,233,811 | \$ 134,938,162 | 4,268 | 718 | 4,986 |
| Civ/Ret/Surv | \$ 230,182,994 | \$ 483,560,048 | \$ 713,743,042 | 2,510 | 3,727 | 6,237 |
| Total | \$ 1,009,692,072 | \$ 1,917,110,054 | \$ 2,926,802,126 | 21,453 | 15,865 | 37,318 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 153,387,988 |
| 2 | \$ 273,429,178 |
| 3 | \$ 611,885,870 |
| 4 | \$ 161,738,426 |
| 5 | \$ 203,429,286 |
| 6 | \$ 330,138,540 |
| 7 | \$ 635,409,146 |
| 8 | \$ 297,046,014 |
| 9 | \$ 260,337,674 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 12,806 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Indiana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 41,147,981 | \$ 86,153,573 | \$ 127,301,554 | 1,776 | 700 | 2,476 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 198 | 1,080 | 428 | 69 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 313,278,424 | \$ 1,520,415,824 | \$ 1,833,694,248 | 1,802 | 5,762 | 7,564 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 224 | 1,099 | 411 | 68 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 330,887,926 | \$ 782,814,459 | \$ 1,113,702,385 | 2,090 | 6,933 | 9,023 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 223 | 1,319 | 497 | 50 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 60,809,982 | \$ 118,999,403 | \$ 179,809,385 | 2,705 | 888 | 3,593 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 242 | 1,744 | 506 | 213 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 73,723,461 | \$ 142,303,563 | \$ 216,027,024 | 2,565 | 1,069 | 3,634 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 285 | 1,447 | 608 | 225 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 173,589,592 | \$ 417,457,288 | \$ 591,046,880 | 3,639 | 4,435 | 8,074 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 348 | 2,359 | 625 | 307 | | |

Indiana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 353,352,299 | \$ 770,321,549 | \$ 1,123,673,848 | 3,025 | 4,590 | 7,615 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 291 | 1,788 | 639 | 307 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 74,445,084 | \$ 227,044,270 | \$ 301,489,354 | 2,831 | 1,405 | 4,236 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 247 | 1,509 | 430 | 645 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 123,807,894 | \$ 216,045,559 | \$ 339,853,453 | 3,912 | 1,850 | 5,762 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 448 | 1,812 | 794 | 859 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 1,545,042,643 | \$ 4,281,555,488 | \$ 5,826,598,131 | 24,345 | 27,632 | 51,977 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,507 | 14,157 | 4,938 | 2,744 | | |

Indiana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 43,247,955 | \$ 115,576,815 | \$ 158,824,771 | 1,795 | 813 | 2,608 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 185 | 1,149 | 398 | 63 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 172,116,054 | \$ 566,334,884 | \$ 738,450,937 | 1,728 | 2,350 | 4,078 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 222 | 1,058 | 380 | 68 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 273,945,901 | \$ 639,795,089 | \$ 913,740,990 | 2,080 | 5,643 | 7,723 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 203 | 1,355 | 473 | 49 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 58,340,647 | \$ 112,036,180 | \$ 170,376,827 | 2,618 | 862 | 3,480 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 266 | 1,679 | 462 | 211 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 77,210,745 | \$ 158,709,835 | \$ 235,920,580 | 2,580 | 1,207 | 3,787 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 336 | 1,435 | 584 | 225 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 156,664,615 | \$ 305,265,435 | \$ 461,930,050 | 3,300 | 3,425 | 6,725 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 356 | 2,051 | 604 | 288 | | |

Indiana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 170,039,838 | \$ 342,535,657 | \$ 512,575,495 | 2,988 | 1,838 | 4,826 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 316 | 1,760 | 626 | 287 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 61,503,294 | \$ 163,948,612 | \$ 225,451,906 | 2,629 | 1,069 | 3,698 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 243 | 1,394 | 402 | 590 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 109,692,182 | \$ 182,125,018 | \$ 291,817,200 | 3,617 | 1,572 | 5,189 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 440 | 1,631 | 743 | 802 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 1,122,761,231 | \$ 2,586,327,525 | \$ 3,709,088,756 | 23,335 | 18,779 | 42,114 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,568 | 13,513 | 4,671 | 2,583 | | |

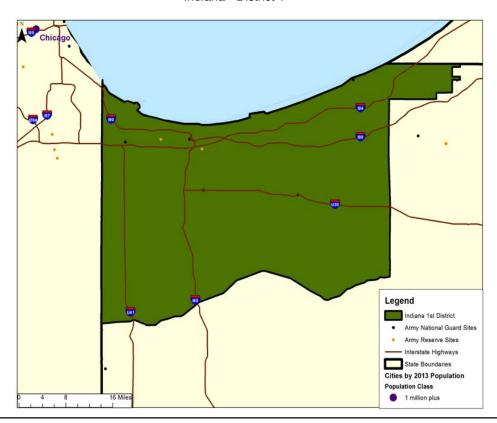
Indiana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 40,617,327 | \$ 112,770,661 | \$ 153,387,988 | 1,773 | 785 | 2,558 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 1,148 | 397 | 72 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 191,307,653 | \$ 82,121,525 | \$ 273,429,178 | 1,614 | 1,545 | 3,159 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 190 | 974 | 387 | 64 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 171,948,795 | \$ 439,937,075 | \$ 611,885,870 | 1,930 | 3,927 | 5,857 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 202 | 1,236 | 438 | 54 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 54,433,615 | \$ 107,304,811 | \$ 161,738,426 | 2,436 | 813 | 3,249 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 243 | 1,581 | 400 | 212 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 68,632,517 | \$ 134,796,769 | \$ 203,429,286 | 2,418 | 1,004 | 3,422 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 268 | 1,369 | 564 | 217 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 117,785,746 | \$ 212,352,794 | \$ 330,138,540 | 2,878 | 2,564 | 5,442 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 335 | 1,733 | 531 | 279 | | |

Indiana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 197,877,636 | \$ 437,531,510 | \$ 635,409,146 | 2,764 | 2,427 | 5,191 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 286 | 1,630 | 558 | 289 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 72,459,594 | \$ 224,586,421 | \$ 297,046,014 | 2,368 | 1,436 | 3,804 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 178 | 1,254 | 373 | 563 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 94,629,189 | \$ 165,708,486 | \$ 260,337,674 | 3,271 | 1,361 | 4,632 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 399 | 1,493 | 619 | 760 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,009,692,072 | \$ 1,917,110,052 | \$ 2,926,802,122 | 21,452 | 15,862 | 37,314 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,257 | 12,418 | 4,267 | 2,511 | | |

Indiana - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 41,147,981 | \$ 43,247,955 | \$ 40,617,327 |
| Additional Economic Output 2 | \$ 86,153,573 | \$ 115,576,815 | \$ 112,770,661 |
| Army-Driven Economic Output 3 | \$ 127,301,554 | \$ 158,824,771 | \$ 153,387,988 |
| All Army Direct Employment 4 | 1,776 | 1,795 | 1,773 |
| Additional Employment 5 | 700 | 813 | 785 |
| All Army Personnel and Additional Employment ⁶ | 2,476 | 2,608 | 2,558 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

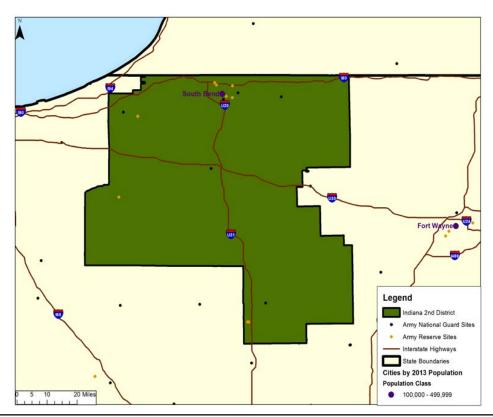
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 313,278,424 | \$ 172,116,054 | \$ 191,307,653 |
| Additional Economic Output ² | \$ 1,520,415,824 | \$ 566,334,884 | \$ 82,121,525 |
| Army-Driven Economic Output 3 | \$ 1,833,694,248 | \$ 738,450,937 | \$ 273,429,178 |
| All Army Direct Employment 4 | 1,802 | 1,728 | 1,614 |
| Additional Employment 5 | 5,762 | 2,350 | 1,545 |
| All Army Personnel and Additional Employment ⁶ | 7,564 | 4,078 | 3,159 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

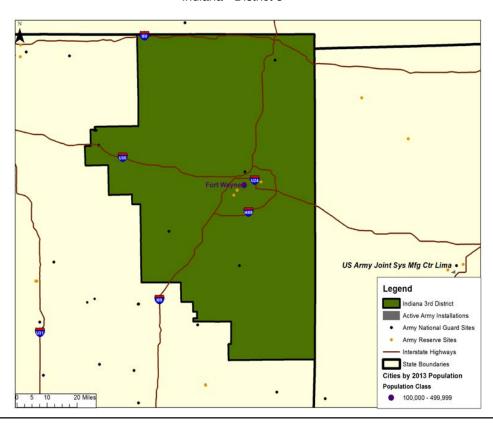
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 330,887,926 | \$ 273,945,901 | \$ 171,948,795 |
| Additional Economic Output ² | \$ 782,814,459 | \$ 639,795,089 | \$ 439,937,075 |
| Army-Driven Economic Output 3 | \$ 1,113,702,385 | \$ 913,740,990 | \$ 611,885,870 |
| All Army Direct Employment 4 | 2,090 | 2,080 | 1,930 |
| Additional Employment 5 | 6,933 | 5,643 | 3,927 |
| All Army Personnel and Additional Employment ⁶ | 9,023 | 7,723 | 5,857 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 60,809,982 | \$ 58,340,647 | \$ 54,433,615 |
| Additional Economic Output 2 | \$ 118,999,403 | \$ 112,036,180 | \$ 107,304,811 |
| Army-Driven Economic Output ³ | \$ 179,809,385 | \$ 170,376,827 | \$ 161,738,426 |
| All Army Direct Employment 4 | 2,705 | 2,618 | 2,436 |
| Additional Employment 5 | 888 | 862 | 813 |
| All Army Personnel and Additional Employment ⁶ | 3,593 | 3,480 | 3,249 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

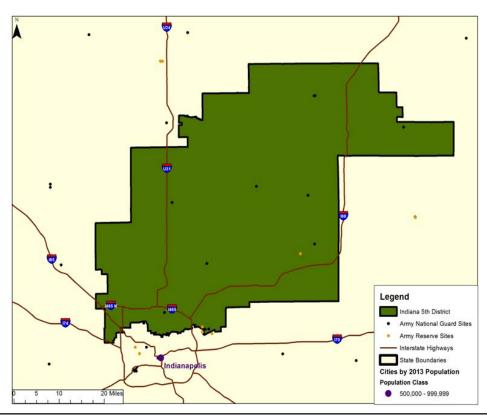
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 73,723,461 | \$ 77,210,745 | \$ 68,632,517 |
| Additional Economic Output 2 | \$ 142,303,563 | \$ 158,709,835 | \$ 134,796,769 |
| Army-Driven Economic Output 3 | \$ 216,027,024 | \$ 235,920,580 | \$ 203,429,286 |
| All Army Direct Employment 4 | 2,565 | 2,580 | 2,418 |
| Additional Employment 5 | 1,069 | 1,207 | 1,004 |
| All Army Personnel and Additional Employment ⁶ | 3,634 | 3,787 | 3,422 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

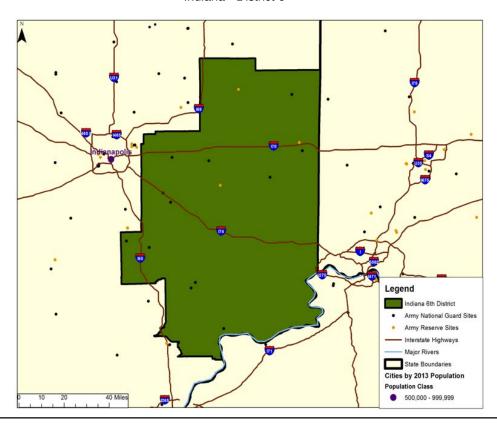
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 173,589,592 | \$ 156,664,615 | \$ 117,785,746 |
| Additional Economic Output 2 | \$ 417,457,288 | \$ 305,265,435 | \$ 212,352,794 |
| Army-Driven Economic Output 3 | \$ 591,046,880 | \$ 461,930,050 | \$ 330,138,540 |
| All Army Direct Employment 4 | 3,639 | 3,300 | 2,878 |
| Additional Employment 5 | 4,435 | 3,425 | 2,564 |
| All Army Personnel and Additional Employment ⁶ | 8,074 | 6,725 | 5,442 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

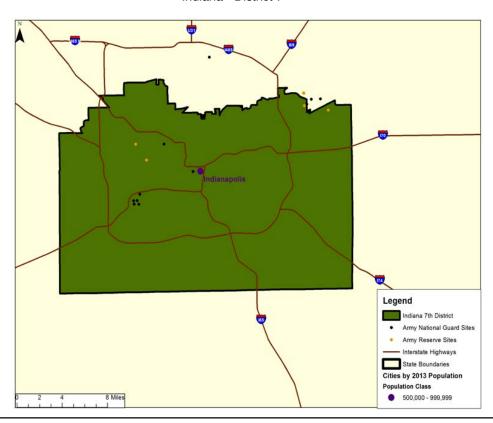
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|---------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 353,352,299 | \$ 170,039,838 | \$ 197,877,636 |
| Additional Economic Output ² | \$ 770,321,549 | \$ 342,535,657 | \$ 437,531,510 |
| Army-Driven Economic Output 3 | \$ 1,123,673,848 | \$ 512,575,495 | \$ 635,409,146 |
| All Army Direct Employment 4 | 3,025 | 2,988 | 2,764 |
| Additional Employment 5 | 4,590 | 1,838 | 2,427 |
| All Army Personnel and Additional Employment $^{\rm 6}$ | 7,615 | 4,826 | 5,191 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

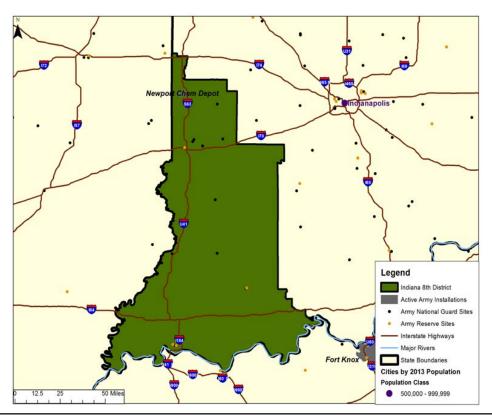
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 74,445,084 | \$ 61,503,294 | \$ 72,459,594 |
| Additional Economic Output 2 | \$ 227,044,270 | \$ 163,948,612 | \$ 224,586,421 |
| Army-Driven Economic Output 3 | \$ 301,489,354 | \$ 225,451,906 | \$ 297,046,014 |
| All Army Direct Employment 4 | 2,831 | 2,629 | 2,368 |
| Additional Employment 5 | 1,405 | 1,069 | 1,436 |
| All Army Personnel and Additional Employment ⁶ | 4,236 | 3,698 | 3,804 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

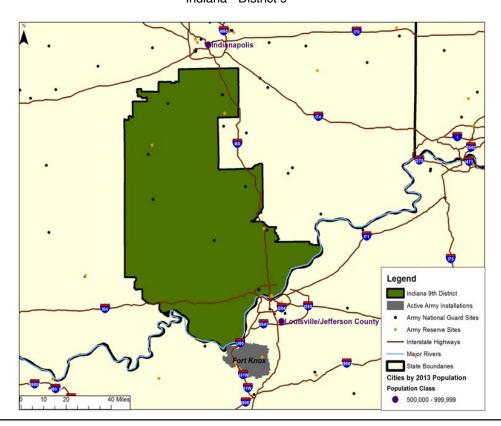
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 9



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 123,807,894 | \$ 109,692,182 | \$ 94,629,189 |
| Additional Economic Output 2 | \$ 216,045,559 | \$ 182,125,018 | \$ 165,708,486 |
| Army-Driven Economic Output ³ | \$ 339,853,453 | \$ 291,817,200 | \$ 260,337,674 |
| All Army Direct Employment 4 | 3,912 | 3,617 | 3,271 |
| Additional Employment 5 | 1,850 | 1,572 | 1,361 |
| All Army Personnel and Additional Employment ⁶ | 5,762 | 5,189 | 4,632 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

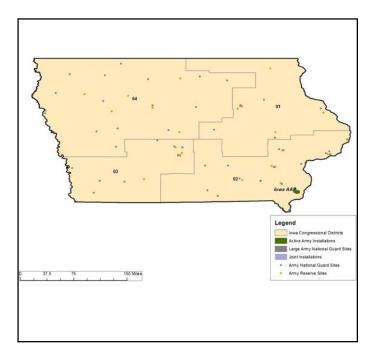
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Iowa

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 336,538,395 | \$ 676,476,312 | \$ 1,013,014,707 | 1,016 | 5,930 | 6,946 |
| ARNG | \$ 88,841,199 | \$ 185,047,644 | \$ 273,888,843 | 7,374 | 1,583 | 8,957 |
| USAR | \$ 32,322,758 | \$ 67,013,292 | \$ 99,336,050 | 2,742 | 575 | 3,317 |
| Civ/Ret/Surv | \$ 196,700,028 | \$ 438,977,779 | \$ 635,677,807 | 3,785 | 3,600 | 7,385 |
| Total | \$ 654,402,380 | \$ 1,367,515,027 | \$ 2,021,917,407 | 14,917 | 11,688 | 26,605 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 440,895,024 |
| 2 | \$ 1,043,601,191 |
| 3 | \$ 353,787,558 |
| 4 | \$ 183,633,632 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 6,238 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Iowa FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 173,045,136 | \$ 309,723,644 | \$ 482,768,780 | 2,578 | 3,077 | 5,655 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 162 | 1,416 | 725 | 275 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 328,477,393 | \$ 799,108,608 | \$ 1,127,586,001 | 6,736 | 6,152 | 12,888 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 582 | 2,094 | 836 | 3,224 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 231,832,930 | \$ 556,850,676 | \$ 788,683,606 | 4,031 | 5,225 | 9,256 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 220 | 2,400 | 909 | 501 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 70,767,908 | \$ 171,108,183 | \$ 241,876,091 | 3,358 | 1,225 | 4,583 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 144 | 2,313 | 656 | 244 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 804,123,367 | \$ 1,836,791,111 | \$ 2,640,914,478 | 16,703 | 15,679 | 32,382 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,108 | 8,223 | 3,126 | 4,245 | | |

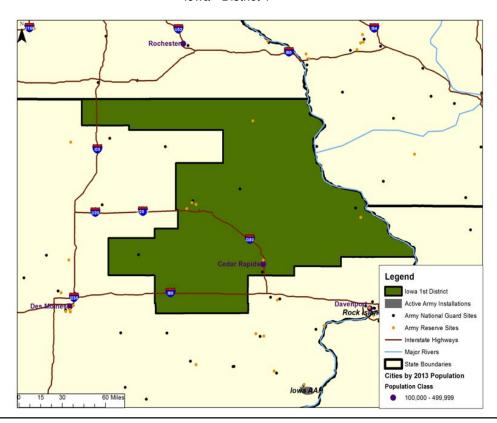
Iowa FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 195,475,366 | \$ 370,179,210 | \$ 565,654,576 | 2,461 | 3,232 | 5,693 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 162 | 1,355 | 689 | 255 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 318,046,228 | \$ 703,329,315 | \$ 1,021,375,543 | 6,267 | 5,374 | 11,641 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 610 | 1,994 | 778 | 2,886 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 107,024,034 | \$ 215,778,361 | \$ 322,802,395 | 3,904 | 1,831 | 5,735 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 213 | 2,344 | 875 | 472 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 59,350,894 | \$ 130,726,208 | \$ 190,077,102 | 3,155 | 967 | 4,122 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 2,177 | 593 | 229 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 679,896,522 | \$ 1,420,013,094 | \$ 2,099,909,616 | 15,787 | 11,404 | 27,191 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,140 | 7,870 | 2,934 | 3,842 | | |

Iowa FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 174,020,533 | \$ 266,874,491 | \$ 440,895,024 | 2,321 | 2,780 | 5,101 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 144 | 1,260 | 650 | 267 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 306,486,283 | \$ 737,114,908 | \$ 1,043,601,191 | 5,878 | 5,821 | 11,699 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 548 | 1,839 | 709 | 2,783 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 115,214,670 | \$ 238,572,888 | \$ 353,787,558 | 3,811 | 2,132 | 5,943 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 189 | 2,265 | 860 | 497 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 58,680,894 | \$ 124,952,739 | \$ 183,633,632 | 2,905 | 956 | 3,861 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 135 | 2,010 | 522 | 238 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 654,402,380 | \$ 1,367,515,026 | \$ 2,021,917,405 | 14,915 | 11,689 | 26,604 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,016 | 7,374 | 2,740 | 3,786 | | |

Iowa - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 173,045,136 | \$ 195,475,366 | \$ 174,020,533 |
| Additional Economic Output 2 | \$ 309,723,644 | \$ 370,179,210 | \$ 266,874,491 |
| Army-Driven Economic Output ³ | \$ 482,768,780 | \$ 565,654,576 | \$ 440,895,024 |
| All Army Direct Employment 4 | 2,578 | 2,461 | 2,321 |
| Additional Employment 5 | 3,077 | 3,232 | 2,780 |
| All Army Personnel and Additional Employment ⁶ | 5,655 | 5,693 | 5,101 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

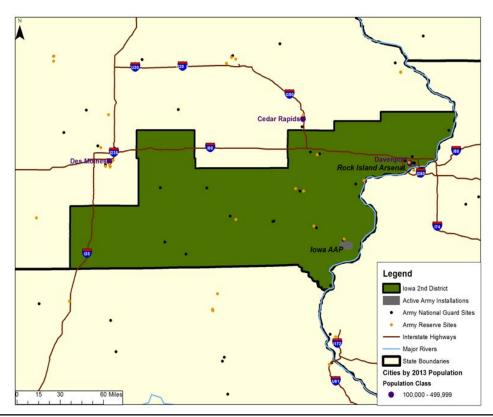
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Iowa - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 328,477,393 | \$ 318,046,228 | \$ 306,486,283 |
| Additional Economic Output ² | \$ 799,108,608 | \$ 703,329,315 | \$ 737,114,908 |
| Army-Driven Economic Output ³ | \$ 1,127,586,001 | \$ 1,021,375,543 | \$ 1,043,601,191 |
| All Army Direct Employment 4 | 6,736 | 6,267 | 5,878 |
| Additional Employment 5 | 6,152 | 5,374 | 5,821 |
| All Army Personnel and Additional Employment ⁶ | 12,888 | 11,641 | 11,699 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

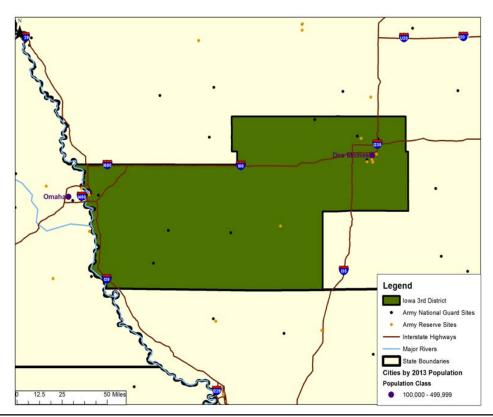
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Iowa - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 231,832,930 | \$ 107,024,034 | \$ 115,214,670 |
| Additional Economic Output ² | \$ 556,850,676 | \$ 215,778,361 | \$ 238,572,888 |
| Army-Driven Economic Output 3 | \$ 788,683,606 | \$ 322,802,395 | \$ 353,787,558 |
| All Army Direct Employment 4 | 4,031 | 3,904 | 3,811 |
| Additional Employment 5 | 5,225 | 1,831 | 2,132 |
| All Army Personnel and Additional Employment 6 | 9,256 | 5,735 | 5,943 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

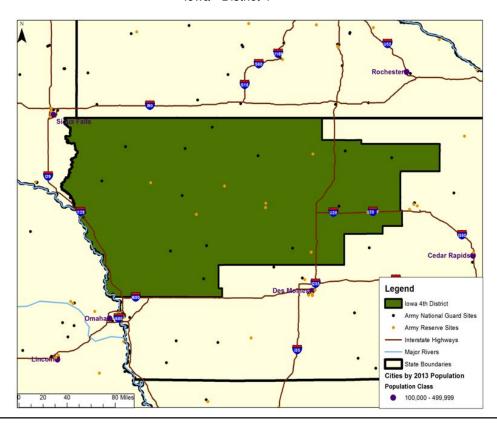
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Iowa - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 70,767,908 | \$ 59,350,894 | \$ 58,680,894 |
| Additional Economic Output 2 | \$ 171,108,183 | \$ 130,726,208 | \$ 124,952,739 |
| Army-Driven Economic Output ³ | \$ 241,876,091 | \$ 190,077,102 | \$ 183,633,632 |
| All Army Direct Employment 4 | 3,358 | 3,155 | 2,905 |
| Additional Employment 5 | 1,225 | 967 | 956 |
| All Army Personnel and Additional Employment ⁶ | 4,583 | 4,122 | 3,861 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

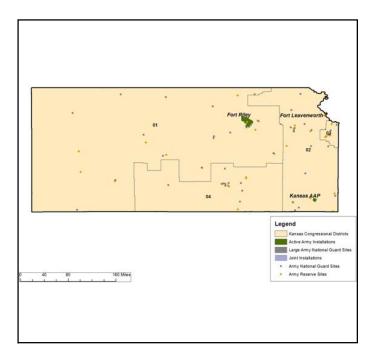
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Kansas

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 1,652,814,400 | \$ 3,686,069,140 | \$ 5,338,883,540 | 32,002 | 29,333 | 61,335 |
| ARNG | \$ 88,278,119 | \$ 206,548,900 | \$ 294,827,019 | 5,808 | 1,705 | 7,513 |
| USAR | \$ 48,789,403 | \$ 114,233,440 | \$ 163,022,843 | 3,841 | 935 | 4,776 |
| Civ/Ret/Surv | \$ 498,981,327 | \$ 1,108,935,582 | \$ 1,607,916,909 | 6,230 | 9,061 | 15,291 |
| Total | \$ 2,288,863,249 | \$ 5,115,787,062 | \$ 7,404,650,311 | 47,881 | 41,034 | 88,915 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 3,294,504,289 |
| 2 | \$ 2,655,089,178 |
| 3 | \$ 479,577,759 |
| 4 | \$ 975,479,086 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 12,472 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Kansas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,280,153,835 | \$ 2,538,783,422 | \$ 3,818,937,257 | 37,121 | 18,823 | 55,944 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 30,330 | 2,378 | 1,669 | 2,744 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 793,088,382 | \$ 2,011,548,453 | \$ 2,804,636,835 | 11,234 | 17,397 | 28,631 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 5,235 | 2,091 | 1,114 | 2,794 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 149,785,802 | \$ 266,496,016 | \$ 416,281,818 | 2,951 | 2,180 | 5,131 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 316 | 732 | 682 | 1,221 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 122,482,126 | \$ 330,391,359 | \$ 452,873,485 | 2,503 | 2,281 | 4,784 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 278 | 1,102 | 970 | 154 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,345,510,145 | \$ 5,147,219,250 | \$ 7,492,729,395 | 53,809 | 40,681 | 94,490 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 36,159 | 6,302 | 4,435 | 6,913 | | |

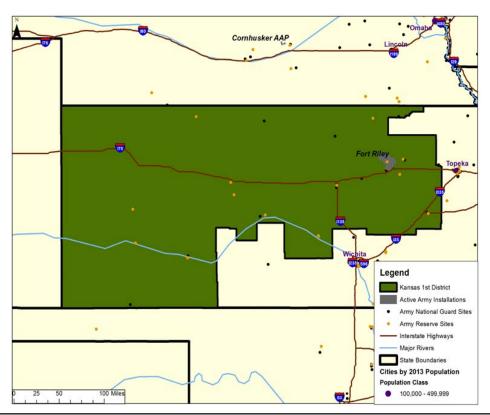
Kansas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,160,503,629 | \$ 2,333,791,089 | \$ 3,494,294,718 | 34,972 | 17,536 | 52,508 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 28,666 | 2,256 | 1,532 | 2,518 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 640,044,297 | \$ 1,584,566,042 | \$ 2,224,610,339 | 11,000 | 13,273 | 24,273 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 5,242 | 2,071 | 1,095 | 2,592 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 145,444,077 | \$ 257,304,229 | \$ 402,748,306 | 2,952 | 2,146 | 5,098 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 344 | 782 | 673 | 1,153 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 125,889,162 | \$ 353,072,583 | \$ 478,961,744 | 2,368 | 2,621 | 4,989 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 262 | 1,050 | 939 | 117 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,071,881,165 | \$ 4,528,733,943 | \$ 6,600,615,107 | 51,292 | 35,576 | 86,868 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 34,514 | 6,158 | 4,239 | 6,380 | | |

Kansas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,122,732,614 | \$ 2,171,771,674 | \$ 3,294,504,289 | 32,326 | 15,966 | 48,292 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 26,506 | 2,008 | 1,378 | 2,434 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 756,868,630 | \$ 1,898,220,548 | \$ 2,655,089,178 | 10,519 | 16,316 | 26,835 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 4,995 | 2,020 | 988 | 2,516 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 165,689,769 | \$ 313,887,990 | \$ 479,577,759 | 2,876 | 2,579 | 5,455 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 290 | 803 | 645 | 1,138 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 243,572,237 | \$ 731,906,849 | \$ 975,479,086 | 2,157 | 6,172 | 8,329 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 210 | 976 | 830 | 142 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,288,863,250 | \$ 5,115,787,061 | \$ 7,404,650,312 | 47,878 | 41,033 | 88,911 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 32,001 | 5,808 | 3,840 | 6,230 | | |

Kansas - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,280,153,835 | \$ 1,160,503,629 | \$ 1,122,732,614 |
| Additional Economic Output ² | \$ 2,538,783,422 | \$ 2,333,791,089 | \$ 2,171,771,674 |
| Army-Driven Economic Output 3 | \$ 3,818,937,257 | \$ 3,494,294,718 | \$ 3,294,504,289 |
| All Army Direct Employment 4 | 37,121 | 34,972 | 32,326 |
| Additional Employment 5 | 18,823 | 17,536 | 15,966 |
| All Army Personnel and Additional Employment ⁶ | 55,944 | 52,508 | 48,292 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

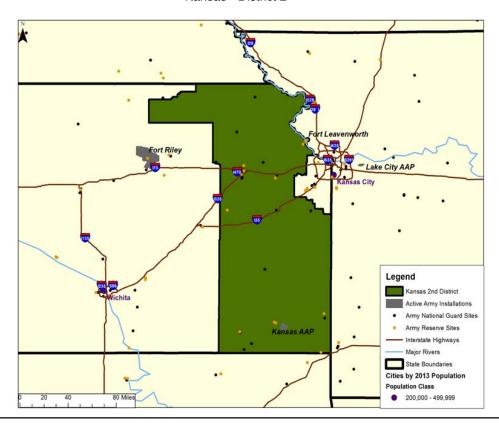
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kansas - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 793,088,382 | \$ 640,044,297 | \$ 756,868,630 |
| Additional Economic Output ² | \$ 2,011,548,453 | \$ 1,584,566,042 | \$ 1,898,220,548 |
| Army-Driven Economic Output 3 | \$ 2,804,636,835 | \$ 2,224,610,339 | \$ 2,655,089,178 |
| All Army Direct Employment 4 | 11,234 | 11,000 | 10,519 |
| Additional Employment 5 | 17,397 | 13,273 | 16,316 |
| All Army Personnel and Additional Employment ⁶ | 28,631 | 24,273 | 26,835 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

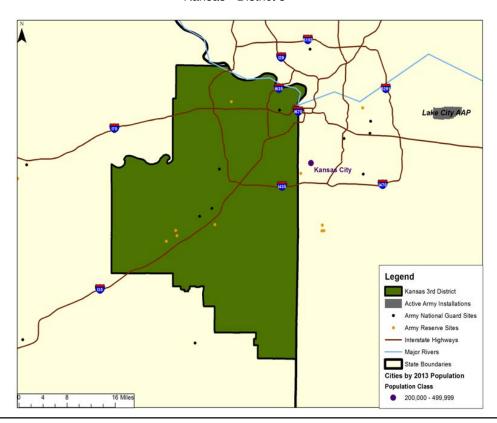
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kansas - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 149,785,802 | \$ 145,444,077 | \$ 165,689,769 |
| Additional Economic Output 2 | \$ 266,496,016 | \$ 257,304,229 | \$ 313,887,990 |
| Army-Driven Economic Output 3 | \$ 416,281,818 | \$ 402,748,306 | \$ 479,577,759 |
| All Army Direct Employment 4 | 2,951 | 2,952 | 2,876 |
| Additional Employment 5 | 2,180 | 2,146 | 2,579 |
| All Army Personnel and Additional Employment ⁶ | 5,131 | 5,098 | 5,455 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

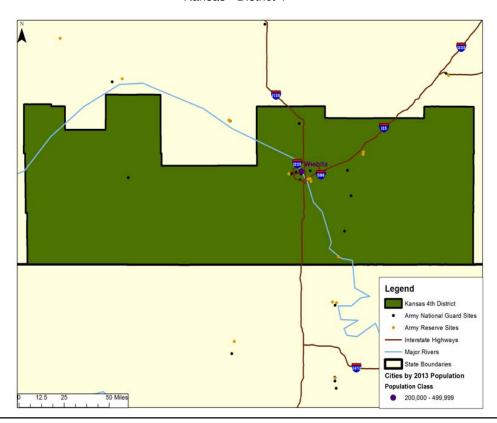
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kansas - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 122,482,126 | \$ 125,889,162 | \$ 243,572,237 |
| Additional Economic Output 2 | \$ 330,391,359 | \$ 353,072,583 | \$ 731,906,849 |
| Army-Driven Economic Output ³ | \$ 452,873,485 | \$ 478,961,744 | \$ 975,479,086 |
| All Army Direct Employment 4 | 2,503 | 2,368 | 2,157 |
| Additional Employment 5 | 2,281 | 2,621 | 6,172 |
| All Army Personnel and Additional Employment ⁶ | 4,784 | 4,989 | 8,329 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

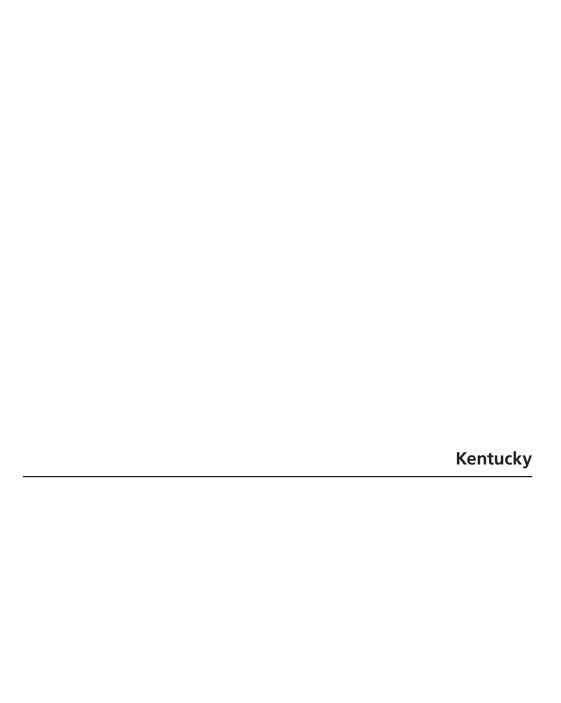
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

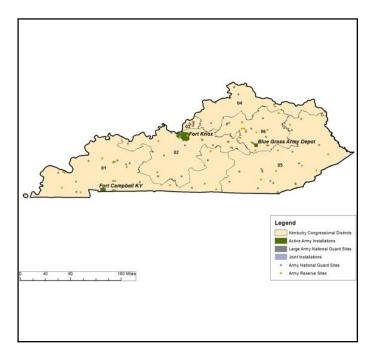
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Kentucky

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 2,047,511,414 | \$ 4,456,232,167 | \$ 6,503,743,581 | 22,370 | 46,834 | 69,204 |
| ARNG | \$ 123,601,571 | \$ 286,121,473 | \$ 409,723,044 | 8,333 | 2,820 | 11,153 |
| USAR | \$ 106,532,646 | \$ 253,193,860 | \$ 359,726,506 | 4,919 | 2,740 | 7,659 |
| Civ/Ret/Surv | \$ 527,427,143 | \$ 1,197,453,012 | \$ 1,724,880,155 | 8,000 | 12,674 | 20,674 |
| Total | \$ 2,805,072,774 | \$ 6,193,000,512 | \$ 8,998,073,286 | 43,622 | 65,068 | 108,690 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 2,390,866,333 |
| 2 | \$ 3,648,933,605 |
| 3 | \$ 561,974,055 |
| 4 | \$ 356,038,794 |
| 5 | \$ 290,950,073 |
| 6 | \$ 1,749,310,425 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 19,496 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Kentucky FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,066,722,779 | \$ 1,778,767,315 | \$ 2,845,490,094 | 18,808 | 19,837 | 38,645 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 15,121 | 1,674 | 756 | 1,256 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,251,971,842 | \$ 3,246,925,904 | \$ 4,498,897,746 | 21,504 | 41,727 | 63,231 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 11,654 | 2,499 | 2,696 | 4,655 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 176,928,555 | \$ 303,657,782 | \$ 480,586,337 | 3,430 | 2,636 | 6,066 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 709 | 766 | 756 | 1,199 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 144,394,687 | \$ 408,829,770 | \$ 553,224,457 | 2,705 | 2,546 | 5,251 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 299 | 1,318 | 626 | 462 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 69,876,443 | \$ 124,996,946 | \$ 194,873,389 | 2,275 | 1,108 | 3,383 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 157 | 1,234 | 284 | 600 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 364,969,854 | \$ 838,851,764 | \$ 1,203,821,618 | 3,332 | 7,423 | 10,755 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 206 | 1,679 | 622 | 826 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 3,074,864,160 | \$ 6,702,029,481 | \$ 9,776,893,641 | 52,054 | 75,277 | 127,331 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 28,145 | 9,170 | 5,741 | 8,998 | | |

Kentucky FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 875,655,112 | \$ 1,495,907,009 | \$ 2,371,562,121 | 17,847 | 16,209 | 34,056 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,528 | 1,559 | 632 | 1,128 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 993,067,410 | \$ 2,379,447,095 | \$ 3,372,514,505 | 19,970 | 28,738 | 48,708 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 10,699 | 2,430 | 2,545 | 4,295 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 176,821,872 | \$ 348,054,591 | \$ 524,876,463 | 3,120 | 3,009 | 6,129 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 575 | 756 | 696 | 1,094 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 100,532,702 | \$ 267,441,896 | \$ 367,974,598 | 2,592 | 1,697 | 4,289 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 264 | 1,294 | 602 | 432 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 61,985,005 | \$ 114,789,526 | \$ 176,774,531 | 2,168 | 1,158 | 3,326 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 182 | 1,149 | 294 | 544 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 553,623,063 | \$ 1,312,727,295 | \$ 1,866,350,357 | 3,131 | 12,123 | 15,254 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 193 | 1,583 | 598 | 757 | | |

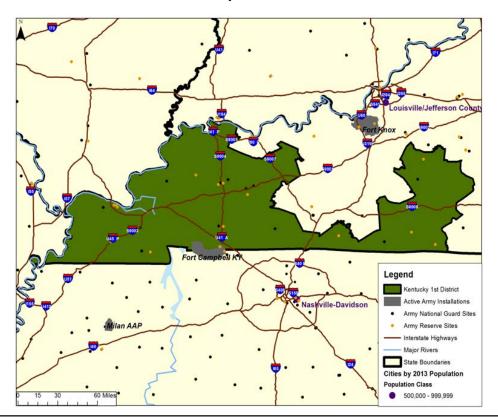
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 2,761,685,164 | \$ 5,918,367,412 | \$ 8,680,052,575 | 48,828 | 62,934 | 111,762 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 26,441 | 8,771 | 5,366 | 8,249 | | |

Kentucky FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 859,070,392 | \$ 1,531,795,941 | \$ 2,390,866,333 | 15,760 | 16,152 | 31,912 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 12,792 | 1,351 | 541 | 1,077 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,051,171,569 | \$ 2,597,762,036 | \$ 3,648,933,605 | 17,291 | 30,170 | 47,461 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 8,576 | 2,198 | 2,333 | 4,183 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 185,975,396 | \$ 375,998,658 | \$ 561,974,055 | 2,897 | 3,247 | 6,144 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 464 | 744 | 628 | 1,060 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 103,455,631 | \$ 252,583,163 | \$ 356,038,794 | 2,556 | 1,660 | 4,216 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 220 | 1,324 | 590 | 422 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 93,754,681 | \$ 197,195,392 | \$ 290,950,073 | 2,045 | 2,512 | 4,557 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 157 | 1,106 | 262 | 520 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 511,645,106 | \$ 1,237,665,319 | \$ 1,749,310,425 | 3,071 | 11,329 | 14,400 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 160 | 1,609 | 564 | 738 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 2,805,072,775 | \$ 6,193,000,509 | \$ 8,998,073,285 | 43,620 | 65,070 | 108,690 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 22,370 | 8,332 | 4,918 | 8,000 | | |

Kentucky - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,066,722,779 | \$ 875,655,112 | \$ 859,070,392 |
| Additional Economic Output ² | \$ 1,778,767,315 | \$ 1,495,907,009 | \$ 1,531,795,941 |
| Army-Driven Economic Output ³ | \$ 2,845,490,094 | \$ 2,371,562,121 | \$ 2,390,866,333 |
| All Army Direct Employment 4 | 18,808 | 17,847 | 15,760 |
| Additional Employment 5 | 19,837 | 16,209 | 16,152 |
| All Army Personnel and Additional Employment ⁶ | 38,645 | 34,056 | 31,912 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

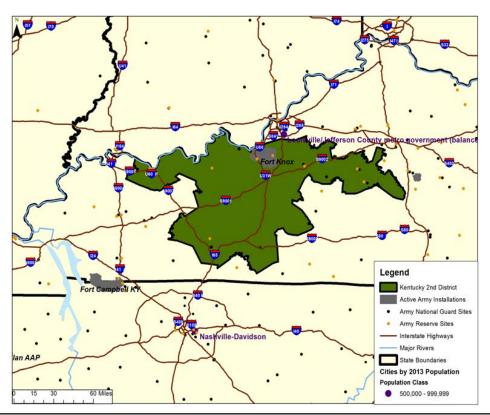
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,251,971,842 | \$ 993,067,410 | \$ 1,051,171,569 |
| Additional Economic Output ² | \$ 3,246,925,904 | \$ 2,379,447,095 | \$ 2,597,762,036 |
| Army-Driven Economic Output 3 | \$ 4,498,897,746 | \$ 3,372,514,505 | \$ 3,648,933,605 |
| All Army Direct Employment 4 | 21,504 | 19,970 | 17,291 |
| Additional Employment ⁵ | 41,727 | 28,738 | 30,170 |
| All Army Personnel and Additional Employment ⁶ | 63,231 | 48,708 | 47,461 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

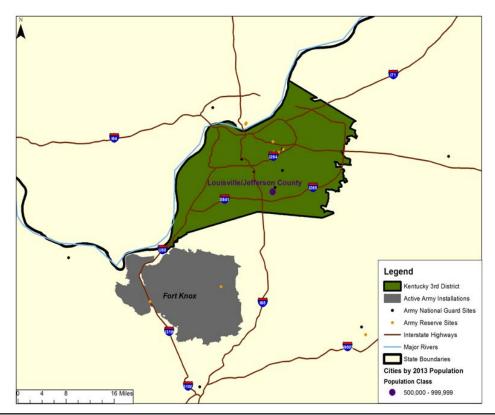
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 176,928,555 | \$ 176,821,872 | \$ 185,975,396 |
| Additional Economic Output 2 | \$ 303,657,782 | \$ 348,054,591 | \$ 375,998,658 |
| Army-Driven Economic Output 3 | \$ 480,586,337 | \$ 524,876,463 | \$ 561,974,055 |
| All Army Direct Employment 4 | 3,430 | 3,120 | 2,897 |
| Additional Employment 5 | 2,636 | 3,009 | 3,247 |
| All Army Personnel and Additional Employment ⁶ | 6,066 | 6,129 | 6,144 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

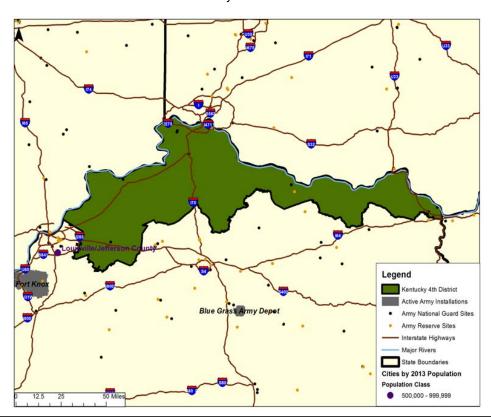
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 144,394,687 | \$ 100,532,702 | \$ 103,455,631 |
| Additional Economic Output 2 | \$ 408,829,770 | \$ 267,441,896 | \$ 252,583,163 |
| Army-Driven Economic Output 3 | \$ 553,224,457 | \$ 367,974,598 | \$ 356,038,794 |
| All Army Direct Employment 4 | 2,705 | 2,592 | 2,556 |
| Additional Employment 5 | 2,546 | 1,697 | 1,660 |
| All Army Personnel and Additional Employment ⁶ | 5,251 | 4,289 | 4,216 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

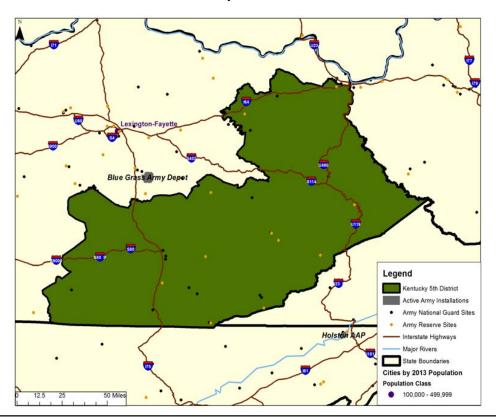
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 69,876,443 | \$ 61,985,005 | \$ 93,754,681 |
| Additional Economic Output 2 | \$ 124,996,946 | \$ 114,789,526 | \$ 197,195,392 |
| Army-Driven Economic Output ³ | \$ 194,873,389 | \$ 176,774,531 | \$ 290,950,073 |
| All Army Direct Employment 4 | 2,275 | 2,168 | 2,045 |
| Additional Employment 5 | 1,108 | 1,158 | 2,512 |
| All Army Personnel and Additional Employment ⁶ | 3,383 | 3,326 | 4,557 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

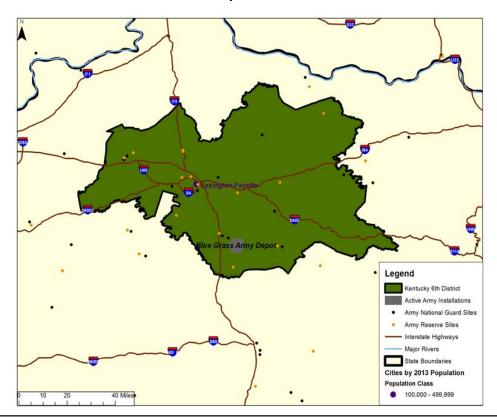
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 364,969,854 | \$ 553,623,063 | \$ 511,645,106 |
| Additional Economic Output ² | \$ 838,851,764 | \$ 1,312,727,295 | \$ 1,237,665,319 |
| Army-Driven Economic Output 3 | \$ 1,203,821,618 | \$ 1,866,350,357 | \$ 1,749,310,425 |
| All Army Direct Employment 4 | 3,332 | 3,131 | 3,071 |
| Additional Employment 5 | 7,423 | 12,123 | 11,329 |
| All Army Personnel and Additional Employment ⁶ | 10,755 | 15,254 | 14,400 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

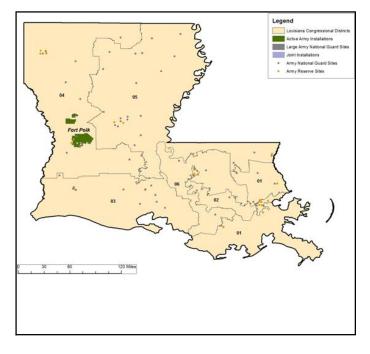
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Louisiana

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 1,798,229,430 | \$ 5,047,205,378 | \$ 6,845,434,808 | 12,445 | 42,963 | 55,408 |
| ARNG | \$ 150,699,721 | \$ 394,761,867 | \$ 545,461,588 | 9,752 | 3,285 | 13,037 |
| USAR | \$ 31,375,748 | \$ 86,655,716 | \$ 118,031,464 | 2,672 | 722 | 3,394 |
| Civ/Ret/Surv | \$ 324,937,511 | \$ 854,768,695 | \$ 1,179,706,206 | 4,036 | 7,197 | 11,233 |
| Total | \$ 2,305,242,410 | \$ 6,383,391,656 | \$ 8,688,634,066 | 28,905 | 54,167 | 83,072 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 2,799,835,888 |
| 2 | \$ 1,519,358,925 |
| 3 | \$ 634,775,133 |
| 4 | \$ 2,745,586,385 |
| 5 | \$ 653,460,062 |
| 6 | \$ 335,617,672 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 11,534 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Louisiana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 1,035,427,344 | \$ 3,221,547,158 | \$ 4,256,974,502 | 2,979 | 26,966 | 29,945 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 307 | 1,469 | 499 | 705 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 758,183,458 | \$ 1,040,749,874 | \$ 1,798,933,332 | 2,766 | 10,623 | 13,389 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 230 | 1,202 | 599 | 735 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 128,076,284 | \$ 308,383,464 | \$ 436,459,748 | 2,630 | 2,386 | 5,016 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 283 | 1,511 | 269 | 567 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 932,703,019 | \$ 2,674,333,154 | \$ 3,607,036,173 | 18,159 | 25,348 | 43,507 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,094 | 2,213 | 878 | 974 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 203,550,283 | \$ 585,466,891 | \$ 789,017,174 | 4,851 | 4,246 | 9,097 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 360 | 2,834 | 306 | 1,351 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 120,084,786 | \$ 319,756,197 | \$ 439,840,983 | 2,415 | 2,604 | 5,019 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 232 | 1,485 | 442 | 256 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 3,178,025,174 | \$ 8,150,236,738 | \$ 11,328,261,912 | 33,800 | 72,173 | 105,973 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 15,505 | 10,714 | 2,993 | 4,587 | | |

Louisiana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

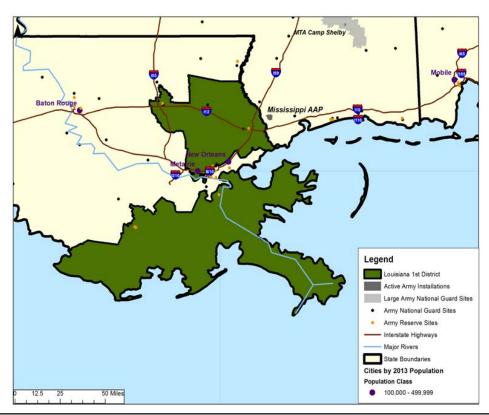
| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 395,492,004 | \$ 1,151,102,151 | \$ 1,546,594,155 | 2,918 | 9,683 | 12,601 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 288 | 1,478 | 491 | 661 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 524,859,944 | \$ 1,294,708,089 | \$ 1,819,568,033 | 2,682 | 10,194 | 12,876 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 228 | 1,225 | 548 | 682 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 100,587,390 | \$ 223,894,256 | \$ 324,481,646 | 2,573 | 1,699 | 4,272 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 244 | 1,513 | 298 | 519 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 883,169,093 | \$ 2,288,084,415 | \$ 3,171,253,507 | 16,926 | 22,694 | 39,620 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 13,188 | 2,080 | 804 | 853 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 185,642,241 | \$ 521,279,464 | \$ 706,921,705 | 4,623 | 4,102 | 8,725 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 351 | 2,736 | 300 | 1,236 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 99,627,489 | \$ 247,111,839 | \$ 346,739,328 | 2,398 | 2,050 | 4,448 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 230 | 1,479 | 445 | 244 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 2,189,378,161 | \$ 5,726,180,214 | \$ 7,915,558,374 | 32,120 | 50,422 | 82,542 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,528 | 10,511 | 2,885 | 4,194 | | |

Louisiana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 661,819,147 | \$ 2,138,016,741 | \$ 2,799,835,888 | 2,724 | 17,159 | 19,883 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 246 | 1,399 | 453 | 625 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 389,601,794 | \$ 1,129,757,131 | \$ 1,519,358,925 | 2,517 | 8,834 | 11,351 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 187 | 1,168 | 519 | 643 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 176,738,793 | \$ 458,036,340 | \$ 634,775,133 | 2,432 | 3,614 | 6,046 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 213 | 1,404 | 313 | 502 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 789,902,975 | \$ 1,955,683,410 | \$ 2,745,586,385 | 14,734 | 18,776 | 33,510 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 11,300 | 1,906 | 690 | 839 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 191,113,198 | \$ 462,346,864 | \$ 653,460,062 | 4,266 | 3,778 | 8,044 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 296 | 2,496 | 285 | 1,189 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 96,066,505 | \$ 239,551,167 | \$ 335,617,672 | 2,232 | 2,006 | 4,238 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 203 | 1,379 | 412 | 238 | | |

| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
|-------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| | \$ 2,305,242,412 | \$ 6,383,391,653 | \$ 8,688,634,065 | 28,905 | 54,167 | 83,072 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 12,445 | 9,752 | 2,672 | 4,036 | | |



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,035,427,344 | \$ 395,492,004 | \$ 661,819,147 |
| Additional Economic Output ² | \$ 3,221,547,158 | \$ 1,151,102,151 | \$ 2,138,016,741 |
| Army-Driven Economic Output 3 | \$ 4,256,974,502 | \$ 1,546,594,155 | \$ 2,799,835,888 |
| All Army Direct Employment 4 | 2,979 | 2,918 | 2,724 |
| Additional Employment 5 | 26,966 | 9,683 | 17,159 |
| All Army Personnel and Additional Employment ⁶ | 29,945 | 12,601 | 19,883 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

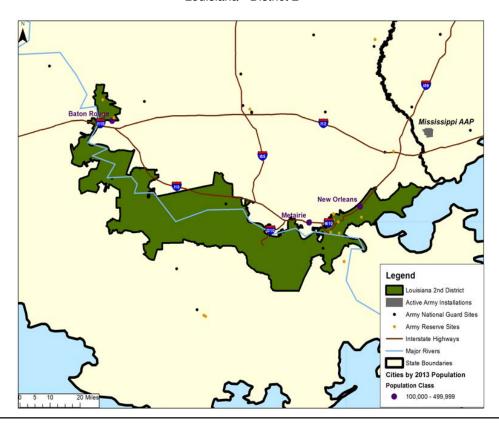
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 758,183,458 | \$ 524,859,944 | \$ 389,601,794 |
| Additional Economic Output ² | \$ 1,040,749,874 | \$ 1,294,708,089 | \$ 1,129,757,131 |
| Army-Driven Economic Output 3 | \$ 1,798,933,332 | \$ 1,819,568,033 | \$ 1,519,358,925 |
| All Army Direct Employment 4 | 2,766 | 2,682 | 2,517 |
| Additional Employment 5 | 10,623 | 10,194 | 8,834 |
| All Army Personnel and Additional Employment ⁶ | 13,389 | 12,876 | 11,351 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

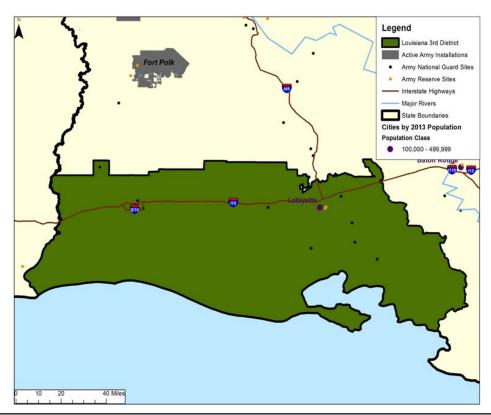
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 128,076,284 | \$ 100,587,390 | \$ 176,738,793 |
| Additional Economic Output ² | \$ 308,383,464 | \$ 223,894,256 | \$ 458,036,340 |
| Army-Driven Economic Output 3 | \$ 436,459,748 | \$ 324,481,646 | \$ 634,775,133 |
| All Army Direct Employment 4 | 2,630 | 2,573 | 2,432 |
| Additional Employment 5 | 2,386 | 1,699 | 3,614 |
| All Army Personnel and Additional Employment ⁶ | 5,016 | 4,272 | 6,046 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

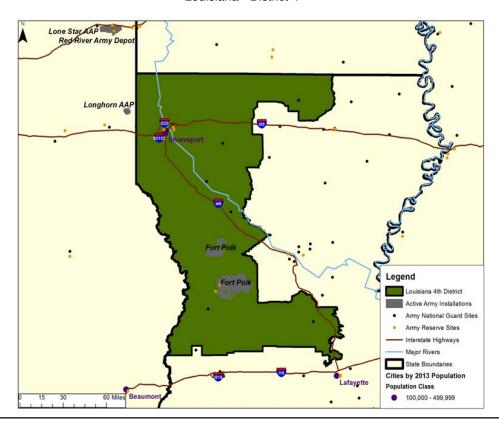
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Louisiana - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 932,703,019 | \$ 883,169,093 | \$ 789,902,975 |
| Additional Economic Output ² | \$ 2,674,333,154 | \$ 2,288,084,415 | \$ 1,955,683,410 |
| Army-Driven Economic Output 3 | \$ 3,607,036,173 | \$ 3,171,253,507 | \$ 2,745,586,385 |
| All Army Direct Employment 4 | 18,159 | 16,926 | 14,734 |
| Additional Employment 5 | 25,348 | 22,694 | 18,776 |
| All Army Personnel and Additional Employment ⁶ | 43,507 | 39,620 | 33,510 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

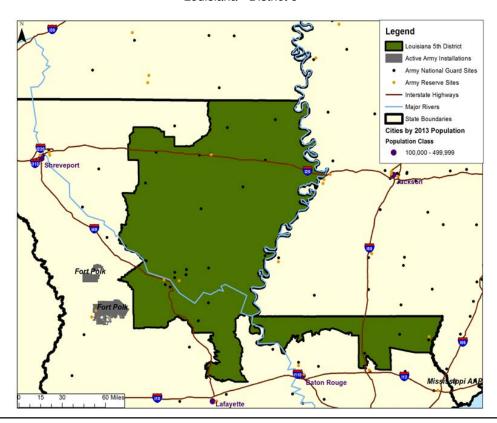
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 203,550,283 | \$ 185,642,241 | \$ 191,113,198 |
| Additional Economic Output 2 | \$ 585,466,891 | \$ 521,279,464 | \$ 462,346,864 |
| Army-Driven Economic Output ³ | \$ 789,017,174 | \$ 706,921,705 | \$ 653,460,062 |
| All Army Direct Employment 4 | 4,851 | 4,623 | 4,266 |
| Additional Employment 5 | 4,246 | 4,102 | 3,778 |
| All Army Personnel and Additional Employment ⁶ | 9,097 | 8,725 | 8,044 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Louisiana - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 120,084,786 | \$ 99,627,489 | \$ 96,066,505 |
| Additional Economic Output ² | \$ 319,756,197 | \$ 247,111,839 | \$ 239,551,167 |
| Army-Driven Economic Output 3 | \$ 439,840,983 | \$ 346,739,328 | \$ 335,617,672 |
| All Army Direct Employment 4 | 2,415 | 2,398 | 2,232 |
| Additional Employment 5 | 2,604 | 2,050 | 2,006 |
| All Army Personnel and Additional Employment ⁶ | 5,019 | 4,448 | 4,238 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

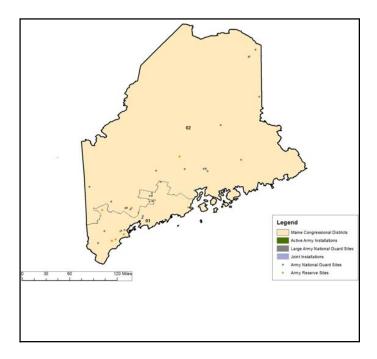
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Maine

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 76,974,946 | \$ 143,629,043 | \$ 220,603,989 | 494 | 1,241 | 1,735 |
| ARNG | \$ 41,696,153 | \$ 78,126,090 | \$ 119,822,243 | 2,379 | 677 | 3,056 |
| USAR | \$ 6,580,295 | \$ 12,294,771 | \$ 18,875,066 | 796 | 106 | 902 |
| Civ/Ret/Surv | \$ 57,351,726 | \$ 107,442,316 | \$ 164,794,042 | 444 | 930 | 1,374 |
| Total | \$ 182,603,120 | \$ 341,492,220 | \$ 524,095,340 | 4,113 | 2,954 | 7,067 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 299,659,623 |
| 2 | \$ 224,435,717 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 4,033 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Maine FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 93,221,683 | \$ 205,786,867 | \$ 299,008,550 | 1,804 | 1,842 | 3,646 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 236 | 918 | 468 | 182 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 99,500,097 | \$ 189,252,944 | \$ 288,753,041 | 2,563 | 1,806 | 4,369 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 284 | 1,567 | 432 | 281 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 192,721,780 | \$ 395,039,811 | \$ 587,761,591 | 4,367 | 3,648 | 8,015 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 520 | 2,486 | 899 | 462 | | |

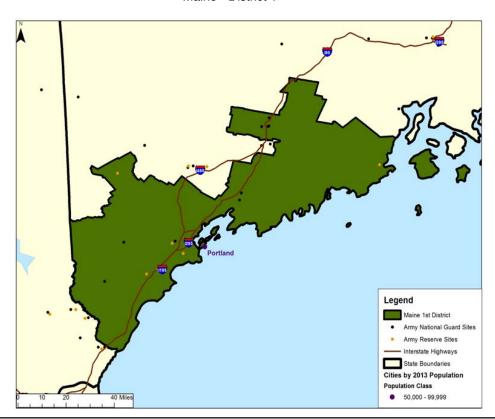
Maine FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 302,840,186 | \$ 497,657,452 | \$ 800,497,638 | 1,804 | 4,362 | 6,166 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 245 | 934 | 456 | 169 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 65,120,535 | \$ 105,700,936 | \$ 170,821,470 | 2,470 | 997 | 3,467 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 298 | 1,518 | 381 | 272 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 367,960,721 | \$ 603,358,388 | \$ 971,319,108 | 4,274 | 5,359 | 9,633 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 544 | 2,453 | 837 | 441 | | |

Maine FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 104,790,424 | \$ 194,869,199 | \$ 299,659,623 | 1,769 | 1,683 | 3,452 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 224 | 922 | 450 | 173 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 77,812,696 | \$ 146,623,021 | \$ 224,435,717 | 2,342 | 1,271 | 3,613 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 268 | 1,456 | 346 | 271 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 182,603,120 | \$ 341,492,220 | \$ 524,095,340 | 4,111 | 2,954 | 7,065 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 493 | 2,378 | 796 | 444 | | |

Maine - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 93,221,683 | \$ 302,840,186 | \$ 104,790,424 |
| Additional Economic Output 2 | \$ 205,786,867 | \$ 497,657,452 | \$ 194,869,199 |
| Army-Driven Economic Output 3 | \$ 299,008,550 | \$ 800,497,638 | \$ 299,659,623 |
| All Army Direct Employment 4 | 1,804 | 1,804 | 1,769 |
| Additional Employment 5 | 1,842 | 4,362 | 1,683 |
| All Army Personnel and Additional Employment ⁶ | 3,646 | 6,166 | 3,452 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

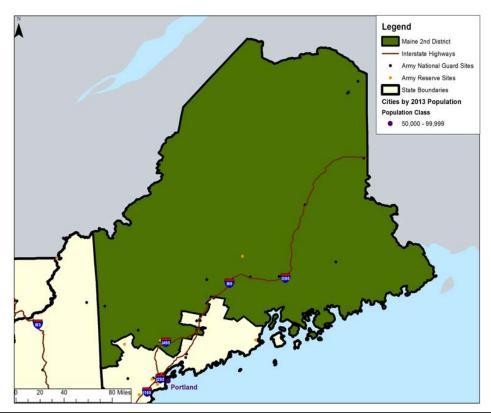
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maine - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 99,500,097 | \$ 65,120,535 | \$ 77,812,696 |
| Additional Economic Output ² | \$ 189,252,944 | \$ 105,700,936 | \$ 146,623,021 |
| Army-Driven Economic Output 3 | \$ 288,753,041 | \$ 170,821,470 | \$ 224,435,717 |
| All Army Direct Employment 4 | 2,563 | 2,470 | 2,342 |
| Additional Employment 5 | 1,806 | 997 | 1,271 |
| All Army Personnel and Additional Employment ⁶ | 4,369 | 3,467 | 3,613 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

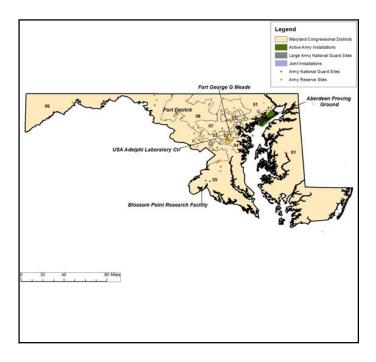
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Maryland

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 4,998,094,496 | \$ 13,343,996,354 | \$ 18,342,090,850 | 14,818 | 115,415 | 130,233 |
| ARNG | \$ 140,732,501 | \$ 330,661,048 | \$ 471,393,549 | 6,348 | 2,810 | 9,158 |
| USAR | \$ 105,580,220 | \$ 258,807,331 | \$ 364,387,551 | 6,084 | 2,216 | 8,300 |
| Civ/Ret/Surv | \$ 1,406,132,797 | \$ 3,259,946,638 | \$ 4,666,079,435 | 19,428 | 27,517 | 46,945 |
| Total | \$ 6,650,540,014 | \$ 17,193,411,371 | \$ 23,843,951,385 | 46,678 | 147,958 | 194,636 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 1,211,307,997 |
| 2 | \$ 10,860,882,025 |
| 3 | \$ 1,768,859,799 |
| 4 | \$ 1,847,040,011 |
| 5 | \$ 1,527,319,245 |
| 6 | \$ 2,349,569,284 |
| 7 | \$ 861,228,872 |
| 8 | \$ 3,417,744,150 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 22,085 |
|---------------------------|--------|
|---------------------------|--------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Maryland FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 393,905,364 | \$ 793,869,459 | \$ 1,187,774,823 | 7,149 | 6,384 | 13,533 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 880 | 1,120 | 572 | 4,577 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 2,994,947,750 | \$ 8,164,921,179 | \$ 11,159,868,929 | 11,151 | 67,713 | 78,864 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 5,101 | 1,464 | 1,364 | 3,221 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 575,330,398 | \$ 1,347,849,688 | \$ 1,923,180,086 | 6,799 | 10,317 | 17,116 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,717 | 788 | 933 | 3,361 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 581,457,996 | \$ 1,372,844,053 | \$ 1,954,302,049 | 5,545 | 12,286 | 17,831 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,427 | 770 | 918 | 2,429 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 522,085,733 | \$ 1,106,061,997 | \$ 1,628,147,730 | 5,361 | 11,042 | 16,403 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,416 | 890 | 926 | 2,128 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,010,108,933 | \$ 6,105,378,209 | \$ 8,115,487,142 | 4,140 | 52,887 | 57,027 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,490 | 592 | 637 | 1,421 | | |

Maryland FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 286,494,670 | \$ 679,988,292 | \$ 966,482,962 | 4,348 | 4,906 | 9,254 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 578 | 594 | 538 | 2,638 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,180,870,435 | \$ 3,418,271,613 | \$ 4,599,142,048 | 5,600 | 27,394 | 32,994 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,871 | 519 | 774 | 1,435 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 8,545,201,279 | \$ 22,989,184,490 | \$ 31,534,385,769 | 50,093 | 192,929 | 243,022 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 15,480 | 6,738 | 6,664 | 21,209 | | |

Maryland FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 404,781,318 | \$ 833,904,035 | \$ 1,238,685,353 | 6,818 | 6,885 | 13,703 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 860 | 1,071 | 544 | 4,344 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 2,588,038,268 | \$ 7,544,096,677 | \$ 10,132,134,945 | 10,587 | 66,206 | 76,793 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 4,904 | 1,322 | 1,328 | 3,033 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 487,130,467 | \$ 1,107,182,326 | \$ 1,594,312,793 | 6,519 | 8,417 | 14,936 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,660 | 773 | 921 | 3,165 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 490,888,673 | \$ 1,152,435,062 | \$ 1,643,323,735 | 5,443 | 10,340 | 15,783 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,462 | 809 | 910 | 2,262 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 477,043,973 | \$ 964,684,669 | \$ 1,441,728,642 | 5,349 | 9,115 | 14,464 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,468 | 924 | 964 | 1,992 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 642,860,438 | \$ 1,760,806,363 | \$ 2,403,666,801 | 4,162 | 14,941 | 19,103 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,597 | 573 | 629 | 1,363 | | |

Maryland FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 244,521,301 | \$ 594,535,686 | \$ 839,056,987 | 4,149 | 3,969 | 8,118 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 559 | 571 | 532 | 2,487 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,000,239,390 | \$ 2,860,136,091 | \$ 3,860,375,481 | 5,486 | 21,784 | 27,270 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,928 | 494 | 697 | 1,367 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 6,335,503,828 | \$ 16,817,780,909 | \$ 23,153,284,737 | 48,513 | 141,657 | 190,170 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 15,439 | 6,537 | 6,525 | 20,013 | | |

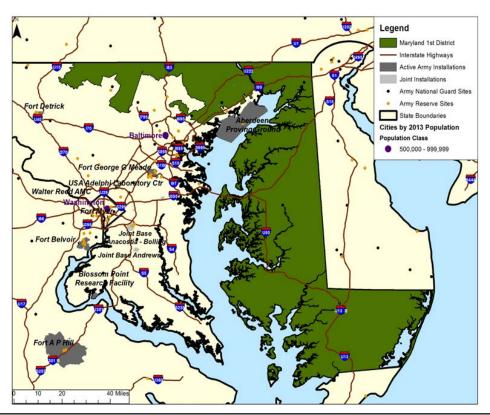
Maryland FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 402,035,600 | \$ 809,272,397 | \$ 1,211,307,997 | 6,567 | 6,809 | 13,376 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 804 | 1,061 | 523 | 4,179 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 2,787,315,445 | \$ 8,073,566,580 | \$ 10,860,882,025 | 10,026 | 71,201 | 81,227 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 4,759 | 1,174 | 1,169 | 2,925 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 534,811,755 | \$ 1,234,048,043 | \$ 1,768,859,799 | 6,317 | 9,503 | 15,820 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,639 | 743 | 870 | 3,065 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 574,871,512 | \$ 1,272,168,499 | \$ 1,847,040,011 | 5,262 | 11,632 | 16,894 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,345 | 794 | 894 | 2,228 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 507,223,424 | \$ 1,020,095,822 | \$ 1,527,319,245 | 5,234 | 9,634 | 14,868 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,412 | 920 | 930 | 1,972 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 656,366,152 | \$ 1,693,203,132 | \$ 2,349,569,284 | 4,080 | 14,806 | 18,886 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,590 | 581 | 579 | 1,328 | | |

Maryland FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 279,820,587 | \$ 581,408,284 | \$ 861,228,872 | 3,960 | 4,202 | 8,162 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 535 | 539 | 492 | 2,393 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 908,095,536 | \$ 2,509,648,614 | \$ 3,417,744,150 | 5,234 | 20,172 | 25,406 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,733 | 536 | 627 | 1,338 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 6,650,540,011 | \$ 17,193,411,371 | \$ 23,843,951,383 | 46,680 | 147,959 | 194,639 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 14,818 | 6,347 | 6,084 | 19,429 | | |

Maryland - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 393,905,364 | \$ 404,781,318 | \$ 402,035,600 |
| Additional Economic Output ² | \$ 793,869,459 | \$ 833,904,035 | \$ 809,272,397 |
| Army-Driven Economic Output 3 | \$ 1,187,774,823 | \$ 1,238,685,353 | \$ 1,211,307,997 |
| All Army Direct Employment 4 | 7,149 | 6,818 | 6,567 |
| Additional Employment 5 | 6,384 | 6,885 | 6,809 |
| All Army Personnel and Additional Employment ⁶ | 13,533 | 13,703 | 13,376 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

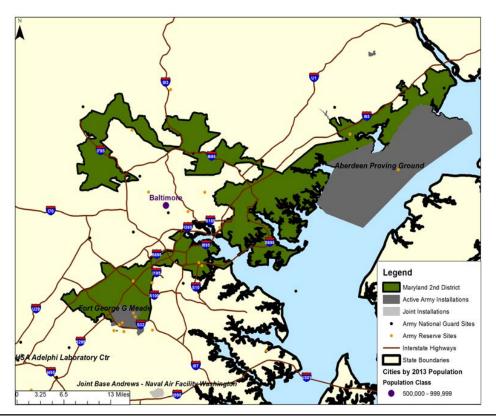
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|-------------------|-------------------|-------------------|
| All Army Direct Spending | \$ 2,994,947,750 | \$ 2,588,038,268 | \$ 2,787,315,445 |
| Additional Economic Output ² | \$ 8,164,921,179 | \$ 7,544,096,677 | \$ 8,073,566,580 |
| Army-Driven Economic Output 3 | \$ 11,159,868,929 | \$ 10,132,134,945 | \$ 10,860,882,025 |
| All Army Direct Employment 4 | 11,151 | 10,587 | 10,026 |
| Additional Employment ⁵ | 67,713 | 66,206 | 71,201 |
| All Army Personnel and Additional Employment ⁶ | 78,864 | 76,793 | 81,227 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

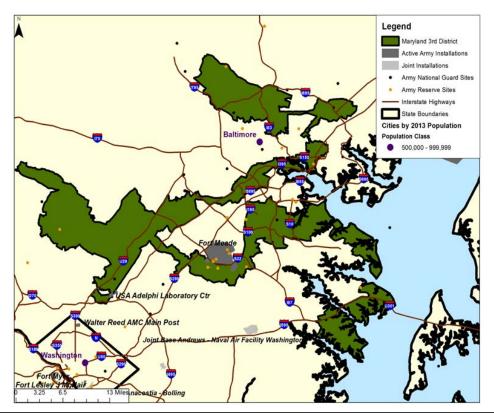
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 575,330,398 | \$ 487,130,467 | \$ 534,811,755 |
| Additional Economic Output ² | \$ 1,347,849,688 | \$ 1,107,182,326 | \$ 1,234,048,043 |
| Army-Driven Economic Output 3 | \$ 1,923,180,086 | \$ 1,594,312,793 | \$ 1,768,859,799 |
| All Army Direct Employment 4 | 6,799 | 6,519 | 6,317 |
| Additional Employment 5 | 10,317 | 8,417 | 9,503 |
| All Army Personnel and Additional Employment ⁶ | 17,116 | 14,936 | 15,820 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

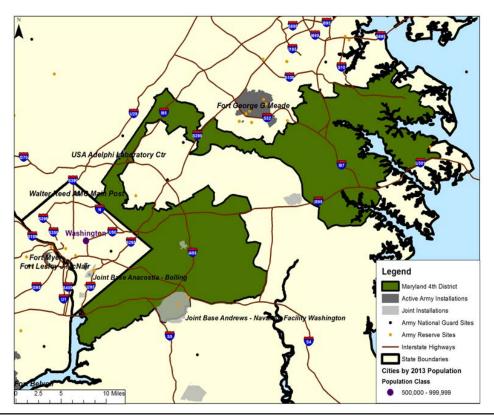
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 581,457,996 | \$ 490,888,673 | \$ 574,871,512 |
| Additional Economic Output ² | \$ 1,372,844,053 | \$ 1,152,435,062 | \$ 1,272,168,499 |
| Army-Driven Economic Output 3 | \$ 1,954,302,049 | \$ 1,643,323,735 | \$ 1,847,040,011 |
| All Army Direct Employment 4 | 5,545 | 5,443 | 5,262 |
| Additional Employment 5 | 12,286 | 10,340 | 11,632 |
| All Army Personnel and Additional Employment ⁶ | 17,831 | 15,783 | 16,894 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

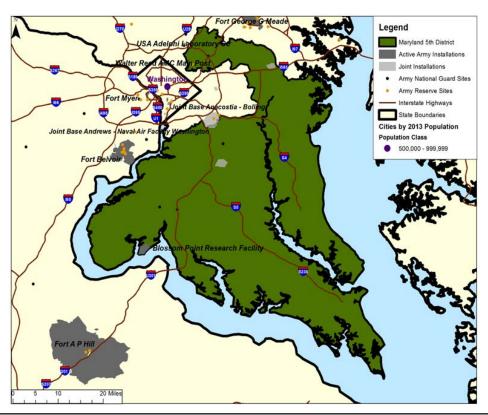
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 522,085,733 | \$ 477,043,973 | \$ 507,223,424 |
| Additional Economic Output ² | \$ 1,106,061,997 | \$ 964,684,669 | \$ 1,020,095,822 |
| Army-Driven Economic Output 3 | \$ 1,628,147,730 | \$ 1,441,728,642 | \$ 1,527,319,245 |
| All Army Direct Employment 4 | 5,361 | 5,349 | 5,234 |
| Additional Employment 5 | 11,042 | 9,115 | 9,634 |
| All Army Personnel and Additional Employment ⁶ | 16,403 | 14,464 | 14,868 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

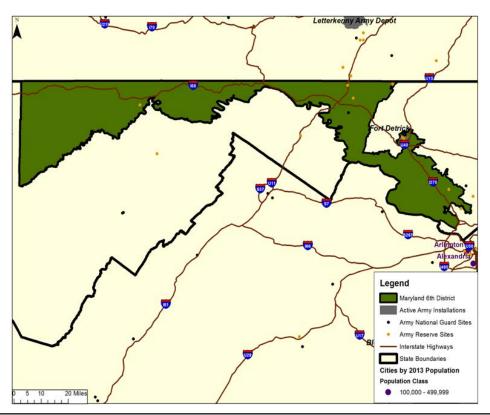
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 2,010,108,933 | \$ 642,860,438 | \$ 656,366,152 |
| Additional Economic Output ² | \$ 6,105,378,209 | \$ 1,760,806,363 | \$ 1,693,203,132 |
| Army-Driven Economic Output 3 | \$ 8,115,487,142 | \$ 2,403,666,801 | \$ 2,349,569,284 |
| All Army Direct Employment 4 | 4,140 | 4,162 | 4,080 |
| Additional Employment 5 | 52,887 | 14,941 | 14,806 |
| All Army Personnel and Additional Employment ⁶ | 57,027 | 19,103 | 18,886 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

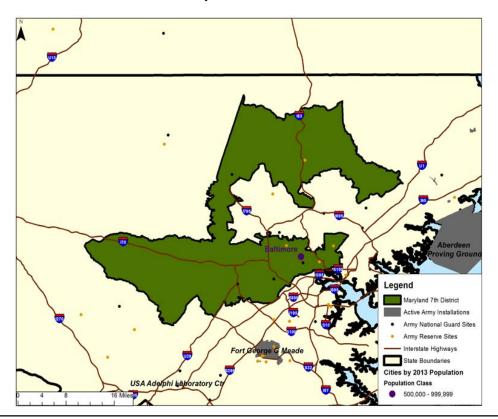
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 286,494,670 | \$ 244,521,301 | \$ 279,820,587 |
| Additional Economic Output 2 | \$ 679,988,292 | \$ 594,535,686 | \$ 581,408,284 |
| Army-Driven Economic Output 3 | \$ 966,482,962 | \$ 839,056,987 | \$ 861,228,872 |
| All Army Direct Employment 4 | 4,348 | 4,149 | 3,960 |
| Additional Employment 5 | 4,906 | 3,969 | 4,202 |
| All Army Personnel and Additional Employment ⁶ | 9,254 | 8,118 | 8,162 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

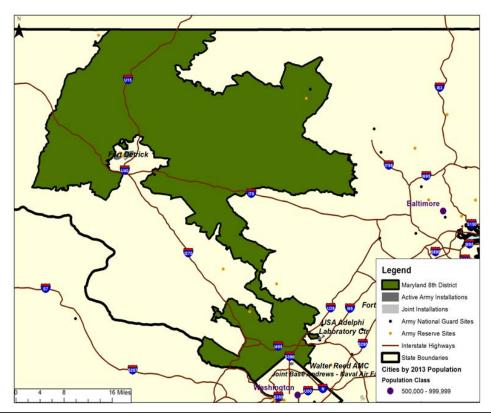
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,180,870,435 | \$ 1,000,239,390 | \$ 908,095,536 |
| Additional Economic Output ² | \$ 3,418,271,613 | \$ 2,860,136,091 | \$ 2,509,648,614 |
| Army-Driven Economic Output 3 | \$ 4,599,142,048 | \$ 3,860,375,481 | \$ 3,417,744,150 |
| All Army Direct Employment 4 | 5,600 | 5,486 | 5,234 |
| Additional Employment 5 | 27,394 | 21,784 | 20,172 |
| All Army Personnel and Additional Employment ⁶ | 32,994 | 27,270 | 25,406 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

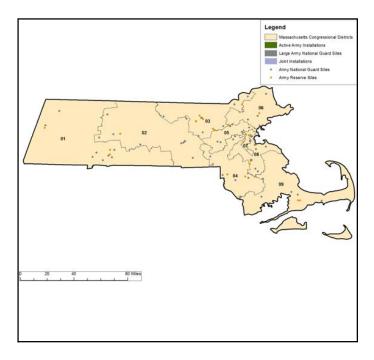
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Massachusetts

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 2,629,679,000 | \$ 6,191,679,229 | \$ 8,821,358,229 | 1,550 | 42,268 | 43,818 |
| ARNG | \$ 124,438,642 | \$ 281,458,725 | \$ 405,897,367 | 6,943 | 2,236 | 9,179 |
| USAR | \$ 58,092,471 | \$ 130,318,324 | \$ 188,410,795 | 3,833 | 988 | 4,821 |
| Civ/Ret/Surv | \$ 193,333,506 | \$ 441,236,972 | \$ 634,570,478 | 2,692 | 3,360 | 6,052 |
| Total | \$ 3,005,543,619 | \$ 7,044,693,250 | \$ 10,050,236,869 | 15,018 | 48,852 | 63,870 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 236,805,809 |
| 2 | \$ 229,094,589 |
| 3 | \$ 3,476,495,800 |
| 4 | \$ 3,504,744,843 |
| 5 | \$ 664,856,978 |
| 6 | \$ 1,132,833,236 |
| 7 | \$ 216,846,388 |
| 8 | \$ 162,494,961 |
| 9 | \$ 426,064,265 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 8,668 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Massachusetts FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|--------------------------------|--------------------------------|----------------------------------|--------------------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 58,513,823 | \$ 127,251,383 | \$ 185,765,206 | 2,016 | 1,119 | 3,135 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 189 | 1,072 | 512 | 243 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 69,874,096 | \$ 140,893,666 | \$ 210,767,762 | 2,386 | 1,048 | 3,434 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 205 | 1,131 | 492 | 558 | | |
| 3 | | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional | |
| | \$ 1,969,068,749 | \$ 4,842,777,581 | \$ 6,811,846,330 | 1,872 | 38,728 | 40,600 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 182 | 706 | 514 | 470 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct ut Employment | Additional Employment | All Army Personne + Additional |
| | \$ 985,785,087 | \$ 2,983,834,442 | \$ 3,969,619,529 | 1,666 | 17,075 | 18,741 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 230 | 730 | 342 | 364 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 213,168,769 | \$ 535,424,624 | \$ 748,593,393 | 1,218 | 4,182 | 5,400 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 253 | 366 | 259 | 341 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 1,196,939,851 | \$ 3,928,168,637 | \$ 5,125,108,488 | 1,757 | 24,720 | 26,477 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 243 | 850 | 474 | 190 | | |

Massachusetts FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 107,154,275 | \$ 184,953,686 | \$ 292,107,961 | 1,377 | 1,556 | 2,933 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 153 | 617 | 450 | 157 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 93,270,054 | \$ 227,962,613 | \$ 321,232,667 | 1,900 | 1,726 | 3,626 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 193 | 938 | 521 | 249 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 109,411,770 | \$ 231,427,900 | \$ 340,839,670 | 1,878 | 2,198 | 4,076 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 157 | 1,094 | 344 | 283 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 4,803,186,474 | \$ 13,202,694,532 | \$ 18,005,881,006 | 16,070 | 92,352 | 108,422 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,805 | 7,502 | 3,909 | 2,854 | | |

Massachusetts FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 72,738,294 | \$ 168,358,995 | \$ 241,097,289 | 1,901 | 1,558 | 3,459 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 180 | 987 | 498 | 235 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 66,260,096 | \$ 141,091,223 | \$ 207,351,319 | 2,356 | 1,117 | 3,473 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 227 | 1,085 | 515 | 528 | | |
| 3 | All Army Direct Spending | | All Army Direct Employment | Additional Employment | All Army Personno + Additional | |
| | \$ 1,621,189,607 | \$ 3,033,190,661 | \$ 4,654,380,269 | 1,832 | 27,225 | 29,057 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 176 | 679 | 521 | 456 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 909,546,114 | \$ 2,619,115,475 | \$ 3,528,661,589 | 1,629 | 15,446 | 17,075 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 213 | 734 | 339 | 343 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 200,282,344 | \$ 553,722,277 | \$ 754,004,621 | 1,161 | 3,853 | 5,014 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 234 | 364 | 248 | 315 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 487,406,676 | \$ 1,720,868,536 | \$ 2,208,275,212 | 1,744 | 8,637 | 10,381 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 262 | 825 | 467 | 189 | | |

Massachusetts FY 2013: State Level Economic Effects of Army Spending, by Congressional District

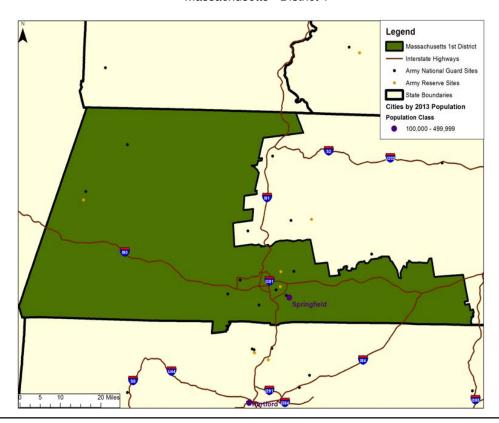
| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 66,946,000 | \$ 124,260,012 | \$ 191,206,012 | 1,365 | 884 | 2,249 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 170 | 608 | 442 | 145 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 60,456,663 | \$ 94,087,661 | \$ 154,544,325 | 1,848 | 763 | 2,611 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 195 | 890 | 531 | 233 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 118,859,167 | \$ 241,022,938 | \$ 359,882,105 | 1,817 | 2,355 | 4,172 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 162 | 1,040 | 350 | 265 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 3,603,684,961 | \$ 8,695,717,778 | \$ 12,299,402,741 | 15,653 | 61,838 | 77,491 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,819 | 7,213 | 3,912 | 2,710 | | |

Massachusetts FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 71,740,714 | \$ 165,065,096 | \$ 236,805,809 | 1,806 | 1,504 | 3,310 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 159 | 930 | 490 | 229 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 72,099,851 | \$ 156,994,738 | \$ 229,094,589 | 2,276 | 1,203 | 3,479 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 180 | 1,050 | 516 | 531 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,222,398,118 | \$ 2,254,097,682 | \$ 3,476,495,800 | 1,761 | 17,056 | 18,817 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 150 | 669 | 486 | 456 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 908,831,429 | \$ 2,595,913,414 | \$ 3,504,744,843 | 1,575 | 15,196 | 16,771 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 178 | 720 | 340 | 337 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 181,888,602 | \$ 482,968,376 | \$ 664,856,978 | 1,129 | 3,712 | 4,841 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 215 | 343 | 255 | 315 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 272,891,501 | \$ 859,941,735 | \$ 1,132,833,236 | 1,675 | 5,520 | 7,195 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 195 | 825 | 454 | 202 | | |

Massachusetts FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 74,918,387 | \$ 141,928,002 | \$ 216,846,388 | 1,301 | 1,087 | 2,388 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 137 | 577 | 443 | 143 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 54,778,771 | \$ 107,716,190 | \$ 162,494,961 | 1,755 | 866 | 2,621 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 173 | 837 | 522 | 223 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 145,996,245 | \$ 280,068,020 | \$ 426,064,265 | 1,737 | 2,708 | 4,445 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 162 | 992 | 326 | 256 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 3,005,543,618 | \$ 7,044,693,253 | \$ 10,050,236,869 | 15,015 | 48,852 | 63,867 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,548 | 6,942 | 3,832 | 2,692 | | |



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 58,513,823 | \$ 72,738,294 | \$ 71,740,714 |
| Additional Economic Output 2 | \$ 127,251,383 | \$ 168,358,995 | \$ 165,065,096 |
| Army-Driven Economic Output 3 | \$ 185,765,206 | \$ 241,097,289 | \$ 236,805,809 |
| All Army Direct Employment 4 | 2,016 | 1,901 | 1,806 |
| Additional Employment 5 | 1,119 | 1,558 | 1,504 |
| All Army Personnel and Additional Employment ⁶ | 3,135 | 3,459 | 3,310 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

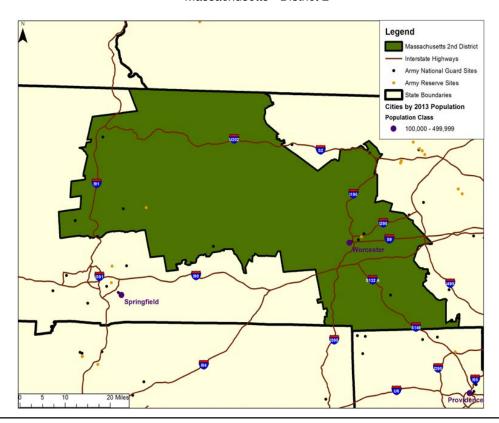
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 69,874,096 | \$ 66,260,096 | \$ 72,099,851 |
| Additional Economic Output 2 | \$ 140,893,666 | \$ 141,091,223 | \$ 156,994,738 |
| Army-Driven Economic Output 3 | \$ 210,767,762 | \$ 207,351,319 | \$ 229,094,589 |
| All Army Direct Employment 4 | 2,386 | 2,356 | 2,276 |
| Additional Employment 5 | 1,048 | 1,117 | 1,203 |
| All Army Personnel and Additional Employment ⁶ | 3,434 | 3,473 | 3,479 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

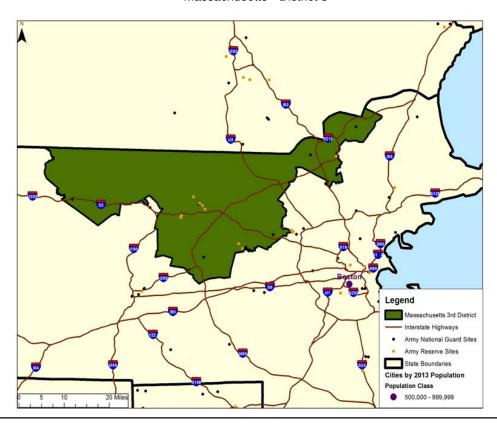
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,969,068,749 | \$ 1,621,189,607 | \$ 1,222,398,118 |
| Additional Economic Output ² | \$ 4,842,777,581 | \$ 3,033,190,661 | \$ 2,254,097,682 |
| Army-Driven Economic Output 3 | \$ 6,811,846,330 | \$ 4,654,380,269 | \$ 3,476,495,800 |
| All Army Direct Employment 4 | 1,872 | 1,832 | 1,761 |
| Additional Employment 5 | 38,728 | 27,225 | 17,056 |
| All Army Personnel and Additional Employment ⁶ | 40,600 | 29,057 | 18,817 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

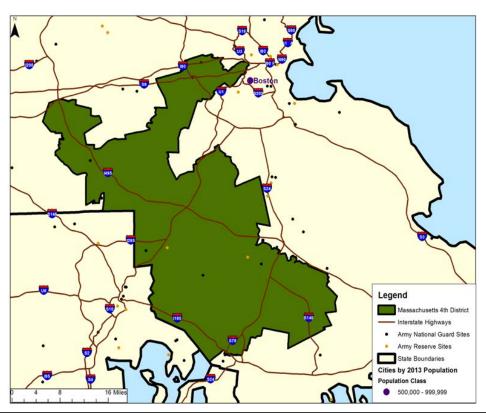
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending | \$ 985,785,087 | \$ 909,546,114 | \$ 908,831,429 |
| Additional Economic Output 2 | \$ 2,983,834,442 | \$ 2,619,115,475 | \$ 2,595,913,414 |
| Army-Driven Economic Output 3 | \$ 3,969,619,529 | \$ 3,528,661,589 | \$ 3,504,744,843 |
| All Army Direct Employment 4 | 1,666 | 1,629 | 1,575 |
| Additional Employment 5 | 17,075 | 15,446 | 15,196 |
| All Army Personnel and Additional Employment 6 | 18,741 | 17,075 | 16,771 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

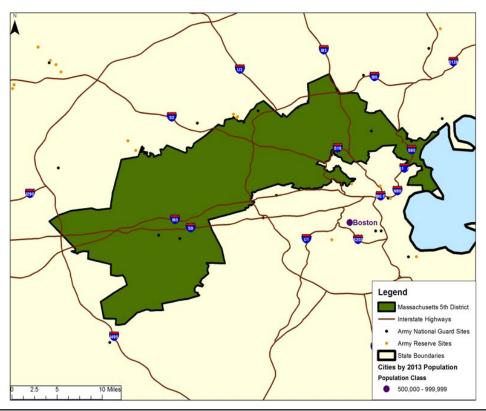
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 213,168,769 | \$ 200,282,344 | \$ 181,888,602 |
| Additional Economic Output 2 | \$ 535,424,624 | \$ 553,722,277 | \$ 482,968,376 |
| Army-Driven Economic Output 3 | \$ 748,593,393 | \$ 754,004,621 | \$ 664,856,978 |
| All Army Direct Employment 4 | 1,218 | 1,161 | 1,129 |
| Additional Employment 5 | 4,182 | 3,853 | 3,712 |
| All Army Personnel and Additional Employment ⁶ | 5,400 | 5,014 | 4,841 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

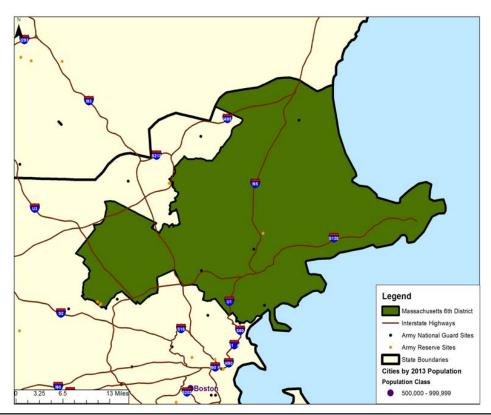
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,196,939,851 | \$ 487,406,676 | \$ 272,891,501 |
| Additional Economic Output ² | \$ 3,928,168,637 | \$ 1,720,868,536 | \$ 859,941,735 |
| Army-Driven Economic Output 3 | \$ 5,125,108,488 | \$ 2,208,275,212 | \$ 1,132,833,236 |
| All Army Direct Employment 4 | 1,757 | 1,744 | 1,675 |
| Additional Employment ⁵ | 24,720 | 8,637 | 5,520 |
| All Army Personnel and Additional Employment ⁶ | 26,477 | 10,381 | 7,195 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

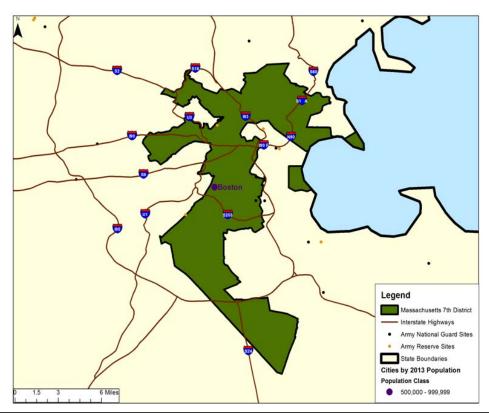
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 107,154,275 | \$ 66,946,000 | \$ 74,918,387 |
| Additional Economic Output ² | \$ 184,953,686 | \$ 124,260,012 | \$ 141,928,002 |
| Army-Driven Economic Output 3 | \$ 292,107,961 | \$ 191,206,012 | \$ 216,846,388 |
| All Army Direct Employment 4 | 1,377 | 1,365 | 1,301 |
| Additional Employment 5 | 1,556 | 884 | 1,087 |
| All Army Personnel and Additional Employment ⁶ | 2,933 | 2,249 | 2,388 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

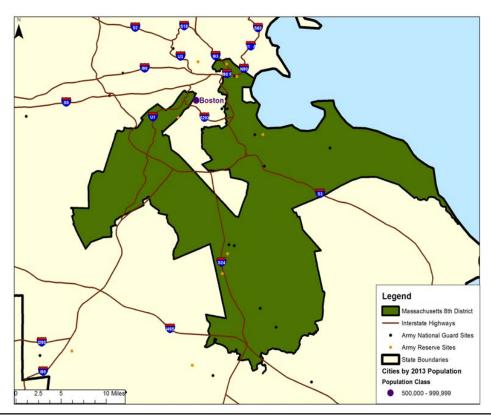
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 93,270,054 | \$ 60,456,663 | \$ 54,778,771 |
| Additional Economic Output ² | \$ 227,962,613 | \$ 94,087,661 | \$ 107,716,190 |
| Army-Driven Economic Output 3 | \$ 321,232,667 | \$ 154,544,325 | \$ 162,494,961 |
| All Army Direct Employment 4 | 1,900 | 1,848 | 1,755 |
| Additional Employment 5 | 1,726 | 763 | 866 |
| All Army Personnel and Additional Employment ⁶ | 3,626 | 2,611 | 2,621 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

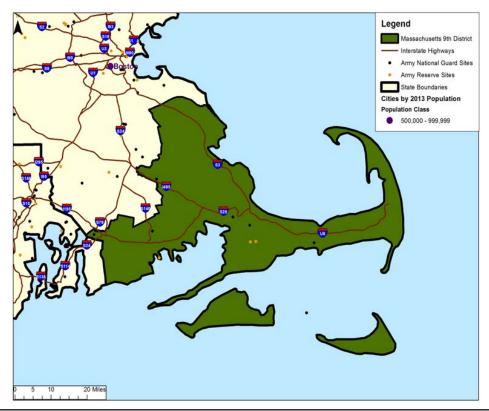
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 109,411,770 | \$ 118,859,167 | \$ 145,996,245 |
| Additional Economic Output 2 | \$ 231,427,900 | \$ 241,022,938 | \$ 280,068,020 |
| Army-Driven Economic Output 3 | \$ 340,839,670 | \$ 359,882,105 | \$ 426,064,265 |
| All Army Direct Employment 4 | 1,878 | 1,817 | 1,737 |
| Additional Employment 5 | 2,198 | 2,355 | 2,708 |
| All Army Personnel and Additional Employment ⁶ | 4,076 | 4,172 | 4,445 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

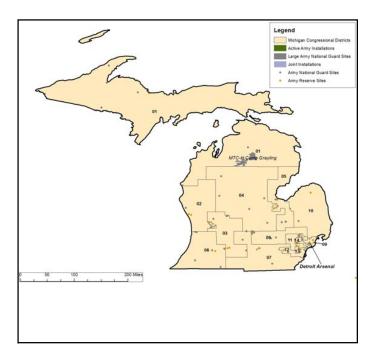
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Michigan

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 1,831,618,603 | \$ 3,691,120,057 | \$ 5,522,738,660 | 2,565 | 27,879 | 30,444 |
| ARNG | \$ 124,940,025 | \$ 305,330,263 | \$ 430,270,288 | 9,069 | 2,386 | 11,455 |
| USAR | \$ 43,391,871 | \$ 101,577,901 | \$ 144,969,772 | 4,683 | 769 | 5,452 |
| Civ/Ret/Surv | \$ 482,773,650 | \$ 1,143,063,166 | \$ 1,625,836,816 | 7,661 | 8,661 | 16,322 |
| Total | \$ 2,482,724,149 | \$ 5,241,091,387 | \$ 7,723,815,536 | 23,978 | 39,695 | 63,673 |



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 12,762 |
|---------------------------|--------|

| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 301,673,501 |
| 2 | \$ 332,614,696 |
| 3 | \$ 172,069,786 |
| 4 | \$ 477,740,340 |
| 5 | \$ 87,558,290 |
| 6 | \$ 132,986,894 |
| 7 | \$ 154,478,204 |
| 8 | \$ 514,048,620 |
| 9 | \$ 985,167,479 |
| 10 | \$ 3,373,629,277 |
| 11 | \$ 604,749,508 |
| 12 | \$ 250,920,857 |
| 13 | \$ 90,419,708 |
| 14 | \$ 245,758,374 |

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Michigan FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 108,318,713 | \$ 210,264,000 | \$ 318,582,713 | 2,280 | 2,150 | 4,430 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 268 | 1,395 | 327 | 289 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 110,479,213 | \$ 105,799,691 | \$ 216,278,904 | 1,530 | 1,108 | 2,638 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 202 | 825 | 423 | 80 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 86,249,788 | \$ 223,004,131 | \$ 309,253,919 | 1,582 | 1,849 | 3,431 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 198 | 896 | 371 | 117 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 138,703,060 | \$ 367,981,663 | \$ 506,684,723 | 1,945 | 2,545 | 4,490 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 246 | 1,124 | 335 | 240 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 36,441,733 | \$ 84,739,175 | \$ 121,180,908 | 1,168 | 682 | 1,850 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 200 | 529 | 304 | 135 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 42,713,769 | \$ 130,583,864 | \$ 173,297,633 | 1,603 | 816 | 2,419 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 229 | 792 | 478 | 104 | | |

Michigan FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 63,537,317 | \$ 115,842,523 | \$ 179,379,840 | 2,064 | 920 | 2,984 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 256 | 1,042 | 468 | 299 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 127,658,240 | \$ 351,253,553 | \$ 478,911,793 | 2,231 | 2,886 | 5,117 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 239 | 827 | 359 | 805 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 322,281,377 | \$ 767,106,255 | \$ 1,089,387,632 | 3,508 | 5,841 | 9,349 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 251 | 498 | 414 | 2,345 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,950,166,107 | \$ 3,358,797,546 | \$ 5,308,963,653 | 2,831 | 25,482 | 28,313 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 310 | 544 | 337 | 1,640 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 301,980,962 | \$ 586,148,431 | \$ 888,129,393 | 1,906 | 3,926 | 5,832 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 184 | 422 | 317 | 983 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 96,358,045 | \$ 193,760,068 | \$ 290,118,113 | 113 1,169 | 1,645 | 2,814 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 154 | 391 | 318 | 306 | | |

Michigan FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 43,367,397 | \$ 90,781,801 | \$ 134,149,198 | 902 | 623 | 1,525 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 97 | 299 | 214 | 291 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 96,347,654 | \$ 354,671,664 | \$ 451,019,318 | 1,257 | 1,490 | 2,747 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 77 | 253 | 205 | 723 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 3,524,603,375 | \$ 6,940,734,365 | \$ 10,465,337,740 | 25,976 | 51,963 | 77,939 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,914 | 9,845 | 4,878 | 8,365 | | |

Michigan FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 85,439,817 | \$ 192,901,997 | \$ 278,341,814 | 2,152 | 1,921 | 4,073 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 281 | 1,277 | 313 | 281 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 68,423,736 | \$ 67,288,624 | \$ 135,712,360 | 1,479 | 751 | 2,230 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 203 | 817 | 384 | 75 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 53,299,056 | \$ 115,079,395 | \$ 168,378,451 | 1,587 | 965 | 2,552 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 217 | 893 | 370 | 106 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 106,744,794 | \$ 270,752,907 | \$ 377,497,701 | 1,901 | 1,863 | 3,764 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 247 | 1,098 | 335 | 221 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 33,044,218 | \$ 49,664,178 | \$ 82,708,397 | 1,168 | 494 | 1,662 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 202 | 515 | 322 | 129 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 39,653,513 | \$ 115,013,382 | \$ 154,666,895 | 1,580 | 712 | 2,292 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 231 | 799 | 461 | 89 | | |

Michigan FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 56,212,875 | \$ 104,840,528 | \$ 161,053,403 | 2,039 | 785 | 2,824 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 255 | 1,028 | 472 | 284 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 109,837,821 | \$ 336,300,338 | \$ 446,138,159 | 2,214 | 3,045 | 5,259 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 243 | 841 | 371 | 759 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 348,505,097 | \$ 850,278,787 | \$ 1,198,783,884 | 3,399 | 8,142 | 11,541 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 270 | 499 | 400 | 2,229 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,485,739,004 | \$ 2,774,757,811 | \$ 4,260,496,814 | 2,749 | 21,122 | 23,871 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 317 | 532 | 337 | 1,563 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 182,605,353 | \$ 366,038,100 | \$ 548,643,453 | 1,842 | 2,285 | 4,127 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 177 | 425 | 311 | 929 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 65,854,185 | \$ 158,843,029 | \$ 224,697,214 | 1,177 | 1,178 | 2,355 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 169 | 416 | 298 | 294 | | |

Michigan FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 30,755,530 | \$ 69,486,591 | \$ 100,242,121 | 896 | 417 | 1,313 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 111 | 290 | 230 | 264 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 79,455,822 | \$ 239,118,212 | \$ 318,574,034 | 1,204 | 1,262 | 2,466 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 92 | 249 | 191 | 672 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 2,745,570,821 | \$ 5,710,363,879 | \$ 8,455,934,700 | 25,387 | 44,942 | 70,329 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 3,018 | 9,686 | 4,807 | 7,901 | | |

Michigan FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 93,202,190 | \$ 208,471,311 | \$ 301,673,501 | 2,051 | 2,210 | 4,261 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 224 | 1,241 | 306 | 279 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 90,424,106 | \$ 242,190,590 | \$ 332,614,696 | 1,456 | 1,516 | 2,972 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 188 | 806 | 387 | 76 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 58,873,565 | \$ 113,196,222 | \$ 172,069,786 | 1,493 | 986 | 2,479 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 174 | 841 | 370 | 108 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 136,107,015 | \$ 341,633,324 | \$ 477,740,340 | 1,760 | 2,418 | 4,178 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 197 | 1,035 | 310 | 218 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 29,828,707 | \$ 57,729,583 | \$ 87,558,290 | 1,060 | 538 | 1,598 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 155 | 482 | 296 | 128 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 38,342,672 | \$ 94,644,222 | \$ 132,986,894 | 1,471 | 676 | 2,147 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 177 | 732 | 463 | 100 | | |

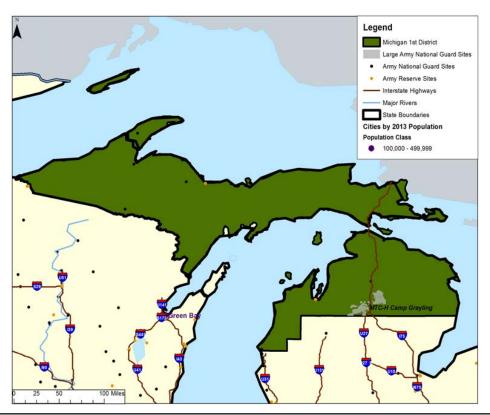
Michigan FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 52,335,454 | \$ 102,142,750 | \$ 154,478,204 | 1,924 | 762 | 2,686 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 228 | 970 | 448 | 278 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personno + Additional |
| | \$ 113,922,088 | \$ 400,126,533 | \$ 514,048,620 | 2,068 | 3,127 | 5,195 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 214 | 753 | 370 | 731 | | |
| 9 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 286,872,983 | \$ 698,294,496 | \$ 985,167,479 | 3,284 | 5,769 | 9,053 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 249 | 467 | 409 | 2,159 | | |
| 10 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 1,229,661,030 | \$ 2,143,968,247 | \$ 3,373,629,277 | 2,597 | 16,207 | 18,804 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 288 | 468 | 326 | 1,514 | | |
| 11 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 187,876,139 | \$ 416,873,369 | \$ 604,749,508 | 1,756 | 2,934 | 4,690 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 163 | 391 | 309 | 892 | | |
| 12 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 75,238,108 | \$ 175,682,749 | \$ 250,920,857 | 1,101 | 1,223 | 2,324 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 138 | 389 | 290 | 284 | | |

Michigan FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 13 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 29,169,833 | \$ 61,249,875 | \$ 90,419,708 | 825 | 420 | 1,245 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 91 | 268 | 215 | 251 | | |
| 14 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 60,870,263 | \$ 184,888,111 | \$ 245,758,374 | 1,129 | 909 | 2,038 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 77 | 226 | 182 | 643 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 2,482,724,153 | \$ 5,241,091,382 | \$ 7,723,815,534 | 23,975 | 39,695 | 63,670 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 2,567 | 9,077 | 4,688 | 7,669 | | |

Michigan - District 1



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 108,318,713 | \$ 85,439,817 | \$ 93,202,190 |
| Additional Economic Output ² | \$ 210,264,000 | \$ 192,901,997 | \$ 208,471,311 |
| Army-Driven Economic Output 3 | \$ 318,582,713 | \$ 278,341,814 | \$ 301,673,501 |
| All Army Direct Employment 4 | 2,280 | 2,152 | 2,051 |
| Additional Employment 5 | 2,150 | 1,921 | 2,210 |
| All Army Personnel and Additional Employment ⁶ | 4,430 | 4,073 | 4,261 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

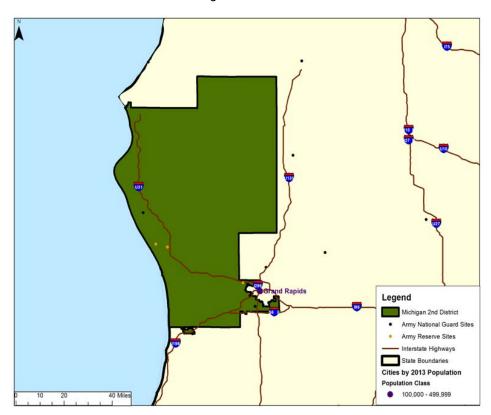
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 2



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 110,479,213 | \$ 68,423,736 | \$ 90,424,106 |
| Additional Economic Output 2 | \$ 105,799,691 | \$ 67,288,624 | \$ 242,190,590 |
| Army-Driven Economic Output ³ | \$ 216,278,904 | \$ 135,712,360 | \$ 332,614,696 |
| All Army Direct Employment 4 | 1,530 | 1,479 | 1,456 |
| Additional Employment 5 | 1,108 | 751 | 1,516 |
| All Army Personnel and Additional Employment ⁶ | 2,638 | 2,230 | 2,972 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

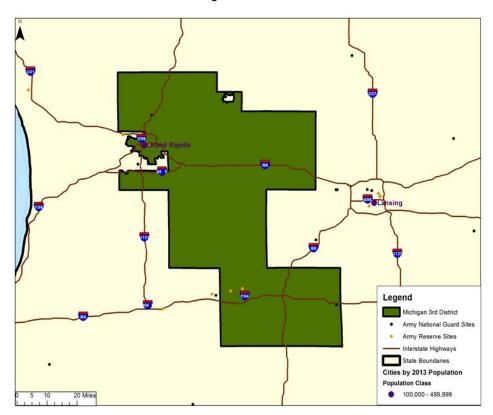
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 3



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 86,249,788 | \$ 53,299,056 | \$ 58,873,565 |
| Additional Economic Output 2 | \$ 223,004,131 | \$ 115,079,395 | \$ 113,196,222 |
| Army-Driven Economic Output ³ | \$ 309,253,919 | \$ 168,378,451 | \$ 172,069,786 |
| All Army Direct Employment 4 | 1,582 | 1,587 | 1,493 |
| Additional Employment 5 | 1,849 | 965 | 986 |
| All Army Personnel and Additional Employment ⁶ | 3,431 | 2,552 | 2,479 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

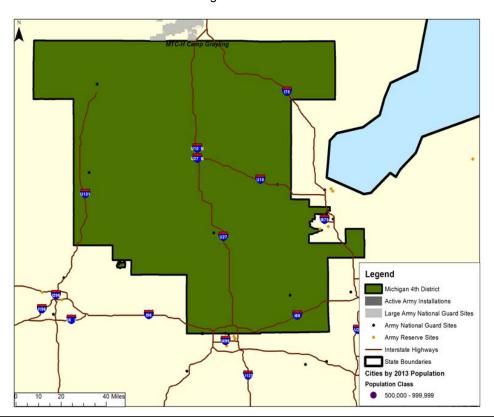
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 4



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 138,703,060 | \$ 106,744,794 | \$ 136,107,015 |
| Additional Economic Output ² | \$ 367,981,663 | \$ 270,752,907 | \$ 341,633,324 |
| Army-Driven Economic Output 3 | \$ 506,684,723 | \$ 377,497,701 | \$ 477,740,340 |
| All Army Direct Employment 4 | 1,945 | 1,901 | 1,760 |
| Additional Employment 5 | 2,545 | 1,863 | 2,418 |
| All Army Personnel and Additional Employment ⁶ | 4,490 | 3,764 | 4,178 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

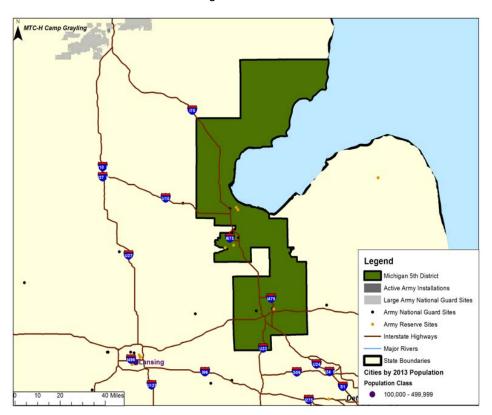
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 5



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|---------------|---------------|
| All Army Direct Spending 1 | \$ 36,441,733 | \$ 33,044,218 | \$ 29,828,707 |
| Additional Economic Output 2 | \$ 84,739,175 | \$ 49,664,178 | \$ 57,729,583 |
| Army-Driven Economic Output ³ | \$ 121,180,908 | \$ 82,708,397 | \$ 87,558,290 |
| All Army Direct Employment 4 | 1,168 | 1,168 | 1,060 |
| Additional Employment 5 | 682 | 494 | 538 |
| All Army Personnel and Additional Employment ⁶ | 1,850 | 1,662 | 1,598 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

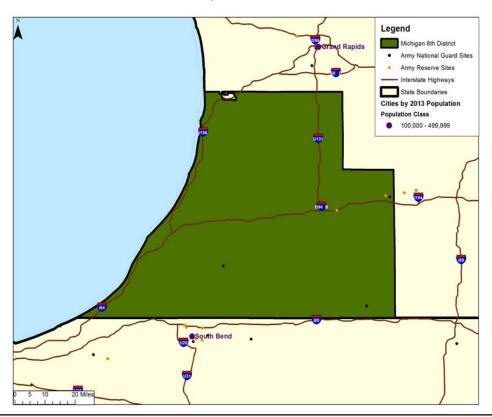
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 6



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 42,713,769 | \$ 39,653,513 | \$ 38,342,672 |
| Additional Economic Output ² | \$ 130,583,864 | \$ 115,013,382 | \$ 94,644,222 |
| Army-Driven Economic Output 3 | \$ 173,297,633 | \$ 154,666,895 | \$ 132,986,894 |
| All Army Direct Employment 4 | 1,603 | 1,580 | 1,471 |
| Additional Employment 5 | 816 | 712 | 676 |
| All Army Personnel and Additional Employment 6 | 2,419 | 2,292 | 2,147 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

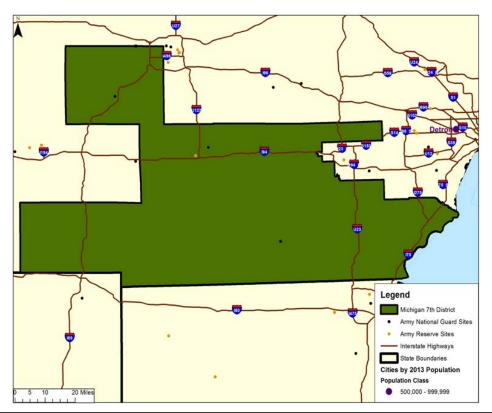
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 7



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 63,537,317 | \$ 56,212,875 | \$ 52,335,454 |
| Additional Economic Output ² | \$ 115,842,523 | \$ 104,840,528 | \$ 102,142,750 |
| Army-Driven Economic Output 3 | \$ 179,379,840 | \$ 161,053,403 | \$ 154,478,204 |
| All Army Direct Employment 4 | 2,064 | 2,039 | 1,924 |
| Additional Employment 5 | 920 | 785 | 762 |
| All Army Personnel and Additional Employment ⁶ | 2,984 | 2,824 | 2,686 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

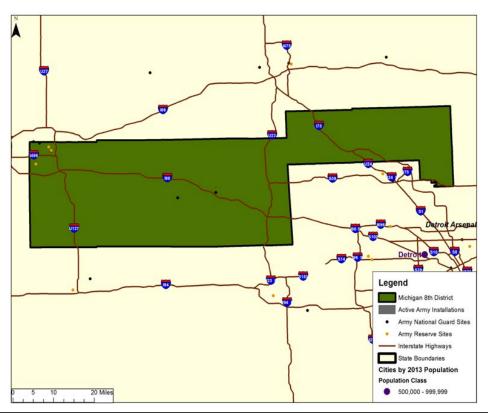
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 8



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 127,658,240 | \$ 109,837,821 | \$ 113,922,088 |
| Additional Economic Output ² | \$ 351,253,553 | \$ 336,300,338 | \$ 400,126,533 |
| Army-Driven Economic Output 3 | \$ 478,911,793 | \$ 446,138,159 | \$ 514,048,620 |
| All Army Direct Employment 4 | 2,231 | 2,214 | 2,068 |
| Additional Employment 5 | 2,886 | 3,045 | 3,127 |
| All Army Personnel and Additional Employment ⁶ | 5,117 | 5,259 | 5,195 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

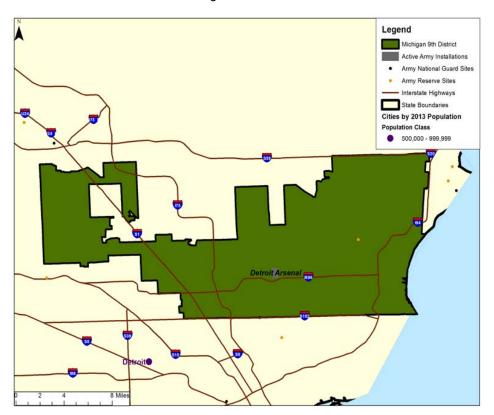
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 9



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|----------------|
| All Army Direct Spending 1 | \$ 322,281,377 | \$ 348,505,097 | \$ 286,872,983 |
| Additional Economic Output ² | \$ 767,106,255 | \$ 850,278,787 | \$ 698,294,496 |
| Army-Driven Economic Output 3 | \$ 1,089,387,632 | \$ 1,198,783,884 | \$ 985,167,479 |
| All Army Direct Employment 4 | 3,508 | 3,399 | 3,284 |
| Additional Employment ⁵ | 5,841 | 8,142 | 5,769 |
| All Army Personnel and Additional Employment ⁶ | 9,349 | 11,541 | 9,053 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

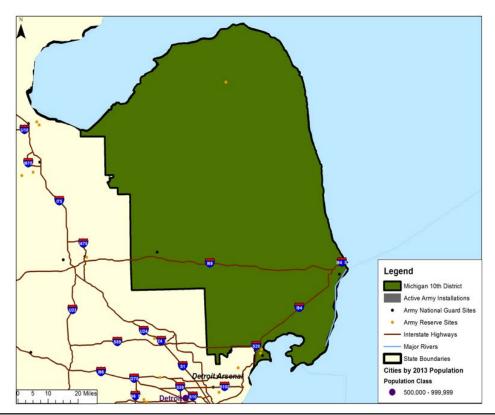
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 10



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|------------------|------------------|
| All Army Direct Spending 1 | \$ 1,950,166,107 | \$ 1,485,739,004 | \$ 1,229,661,030 |
| Additional Economic Output ² | \$ 3,358,797,546 | \$ 2,774,757,811 | \$ 2,143,968,247 |
| Army-Driven Economic Output 3 | \$ 5,308,963,653 | \$ 4,260,496,814 | \$ 3,373,629,277 |
| All Army Direct Employment 4 | 2,831 | 2,749 | 2,597 |
| Additional Employment 5 | 25,482 | 21,122 | 16,207 |
| All Army Personnel and Additional Employment ⁶ | 28,313 | 23,871 | 18,804 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

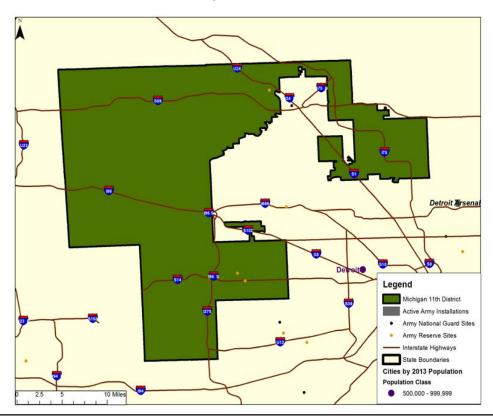
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 11



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 301,980,962 | \$ 182,605,353 | \$ 187,876,139 |
| Additional Economic Output ² | \$ 586,148,431 | \$ 366,038,100 | \$ 416,873,369 |
| Army-Driven Economic Output 3 | \$ 888,129,393 | \$ 548,643,453 | \$ 604,749,508 |
| All Army Direct Employment 4 | 1,906 | 1,842 | 1,756 |
| Additional Employment 5 | 3,926 | 2,285 | 2,934 |
| All Army Personnel and Additional Employment 6 | 5,832 | 4,127 | 4,690 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

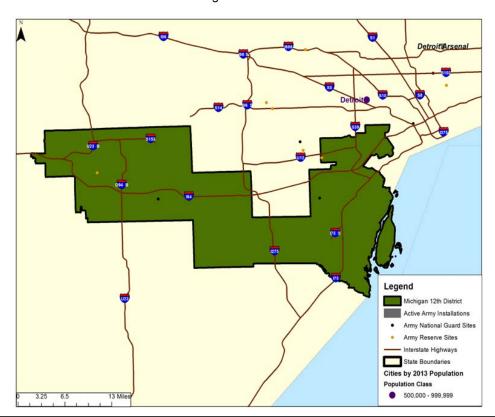
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 12



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 96,358,045 | \$ 65,854,185 | \$ 75,238,108 |
| Additional Economic Output 2 | \$ 193,760,068 | \$ 158,843,029 | \$ 175,682,749 |
| Army-Driven Economic Output 3 | \$ 290,118,113 | \$ 224,697,214 | \$ 250,920,857 |
| All Army Direct Employment 4 | 1,169 | 1,177 | 1,101 |
| Additional Employment 5 | 1,645 | 1,178 | 1,223 |
| All Army Personnel and Additional Employment ⁶ | 2,814 | 2,355 | 2,324 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

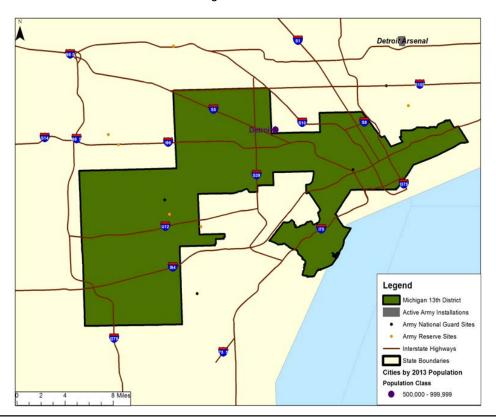
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 13



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|---------------|
| All Army Direct Spending 1 | \$ 43,367,397 | \$ 30,755,530 | \$ 29,169,833 |
| Additional Economic Output 2 | \$ 90,781,801 | \$ 69,486,591 | \$ 61,249,875 |
| Army-Driven Economic Output 3 | \$ 134,149,198 | \$ 100,242,121 | \$ 90,419,708 |
| All Army Direct Employment 4 | 902 | 896 | 825 |
| Additional Employment 5 | 623 | 417 | 420 |
| All Army Personnel and Additional Employment ⁶ | 1,525 | 1,313 | 1,245 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

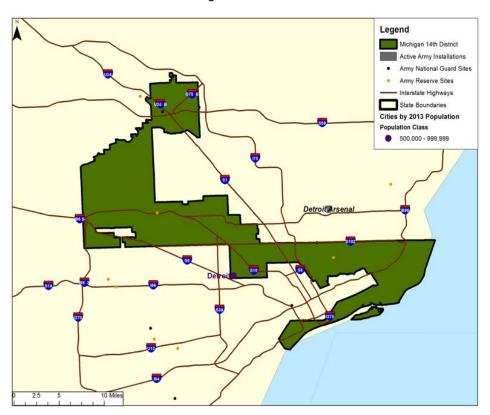
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 14



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 96,347,654 | \$ 79,455,822 | \$ 60,870,263 |
| Additional Economic Output ² | \$ 354,671,664 | \$ 239,118,212 | \$ 184,888,111 |
| Army-Driven Economic Output 3 | \$ 451,019,318 | \$ 318,574,034 | \$ 245,758,374 |
| All Army Direct Employment 4 | 1,257 | 1,204 | 1,129 |
| Additional Employment 5 | 1,490 | 1,262 | 909 |
| All Army Personnel and Additional Employment ⁶ | 2,747 | 2,466 | 2,038 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

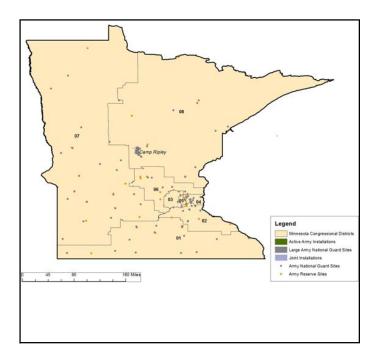
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Minnesota

Army Economic Effects¹

| | Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | Army Direct Employment | Additional Employment | Army Personnel + Additional Employment |
|--------------|-------------------------|-------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------------------|
| Regular Army | \$ 454,408,912 | \$ 810,710,267 | \$ 1,265,119,179 | 991 | 5,500 | 6,491 |
| ARNG | \$ 128,877,034 | \$ 246,821,127 | \$ 375,698,161 | 11,021 | 1,890 | 12,911 |
| USAR | \$ 50,533,193 | \$ 99,306,508 | \$ 149,839,701 | 3,932 | 732 | 4,664 |
| Civ/Ret/Surv | \$ 143,761,859 | \$ 276,587,349 | \$ 420,349,208 | 1,743 | 2,127 | 3,870 |
| Total | \$ 777,580,998 | \$ 1,433,425,251 | \$ 2,211,006,249 | 17,687 | 10,249 | 27,936 |



| District Number | Army-Driven Economic Output |
|--------------------|--------------------------------|
| 1 | \$ 130,292,979 |
| 2 | \$ 178,811,883 |
| 3 | \$ 771,695,755 |
| 4 | \$ 184,933,266 |
| 5 | \$ 407,713,603 |
| 6 | \$ 198,224,800 |
| 7 | \$ 157,113,927 |
| 8 | \$ 182,220,037 |

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

| Retirees and Survivors | 8,804 |
|---------------------------|-------|
|---------------------------|-------|

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Minnesota FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|-------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 59,475,383 | \$ 130,260,963 | \$ 189,736,346 | 2,440 | 916 | 3,356 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 149 | 1,466 | 648 | 176 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 66,086,529 | \$ 123,791,153 | \$ 189,877,682 | 2,461 | 835 | 3,296 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 170 | 1,408 | 651 | 233 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 348,956,471 | \$ 718,187,755 | \$ 1,067,144,226 | 1,961 | 4,137 | 6,098 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 1,111 | 540 | 154 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 82,499,202 | \$ 186,172,093 | \$ 268,671,295 | 2,223 | 1,494 | 3,717 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 131 | 1,244 | 550 | 298 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personr + Additional |
| | \$ 242,571,057 | \$ 465,287,752 | \$ 707,858,809 | 1,245 | 2,755 | 4,000 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 72 | 688 | 379 | 106 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 79,545,155 | \$ 139,883,851 | \$ 219,429,006 | 2,837 | 1,193 | 4,030 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 156 | 1,781 | 608 | 292 | | |

Minnesota FY 2012: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2012 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 72,450,035 | \$ 140,347,133 | \$ 212,797,168 | 2,631 | 1,179 | 3,810 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 110 | 1,958 | 324 | 239 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 99,161,402 | \$ 194,515,571 | \$ 293,676,973 | 2,875 | 1,950 | 4,825 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 134 | 1,919 | 488 | 333 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 1,050,745,234 | \$ 2,098,446,271 | \$ 3,149,191,505 | 18,673 | 14,459 | 33,132 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,079 | 11,574 | 4,187 | 1,832 | | |

Minnesota FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 41,672,270 | \$ 79,394,909 | \$ 121,067,179 | 2,433 | 584 | 3,017 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 155 | 1,480 | 640 | 158 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 54,149,530 | \$ 97,819,759 | \$ 151,969,289 | 2,562 | 716 | 3,278 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 168 | 1,521 | 654 | 219 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 368,015,873 | \$ 594,854,997 | \$ 962,870,870 | 2,056 | 3,907 | 5,963 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 150 | 1,231 | 528 | 148 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 71,416,060 | \$ 173,106,157 | \$ 244,522,218 | 2,254 | 1,325 | 3,579 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 132 | 1,301 | 544 | 277 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 129,040,267 | \$ 277,670,009 | \$ 406,710,275 | 1,259 | 1,576 | 2,835 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 75 | 744 | 344 | 97 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 67,166,668 | \$ 116,448,918 | \$ 183,615,586 | 2,892 | 923 | 3,815 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 171 | 1,820 | 615 | 286 | | |

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2013: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2013 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 44,287,491 | \$ 81,016,386 | \$ 125,303,876 | 2,593 | 607 | 3,200 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 118 | 1,950 | 304 | 222 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 65,578,704 | \$ 130,886,499 | \$ 196,465,203 | 2,867 | 1,160 | 4,027 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 142 | 1,939 | 472 | 315 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 841,326,863 | \$ 1,551,197,634 | \$ 2,392,524,496 | 18,916 | 10,798 | 29,714 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 1,110 | 11,985 | 4,100 | 1,721 | | |

NOTE: Data labels are defined in the introduction, pp. iii-v.

Minnesota FY 2014: State Level Economic Effects of Army Spending, by Congressional District

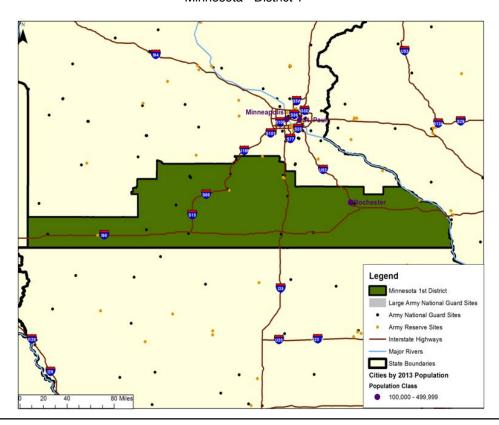
| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|--------------------------------------|
| 1 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 46,559,798 | \$ 83,733,181 | \$ 130,292,979 | 2,302 | 634 | 2,936 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 155 | 1,374 | 605 | 168 | | |
| 2 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 57,825,958 | \$ 120,985,925 | \$ 178,811,883 | 2,420 | 840 | 3,260 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 153 | 1,418 | 630 | 219 | | |
| 3 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personne + Additional |
| | \$ 302,621,108 | \$ 469,074,647 | \$ 771,695,755 | 1,948 | 3,241 | 5,189 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 142 | 1,143 | 514 | 150 | | |
| 4 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 58,141,810 | \$ 126,791,456 | \$ 184,933,266 | 2,132 | 996 | 3,128 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 109 | 1,220 | 522 | 281 | | |
| 5 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 124,452,578 | \$ 283,261,025 | \$ 407,713,603 | 1,198 | 1,651 | 2,849 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 66 | 680 | 352 | 100 | | |
| 6 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personn + Additional |
| | \$ 69,310,514 | \$ 128,914,286 | \$ 198,224,800 | 2,669 | 981 | 3,650 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 134 | 1,665 | 590 | 280 | | |

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2014: State Level Economic Effects of Army Spending, by Congressional District

| District | | | Fiscal 2014 | | | |
|----------|-----------------------------|-------------------------------|--------------------------------|----------------------------------|--------------------------|---------------------------------------|
| 7 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 55,515,558 | \$ 101,598,369 | \$ 157,113,927 | 2,376 | 837 | 3,213 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 91 | 1,765 | 298 | 222 | | |
| 8 | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 63,153,673 | \$ 119,066,364 | \$ 182,220,037 | 2,640 | 1,068 | 3,708 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 141 | 1,756 | 421 | 323 | | |
| Total | All Army Direct Spending | Additional Economic Output | Army-Driven Economic Output | All Army Direct Employment | Additional Employment | All Army Personnel + Additional |
| | \$ 777,580,997 | \$ 1,433,425,253 | \$ 2,211,006,250 | 17,685 | 10,248 | 27,933 |
| | Regular Army Soldiers | ARNG Soldiers | USAR Soldiers | Government Civilian Personnel | | |
| | 991 | 11,020 | 3,930 | 1,743 | | |

NOTE: Data labels are defined in the introduction, pp. iii-v.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 59,475,383 | \$ 41,672,270 | \$ 46,559,798 |
| Additional Economic Output 2 | \$ 130,260,963 | \$ 79,394,909 | \$ 83,733,181 |
| Army-Driven Economic Output ³ | \$ 189,736,346 | \$ 121,067,179 | \$ 130,292,979 |
| All Army Direct Employment 4 | 2,440 | 2,433 | 2,302 |
| Additional Employment 5 | 916 | 584 | 634 |
| All Army Personnel and Additional Employment ⁶ | 3,356 | 3,017 | 2,936 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

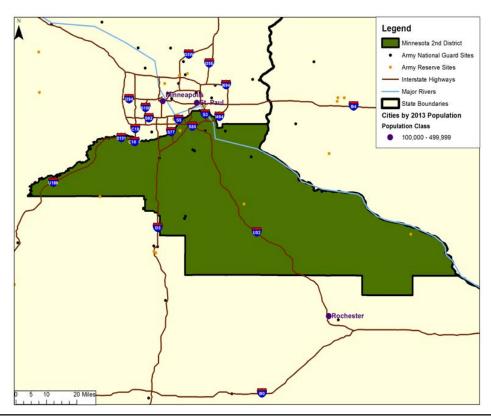
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 66,086,529 | \$ 54,149,530 | \$ 57,825,958 |
| Additional Economic Output ² | \$ 123,791,153 | \$ 97,819,759 | \$ 120,985,925 |
| Army-Driven Economic Output 3 | \$ 189,877,682 | \$ 151,969,289 | \$ 178,811,883 |
| All Army Direct Employment 4 | 2,461 | 2,562 | 2,420 |
| Additional Employment 5 | 835 | 716 | 840 |
| All Army Personnel and Additional Employment 6 | 3,296 | 3,278 | 3,260 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

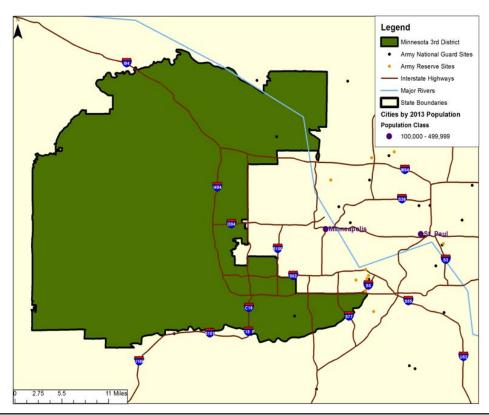
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|------------------|----------------|----------------|
| All Army Direct Spending | \$ 348,956,471 | \$ 368,015,873 | \$ 302,621,108 |
| Additional Economic Output ² | \$ 718,187,755 | \$ 594,854,997 | \$ 469,074,647 |
| Army-Driven Economic Output 3 | \$ 1,067,144,226 | \$ 962,870,870 | \$ 771,695,755 |
| All Army Direct Employment 4 | 1,961 | 2,056 | 1,948 |
| Additional Employment 5 | 4,137 | 3,907 | 3,241 |
| All Army Personnel and Additional Employment ⁶ | 6,098 | 5,963 | 5,189 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

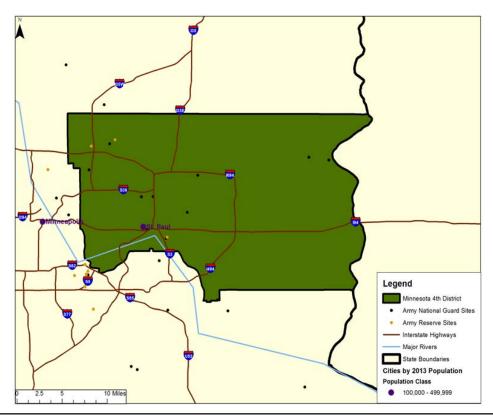
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending | \$ 82,499,202 | \$ 71,416,060 | \$ 58,141,810 |
| Additional Economic Output ² | \$ 186,172,093 | \$ 173,106,157 | \$ 126,791,456 |
| Army-Driven Economic Output 3 | \$ 268,671,295 | \$ 244,522,218 | \$ 184,933,266 |
| All Army Direct Employment 4 | 2,223 | 2,254 | 2,132 |
| Additional Employment 5 | 1,494 | 1,325 | 996 |
| All Army Personnel and Additional Employment ⁶ | 3,717 | 3,579 | 3,128 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

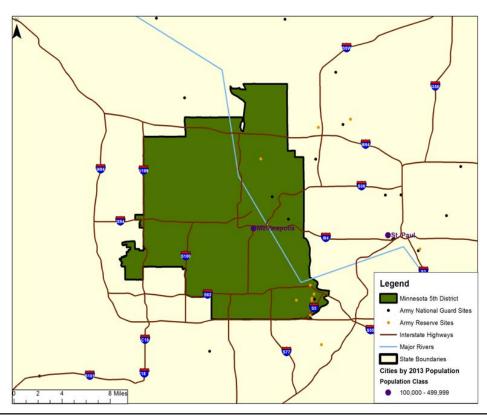
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 242,571,057 | \$ 129,040,267 | \$ 124,452,578 |
| Additional Economic Output 2 | \$ 465,287,752 | \$ 277,670,009 | \$ 283,261,025 |
| Army-Driven Economic Output 3 | \$ 707,858,809 | \$ 406,710,275 | \$ 407,713,603 |
| All Army Direct Employment 4 | 1,245 | 1,259 | 1,198 |
| Additional Employment 5 | 2,755 | 1,576 | 1,651 |
| All Army Personnel and Additional Employment ⁶ | 4,000 | 2,835 | 2,849 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

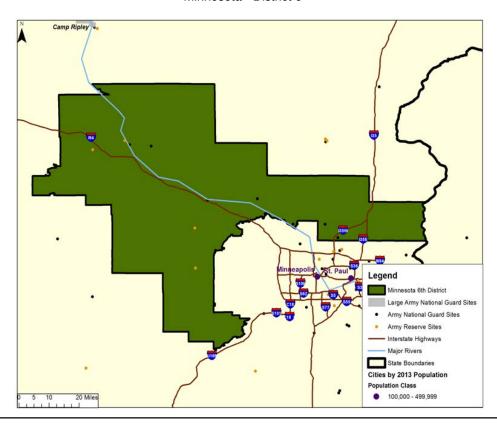
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 79,545,155 | \$ 67,166,668 | \$ 69,310,514 |
| Additional Economic Output 2 | \$ 139,883,851 | \$ 116,448,918 | \$ 128,914,286 |
| Army-Driven Economic Output 3 | \$ 219,429,006 | \$ 183,615,586 | \$ 198,224,800 |
| All Army Direct Employment 4 | 2,837 | 2,892 | 2,669 |
| Additional Employment 5 | 1,193 | 923 | 981 |
| All Army Personnel and Additional Employment ⁶ | 4,030 | 3,815 | 3,650 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

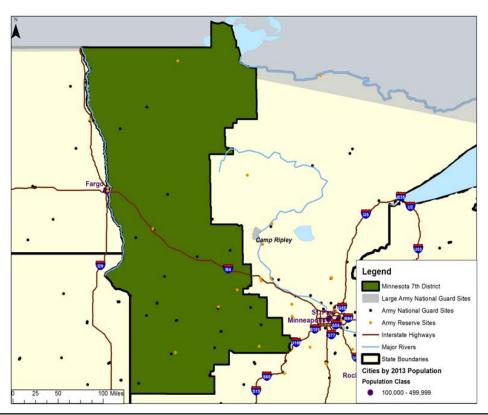
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 72,450,035 | \$ 44,287,491 | \$ 55,515,558 |
| Additional Economic Output ² | \$ 140,347,133 | \$ 81,016,386 | \$ 101,598,369 |
| Army-Driven Economic Output 3 | \$ 212,797,168 | \$ 125,303,876 | \$ 157,113,927 |
| All Army Direct Employment 4 | 2,631 | 2,593 | 2,376 |
| Additional Employment 5 | 1,179 | 607 | 837 |
| All Army Personnel and Additional Employment ⁶ | 3,810 | 3,200 | 3,213 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

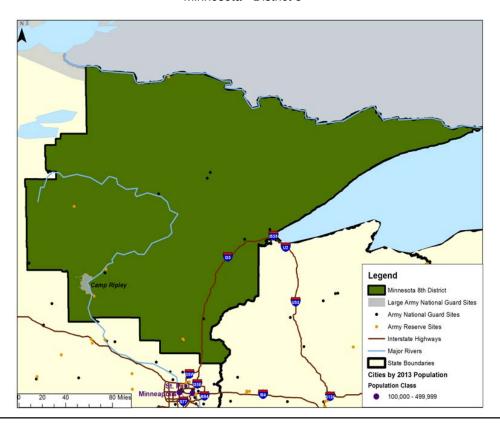
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



| | FY 2012 | FY 2013 | FY 2014 |
|-----------------------------------------------------------|----------------|----------------|----------------|
| All Army Direct Spending 1 | \$ 99,161,402 | \$ 65,578,704 | \$ 63,153,673 |
| Additional Economic Output 2 | \$ 194,515,571 | \$ 130,886,499 | \$ 119,066,364 |
| Army-Driven Economic Output 3 | \$ 293,676,973 | \$ 196,465,203 | \$ 182,220,037 |
| All Army Direct Employment 4 | 2,875 | 2,867 | 2,640 |
| Additional Employment 5 | 1,950 | 1,160 | 1,068 |
| All Army Personnel and Additional Employment ⁶ | 4,825 | 4,027 | 3,708 |

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

To help inform decisionmaking in the event that the Army experiences significant changes to its budget, the U.S. Army Quadrennial Defense Review Office asked the RAND Arroyo Center to provide an empirical understanding of how Army spending affects communities and states. The main report, *The Army's Local Economic Effects*, presents findings on the economic activity supported by Army spending at the local level. This appendix is an ancillary volume. It provides detailed results of the analysis, organized by state and congressional district. It includes descriptions of the overall economic effects for each state, then delves into more detail by fiscal year, from 2012 through 2014, concluding with a parsing of the data by congressional district, providing maps and calculations. This volume includes Alabama through Minnesota.



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