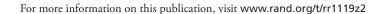


The Army's Local Economic Effects

Appendix B, Volume II: Mississippi Through Wyoming

Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie L. McDonald, Judith D. Mele, Paul Ng, Meagan Smith, Cole Sutera, Christopher Skeels



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To help inform decisionmaking in the event that the Army experiences significant changes to its budget, the U.S. Army Quadrennial Defense Review Office asked the RAND Arroyo Center to provide an empirical understanding of how Army spending affects communities and states. This report presents findings from RAND Arroyo Center research on the economic activity supported by Army spending at the local level.

This research was sponsored by the U.S. Army, G-8, and conducted within the RAND Arroyo Center's Strategy and Resources Program. The program director is Dr. Terrence Kelly, and the co–principal investigators for this report were Dr. Christopher Schnaubelt and Dr. Craig Bond. RAND Arroyo Center, part of the RAND Corporation, is a federally funded research and development center sponsored by the United States Army.

This appendix is an ancillary volume to *The Army's Local Economic Effects*.¹ In the main report, we explain the methodology and terminology used in the analysis, describe the sources of data, and provide summaries of the economic effects of Army spending at the district and state level.

The results use *national* Army spending to derive *local* economic effects. As such, the ratio of economic output to direct spending, often termed the "output multiplier," would likely overestimate the economic impact of changes in *local* Army spending in a given region for two reasons. First, the ratio includes the effects of both in-region and out-of-region Army spending on the economic activity within each district and state, while the economic impact analysis would only change final demand within the region. Second, in our analysis, local Army spending in a region is not necessarily equal to the change in final demand in a region due to potential subcontracting. Rather, our results are appropriate estimates of the effect of total, nationwide Army spending on each congressional district and state.

In this appendix, we provide detailed results of our analysis, organized by state and congressional district. We start by describing the overall economic affects for each state, then delve into more detail by fiscal year, from 2012 through 2014. Next, we parse the data by congressional district, providing maps and calculations. This volume includes Montana through Wyoming. Volume 1 includes Alabama through Missouri.²

The following terms are used in the tables.

¹ Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie McDonald, Judith Mele, Paul Ng, Meagan Smith, Cole Sutera, and Christopher Skeels, *The Army's Local Economic Effects*, Santa Monica, Calif: RAND Corporation, RR-1119-A, 2015 (available at www.rand.org/t/RR1119)

² Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie McDonald, Judith Mele, Paul Ng, Meagan Smith, Cole Sutera, and Christopher Skeels, *The Army's Local Economic Effects: Appendix B*, Volume I: *Alabama Through Missouri*, Santa Monica, Calif: RAND Corporation, RR-1119/1-A, 2015 (available at www.rand.org/t/RR1119z1)

- All Army direct spending is the primary input into the input-output models. It is the estimated amount of Army spending on procurement, personnel—including Regular Army, U.S. Army Reserve (USAR), Army National Guard (ARNG), and civilians—and retirees within a region. The figure reported in the tables includes all reported Army spending within a congressional district, adjusted for outgoing and ingoing subcontracts. This includes military and government civilian payroll and retiree pay for active component, Army National Guard, and U.S. Army Reserve, plus acquisition and services contracts in the district. (Direct spending in sectors with zero output in IMPLAN district model is assumed to be passed out of district.) We do not include demand from Army spending from the rest of the country. As discussed in Chapter Two, however, it is possible that a positive level of spending for a particular North American Industry Classification System industry in a given district corresponds with an Impact Analysis for Planning (IMPLAN) model sector with zero output for that sector. In such cases, we assume that the contract is passed directly out of the district as a subcontract.³ This creates a gap between all Army direct spending and the change in final demand within a district.
- Additional economic output is the estimated amount of economic activity that Army-generated demand supports in a region, as measured by the value of production in all sectors of the economy that is supported within a region as a result of all Army final demand (all Army direct spending minus assumed subcontracting for zero economic activity sectors). This includes estimated indirect and induced effects of all Army direct spending within and outside of the district, as well as changes in final demand as a result of Army spending within the district and intermediate demand generated from outside the district.
- Army-driven economic output includes all Army direct spending assumed to stay in the district, plus estimated additional economic output. It does not include spending passed out of the district.
- All Army direct employment is an estimate of the total number of persons employed by the Army—including Regular Army, USAR, ARNG, and civilians—in a region at any time during the fiscal year. It is measured as the number of unique individuals appearing in the Defense Enrollment Eligibility Reporting System (DEERS) files with valid United States home addresses in each fiscal year. It is not directly used as an input into the economic model. It includes military and government civilian personnel for active component, Army National Guard, and U.S. Army Reserve, including soldiers not on active duty. Individuals who have claimed multiple addresses in multiple regions during a fiscal year are counted in each region. As such, sums of personnel across regions may not be accurate reflections of the number of individuals employed in a given year. In addition, the counts are of individuals employed at any time during the fiscal year by the Army. As such, these numbers cannot be aggregated to obtain overall force size.
- Additional employment is an estimate of the non-Army employment associated with additional economic output, using region-specific ratios of output to employment by sector contained within IMPLAN. It includes estimated employment related to direct spending on contracting and procurement, as well as indirect employment generated by the backward-linkages in the district-level economy. It includes indirect and induced effects of all Army direct spending within and outside of the district.

³ This spending will, however, be captured by the national model estimates.

 All Army personnel and additional employment is the total employment supported by Army direct spending nationwide, including all supplying activity. It measures the estimated direct, indirect, and induced jobs supported by all Army spending within a region, and is equal to the sum of all Army direct employment and additional employment.

In addition to the terms defined above, the state-level tables include economic effects calculated on a component-specific basis. In particular, we assign direct spending, where possible, to components according to an aggregation of appropriation categories that results in the following categories:

- Regular Army
- Army Reserve
- · National Guard
- Civilian/retiree/survivor.

ARNG direct spending includes ARNG military personnel, operations and maintenance, and military construction. This accounted for about 9 percent of Army spending in fiscal year (FY) 2014. USAR direct spending includes USAR military personnel, operations and maintenance, and military construction. This accounted for about 5 percent of Army spending in FY 2014.

Regular Army direct spending includes Regular Army military personnel, operations and maintenance, military construction, procurement, RDTE, and spending not explicitly associated with a component other than government civilian pay, and payment to retirees and survivors. In FY 2014, Army procurement accounted for about 11 percent of the Regular Army direct spending, although both the Reserve and Guard also benefit from Army procurement. About 60 percent of Army procurement benefits the Regular Army, 10 percent benefits the Reserve, and 30 percent benefits the Guard based upon their proportionate shares of capital/materiel as calculated by the Army G-8, although the distributions vary from year to year. Army RDT&E, which also benefits all components, accounted for about 5 percent, while several nonoperational Army responsibilities accounted for about 8 percent. These included civil works (Corps of Engineers), the Joint Improvised Explosive Device Defeat Organization, support to foreign militaries, chemical weapons demilitarization, and maintenance of military cemeteries, among others. These additional Army responsibilities are predominantly performed by Regular Army military and civilian personnel, but may include small percentages of Reserve and Guard contributions. Chapter Three and Appendix A in *The Army's Local Economic Effects* provides additional details about the appropriations subcategories that are used in the analysis.⁴

All spending and output results are presented in 2012 dollars. Results within and among tables may not sum exactly due to rounding errors. State-level personnel are calculated by summing congressional district counts. As such, individuals who have claimed multiple residences across congressional districts within a state given year will be counted multiple times.

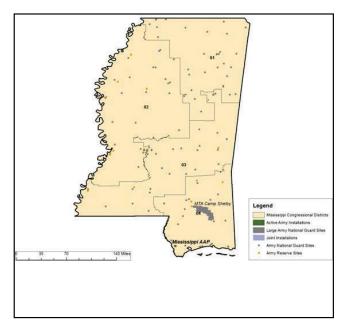
 $^{^4}$ Schnaubelt, Bond, Camm, et al., 2015. This assignment explicitly links the effects of the obligations represented by our data of Army spending to the type of appropriation that the Congress uses to allow the spending. However, it is possible that additional dollars were appropriated to Army components but used for spending not captured by our data, and/or not appropriated to the Army specifically but the spending was managed by the Army. In other words, our results do not show the effect of all appropriated dollars to the Army, but rather the effect of all obligated dollars contained in the contracts database that is associated with the Army.



FY 2014 State at a Glance: Mississippi

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 548,976,744	\$ 1,432,865,889	\$ 1,981,842,633	1,525	12,788	14,313
ARNG	\$ 159,410,791	\$ 361,262,814	\$ 520,673,605	9,630	3,506	13,136
USAR	\$ 38,722,669	\$ 94,626,082	\$ 133,348,751	2,876	890	3,766
Civ/Ret/Surv	\$ 279,374,015	\$ 685,027,504	\$ 964,401,519	4,295	6,445	10,740
Total	\$ 1,026,484,219	\$ 2,573,782,289	\$ 3,600,266,508	18,326	23,629	41,955



District Number	Army-Driven Economic Output
1	\$ 341,482,868
2	\$ 1,662,530,225
3	\$ 994,826,794
4	\$ 601,426,622

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	11,958
Julylyola	

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Mississippi FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 163,613,002	\$ 305,188,986	\$ 468,801,988	3,775	3,119	6,894
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	2,464	557	485		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 549,442,462	\$ 1,704,515,659	\$ 2,253,958,121	5,112	14,109	19,221
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	221	2,126	901	1,865		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 400,808,584	\$ 1,284,414,013	\$ 1,685,222,597	5,889	16,172	22,061
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	425	3,120	907	1,438		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 360,695,812	\$ 865,523,311	\$ 1,226,219,123	5,176	8,418	13,594
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	782	2,890	881	623		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,474,559,860	\$ 4,159,641,969	\$ 5,634,201,829	19,952	41,818	61,770
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,696	10,600	3,246	4,411		

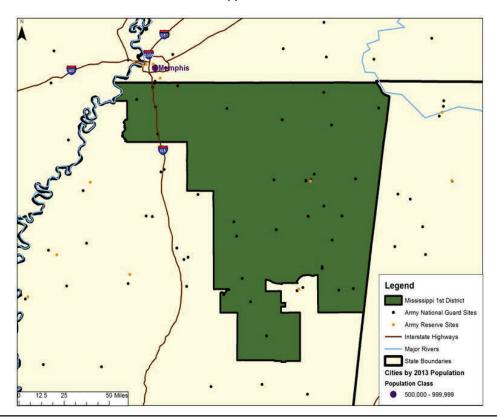
Mississippi FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 134,677,963	\$ 222,005,845	\$ 356,683,808	3,653	2,033	5,686
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	269	2,377	531	477		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 541,177,589	\$ 1,619,291,484	\$ 2,160,469,073	4,935	13,428	18,363
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	247	2,052	858	1,777		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 304,015,734	\$ 865,736,441	\$ 1,169,752,174	5,759	10,240	15,999
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	446	3,058	871	1,384		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 322,910,258	\$ 730,682,084	\$ 1,053,592,342	5,081	7,085	12,166
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	807	2,808	833	632		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,302,781,544	\$ 3,437,715,854	\$ 4,740,497,397	19,428	32,786	52,214
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,769	10,295	3,093	4,270		

Mississippi FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 132,894,592	\$ 208,588,276	\$ 341,482,868	3,446	1,788	5,234
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	2,232	488	481		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 418,934,286	\$ 1,243,595,939	\$ 1,662,530,225	4,689	9,697	14,386
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	188	1,945	767	1,789		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 268,702,299	\$ 726,124,496	\$ 994,826,794	5,397	8,430	13,827
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	375	2,826	808	1,388		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 205,953,041	\$ 395,473,581	\$ 601,426,622	4,791	3,715	8,506
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	715	2,627	813	637		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,026,484,218	\$ 2,573,782,292	\$ 3,600,266,509	18,323	23,630	41,953
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,524	9,629	2,875	4,295		

Mississippi - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 163,613,002	\$ 134,677,963	\$ 132,894,592
Additional Economic Output 2	\$ 305,188,986	\$ 222,005,845	\$ 208,588,276
Army-Driven Economic Output 3	\$ 468,801,988	\$ 356,683,808	\$ 341,482,868
All Army Direct Employment 4	3,775	3,653	3,446
Additional Employment 5	3,119	2,033	1,788
All Army Personnel and Additional Employment ⁶	6,894	5,686	5,234

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

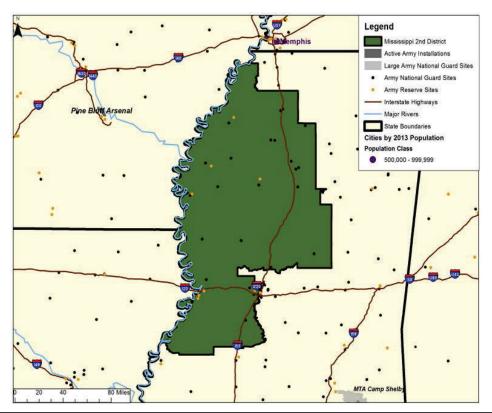
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Mississippi - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 549,442,462	\$ 541,177,589	\$ 418,934,286
Additional Economic Output ²	\$ 1,704,515,659	\$ 1,619,291,484	\$ 1,243,595,939
Army-Driven Economic Output 3	\$ 2,253,958,121	\$ 2,160,469,073	\$ 1,662,530,225
All Army Direct Employment 4	5,112	4,935	4,689
Additional Employment 5	14,109	13,428	9,697
All Army Personnel and Additional Employment ⁶	19,221	18,363	14,386

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

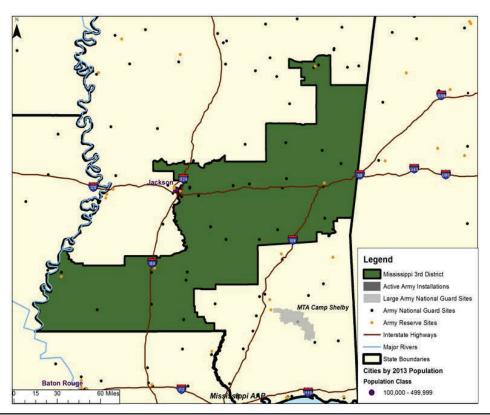
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Mississippi - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 400,808,584	\$ 304,015,734	\$ 268,702,299
Additional Economic Output ²	\$ 1,284,414,013	\$ 865,736,441	\$ 726,124,496
Army-Driven Economic Output 3	\$ 1,685,222,597	\$ 1,169,752,174	\$ 994,826,794
All Army Direct Employment 4	5,889	5,759	5,397
Additional Employment 5	16,172	10,240	8,430
All Army Personnel and Additional Employment ⁶	22,061	15,999	13,827

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

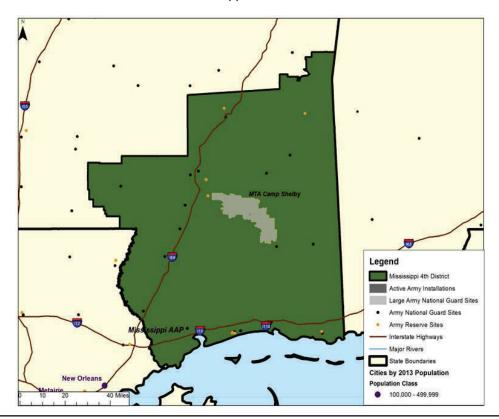
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Mississippi - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 360,695,812	\$ 322,910,258	\$ 205,953,041
Additional Economic Output ²	\$ 865,523,311	\$ 730,682,084	\$ 395,473,581
Army-Driven Economic Output ³	\$ 1,226,219,123	\$ 1,053,592,342	\$ 601,426,622
All Army Direct Employment 4	5,176	5,081	4,791
Additional Employment 5	8,418	7,085	3,715
All Army Personnel and Additional Employment ⁶	13,594	12,166	8,506

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

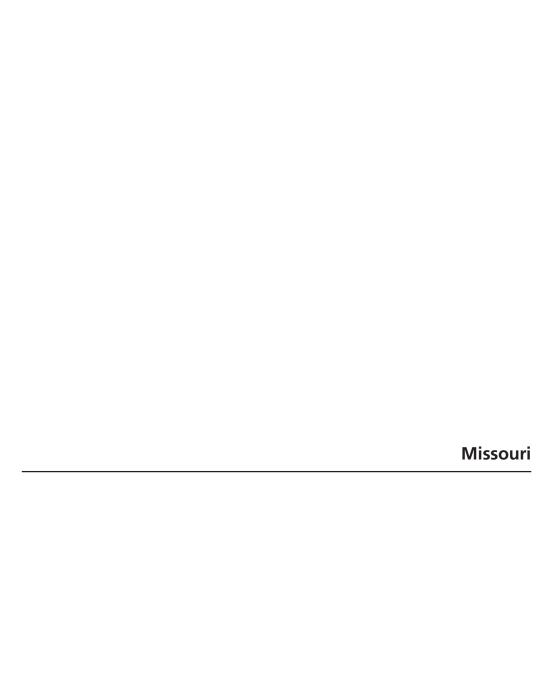
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

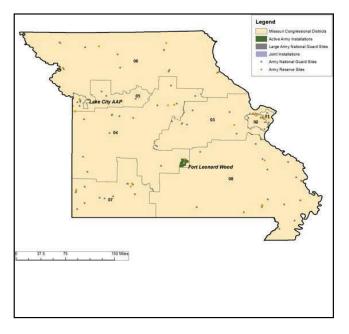
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Missouri

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,443,719,172	\$ 2,873,311,121	\$ 4,317,030,293	17,641	23,863	41,504
ARNG	\$ 195,978,979	\$ 385,636,928	\$ 581,615,907	17,029	3,211	20,240
USAR	\$ 81,524,314	\$ 162,851,219	\$ 244,375,533	8,307	1,356	9,663
Civ/Ret/Surv	\$ 576,110,935	\$ 1,094,324,120	\$ 1,670,435,055	7,014	9,283	16,297
Total	\$ 2,297,333,400	\$ 4,516,123,388	\$ 6,813,456,788	49,991	37,713	87,704



District Number	Army-Driven Economic Output
1	\$ 759,766,029
2	\$ 323,162,960
3	\$ 486,258,034
4	\$ 2,648,853,106
5	\$ 1,294,373,978
6	\$ 469,015,443
7	\$ 298,097,216
8	\$ 533,930,023

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	18,295
Survivors	·

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Missouri FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 381,285,253	\$ 879,384,485	\$ 1,260,669,738	1,826	5,757	7,583
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	235	548	710	333		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 127,508,488	\$ 289,483,150	\$ 416,991,638	1,682	2,249	3,931
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	672	536	279		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 206,497,418	\$ 425,098,447	\$ 631,595,865	4,379	3,809	8,188
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	637	1,782	809	1,151		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 841,424,943	\$ 1,699,763,626	\$ 2,541,188,569	17,589	15,958	33,547
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	10,861	2,964	1,696	2,067		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 638,832,548	\$ 1,091,057,808	\$ 1,729,890,356	2,756	8,632	11,388
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	1,016	756	736		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 186,712,014	\$ 319,551,088	\$ 506,263,102	4,308	2,649	6,957
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,065	1,720	894	630		

Missouri FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 123,797,714	\$ 276,962,227	\$ 400,759,941	3,426	2,590	6,016
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	351	1,645	992	437		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 202,986,412	\$ 348,222,640	\$ 551,209,052	4,765	3,161	7,926
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	704	1,436	565	2,060		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,709,044,790	\$ 5,329,523,471	\$ 8,038,568,261	40,731	44,805	85,536
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,297	11,784	6,956	7,693		

Missouri FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 290,409,954	\$ 666,754,447	\$ 957,164,401	1,844	4,639	6,483
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	217	592	732	304		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 90,837,997	\$ 211,240,972	\$ 302,078,969	1,671	1,593	3,264
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	202	696	513	260		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 135,307,472	\$ 270,026,850	\$ 405,334,322	4,327	2,557	6,884
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	585	1,871	793	1,079		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 832,525,343	\$ 1,698,258,253	\$ 2,530,783,596	21,518	15,827	37,345
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,858	4,480	2,275	1,906		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 584,306,091	\$ 972,257,540	\$ 1,556,563,632	2,672	7,592	10,264
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	274	976	730	691		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 128,499,417	\$ 239,986,163	\$ 368,485,581	4,355	1,851	6,206
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,176	1,714	877	588		

Missouri FY 2013: State Level Economic Effects of Army Spending, by Congressional District

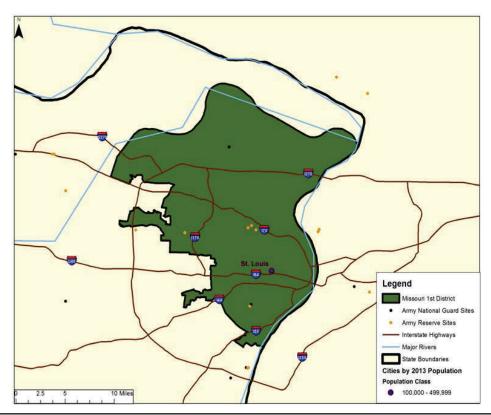
District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 87,464,626	\$ 189,945,624	\$ 277,410,250	3,433	1,718	5,151
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	384	1,682	941	426		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 172,887,187	\$ 300,698,180	\$ 473,585,366	4,529	2,775	7,304
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	654	1,472	516	1,888		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,322,238,087	\$ 4,549,168,029	\$ 6,871,406,117	44,349	38,552	82,901
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	16,349	13,484	7,376	7,141		

Missouri FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 193,315,707	\$ 566,450,322	\$ 759,766,029	1,766	3,198	4,964
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	595	696	299		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 99,978,612	\$ 223,184,348	\$ 323,162,960	1,611	1,816	3,427
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	172	675	508	256		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 170,064,827	\$ 316,193,207	\$ 486,258,034	4,086	2,703	6,789
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	505	1,795	735	1,052		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 891,871,926	\$ 1,756,981,180	\$ 2,648,853,106	28,307	16,273	44,580
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,566	8,373	3,502	1,866		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 468,163,045	\$ 826,210,933	\$ 1,294,373,978	2,624	6,531	9,155
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	989	702	685		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 154,152,063	\$ 314,863,380	\$ 469,015,443	4,202	2,488	6,690
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,146	1,638	813	605		

Missouri FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 125,803,579	\$ 172,293,636	\$ 298,097,216	3,136	1,617	4,753
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	286	1,547	882	420		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 193,983,639	\$ 339,946,385	\$ 533,930,023	4,256	3,086	7,342
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	541	1,417	468	1,831		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,297,333,398	\$ 4,516,123,391	\$ 6,813,456,789	49,988	37,712	87,700
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	17,640	17,029	8,306	7,013		



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 381,285,253	\$ 290,409,954	\$ 193,315,707
Additional Economic Output ²	\$ 879,384,485	\$ 666,754,447	\$ 566,450,322
Army-Driven Economic Output 3	\$ 1,260,669,738	\$ 957,164,401	\$ 759,766,029
All Army Direct Employment 4	1,826	1,844	1,766
Additional Employment 5	5,757	4,639	3,198
All Army Personnel and Additional Employment ⁶	7,583	6,483	4,964

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

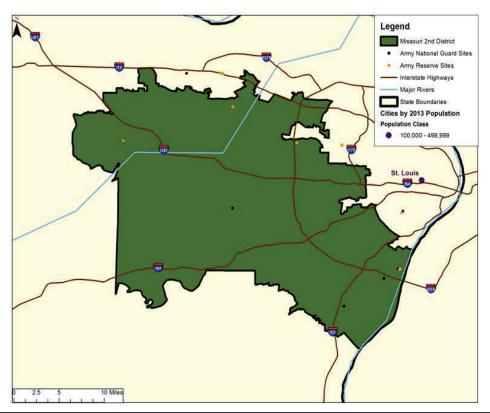
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 127,508,488	\$ 90,837,997	\$ 99,978,612
Additional Economic Output ²	\$ 289,483,150	\$ 211,240,972	\$ 223,184,348
Army-Driven Economic Output 3	\$ 416,991,638	\$ 302,078,969	\$ 323,162,960
All Army Direct Employment 4	1,682	1,671	1,611
Additional Employment 5	2,249	1,593	1,816
All Army Personnel and Additional Employment ⁶	3,931	3,264	3,427

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

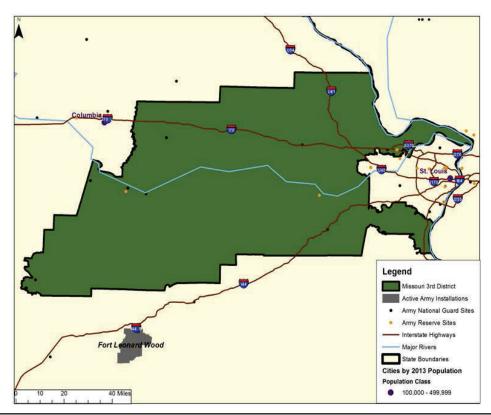
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 206,497,418	\$ 135,307,472	\$ 170,064,827
Additional Economic Output 2	\$ 425,098,447	\$ 270,026,850	\$ 316,193,207
Army-Driven Economic Output 3	\$ 631,595,865	\$ 405,334,322	\$ 486,258,034
All Army Direct Employment 4	4,379	4,327	4,086
Additional Employment 5	3,809	2,557	2,703
All Army Personnel and Additional Employment	8,188	6,884	6,789

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

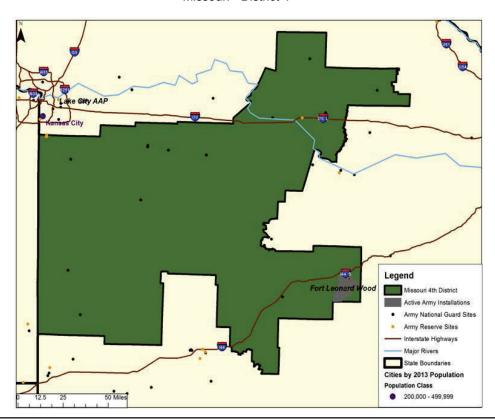
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 841,424,943	\$ 832,525,343	\$ 891,871,926
Additional Economic Output ²	\$ 1,699,763,626	\$ 1,698,258,253	\$ 1,756,981,180
Army-Driven Economic Output 3	\$ 2,541,188,569	\$ 2,530,783,596	\$ 2,648,853,106
All Army Direct Employment 4	17,589	21,518	28,307
Additional Employment 5	15,958	15,827	16,273
All Army Personnel and Additional Employment ⁶	33,547	37,345	44,580

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

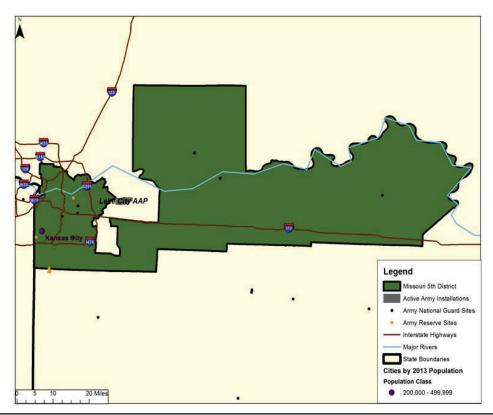
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 638,832,548	\$ 584,306,091	\$ 468,163,045
Additional Economic Output ²	\$ 1,091,057,808	\$ 972,257,540	\$ 826,210,933
Army-Driven Economic Output 3	\$ 1,729,890,356	\$ 1,556,563,632	\$ 1,294,373,978
All Army Direct Employment 4	2,756	2,672	2,624
Additional Employment 5	8,632	7,592	6,531
All Army Personnel and Additional Employment ⁶	11,388	10,264	9,155

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

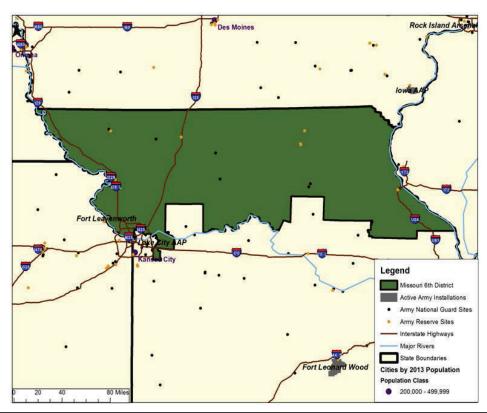
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 186,712,014	\$ 128,499,417	\$ 154,152,063
Additional Economic Output ²	\$ 319,551,088	\$ 239,986,163	\$ 314,863,380
Army-Driven Economic Output 3	\$ 506,263,102	\$ 368,485,581	\$ 469,015,443
All Army Direct Employment 4	4,308	4,355	4,202
Additional Employment 5	2,649	1,851	2,488
All Army Personnel and Additional Employment ⁶	6,957	6,206	6,690

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

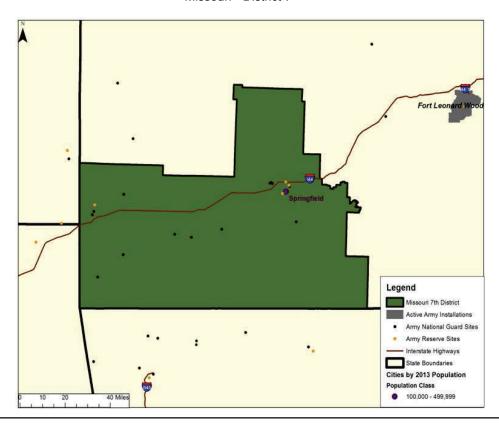
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 123,797,714	\$ 87,464,626	\$ 125,803,579
Additional Economic Output 2	\$ 276,962,227	\$ 189,945,624	\$ 172,293,636
Army-Driven Economic Output 3	\$ 400,759,941	\$ 277,410,250	\$ 298,097,216
All Army Direct Employment 4	3,426	3,433	3,136
Additional Employment 5	2,590	1,718	1,617
All Army Personnel and Additional Employment ⁶	6,016	5,151	4,753

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

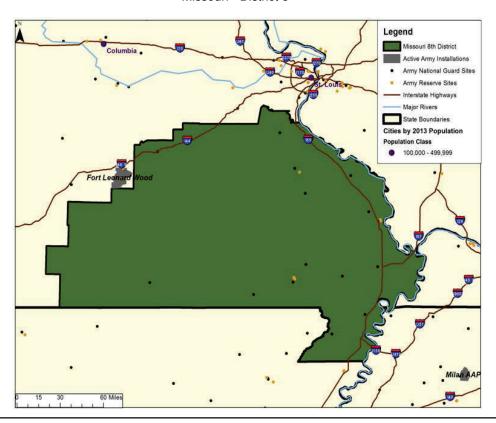
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 202,986,412	\$ 172,887,187	\$ 193,983,639
Additional Economic Output 2	\$ 348,222,640	\$ 300,698,180	\$ 339,946,385
Army-Driven Economic Output ³	\$ 551,209,052	\$ 473,585,366	\$ 533,930,023
All Army Direct Employment 4	4,765	4,529	4,256
Additional Employment 5	3,161	2,775	3,086
All Army Personnel and Additional Employment ⁶	7,926	7,304	7,342

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

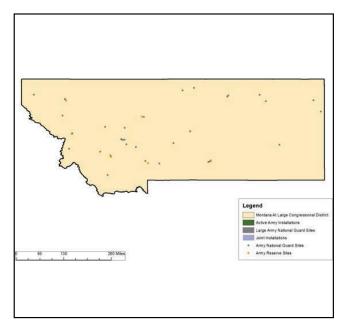
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Montana

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 68,761,263	\$ 170,366,069	\$ 239,127,332	316	1,476	1,792
ARNG	\$ 42,709,830	\$ 105,819,840	\$ 148,529,670	2,926	917	3,843
USAR	\$ 8,841,879	\$ 21,907,045	\$ 30,748,924	993	190	1,183
Civ/Ret/Surv	\$ 60,672,943	\$ 150,326,074	\$ 210,999,017	688	1,303	1,991
Total	\$ 180,985,915	\$ 448,419,028	\$ 629,404,943	4,923	3,886	8,809



District	Army-Driven Economic
Number	Output
1	\$ 629,404,943

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	3,203
Survivors	3,203

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Montana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 249,441,555	\$ 666,629,674	\$ 916,071,229	5,432	5,694	11,126
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	355	3,312	1,004	760		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 249,441,555	\$ 666,629,674	\$ 916,071,229	5,432	5,694	11,126
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	355	3,312	1,004	760		

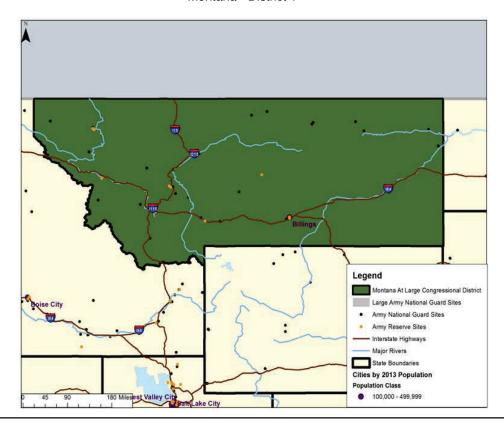
Montana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 181,360,531	\$ 432,104,907	\$ 613,465,438	5,155	3,797	8,952
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	326	3,082	1,050	697		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 181,360,531	\$ 432,104,907	\$ 613,465,438	5,155	3,797	8,952
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	326	3,082	1,050	697		

Montana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 180,985,916	\$ 448,419,027	\$ 629,404,943	4,922	3,886	8,808
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	316	2,926	992	688		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 180,985,916	\$ 448,419,027	\$ 629,404,943	4,922	3,886	8,808
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	316	2,926	992	688		

Montana - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 249,441,555	\$ 181,360,531	\$ 180,985,916
Additional Economic Output ²	\$ 666,629,674	\$ 432,104,907	\$ 448,419,027
Army-Driven Economic Output 3	\$ 916,071,229	\$ 613,465,438	\$ 629,404,943
All Army Direct Employment 4	5,432	5,155	4,922
Additional Employment 5	5,694	3,797	3,886
All Army Personnel and Additional Employment ⁶	11,126	8,952	8,808

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

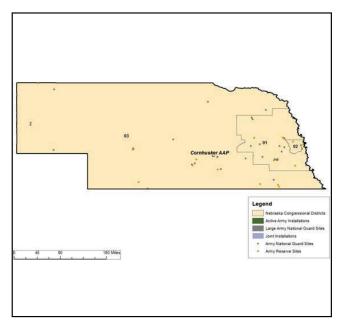
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Nebraska

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 211,344,555	\$ 494,837,685	\$ 706,182,240	631	4,653	5,284
ARNG	\$ 54,215,567	\$ 121,099,335	\$ 175,314,902	4,049	1,138	5,187
USAR	\$ 17,310,670	\$ 37,402,251	\$ 54,712,921	1,834	347	2,181
Civ/Ret/Surv	\$ 118,592,172	\$ 253,327,517	\$ 371,919,689	1,540	2,344	3,884
Total	\$ 401,462,964	\$ 906,666,788	\$ 1,308,129,752	8,054	8,482	16,536



District Number	Army-Driven Economic Output
1	\$ 804,157,242
2	\$ 309,611,350
3	\$ 194,361,161

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Survivors 3,725	Retirees and	3,725
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Nebraska FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 245,168,960	\$ 634,729,022	\$ 879,897,982	3,821	6,299	10,120
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	287	2,127	840	565		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 118,189,808	\$ 227,062,145	\$ 345,251,953	2,682	2,101	4,783
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	295	896	714	777		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 77,043,873	\$ 145,225,518	\$ 222,269,391	2,552	1,323	3,875
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	165	1,556	589	241		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 440,402,641	\$ 1,007,016,685	\$ 1,447,419,326	9,055	9,723	18,778
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	748	4,579	2,144	1,584		

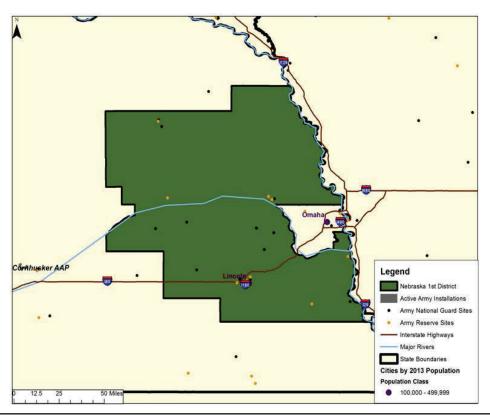
Nebraska FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 243,957,699	\$ 630,200,594	\$ 874,158,293	3,546	6,266	9,812
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	265	1,954	788	539		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 92,322,184	\$ 179,398,436	\$ 271,720,620	2,545	1,534	4,079
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	263	870	674	739		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 74,559,542	\$ 151,827,452	\$ 226,386,994	2,451	1,357	3,808
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	155	1,531	532	232		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 410,839,425	\$ 961,426,482	\$ 1,372,265,907	8,542	9,157	17,699
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	683	4,354	1,994	1,510		

Nebraska FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 228,032,050	\$ 576,125,192	\$ 804,157,242	3,317	5,466	8,783
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	236	1,806	723	551		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 106,054,078	\$ 203,557,272	\$ 309,611,350	2,467	1,780	4,247
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	818	635	748		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 67,376,838	\$ 126,984,323	\$ 194,361,161	2,269	1,235	3,504
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	128	1,425	476	241		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 401,462,966	\$ 906,666,787	\$ 1,308,129,753	8,053	8,481	16,534
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	630	4,049	1,834	1,540		

Nebraska - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 245,168,960	\$ 243,957,699	\$ 228,032,050
Additional Economic Output ²	\$ 634,729,022	\$ 630,200,594	\$ 576,125,192
Army-Driven Economic Output 3	\$ 879,897,982	\$ 874,158,293	\$ 804,157,242
All Army Direct Employment 4	3,821	3,546	3,317
Additional Employment 5	6,299	6,266	5,466
All Army Personnel and Additional Employment ⁶	10,120	9,812	8,783

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

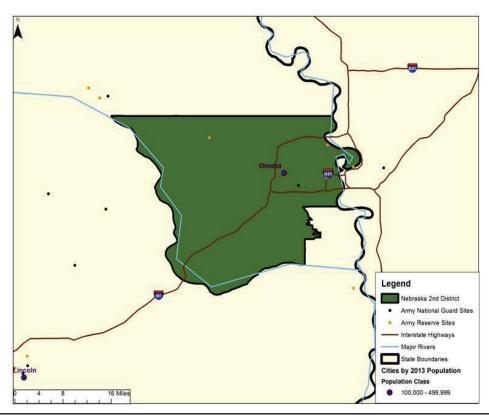
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Nebraska - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 118,189,808	\$ 92,322,184	\$ 106,054,078
Additional Economic Output 2	\$ 227,062,145	\$ 179,398,436	\$ 203,557,272
Army-Driven Economic Output 3	\$ 345,251,953	\$ 271,720,620	\$ 309,611,350
All Army Direct Employment 4	2,682	2,545	2,467
Additional Employment 5	2,101	1,534	1,780
All Army Personnel and Additional Employment ⁶	4,783	4,079	4,247

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

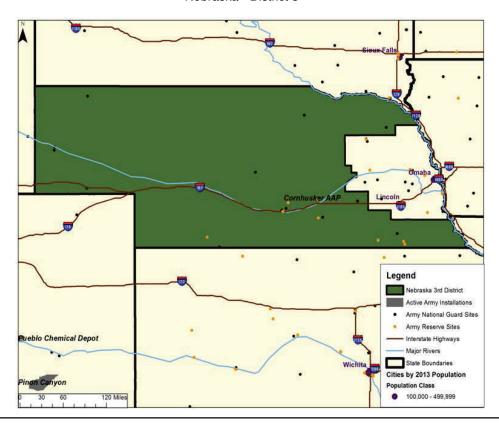
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Nebraska - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 77,043,873	\$ 74,559,542	\$ 67,376,838
Additional Economic Output ²	\$ 145,225,518	\$ 151,827,452	\$ 126,984,323
Army-Driven Economic Output 3	\$ 222,269,391	\$ 226,386,994	\$ 194,361,161
All Army Direct Employment 4	2,552	2,451	2,269
Additional Employment 5	1,323	1,357	1,235
All Army Personnel and Additional Employment ⁶	3,875	3,808	3,504

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

 $^{{\}small 2\ Includes\ estimated\ indirect\ and\ induced\ effects\ of\ all\ Army\ direct\ spending\ within\ and\ outside\ of\ district.}\\$

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

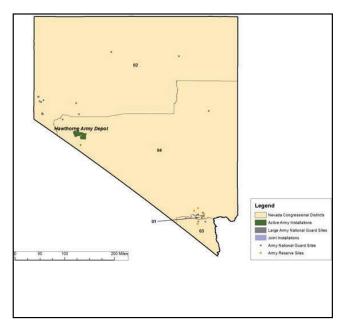
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Nevada

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 273,082,261	\$ 517,938,797	\$ 791,021,058	1,096	4,988	6,084
ARNG	\$ 47,180,777	\$ 90,953,120	\$ 138,133,897	3,953	741	4,694
USAR	\$ 18,920,771	\$ 35,196,551	\$ 54,117,322	2,192	294	2,486
Civ/Ret/Surv	\$ 174,703,159	\$ 325,515,218	\$ 500,218,377	1,229	2,624	3,853
Total	\$ 513,886,968	\$ 969,603,686	\$ 1,483,490,654	8,470	8,647	17,117



District Number	Army-Driven Economic Output
1	\$ 93,621,413
2	\$ 436,961,567
3	\$ 238,550,598
4	\$ 714,357,076

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	6,223
34.1110.5	

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Nevada FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,540,139	\$ 184,483,290	\$ 243,023,429	1,381	1,139	2,520
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	185	682	426	87		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 180,509,608	\$ 383,694,603	\$ 564,204,211	2,994	2,921	5,915
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	326	1,521	167	980		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 56,785,565	\$ 91,486,436	\$ 148,272,001	2,107	732	2,839
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	302	1,056	618	131		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 265,090,524	\$ 509,135,603	\$ 774,226,127	2,133	5,419	7,552
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	359	964	690	120		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 560,925,836	\$ 1,168,799,932	\$ 1,729,725,768	8,615	10,211	18,826
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,172	4,224	1,901	1,318		

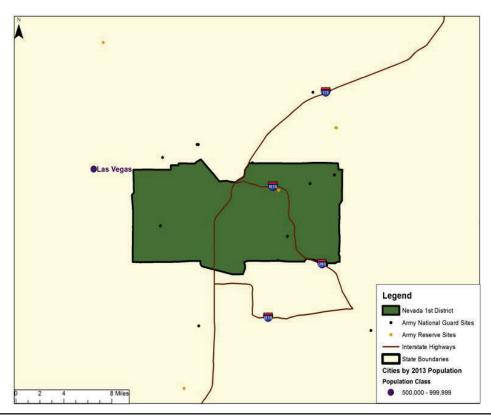
Nevada FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 33,017,242	\$ 37,856,929	\$ 70,874,172	1,379	324	1,703
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	636	502	84		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 176,095,263	\$ 408,228,411	\$ 584,323,674	3,009	3,342	6,351
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	358	1,478	184	988		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 71,796,917	\$ 126,771,240	\$ 198,568,156	2,194	1,090	3,284
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	302	1,048	720	124		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 588,418,072	\$ 1,160,503,324	\$ 1,748,921,396	2,167	12,668	14,835
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	324	977	752	114		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 869,327,494	\$ 1,733,359,904	\$ 2,602,687,398	8,749	17,424	26,173
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,140	4,139	2,159	1,310		

Nevada FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 43,927,757	\$ 49,693,656	\$ 93,621,413	1,354	435	1,789
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	606	513	83		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 146,003,881	\$ 290,957,685	\$ 436,961,567	2,829	2,263	5,092
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	316	1,432	178	903		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 75,418,825	\$ 163,131,774	\$ 238,550,598	2,136	1,039	3,175
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	300	974	736	127		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 248,536,505	\$ 465,820,572	\$ 714,357,076	2,147	4,910	7,057
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	327	940	764	116		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 513,886,968	\$ 969,603,687	\$ 1,483,490,654	8,466	8,647	17,113
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,095	3,952	2,191	1,228		

Nevada - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 58,540,139	\$ 33,017,242	\$ 43,927,757
Additional Economic Output ²	\$ 184,483,290	\$ 37,856,929	\$ 49,693,656
Army-Driven Economic Output 3	\$ 243,023,429	\$ 70,874,172	\$ 93,621,413
All Army Direct Employment 4	1,381	1,379	1,354
Additional Employment 5	1,139	324	435
All Army Personnel and Additional Employment ⁶	2,520	1,703	1,789

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

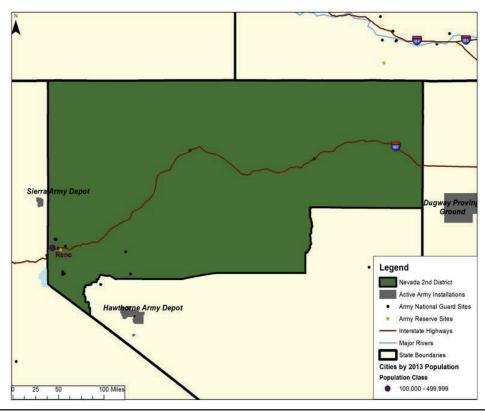
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Nevada - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 180,509,608	\$ 176,095,263	\$ 146,003,881
Additional Economic Output 2	\$ 383,694,603	\$ 408,228,411	\$ 290,957,685
Army-Driven Economic Output 3	\$ 564,204,211	\$ 584,323,674	\$ 436,961,567
All Army Direct Employment 4	2,994	3,009	2,829
Additional Employment 5	2,921	3,342	2,263
All Army Personnel and Additional Employment ⁶	5,915	6,351	5,092

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

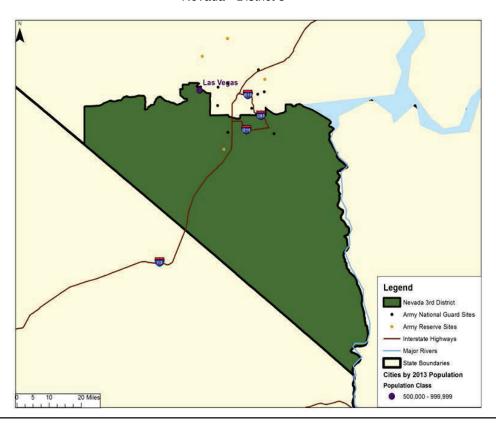
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Nevada - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 56,785,565	\$ 71,796,917	\$ 75,418,825
Additional Economic Output 2	\$ 91,486,436	\$ 126,771,240	\$ 163,131,774
Army-Driven Economic Output 3	\$ 148,272,001	\$ 198,568,156	\$ 238,550,598
All Army Direct Employment 4	2,107	2,194	2,136
Additional Employment 5	732	1,090	1,039
All Army Personnel and Additional Employment ⁶	2,839	3,284	3,175

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

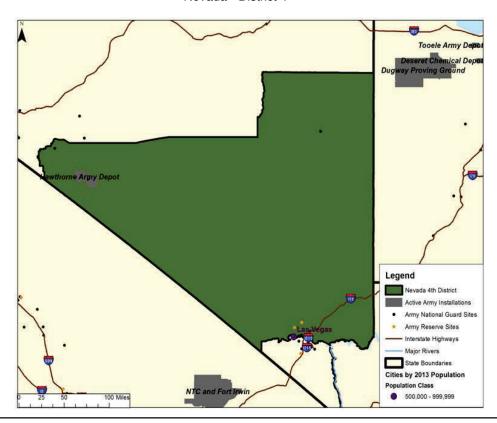
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Nevada - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 265,090,524	\$ 588,418,072	\$ 248,536,505
Additional Economic Output 2	\$ 509,135,603	\$ 1,160,503,324	\$ 465,820,572
Army-Driven Economic Output ³	\$ 774,226,127	\$ 1,748,921,396	\$ 714,357,076
All Army Direct Employment 4	2,133	2,167	2,147
Additional Employment 5	5,419	12,668	4,910
All Army Personnel and Additional Employment ⁶	7,552	14,835	7,057

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

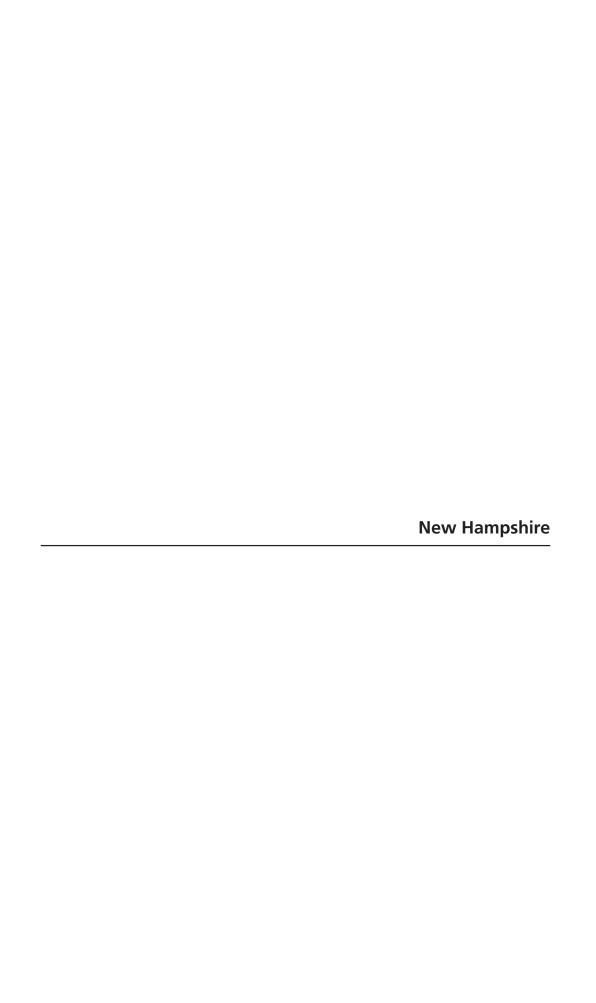
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

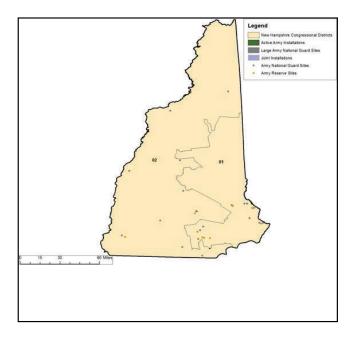
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: New Hampshire

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 346,284,265	\$ 779,619,243	\$ 1,125,903,508	417	6,336	6,753
ARNG	\$ 39,954,594	\$ 92,536,898	\$ 132,491,492	2,313	741	3,054
USAR	\$ 11,868,538	\$ 28,101,127	\$ 39,969,665	1,031	222	1,253
Civ/Ret/Surv	\$ 72,194,743	\$ 167,167,534	\$ 239,362,277	671	1,339	2,010
Total	\$ 470,302,140	\$ 1,067,424,802	\$ 1,537,726,942	4,432	8,638	13,070



District Number	Army-Driven Economic Output
1	\$ 437,790,633
2	\$ 1,099,936,309

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	3.713
Survivors	3,7.13

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

New Hampshire FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 193,248,836	\$ 483,406,001	\$ 676,654,837	2,324	3,681	6,005
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	229	1,224	630	241		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 308,627,062	\$ 745,998,469	\$ 1,054,625,531	2,396	6,031	8,427
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	1,257	498	422		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 501,875,898	\$ 1,229,404,470	\$ 1,731,280,368	4,720	9,712	14,432
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	449	2,482	1,127	663		

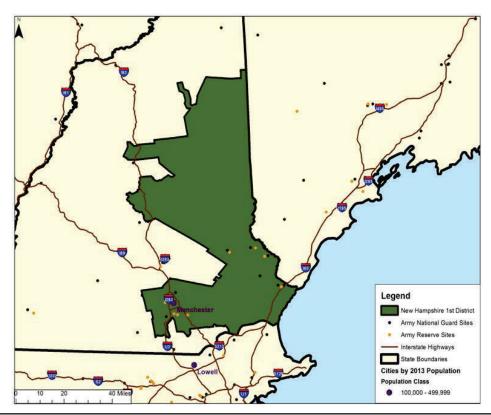
New Hampshire FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 186,971,937	\$ 448,391,964	\$ 635,363,900	2,253	3,396	5,649
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	235	1,168	604	245		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 337,325,073	\$ 851,139,815	\$ 1,188,464,888	2,337	6,389	8,726
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	1,216	472	417		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 524,297,010	\$ 1,299,531,779	\$ 1,823,828,788	4,590	9,785	14,375
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	466	2,385	1,076	662		

New Hampshire FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 126,351,919	\$ 311,438,714	\$ 437,790,633	2,189	2,416	4,605
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	1,152	584	246		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 343,950,222	\$ 755,986,087	\$ 1,099,936,309	2,241	6,222	8,463
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	211	1,160	446	425		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 470,302,141	\$ 1,067,424,801	\$ 1,537,726,942	4,430	8,638	13,068
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	417	2,312	1,030	671		

New Hampshire - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 193,248,836	\$ 186,971,937	\$ 126,351,919
Additional Economic Output 2	\$ 483,406,001	\$ 448,391,964	\$ 311,438,714
Army-Driven Economic Output 3	\$ 676,654,837	\$ 635,363,900	\$ 437,790,633
All Army Direct Employment 4	2,324	2,253	2,189
Additional Employment 5	3,681	3,396	2,416
All Army Personnel and Additional Employment ⁶	6,005	5,649	4,605

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

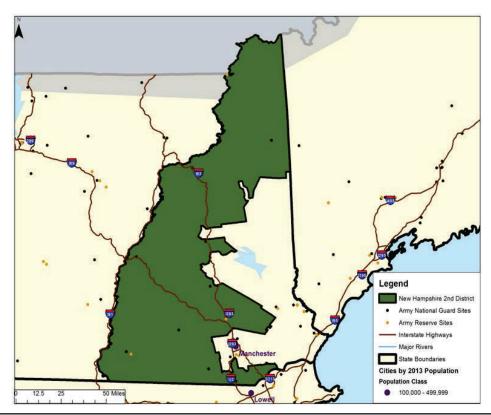
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Hampshire - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 308,627,062	\$ 337,325,073	\$ 343,950,222
Additional Economic Output ²	\$ 745,998,469	\$ 851,139,815	\$ 755,986,087
Army-Driven Economic Output 3	\$ 1,054,625,531	\$ 1,188,464,888	\$ 1,099,936,309
All Army Direct Employment 4	2,396	2,337	2,241
Additional Employment 5	6,031	6,389	6,222
All Army Personnel and Additional Employment ⁶	8,427	8,726	8,463

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

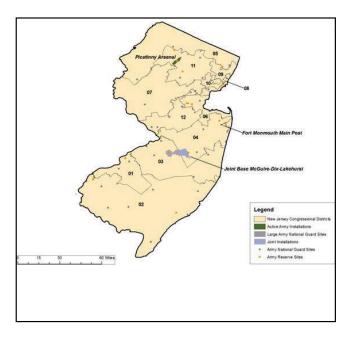
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: New Jersey

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,332,166,727	\$ 3,551,935,355	\$ 4,884,102,082	2,301	30,367	32,668
ARNG	\$ 126,804,885	\$ 317,972,654	\$ 444,777,539	6,885	2,591	9,476
USAR	\$ 127,919,166	\$ 311,540,280	\$ 439,459,446	5,138	2,683	7,821
Civ/Ret/Surv	\$ 479,663,474	\$ 1,150,654,499	\$ 1,630,317,973	6,453	8,777	15,230
Total	\$ 2,066,554,252	\$ 5,332,102,788	\$ 7,398,657,040	20,777	44,418	65,195



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	10,444

District Number	Army-Driven Economic Output
1	\$ 565,594,546
2	\$ 295,785,613
3	\$ 1,110,536,634
4	\$ 2,521,241,668
5	\$ 334,577,021
6	\$ 677,781,429
7	\$ 463,055,627
8	\$ 241,397,408
9	\$ 126,513,709
10	\$ 106,247,169
11	\$ 715,533,430
12	\$ 240,392,786

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

New Jersey FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 190,347,137	\$ 463,459,166	\$ 653,806,303	2,100	3,525	5,625
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	773	537	591		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 138,108,604	\$ 322,690,603	\$ 460,799,207	1,723	2,641	4,364
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	773	432	304		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 333,317,718	\$ 872,939,137	\$ 1,206,256,855	4,245	7,389	11,634
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	711	1,112	1,774	649		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,189,522,429	\$ 3,779,290,035	\$ 4,968,812,464	1,701	36,910	38,611
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	173	441	308	779		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 138,476,704	\$ 340,012,929	\$ 478,489,633	2,013	2,222	4,235
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	148	517	261	1,087		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 265,914,296	\$ 823,168,365	\$ 1,089,082,661	1,701	6,382	8,083
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	177	532	391	601		

New Jersey FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 123,839,988	\$ 286,637,680	\$ 410,477,668	2,311	1,554	3,865
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	191	583	306	1,231		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 35,002,528	\$ 64,558,485	\$ 99,561,013	1,366	463	1,829
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	123	615	360	268		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 50,322,254	\$ 94,968,506	\$ 145,290,760	1,257	744	2,001
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	133	539	306	279		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 83,550,142	\$ 219,338,328	\$ 302,888,470	1,150	1,574	2,724
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	119	512	301	217		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 275,949,074	\$ 617,959,270	\$ 893,908,344	1,760	4,878	6,638
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	144	389	168	1,059		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 69,069,595	\$ 142,140,138	\$ 211,209,733	1,232	1,042	2,274
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	427	293	381		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,893,420,469	\$ 8,027,162,642	\$ 10,920,583,111	22,559	69,324	91,883
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,464	7,213	5,437	7,445		

New Jersey FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 110,214,675	\$ 278,611,840	\$ 388,826,514	2,104	2,092	4,196
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	241	764	543	556		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 189,166,941	\$ 450,244,995	\$ 639,411,936	1,751	3,842	5,593
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	782	457	277		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 320,041,668	\$ 769,001,829	\$ 1,089,043,497	3,960	7,015	10,975
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	782	1,022	1,590	566		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,067,831,423	\$ 3,493,926,384	\$ 4,561,757,807	1,500	32,814	34,314
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	154	457	299	590		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 107,454,764	\$ 212,055,234	\$ 319,509,998	1,965	1,503	3,468
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	158	522	258	1,028		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 185,672,696	\$ 556,463,418	\$ 742,136,114	1,604	3,858	5,462
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	188	545	391	480		

New Jersey FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 122,144,369	\$ 295,927,059	\$ 418,071,428	2,232	1,592	3,824
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	584	289	1,153		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 41,229,348	\$ 79,501,424	\$ 120,730,772	1,381	604	1,985
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	154	611	362	254		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 39,374,052	\$ 76,752,628	\$ 116,126,679	1,234	535	1,769
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	129	526	315	263		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 31,671,782	\$ 65,527,970	\$ 97,199,753	1,194	462	1,656
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	140	524	324	207		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 297,329,735	\$ 555,861,535	\$ 853,191,270	1,701	4,739	6,440
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	380	168	993		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 64,390,946	\$ 206,122,291	\$ 270,513,237	1,205	850	2,055
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	141	429	288	347		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,576,522,399	\$ 7,039,996,607	\$ 9,616,519,005	21,831	59,906	81,737
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,684	7,146	5,285	6,715		

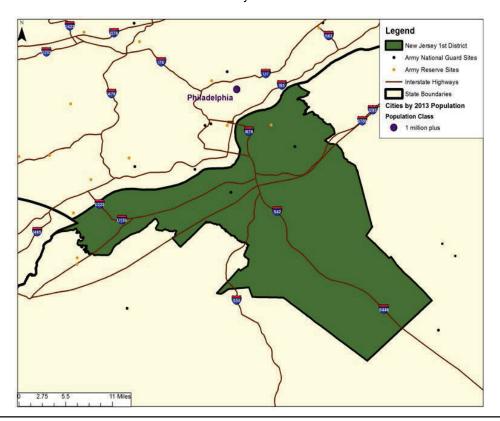
New Jersey FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 151,044,327	\$ 414,550,219	\$ 565,594,546	2,026	3,034	5,060
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	738	513	543		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 97,682,024	\$ 198,103,589	\$ 295,785,613	1,673	1,597	3,270
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	184	773	438	278		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 336,693,471	\$ 773,843,163	\$ 1,110,536,634	3,743	7,032	10,775
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	682	937	1,588	536		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 611,316,529	\$ 1,909,925,140	\$ 2,521,241,668	1,391	18,156	19,547
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	120	459	277	535		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 117,312,539	\$ 217,264,482	\$ 334,577,021	1,939	1,615	3,554
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	137	526	257	1,019		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 176,193,818	\$ 501,587,611	\$ 677,781,429	1,480	3,574	5,054
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	502	376	442		

New Jersey FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 136,590,571	\$ 326,465,056	\$ 463,055,627	2,134	1,834	3,968
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	569	274	1,115		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,590,791	\$ 166,806,617	\$ 241,397,408	1,309	1,288	2,597
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	107	594	365	243		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 40,556,501	\$ 85,957,208	\$ 126,513,709	1,163	554	1,717
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	120	505	284	254		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 31,040,699	\$ 75,206,469	\$ 106,247,169	1,137	622	1,759
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	112	494	333	198		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 224,783,810	\$ 490,749,620	\$ 715,533,430	1,644	4,003	5,647
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	153	365	162	964		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 68,749,174	\$ 171,643,612	\$ 240,392,786	1,137	1,111	2,248
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	118	423	270	326		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,066,554,254	\$ 5,332,102,786	\$ 7,398,657,040	20,776	44,420	65,196
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,300	6,886	5,138	6,453		



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 190,347,137	\$ 110,214,675	\$ 151,044,327
Additional Economic Output 2	\$ 463,459,166	\$ 278,611,840	\$ 414,550,219
Army-Driven Economic Output 3	\$ 653,806,303	\$ 388,826,514	\$ 565,594,546
All Army Direct Employment 4	2,100	2,104	2,026
Additional Employment 5	3,525	2,092	3,034
All Army Personnel and Additional Employment ⁶	5,625	4,196	5,060

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

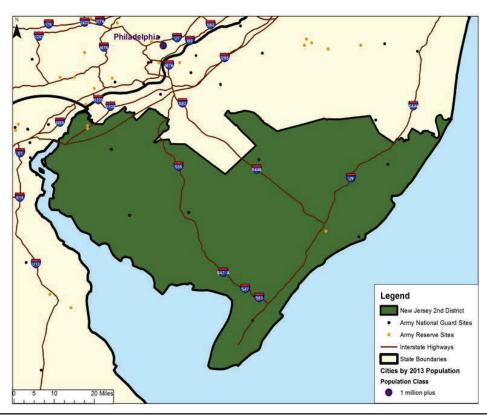
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 138,108,604	\$ 189,166,941	\$ 97,682,024
Additional Economic Output 2	\$ 322,690,603	\$ 450,244,995	\$ 198,103,589
Army-Driven Economic Output 3	\$ 460,799,207	\$ 639,411,936	\$ 295,785,613
All Army Direct Employment 4	1,723	1,751	1,673
Additional Employment 5	2,641	3,842	1,597
All Army Personnel and Additional Employment ⁶	4,364	5,593	3,270

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

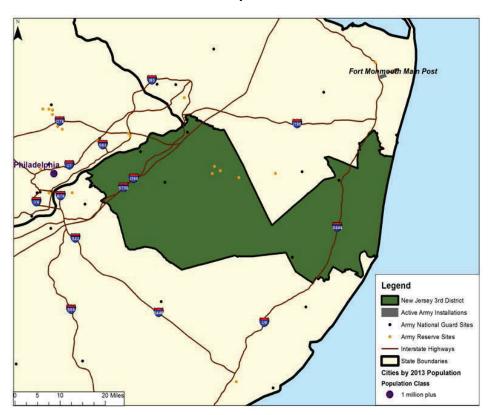
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 333,317,718	\$ 320,041,668	\$ 336,693,471
Additional Economic Output ²	\$ 872,939,137	\$ 769,001,829	\$ 773,843,163
Army-Driven Economic Output 3	\$ 1,206,256,855	\$ 1,089,043,497	\$ 1,110,536,634
All Army Direct Employment 4	4,245	3,960	3,743
Additional Employment 5	7,389	7,015	7,032
All Army Personnel and Additional Employment ⁶	11,634	10,975	10,775

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

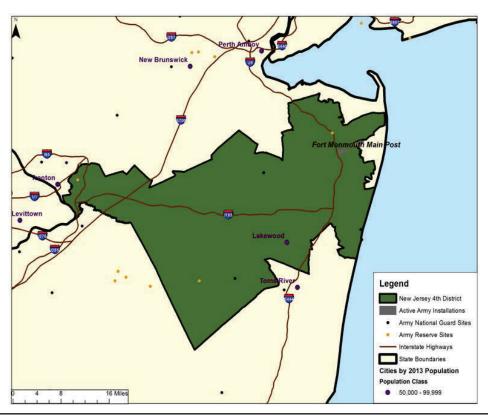
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,189,522,429	\$ 1,067,831,423	\$ 611,316,529
Additional Economic Output ²	\$ 3,779,290,035	\$ 3,493,926,384	\$ 1,909,925,140
Army-Driven Economic Output 3	\$ 4,968,812,464	\$ 4,561,757,807	\$ 2,521,241,668
All Army Direct Employment 4	1,701	1,500	1,391
Additional Employment 5	36,910	32,814	18,156
All Army Personnel and Additional Employment ⁶	38,611	34,314	19,547

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

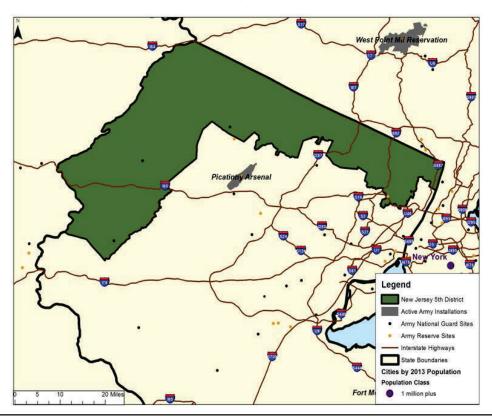
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Jersey - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 138,476,704	\$ 107,454,764	\$ 117,312,539
Additional Economic Output ²	\$ 340,012,929	\$ 212,055,234	\$ 217,264,482
Army-Driven Economic Output 3	\$ 478,489,633	\$ 319,509,998	\$ 334,577,021
All Army Direct Employment 4	2,013	1,965	1,939
Additional Employment 5	2,222	1,503	1,615
All Army Personnel and Additional Employment 6	4,235	3,468	3,554

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

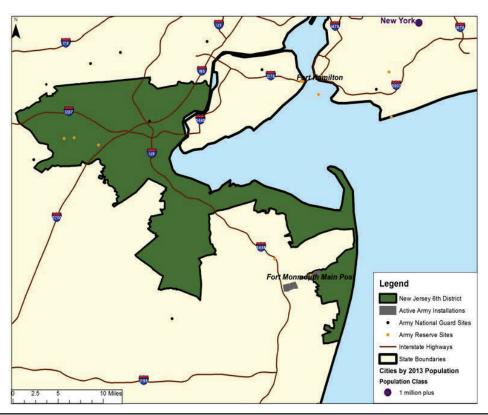
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 265,914,296	\$ 185,672,696	\$ 176,193,818
Additional Economic Output ²	\$ 823,168,365	\$ 556,463,418	\$ 501,587,611
Army-Driven Economic Output ³	\$ 1,089,082,661	\$ 742,136,114	\$ 677,781,429
All Army Direct Employment 4	1,701	1,604	1,480
Additional Employment ⁵	6,382	3,858	3,574
All Army Personnel and Additional Employment ⁶	8,083	5,462	5,054

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

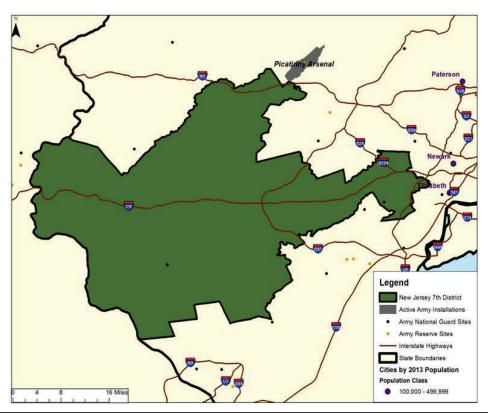
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Jersey - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 123,839,988	\$ 122,144,369	\$ 136,590,571
Additional Economic Output ²	\$ 286,637,680	\$ 295,927,059	\$ 326,465,056
Army-Driven Economic Output 3	\$ 410,477,668	\$ 418,071,428	\$ 463,055,627
All Army Direct Employment 4	2,311	2,232	2,134
Additional Employment 5	1,554	1,592	1,834
All Army Personnel and Additional Employment ⁶	3,865	3,824	3,968

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

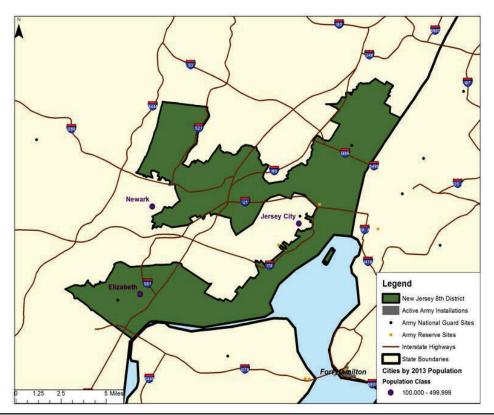
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 35,002,528	\$ 41,229,348	\$ 74,590,791
Additional Economic Output ²	\$ 64,558,485	\$ 79,501,424	\$ 166,806,617
Army-Driven Economic Output 3	\$ 99,561,013	\$ 120,730,772	\$ 241,397,408
All Army Direct Employment 4	1,366	1,381	1,309
Additional Employment 5	463	604	1,288
All Army Personnel and Additional Employment 6	1,829	1,985	2,597

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

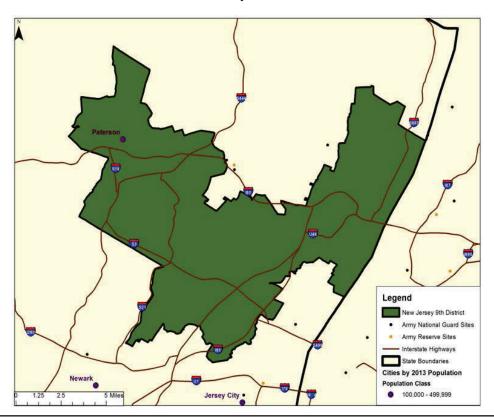
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Jersey - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 50,322,254	\$ 39,374,052	\$ 40,556,501
Additional Economic Output 2	\$ 94,968,506	\$ 76,752,628	\$ 85,957,208
Army-Driven Economic Output 3	\$ 145,290,760	\$ 116,126,679	\$ 126,513,709
All Army Direct Employment 4	1,257	1,234	1,163
Additional Employment 5	744	535	554
All Army Personnel and Additional Employment ⁶	2,001	1,769	1,717

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

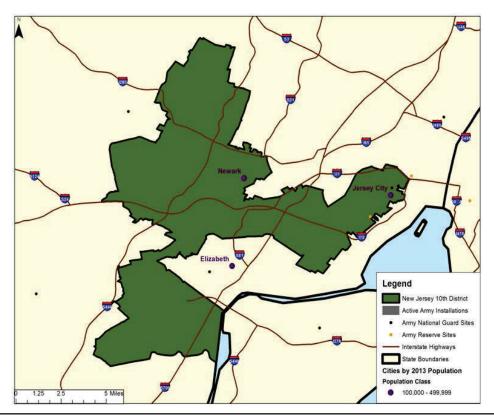
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 83,550,142	\$ 31,671,782	\$ 31,040,699
Additional Economic Output ²	\$ 219,338,328	\$ 65,527,970	\$ 75,206,469
Army-Driven Economic Output 3	\$ 302,888,470	\$ 97,199,753	\$ 106,247,169
All Army Direct Employment 4	1,150	1,194	1,137
Additional Employment 5	1,574	462	622
All Army Personnel and Additional Employment ⁶	2,724	1,656	1,759

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

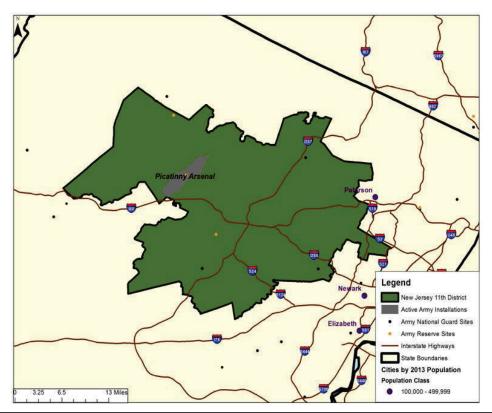
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Jersey - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 275,949,074	\$ 297,329,735	\$ 224,783,810
Additional Economic Output ²	\$ 617,959,270	\$ 555,861,535	\$ 490,749,620
Army-Driven Economic Output 3	\$ 893,908,344	\$ 853,191,270	\$ 715,533,430
All Army Direct Employment 4	1,760	1,701	1,644
Additional Employment 5	4,878	4,739	4,003
All Army Personnel and Additional Employment ⁶	6,638	6,440	5,647

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

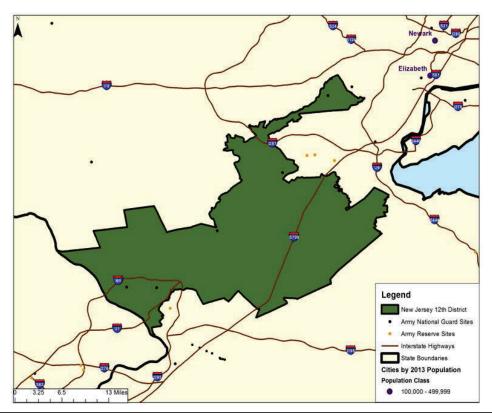
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 69,069,595	\$ 64,390,946	\$ 68,749,174
Additional Economic Output ²	\$ 142,140,138	\$ 206,122,291	\$ 171,643,612
Army-Driven Economic Output 3	\$ 211,209,733	\$ 270,513,237	\$ 240,392,786
All Army Direct Employment 4	1,232	1,205	1,137
Additional Employment 5	1,042	850	1,111
All Army Personnel and Additional Employment ⁶	2,274	2,055	2,248

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

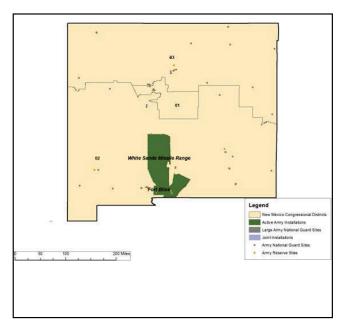
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: New Mexico

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 720,766,205	\$ 1,762,635,054	\$ 2,483,401,259	4,016	16,547	20,563
ARNG	\$ 52,453,309	\$ 129,343,237	\$ 181,796,546	3,107	1,218	4,325
USAR	\$ 15,196,612	\$ 37,121,026	\$ 52,317,638	1,376	350	1,726
Civ/Ret/Surv	\$ 241,956,869	\$ 590,333,838	\$ 832,290,707	2,577	5,563	8,140
Total	\$ 1,030,372,995	\$ 2,519,433,155	\$ 3,549,806,150	11,076	23,678	34,754



District Number	Army-Driven Economic Output
1	\$ 757,614,224
2	\$ 2,013,014,997
3	\$ 779,176,927

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	6,875
Survivors	0,073

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

New Mexico FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 271,452,113	\$ 496,704,107	\$ 768,156,220	2,498	5,218	7,716
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	362	1,126	546	464		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 537,211,962	\$ 1,252,053,689	\$ 1,789,265,651	7,640	11,540	19,180
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,512	1,264	702	2,163		
3	3 All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 313,482,396	\$ 815,085,335	\$ 1,128,567,731	1,859	7,404	9,263
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	250	1,074	270	265		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,122,146,471	\$ 2,563,843,131	\$ 3,685,989,602	11,997	24,162	36,159
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,124	3,464	1,518	2,892		

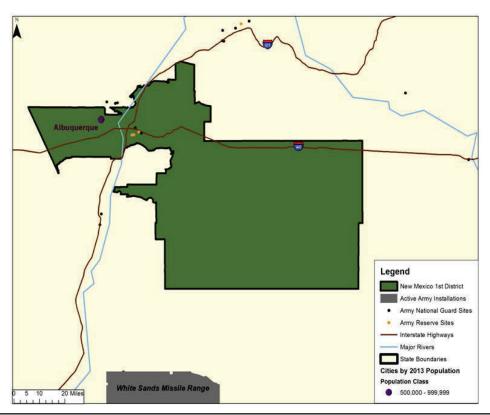
New Mexico FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 229,692,379	\$ 507,031,153	\$ 736,723,532	2,460	5,040	7,500
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	406	1,099	518	438		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 507,961,602	\$ 1,223,087,322	\$ 1,731,048,924	7,453	11,441	18,894
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,657	1,188	664	1,943		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 129,989,403	\$ 315,886,157	\$ 445,875,559	1,792	2,789	4,581
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	261	1,040	250	240		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 867,643,384	\$ 2,046,004,632	\$ 2,913,648,015	11,705	19,270	30,975
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,324	3,328	1,432	2,622		

New Mexico FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 220,127,627	\$ 537,486,597	\$ 757,614,224	2,333	5,179	7,512
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	356	1,030	500	446		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 589,616,910	\$ 1,423,398,087	\$ 2,013,014,997	7,062	13,385	20,447
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,444	1,088	649	1,880		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 220,628,456	\$ 558,548,471	\$ 779,176,927	1,679	5,114	6,793
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	988	226	251		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,030,372,993	\$ 2,519,433,155	\$ 3,549,806,148	11,074	23,678	34,752
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,015	3,106	1,376	2,577		

New Mexico - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 271,452,113	\$ 229,692,379	\$ 220,127,627
Additional Economic Output ²	\$ 496,704,107	\$ 507,031,153	\$ 537,486,597
Army-Driven Economic Output 3	\$ 768,156,220	\$ 736,723,532	\$ 757,614,224
All Army Direct Employment 4	2,498	2,460	2,333
Additional Employment 5	5,218	5,040	5,179
All Army Personnel and Additional Employment ⁶	7,716	7,500	7,512

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

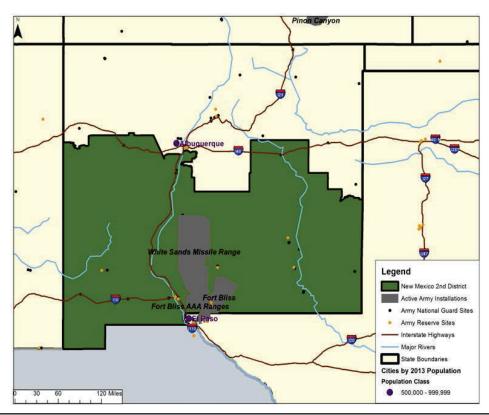
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Mexico - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 537,211,962	\$ 507,961,602	\$ 589,616,910
Additional Economic Output ²	\$ 1,252,053,689	\$ 1,223,087,322	\$ 1,423,398,087
Army-Driven Economic Output 3	\$ 1,789,265,651	\$ 1,731,048,924	\$ 2,013,014,997
All Army Direct Employment 4	7,640	7,453	7,062
Additional Employment 5	11,540	11,441	13,385
All Army Personnel and Additional Employment ⁶	19,180	18,894	20,447

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

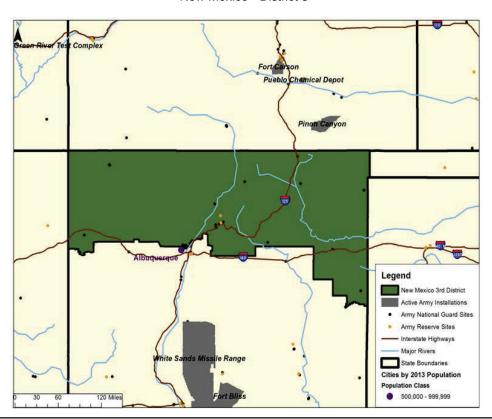
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New Mexico - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 313,482,396	\$ 129,989,403	\$ 220,628,456
Additional Economic Output ²	\$ 815,085,335	\$ 315,886,157	\$ 558,548,471
Army-Driven Economic Output 3	\$ 1,128,567,731	\$ 445,875,559	\$ 779,176,927
All Army Direct Employment 4	1,859	1,792	1,679
Additional Employment 5	7,404	2,789	5,114
All Army Personnel and Additional Employment ⁶	9,263	4,581	6,793

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

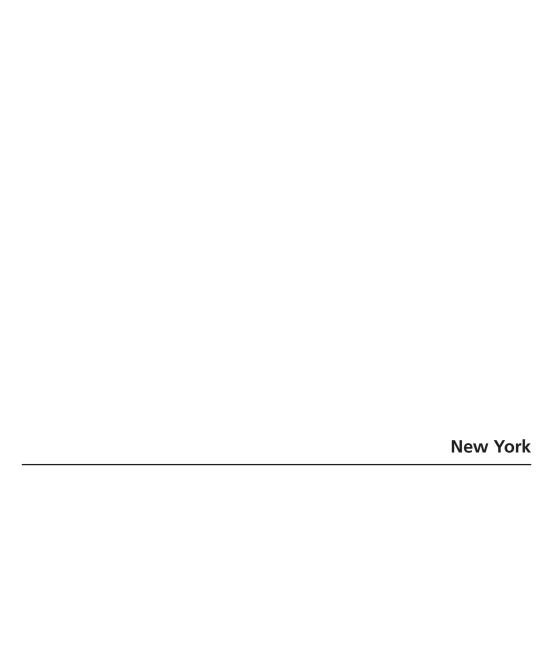
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: New York

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,965,946,876	\$ 6,974,556,237	\$ 9,940,503,113	32,745	51,242	83,987
ARNG	\$ 188,267,046	\$ 367,281,916	\$ 555,548,962	12,213	2,851	15,064
USAR	\$ 133,893,495	\$ 253,412,258	\$ 387,305,753	10,672	1,994	12,666
Civ/Ret/Surv	\$ 461,759,447	\$ 936,657,309	\$ 1,398,416,756	7,881	7,318	15,199
Total	\$ 3,749,866,864	\$ 8,531,907,720	\$ 12,281,774,584	63,511	63,405	126,916



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	19,605
Survivors	7

Army-Driven Economic
Output
\$ 212,484,222
\$ 123,181,320
\$ 219,003,815
\$ 91,890,377
\$ 54,276,760
\$ 32,739,764
\$ 138,348,474
\$ 119,667,095
\$ 32,619,599
\$ 71,703,753
\$ 222,447,642
\$ 1,022,255,521
\$ 22,383,189
\$ 52,520,091
\$ 29,678,084
\$ 40,017,652
\$ 168,168,926
\$ 1,617,328,381
\$ 228,625,853
\$ 366,373,156
\$ 2,962,937,580
\$ 372,099,361

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

FY 2014 State at a Glance: New York

Army Economic Effects¹

District Number	Army-Driven Economic Output
23	\$ 154,994,504
24	\$ 1,630,370,565
25	\$ 1,835,665,456
26	\$ 268,830,074
27	\$ 191,163,374

¹ Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

New York FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 55,755,539	\$ 90,298,068	\$ 146,053,607	928	738	1,666
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	172	369	336	52		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 61,222,613	\$ 133,144,224	\$ 194,366,837	753	895	1,648
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	276	293	51		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 27,596,924	\$ 62,660,576	\$ 90,257,500	505	451	956
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	73	164	215	54		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 32,078,122	\$ 77,818,286	\$ 109,896,408	753	380	1,133
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	126	232	339	56		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 30,526,216	\$ 27,118,062	\$ 57,644,278	1,162	251	1,413
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	161	437	493	71		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 22,454,532	\$ 28,877,734	\$ 51,332,266	760	272	1,032
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	100	243	362	56		

New York FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 29,141,733	\$ 47,263,892	\$ 76,405,625	756	357	1,113
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	97	280	298	80		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 21,492,332	\$ 31,307,385	\$ 52,799,717	1,048	249	1,297
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	157	378	419	94		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 16,910,094	\$ 14,346,086	\$ 31,256,180	982	109	1,091
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	362	367	89		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 42,692,404	\$ 73,635,865	\$ 116,328,269	534	504	1,038
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	82	173	182	96		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 112,200,720	\$ 178,542,009	\$ 290,742,729	1,197	1,990	3,187
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	257	362	417	161		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 217,575,049	\$ 722,909,805	\$ 940,484,854	547	3,738	4,285
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	66	225	199	58		

New York FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 23,811,171	\$ 34,770,168	\$ 58,581,339	764	324	1,088
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	127	307	282	48		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 20,146,393	\$ 24,377,741	\$ 44,524,134	1,081	200	1,281
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	426	439	63		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 19,001,059	\$ 21,290,329	\$ 40,291,388	923	177	1,100
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	145	412	316	50		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 23,338,265	\$ 59,451,399	\$ 82,789,664	785	271	1,056
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	109	329	278	70		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 70,342,888	\$ 164,414,657	\$ 234,757,545	1,173	999	2,172
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	170	254	212	537		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 458,571,810	\$ 965,389,151	\$ 1,423,960,961	5,807	9,329	15,136
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,731	592	450	1,033		

New York FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 81,144,434	\$ 140,351,412	\$ 221,495,846	2,442	1,160	3,602
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	784	412	1,046		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 154,642,959	\$ 373,173,614	\$ 527,816,573	2,786	2,792	5,578
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	194	1,174	462	957		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,155,961,923	\$ 2,080,881,596	\$ 3,236,843,519	35,009	16,345	51,354
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	29,570	1,500	1,213	2,727		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 126,778,038	\$ 295,494,124	\$ 422,272,162	1,610	2,668	4,278
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	329	579	503	199		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 104,122,096	\$ 267,853,719	\$ 371,975,815	1,622	1,788	3,410
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	279	722	522	99		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 665,887,586	\$ 2,075,976,612	\$ 2,741,864,198	1,778	14,752	16,530
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	418	588	602	170		

New York FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 405,665,178	\$ 1,102,101,830	\$ 1,507,767,008	1,251	6,744	7,995
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	179	460	520	92		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 62,273,268	\$ 172,013,023	\$ 234,286,291	1,399	1,264	2,663
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	150	572	473	205		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 115,309,218	\$ 249,016,880	\$ 364,326,098	1,720	1,873	3,593
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	728	506	255		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 4,156,642,564	\$ 9,514,478,247	\$ 13,671,120,811	70,075	70,620	140,695
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	37,568	12,926	11,111	8,469		

New York FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 69,034,559	\$ 108,014,240	\$ 177,048,799	928	990	1,918
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	337	327	57		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 96,508,569	\$ 215,912,001	\$ 312,420,570	790	1,610	2,400
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	269	305	57		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 62,958,946	\$ 169,563,014	\$ 232,521,959	533	1,067	1,600
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	90	165	223	55		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 41,412,249	\$ 79,908,381	\$ 121,320,631	750	591	1,341
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	145	230	320	53		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 71,948,891	\$ 88,955,570	\$ 160,904,461	1,157	965	2,122
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	183	444	467	64		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 15,345,653	\$ 15,686,443	\$ 31,032,096	826	125	951
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	122	275	378	51		

New York FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 30,913,983	\$ 63,940,141	\$ 94,854,124	767	431	1,198
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	107	293	290	77		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 44,624,041	\$ 137,909,631	\$ 182,533,672	1,069	731	1,800
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	173	390	415	90		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 19,783,906	\$ 15,958,534	\$ 35,742,439	971	138	1,109
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	356	374	85		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 60,143,377	\$ 106,111,821	\$ 166,255,197	535	715	1,250
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	82	181	179	93		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 177,581,853	\$ 289,906,755	\$ 467,488,608	1,141	3,436	4,577
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	256	331	408	146		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 302,471,892	\$ 849,280,955	\$ 1,151,752,847	562	4,710	5,272
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	83	223	202	55		

New York FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 15,929,277	\$ 16,045,453	\$ 31,974,730	770	140	910
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	302	288	48		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 24,510,400	\$ 35,266,719	\$ 59,777,120	1,121	307	1,428
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	190	419	453	59		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 18,002,133	\$ 17,644,243	\$ 35,646,376	955	142	1,097
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	398	314	50		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 18,823,866	\$ 17,259,478	\$ 36,083,344	793	123	916
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	146	308	267	72		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 51,994,066	\$ 95,558,284	\$ 147,552,350	1,125	589	1,714
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	246	212	502		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 385,565,844	\$ 813,296,161	\$ 1,198,862,005	5,866	7,788	13,654
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,881	579	439	967		

NOTE: Data labels are defined in the introduction, pp. iii–v.

New York FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,261,482	\$ 127,822,414	\$ 202,083,896	2,386	1,015	3,401
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	748	437	981		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 113,342,066	\$ 236,212,440	\$ 349,554,506	2,736	1,687	4,423
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	186	1,178	458	915		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,126,620,601	\$ 1,994,402,013	\$ 3,121,022,614	32,225	15,945	48,170
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	27,101	1,492	1,107	2,525		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 75,657,075	\$ 175,829,729	\$ 251,486,803	1,571	1,570	3,141
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	330	555	499	187		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 67,110,107	\$ 151,883,334	\$ 218,993,441	1,524	1,222	2,746
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	669	491	98		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 386,312,821	\$ 1,189,855,762	\$ 1,576,168,582	1,730	8,902	10,632
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	414	550	601	165		

NOTE: Data labels are defined in the introduction, pp. iii–v.

New York FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 384,377,687	\$ 993,492,400	\$ 1,377,870,087	1,228	6,637	7,865
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	166	436	536	89		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 61,960,911	\$ 151,215,964	\$ 213,176,875	1,368	1,240	2,608
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	527	476	184		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 59,390,866	\$ 104,235,908	\$ 163,626,774	1,689	805	2,494
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	703	518	241		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 3,856,587,121	\$ 8,261,167,788	\$ 12,117,754,906	67,116	63,621	130,737
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	35,562	12,605	10,985	7,966		

NOTE: Data labels are defined in the introduction, pp. iii-v.

New York FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,963,980	\$ 137,520,242	\$ 212,484,222	868	1,112	1,980
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	175	322	314	57		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 40,414,723	\$ 82,766,598	\$ 123,181,320	770	568	1,338
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	122	279	316	53		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 63,064,099	\$ 155,939,716	\$ 219,003,815	518	1,343	1,861
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	95	155	215	54		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 35,162,019	\$ 56,728,358	\$ 91,890,377	742	388	1,130
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	137	232	316	58		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 28,328,273	\$ 25,948,487	\$ 54,276,760	1,179	244	1,423
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	187	443	484	66		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 16,482,918	\$ 16,256,846	\$ 32,739,764	836	129	965
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	126	282	378	50		

NOTE: Data labels are defined in the introduction, pp. iii–v.

New York FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 44,007,218	\$ 94,341,256	\$ 138,348,474	778	776	1,554
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	102	298	300	79		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 48,883,871	\$ 70,783,224	\$ 119,667,095	1,075	754	1,829
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	400	419	94		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 17,265,110	\$ 15,354,489	\$ 32,619,599	973	125	1,098
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	146	368	370	89		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 32,462,759	\$ 39,240,994	\$ 71,703,753	537	306	843
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	92	176	179	89		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 86,726,155	\$ 135,721,488	\$ 222,447,642	1,168	1,480	2,648
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	263	337	412	157		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 216,800,847	\$ 805,454,674	\$ 1,022,255,521	567	3,968	4,535
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	86	222	200	59		

NOTE: Data labels are defined in the introduction, pp. iii-v.

New York FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 15,001,960	\$ 7,381,229	\$ 22,383,189	773	53	826
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	127	320	279	47		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	•	
	\$ 22,460,080	\$ 30,060,011	\$ 52,520,091	1,109	265	1,374
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	158	429	461	61		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 15,405,661	\$ 14,272,423	\$ 29,678,084	910	102	1,012
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	384	325	49		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 17,520,726	\$ 22,496,926	\$ 40,017,652	780	126	906
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	134	300	273	73		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 59,484,638	\$ 108,684,288	\$ 168,168,926	1,110	753	1,863
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	136	254	201	519		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 443,394,004	\$ 1,173,934,378	\$ 1,617,328,381	5,648	9,252	14,900
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,660	603	403	982		

NOTE: Data labels are defined in the introduction, pp. iii–v.

New York FY 2014: State Level Economic Effects of Army Spending, by Congressional District

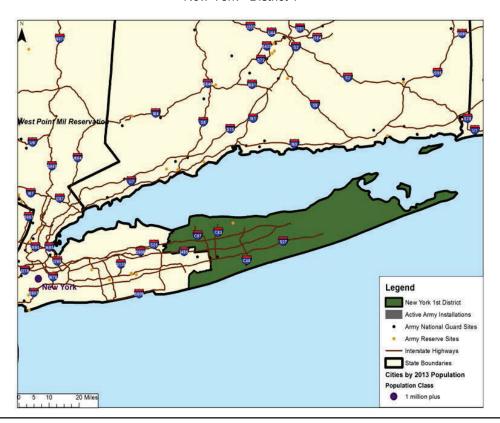
District			Fiscal 2014			
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 80,923,237	\$ 147,702,616	\$ 228,625,853	2,314	1,178	3,492
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	204	711	414	985		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 114,074,120	\$ 252,299,036	\$ 366,373,156	2,555	1,905	4,460
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	169	1,120	420	846		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,079,610,513	\$ 1,883,327,067	\$ 2,962,937,580	29,686	15,023	44,709
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	24,932	1,284	992	2,477		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 101,760,811	\$ 270,338,550	\$ 372,099,361	1,516	2,428	3,944
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	301	532	494	189		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 52,953,350	\$ 102,041,154	\$ 154,994,504	1,423	842	2,265
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	609	476	99		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 394,862,237	\$ 1,235,508,328	\$ 1,630,370,565	1,635	9,080	10,715
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	342	540	589	163		

NOTE: Data labels are defined in the introduction, pp. iii–v.

New York FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 516,456,479	\$ 1,319,208,977	\$ 1,835,665,456	1,147	8,687	9,834
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	141	415	508	83		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 71,670,906	\$ 197,159,167	\$ 268,830,074	1,275	1,601	2,876
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	508	434	172		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 59,726,167	\$ 131,437,207	\$ 191,163,374	1,611	917	2,528
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	688	500	231		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 3,749,866,861	\$ 8,531,907,729	\$ 12,281,774,588	63,503	63,405	126,908
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	32,741	12,209	10,672	7,881		

NOTE: Data labels are defined in the introduction, pp. iii-v.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 55,755,539	\$ 69,034,559	\$ 74,963,980
Additional Economic Output 2	\$ 90,298,068	\$ 108,014,240	\$ 137,520,242
Army-Driven Economic Output ³	\$ 146,053,607	\$ 177,048,799	\$ 212,484,222
All Army Direct Employment 4	928	928	868
Additional Employment 5	738	990	1,112
All Army Personnel and Additional Employment ⁶	1,666	1,918	1,980

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

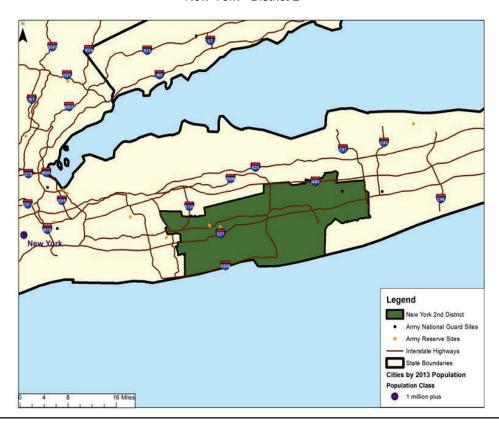
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 61,222,613	\$ 96,508,569	\$ 40,414,723
Additional Economic Output ²	\$ 133,144,224	\$ 215,912,001	\$ 82,766,598
Army-Driven Economic Output 3	\$ 194,366,837	\$ 312,420,570	\$ 123,181,320
All Army Direct Employment 4	753	790	770
Additional Employment 5	895	1,610	568
All Army Personnel and Additional Employment ⁶	1,648	2,400	1,338

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

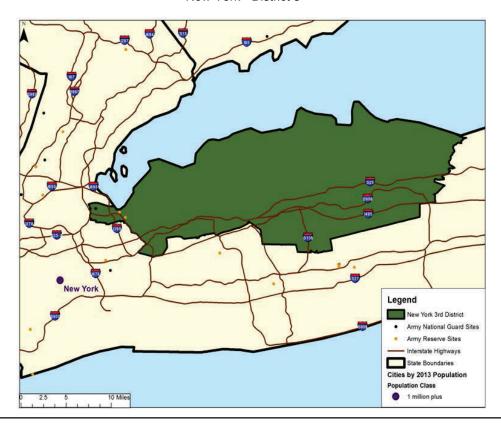
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 27,596,924	\$ 62,958,946	\$ 63,064,099
Additional Economic Output ²	\$ 62,660,576	\$ 169,563,014	\$ 155,939,716
Army-Driven Economic Output ³	\$ 90,257,500	\$ 232,521,959	\$ 219,003,815
All Army Direct Employment 4	505	533	518
Additional Employment 5	451	1,067	1,343
All Army Personnel and Additional Employment $^{^{6}}$	956	1,600	1,861

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

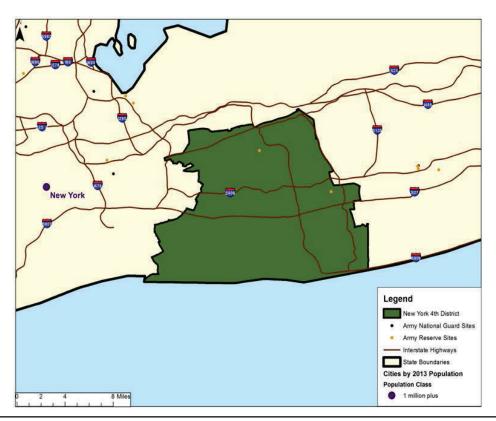
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 32,078,122	\$ 41,412,249	\$ 35,162,019
Additional Economic Output ²	\$ 77,818,286	\$ 79,908,381	\$ 56,728,358
Army-Driven Economic Output 3	\$ 109,896,408	\$ 121,320,631	\$ 91,890,377
All Army Direct Employment 4	753	750	742
Additional Employment 5	380	591	388
All Army Personnel and Additional Employment ⁶	1,133	1,341	1,130

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

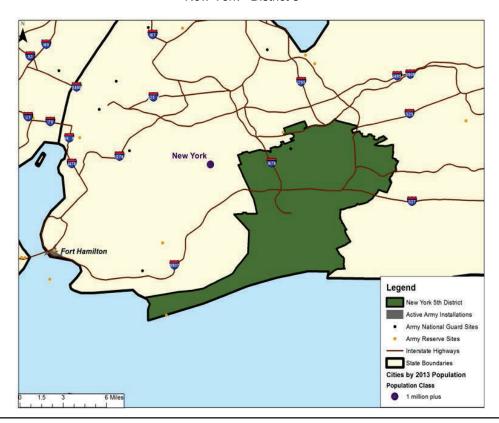
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 30,526,216	\$ 71,948,891	\$ 28,328,273
Additional Economic Output ²	\$ 27,118,062	\$ 88,955,570	\$ 25,948,487
Army-Driven Economic Output 3	\$ 57,644,278	\$ 160,904,461	\$ 54,276,760
All Army Direct Employment 4	1,162	1,157	1,179
Additional Employment 5	251	965	244
All Army Personnel and Additional Employment ⁶	1,413	2,122	1,423

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

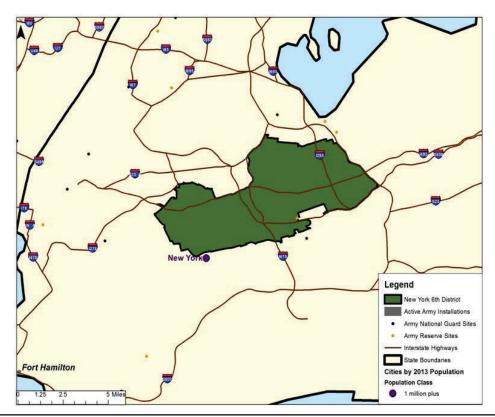
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 22,454,532	\$ 15,345,653	\$ 16,482,918
Additional Economic Output 2	\$ 28,877,734	\$ 15,686,443	\$ 16,256,846
Army-Driven Economic Output ³	\$ 51,332,266	\$ 31,032,096	\$ 32,739,764
All Army Direct Employment 4	760	826	836
Additional Employment 5	272	125	129
All Army Personnel and Additional Employment ⁶	1,032	951	965

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

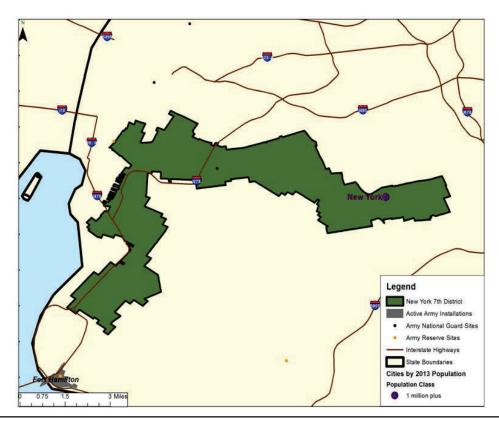
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 29,141,733	\$ 30,913,983	\$ 44,007,218
Additional Economic Output 2	\$ 47,263,892	\$ 63,940,141	\$ 94,341,256
Army-Driven Economic Output ³	\$ 76,405,625	\$ 94,854,124	\$ 138,348,474
All Army Direct Employment 4	756	767	778
Additional Employment 5	357	431	776
All Army Personnel and Additional Employment ⁶	1,113	1,198	1,554

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

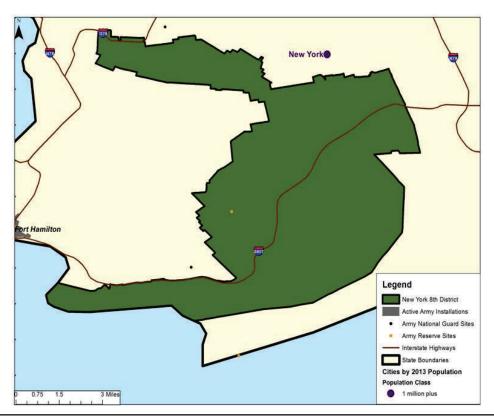
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 21,492,332	\$ 44,624,041	\$ 48,883,871
Additional Economic Output 2	\$ 31,307,385	\$ 137,909,631	\$ 70,783,224
Army-Driven Economic Output 3	\$ 52,799,717	\$ 182,533,672	\$ 119,667,095
All Army Direct Employment 4	1,048	1,069	1,075
Additional Employment 5	249	731	754
All Army Personnel and Additional Employment ⁶	1,297	1,800	1,829

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

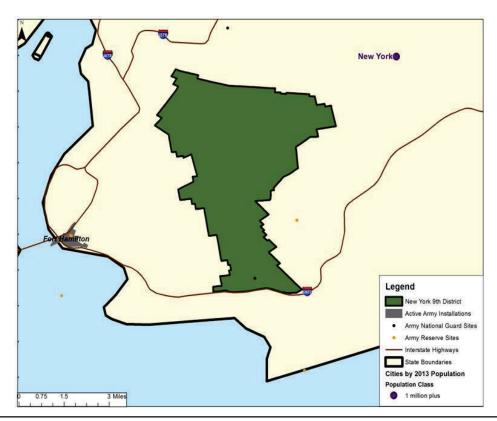
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 16,910,094	\$ 19,783,906	\$ 17,265,110
Additional Economic Output 2	\$ 14,346,086	\$ 15,958,534	\$ 15,354,489
Army-Driven Economic Output ³	\$ 31,256,180	\$ 35,742,439	\$ 32,619,599
All Army Direct Employment 4	982	971	973
Additional Employment 5	109	138	125
All Army Personnel and Additional Employment ⁶	1,091	1,109	1,098

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

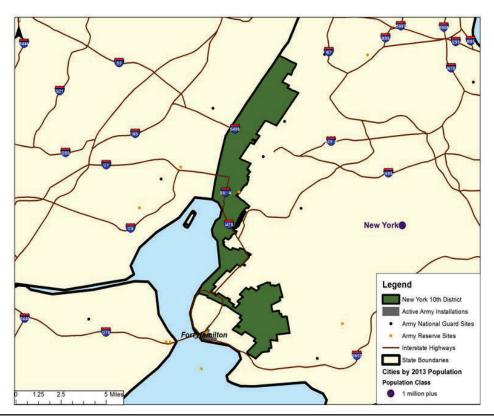
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 42,692,404	\$ 60,143,377	\$ 32,462,759
Additional Economic Output 2	\$ 73,635,865	\$ 106,111,821	\$ 39,240,994
Army-Driven Economic Output 3	\$ 116,328,269	\$ 166,255,197	\$ 71,703,753
All Army Direct Employment 4	534	535	537
Additional Employment 5	504	715	306
All Army Personnel and Additional Employment 6	1,038	1,250	843

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

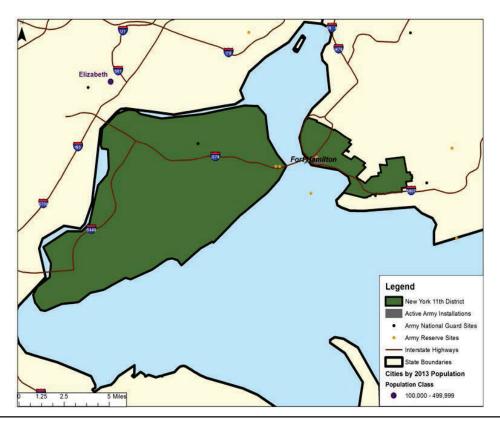
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 112,200,720	\$ 177,581,853	\$ 86,726,155
Additional Economic Output ²	\$ 178,542,009	\$ 289,906,755	\$ 135,721,488
Army-Driven Economic Output 3	\$ 290,742,729	\$ 467,488,608	\$ 222,447,642
All Army Direct Employment 4	1,197	1,141	1,168
Additional Employment 5	1,990	3,436	1,480
All Army Personnel and Additional Employment ⁶	3,187	4,577	2,648

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

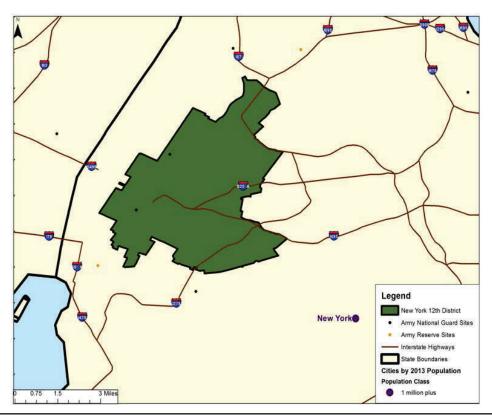
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 217,575,049	\$ 302,471,892	\$ 216,800,847
Additional Economic Output ²	\$ 722,909,805	\$ 849,280,955	\$ 805,454,674
Army-Driven Economic Output 3	\$ 940,484,854	\$ 1,151,752,847	\$ 1,022,255,521
All Army Direct Employment 4	547	562	567
Additional Employment 5	3,738	4,710	3,968
All Army Personnel and Additional Employment ⁶	4,285	5,272	4,535

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

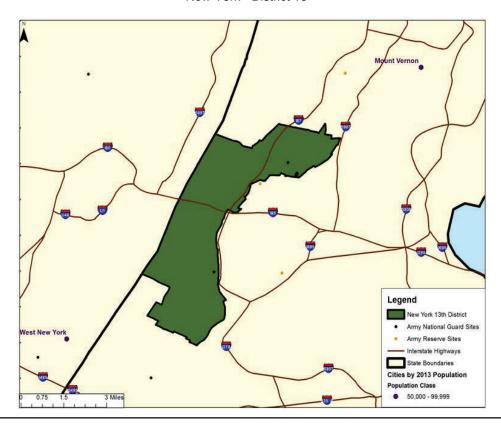
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 23,811,171	\$ 15,929,277	\$ 15,001,960
Additional Economic Output ²	\$ 34,770,168	\$ 16,045,453	\$ 7,381,229
Army-Driven Economic Output ³	\$ 58,581,339	\$ 31,974,730	\$ 22,383,189
All Army Direct Employment 4	764	770	773
Additional Employment 5	324	140	53
All Army Personnel and Additional Employment ⁶	1,088	910	826

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

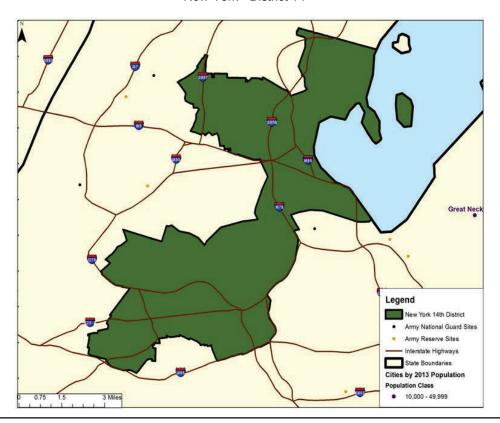
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 20,146,393	\$ 24,510,400	\$ 22,460,080
Additional Economic Output ²	\$ 24,377,741	\$ 35,266,719	\$ 30,060,011
Army-Driven Economic Output ³	\$ 44,524,134	\$ 59,777,120	\$ 52,520,091
All Army Direct Employment 4	1,081	1,121	1,109
Additional Employment 5	200	307	265
All Army Personnel and Additional Employment ⁶	1,281	1,428	1,374

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

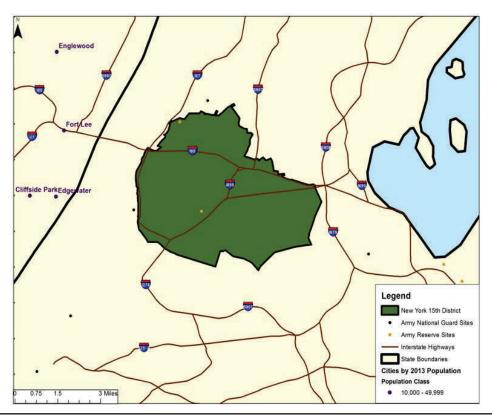
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 19,001,059	\$ 18,002,133	\$ 15,405,661
Additional Economic Output 2	\$ 21,290,329	\$ 17,644,243	\$ 14,272,423
Army-Driven Economic Output 3	\$ 40,291,388	\$ 35,646,376	\$ 29,678,084
All Army Direct Employment 4	923	955	910
Additional Employment 5	177	142	102
All Army Personnel and Additional Employment 6	1,100	1,097	1,012

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

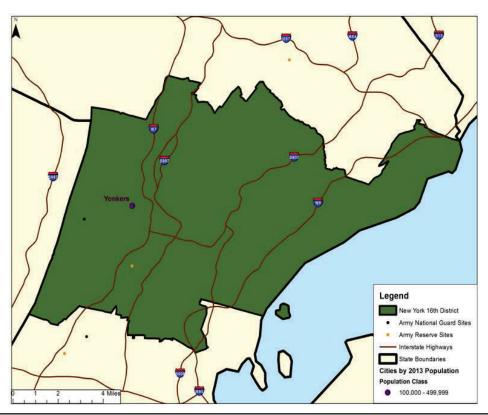
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 16



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 23,338,265	\$ 18,823,866	\$ 17,520,726
Additional Economic Output 2	\$ 59,451,399	\$ 17,259,478	\$ 22,496,926
Army-Driven Economic Output 3	\$ 82,789,664	\$ 36,083,344	\$ 40,017,652
All Army Direct Employment 4	785	793	780
Additional Employment 5	271	123	126
All Army Personnel and Additional Employment 6	1,056	916	906

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

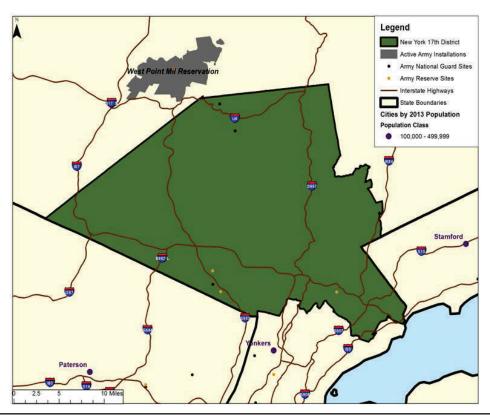
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 17



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 70,342,888	\$ 51,994,066	\$ 59,484,638
Additional Economic Output ²	\$ 164,414,657	\$ 95,558,284	\$ 108,684,288
Army-Driven Economic Output 3	\$ 234,757,545	\$ 147,552,350	\$ 168,168,926
All Army Direct Employment 4	1,173	1,125	1,110
Additional Employment 5	999	589	753
All Army Personnel and Additional Employment ⁶	2,172	1,714	1,863

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

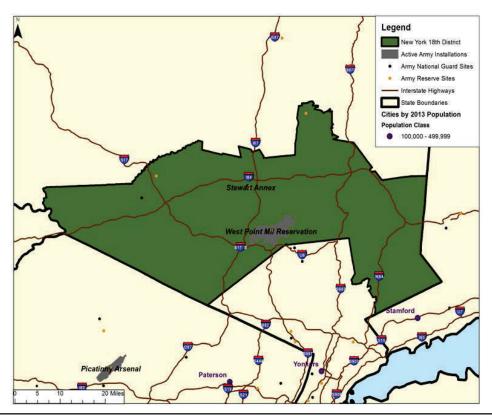
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 18



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 458,571,810	\$ 385,565,844	\$ 443,394,004
Additional Economic Output ²	\$ 965,389,151	\$ 813,296,161	\$ 1,173,934,378
Army-Driven Economic Output 3	\$ 1,423,960,961	\$ 1,198,862,005	\$ 1,617,328,381
All Army Direct Employment 4	5,807	5,866	5,648
Additional Employment ⁵	9,329	7,788	9,252
All Army Personnel and Additional Employment ⁶	15,136	13,654	14,900

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

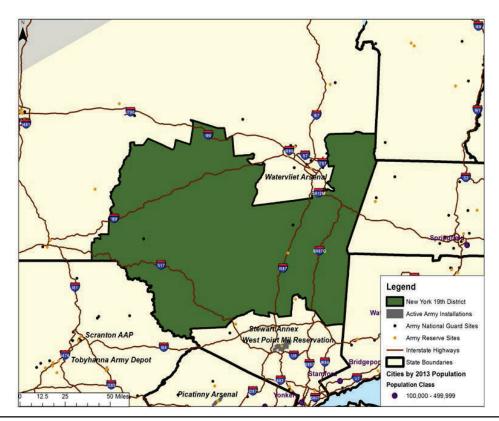
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 81,144,434	\$ 74,261,482	\$ 80,923,237
Additional Economic Output ²	\$ 140,351,412	\$ 127,822,414	\$ 147,702,616
Army-Driven Economic Output 3	\$ 221,495,846	\$ 202,083,896	\$ 228,625,853
All Army Direct Employment 4	2,442	2,386	2,314
Additional Employment 5	1,160	1,015	1,178
All Army Personnel and Additional Employment ⁶	3,602	3,401	3,492

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

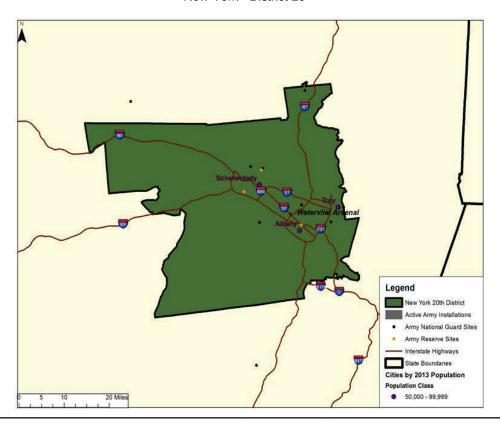
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 20



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 154,642,959	\$ 113,342,066	\$ 114,074,120
Additional Economic Output 2	\$ 373,173,614	\$ 236,212,440	\$ 252,299,036
Army-Driven Economic Output 3	\$ 527,816,573	\$ 349,554,506	\$ 366,373,156
All Army Direct Employment 4	2,786	2,736	2,555
Additional Employment 5	2,792	1,687	1,905
All Army Personnel and Additional Employment ⁶	5,578	4,423	4,460

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

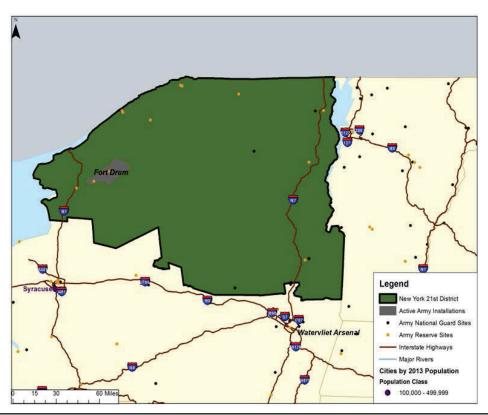
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 1,155,961,923	\$ 1,126,620,601	\$ 1,079,610,513
Additional Economic Output ²	\$ 2,080,881,596	\$ 1,994,402,013	\$ 1,883,327,067
Army-Driven Economic Output 3	\$ 3,236,843,519	\$ 3,121,022,614	\$ 2,962,937,580
All Army Direct Employment 4	35,009	32,225	29,686
Additional Employment 5	16,345	15,945	15,023
All Army Personnel and Additional Employment ⁶	51,354	48,170	44,709

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

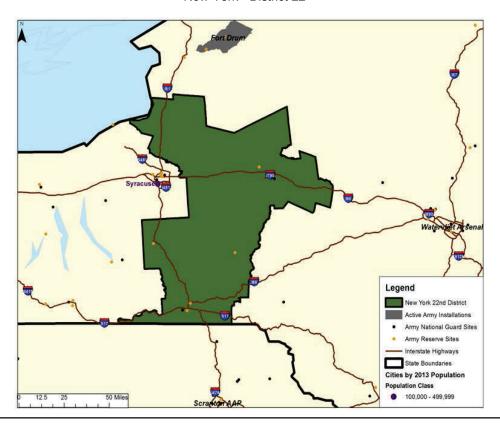
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 22



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 126,778,038	\$ 75,657,075	\$ 101,760,811
Additional Economic Output 2	\$ 295,494,124	\$ 175,829,729	\$ 270,338,550
Army-Driven Economic Output 3	\$ 422,272,162	\$ 251,486,803	\$ 372,099,361
All Army Direct Employment 4	1,610	1,571	1,516
Additional Employment 5	2,668	1,570	2,428
All Army Personnel and Additional Employment ⁶	4,278	3,141	3,944

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

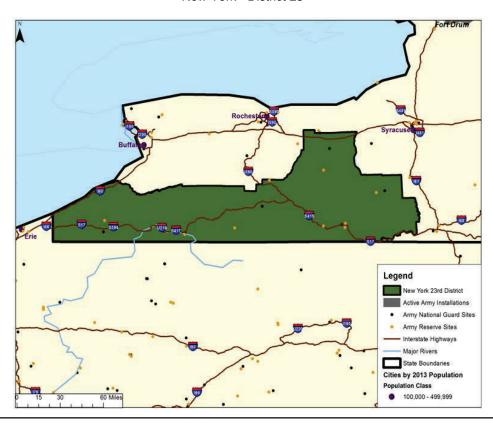
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 104,122,096	\$ 67,110,107	\$ 52,953,350
Additional Economic Output 2	\$ 267,853,719	\$ 151,883,334	\$ 102,041,154
Army-Driven Economic Output 3	\$ 371,975,815	\$ 218,993,441	\$ 154,994,504
All Army Direct Employment 4	1,622	1,524	1,423
Additional Employment 5	1,788	1,222	842
All Army Personnel and Additional Employment ⁶	3,410	2,746	2,265

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

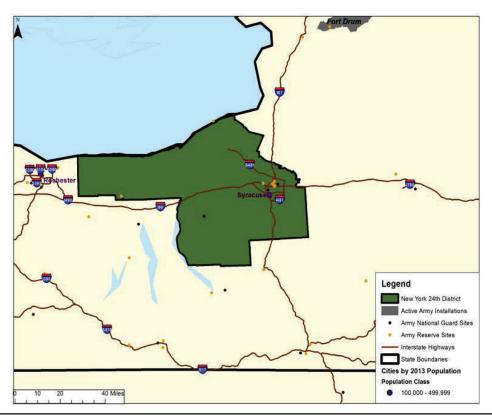
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 24



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 665,887,586	\$ 386,312,821	\$ 394,862,237
Additional Economic Output ²	\$ 2,075,976,612	\$ 1,189,855,762	\$ 1,235,508,328
Army-Driven Economic Output 3	\$ 2,741,864,198	\$ 1,576,168,582	\$ 1,630,370,565
All Army Direct Employment 4	1,778	1,730	1,635
Additional Employment 5	14,752	8,902	9,080
All Army Personnel and Additional Employment ⁶	16,530	10,632	10,715

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

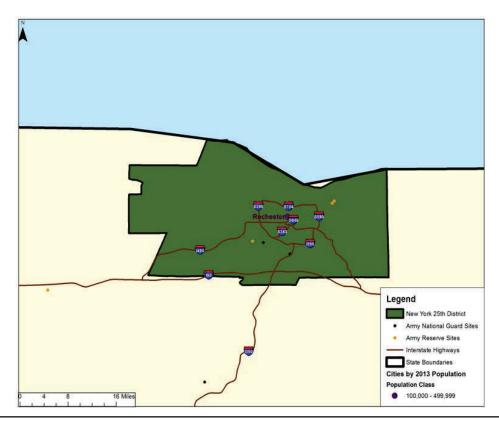
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 405,665,178	\$ 384,377,687	\$ 516,456,479
Additional Economic Output ²	\$ 1,102,101,830	\$ 993,492,400	\$ 1,319,208,977
Army-Driven Economic Output 3	\$ 1,507,767,008	\$ 1,377,870,087	\$ 1,835,665,456
All Army Direct Employment 4	1,251	1,228	1,147
Additional Employment 5	6,744	6,637	8,687
All Army Personnel and Additional Employment ⁶	7,995	7,865	9,834

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

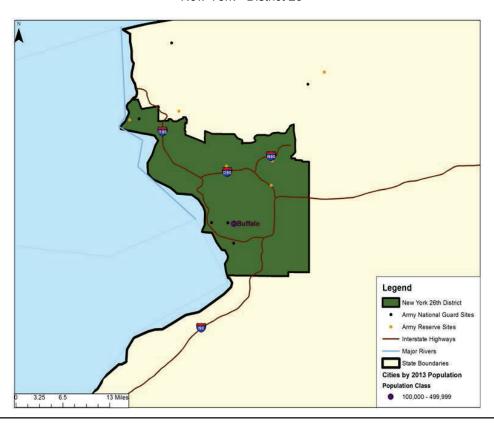
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

New York - District 26



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 62,273,268	\$ 61,960,911	\$ 71,670,906
Additional Economic Output 2	\$ 172,013,023	\$ 151,215,964	\$ 197,159,167
Army-Driven Economic Output 3	\$ 234,286,291	\$ 213,176,875	\$ 268,830,074
All Army Direct Employment 4	1,399	1,368	1,275
Additional Employment 5	1,264	1,240	1,601
All Army Personnel and Additional Employment ⁶	2,663	2,608	2,876

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

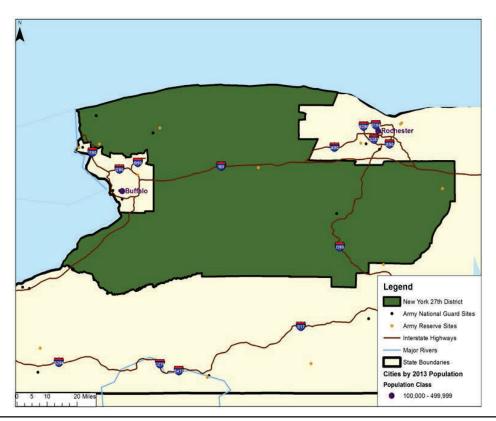
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 115,309,218	\$ 59,390,866	\$ 59,726,167
Additional Economic Output ²	\$ 249,016,880	\$ 104,235,908	\$ 131,437,207
Army-Driven Economic Output 3	\$ 364,326,098	\$ 163,626,774	\$ 191,163,374
All Army Direct Employment 4	1,720	1,689	1,611
Additional Employment 5	1,873	805	917
All Army Personnel and Additional Employment ⁶	3,593	2,494	2,528

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

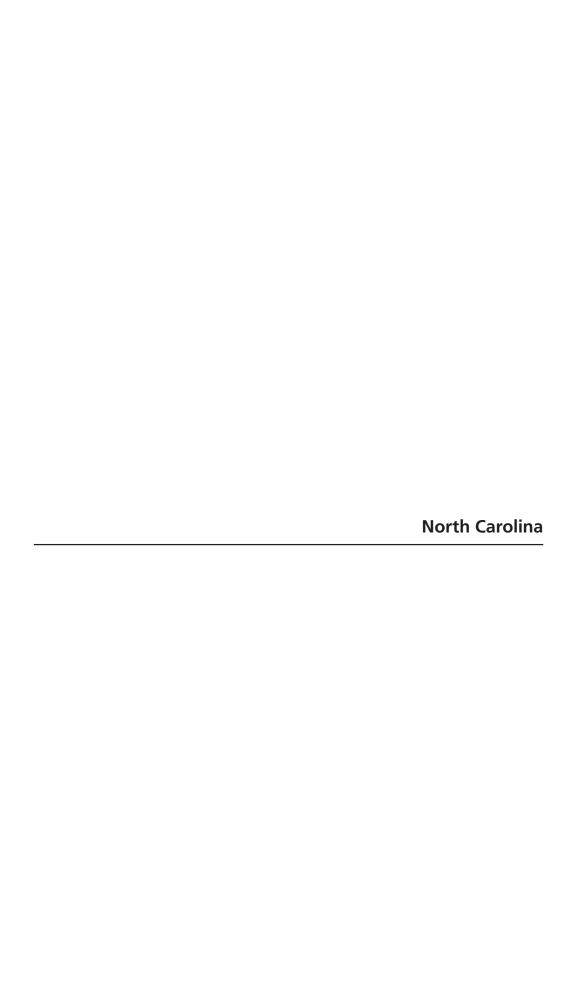
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

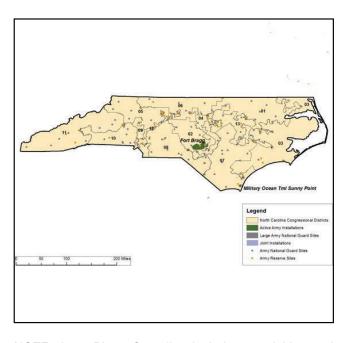
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: North Carolina

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 3,236,270,259	\$ 5,579,584,785	\$ 8,815,855,044	69,122	50,377	119,499
ARNG	\$ 157,240,937	\$ 271,492,009	\$ 428,732,946	12,544	2,272	14,816
USAR	\$ 293,460,810	\$ 523,092,401	\$ 816,553,211	9,911	4,766	14,677
Civ/Ret/Surv	\$ 1,468,482,905	\$ 2,504,961,632	\$ 3,973,444,537	11,535	20,975	32,510
Total	\$ 5,155,454,911	\$ 8,879,130,827	\$ 14,034,585,738	103,112	78,390	181,502



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	46,229
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District Number	Army-Driven Economic Output
1	\$ 298,412,019
2	\$ 7,499,850,900
3	\$ 608,835,984
4	\$ 1,564,649,586
5	\$ 191,479,162
6	\$ 325,969,837
7	\$ 1,376,365,904
8	\$ 681,000,751
9	\$ 187,281,066
10	\$ 177,056,897
11	\$ 166,583,260
12	\$ 253,391,839
13	\$ 703,708,534

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

North Carolina FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 76,706,138	\$ 128,190,374	\$ 204,896,512	2,139	1,019	3,158
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	395	848	495	401		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 3,190,018,429	\$ 6,143,444,784	\$ 9,333,463,213	61,826	60,497	122,323
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	52,359	2,517	3,560	3,390		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 135,030,531	\$ 256,023,507	\$ 391,054,038	2,625	2,528	5,153
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	630	1,020	644	331		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 734,736,883	\$ 951,304,208	\$ 1,686,041,091	16,820	7,909	24,729
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,456	1,348	1,423	1,594		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 46,283,721	\$ 77,706,699	\$ 123,990,420	1,697	611	2,308
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	255	930	391	121		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 123,198,614	\$ 333,805,187	\$ 457,003,801	1,880	2,706	4,586
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	286	729	487	377		

North Carolina FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 538,090,819	\$ 912,691,379	\$ 1,450,782,198	10,143	7,010	17,153
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,665	1,105	842	2,530		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 200,819,828	\$ 329,194,174	\$ 530,014,002	4,209	2,508	6,717
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	592	951	502	2,163		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 140,107,380	\$ 276,933,780	\$ 417,041,160	1,547	1,812	3,359
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	696	509	100		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 62,103,139	\$ 73,335,712	\$ 135,438,851	1,650	702	2,352
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	284	853	411	102		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 51,516,093	\$ 87,126,468	\$ 138,642,561	1,319	656	1,975
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	690	346	69		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 67,575,369	\$ 117,364,993	\$ 184,940,362	1,860	851	2,711
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	309	786	648	117		

North Carolina FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 282,825,865	\$ 433,245,208	\$ 716,071,073	7,460	3,135	10,595
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,268	1,287	917	989		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,649,012,809	\$ 10,120,366,473	\$ 15,769,379,282	115,175	91,944	207,119
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	77,955	13,760	11,175	12,285		

North Carolina FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 123,712,745	\$ 238,484,969	\$ 362,197,714	2,080	2,245	4,325
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	414	801	488	378		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 2,737,121,377	\$ 5,124,051,362	\$ 7,861,172,739	60,682	50,280	110,962
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	51,979	2,421	3,074	3,208		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 140,061,677	\$ 275,231,328	\$ 415,293,006	2,604	2,913	5,517
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	658	1,010	639	296		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 671,382,591	\$ 847,457,995	\$ 1,518,840,586	16,499	6,890	23,389
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,321	1,296	1,376	1,507		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 45,395,853	\$ 83,752,499	\$ 129,148,351	1,583	643	2,226
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	883	353	100		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 87,297,489	\$ 179,609,686	\$ 266,907,175	1,785	1,443	3,228
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	272	702	454	358		

North Carolina FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 484,413,585	\$ 765,342,938	\$ 1,249,756,523	9,922	6,177	16,099
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,616	1,093	827	2,386		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 198,890,997	\$ 345,619,594	\$ 544,510,591	4,042	2,632	6,674
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	593	920	485	2,044		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 111,073,149	\$ 227,440,633	\$ 338,513,782	1,559	1,461	3,020
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	704	515	93		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 50,986,245	\$ 71,228,100	\$ 122,214,345	1,637	617	2,254
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	318	818	409	93		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 49,189,367	\$ 68,788,214	\$ 117,977,581	1,237	625	1,862
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	233	632	314	58		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 68,915,022	\$ 132,511,549	\$ 201,426,571	1,830	863	2,693
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	290	806	625	109		

North Carolina FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 252,233,800	\$ 361,459,471	\$ 613,693,271	7,224	2,717	9,941
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,112	1,255	910	946		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,020,673,897	\$ 8,720,978,338	\$ 13,741,652,235	112,684	79,506	192,190
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	77,300	13,341	10,468	11,576		

North Carolina FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 105,532,962	\$ 192,879,057	\$ 298,412,019	1,910	1,581	3,491
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	339	742	446	383		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 2,652,441,703	\$ 4,847,409,197	\$ 7,499,850,900	54,461	45,658	100,119
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	46,370	2,129	2,779	3,182		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 199,768,891	\$ 409,067,093	\$ 608,835,984	2,454	4,246	6,700
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	571	961	617	305		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 689,418,087	\$ 875,231,499	\$ 1,564,649,586	15,181	6,992	22,173
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	11,126	1,213	1,330	1,511		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 60,498,264	\$ 130,980,898	\$ 191,479,162	1,442	1,019	2,461
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	816	319	101		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 97,813,622	\$ 228,156,215	\$ 325,969,837	1,728	1,866	3,594
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	245	688	431	363		

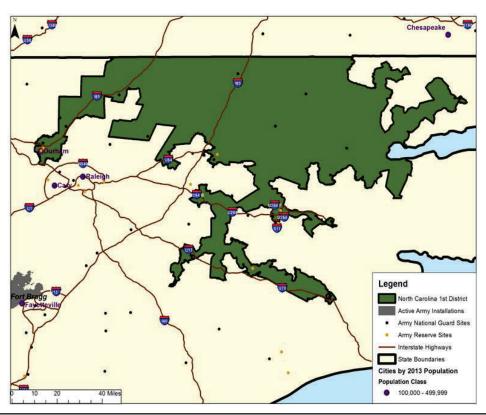
North Carolina FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 534,455,799	\$ 841,910,105	\$ 1,376,365,904	9,373	6,518	15,891
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,190	1,036	797	2,350		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 254,701,931	\$ 426,298,820	\$ 681,000,751	3,912	3,264	7,176
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	532	885	469	2,026		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 70,144,667	\$ 117,136,399	\$ 187,281,066	1,530	824	2,354
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	218	715	502	96		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 63,344,878	\$ 113,712,019	\$ 177,056,897	1,549	944	2,493
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	764	430	92		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 63,222,206	\$ 103,361,054	\$ 166,583,260	1,132	887	2,019
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	195	562	318	57		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 84,522,515	\$ 168,869,324	\$ 253,391,839	1,792	1,391	3,183
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	801	610	113		

North Carolina FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 279,589,389	\$ 424,119,145	\$ 703,708,534	6,651	3,196	9,847
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,600	1,232	863	956		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,155,454,914	\$ 8,879,130,825	\$ 14,034,585,739	103,115	78,386	181,501
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	69,122	12,545	9,912	11,535		

North Carolina - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 76,706,138	\$ 123,712,745	\$ 105,532,962
Additional Economic Output 2	\$ 128,190,374	\$ 238,484,969	\$ 192,879,057
Army-Driven Economic Output 3	\$ 204,896,512	\$ 362,197,714	\$ 298,412,019
All Army Direct Employment 4	2,139	2,080	1,910
Additional Employment 5	1,019	2,245	1,581
All Army Personnel and Additional Employment ⁶	3,158	4,325	3,491

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

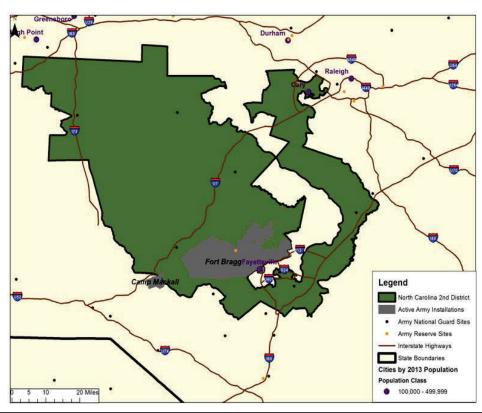
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 3,190,018,429	\$ 2,737,121,377	\$ 2,652,441,703
Additional Economic Output ²	\$ 6,143,444,784	\$ 5,124,051,362	\$ 4,847,409,197
Army-Driven Economic Output 3	\$ 9,333,463,213	\$ 7,861,172,739	\$ 7,499,850,900
All Army Direct Employment 4	61,826	60,682	54,461
Additional Employment 5	60,497	50,280	45,658
All Army Personnel and Additional Employment ⁶	122,323	110,962	100,119

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

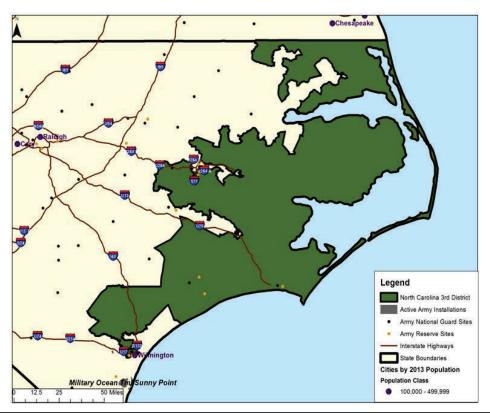
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 135,030,531	\$ 140,061,677	\$ 199,768,891
Additional Economic Output ²	\$ 256,023,507	\$ 275,231,328	\$ 409,067,093
Army-Driven Economic Output 3	\$ 391,054,038	\$ 415,293,006	\$ 608,835,984
All Army Direct Employment 4	2,625	2,604	2,454
Additional Employment 5	2,528	2,913	4,246
All Army Personnel and Additional Employment ⁶	5,153	5,517	6,700

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

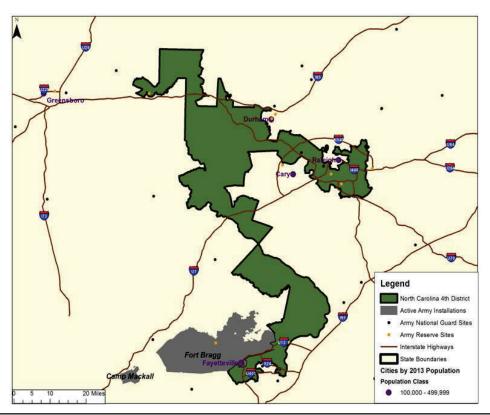
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 734,736,883	\$ 671,382,591	\$ 689,418,087
Additional Economic Output ²	\$ 951,304,208	\$ 847,457,995	\$ 875,231,499
Army-Driven Economic Output 3	\$ 1,686,041,091	\$ 1,518,840,586	\$ 1,564,649,586
All Army Direct Employment 4	16,820	16,499	15,181
Additional Employment 5	7,909	6,890	6,992
All Army Personnel and Additional Employment ⁶	24,729	23,389	22,173

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

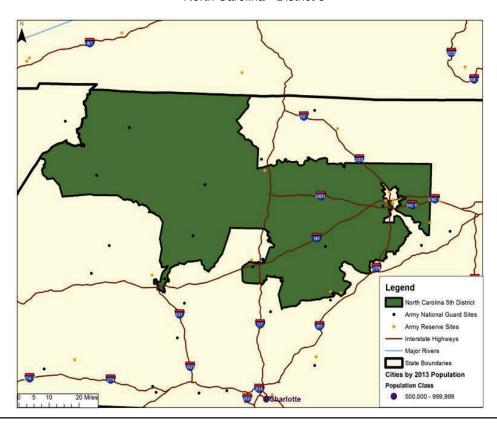
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 46,283,721	\$ 45,395,853	\$ 60,498,264
Additional Economic Output 2	\$ 77,706,699	\$ 83,752,499	\$ 130,980,898
Army-Driven Economic Output ³	\$ 123,990,420	\$ 129,148,351	\$ 191,479,162
All Army Direct Employment 4	1,697	1,583	1,442
Additional Employment 5	611	643	1,019
All Army Personnel and Additional Employment ⁶	2,308	2,226	2,461

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

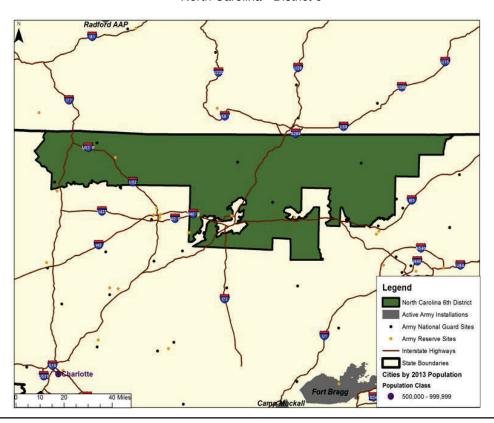
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 123,198,614	\$ 87,297,489	\$ 97,813,622
Additional Economic Output 2	\$ 333,805,187	\$ 179,609,686	\$ 228,156,215
Army-Driven Economic Output 3	\$ 457,003,801	\$ 266,907,175	\$ 325,969,837
All Army Direct Employment 4	1,880	1,785	1,728
Additional Employment 5	2,706	1,443	1,866
All Army Personnel and Additional Employment ⁶	4,586	3,228	3,594

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

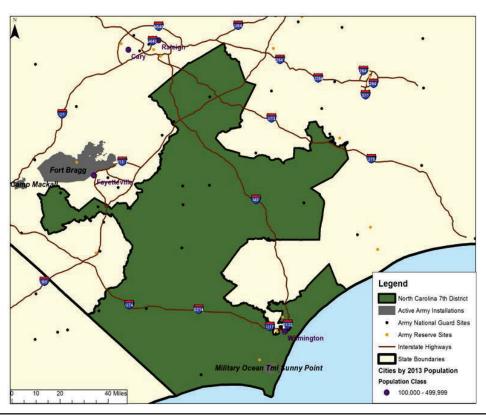
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 538,090,819	\$ 484,413,585	\$ 534,455,799
Additional Economic Output ²	\$ 912,691,379	\$ 765,342,938	\$ 841,910,105
Army-Driven Economic Output 3	\$ 1,450,782,198	\$ 1,249,756,523	\$ 1,376,365,904
All Army Direct Employment 4	10,143	9,922	9,373
Additional Employment ⁵	7,010	6,177	6,518
All Army Personnel and Additional Employment ⁶	17,153	16,099	15,891

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

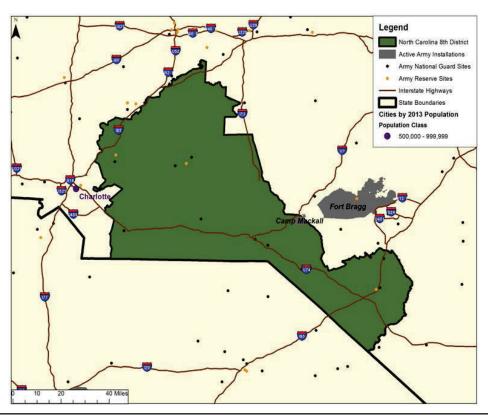
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 200,819,828	\$ 198,890,997	\$ 254,701,931
Additional Economic Output 2	\$ 329,194,174	\$ 345,619,594	\$ 426,298,820
Army-Driven Economic Output 3	\$ 530,014,002	\$ 544,510,591	\$ 681,000,751
All Army Direct Employment 4	4,209	4,042	3,912
Additional Employment 5	2,508	2,632	3,264
All Army Personnel and Additional Employment ⁶	6,717	6,674	7,176

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

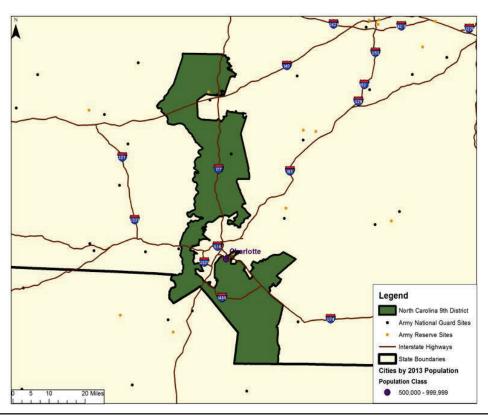
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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 140,107,380	\$ 111,073,149	\$ 70,144,667
Additional Economic Output ²	\$ 276,933,780	\$ 227,440,633	\$ 117,136,399
Army-Driven Economic Output 3	\$ 417,041,160	\$ 338,513,782	\$ 187,281,066
All Army Direct Employment 4	1,547	1,559	1,530
Additional Employment 5	1,812	1,461	824
All Army Personnel and Additional Employment ⁶	3,359	3,020	2,354

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

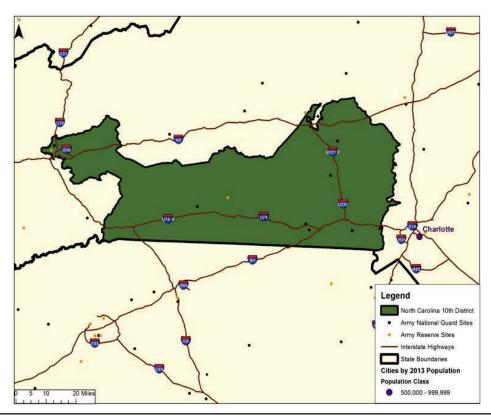
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 62,103,139	\$ 50,986,245	\$ 63,344,878
Additional Economic Output ²	\$ 73,335,712	\$ 71,228,100	\$ 113,712,019
Army-Driven Economic Output 3	\$ 135,438,851	\$ 122,214,345	\$ 177,056,897
All Army Direct Employment 4	1,650	1,637	1,549
Additional Employment 5	702	617	944
All Army Personnel and Additional Employment ⁶	2,352	2,254	2,493

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

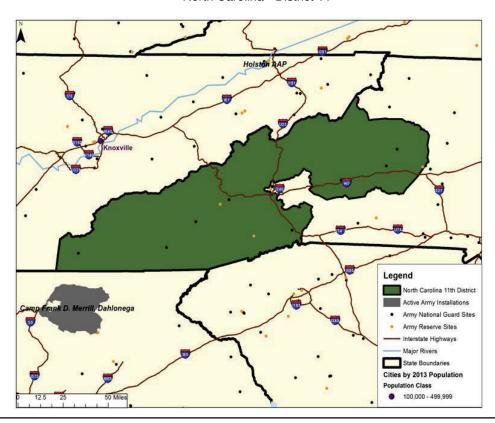
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

North Carolina - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 51,516,093	\$ 49,189,367	\$ 63,222,206
Additional Economic Output 2	\$ 87,126,468	\$ 68,788,214	\$ 103,361,054
Army-Driven Economic Output ³	\$ 138,642,561	\$ 117,977,581	\$ 166,583,260
All Army Direct Employment 4	1,319	1,237	1,132
Additional Employment 5	656	625	887
All Army Personnel and Additional Employment ⁶	1,975	1,862	2,019

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

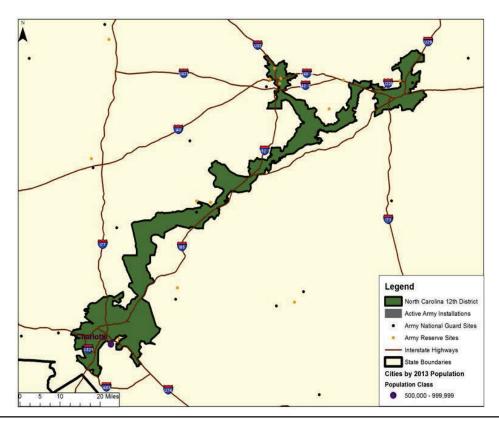
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 67,575,369	\$ 68,915,022	\$ 84,522,515
Additional Economic Output ²	\$ 117,364,993	\$ 132,511,549	\$ 168,869,324
Army-Driven Economic Output 3	\$ 184,940,362	\$ 201,426,571	\$ 253,391,839
All Army Direct Employment 4	1,860	1,830	1,792
Additional Employment 5	851	863	1,391
All Army Personnel and Additional Employment ⁶	2,711	2,693	3,183

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

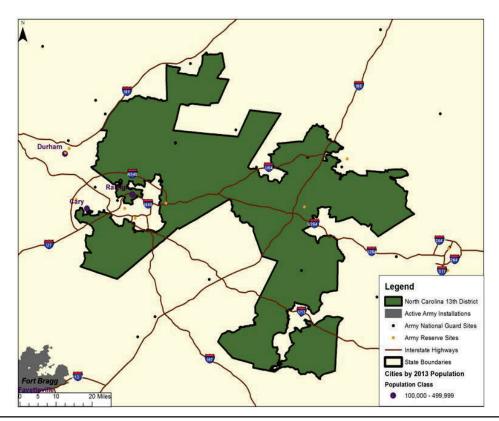
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 282,825,865	\$ 252,233,800	\$ 279,589,389
Additional Economic Output 2	\$ 433,245,208	\$ 361,459,471	\$ 424,119,145
Army-Driven Economic Output 3	\$ 716,071,073	\$ 613,693,271	\$ 703,708,534
All Army Direct Employment 4	7,460	7,224	6,651
Additional Employment 5	3,135	2,717	3,196
All Army Personnel and Additional Employment ⁶	10,595	9,941	9,847

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

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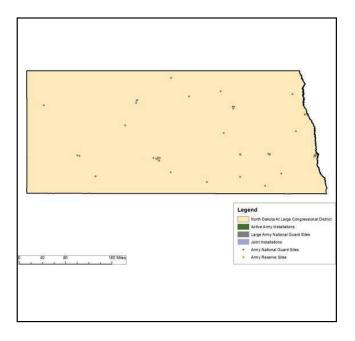
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: North Dakota

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 163,801,098	\$ 354,241,678	\$ 518,042,776	131	2,826	2,957
ARNG	\$ 52,350,695	\$ 113,215,347	\$ 165,566,042	3,555	903	4,458
USAR	\$ 2,709,682	\$ 5,860,047	\$ 8,569,729	419	47	466
Civ/Ret/Surv	\$ 37,126,752	\$ 80,291,542	\$ 117,418,294	623	640	1,263
Total	\$ 255,988,227	\$ 553,608,614	\$ 809,596,841	4,728	4,416	9,144



District	Army-Driven Economic
Number	Output
1	\$ 809,596,840

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	1,792
301 111013	

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

North Dakota FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 301,600,886	\$ 756,721,231	\$ 1,058,322,117	4,972	6,111	11,083
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	149	3,742	406	675		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 301,600,886	\$ 756,721,231	\$ 1,058,322,117	4,972	6,111	11,083
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	149	3,742	406	675		

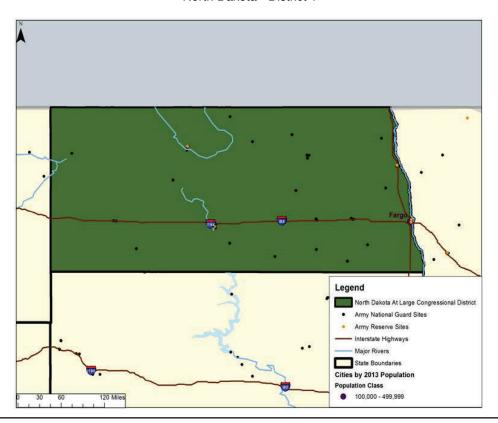
North Dakota FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 159,802,458	\$ 340,031,802	\$ 499,834,261	5,064	2,734	7,798
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	150	3,874	406	633		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 159,802,458	\$ 340,031,802	\$ 499,834,261	5,064	2,734	7,798
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	150	3,874	406	633		

North Dakota FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 255,988,227	\$ 553,608,613	\$ 809,596,840	4,727	4,416	9,143
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	130	3,555	419	623		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 255,988,227	\$ 553,608,613	\$ 809,596,840	4,727	4,416	9,143
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	130	3,555	419	623		

North Dakota - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 301,600,886	\$ 159,802,458	\$ 255,988,227
Additional Economic Output ²	\$ 756,721,231	\$ 340,031,802	\$ 553,608,613
Army-Driven Economic Output 3	\$ 1,058,322,117	\$ 499,834,261	\$ 809,596,840
All Army Direct Employment 4	4,972	5,064	4,727
Additional Employment 5	6,111	2,734	4,416
All Army Personnel and Additional Employment ⁶	11,083	7,798	9,143

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

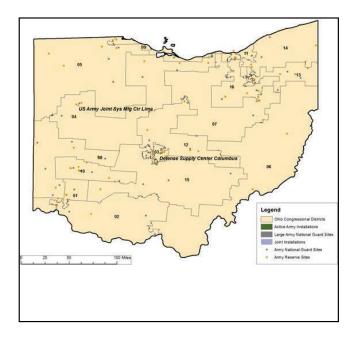
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Ohio

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,234,739,594	\$ 3,079,994,291	\$ 4,314,733,885	3,249	29,031	32,280
ARNG	\$ 155,947,345	\$ 393,037,608	\$ 548,984,953	12,552	2,988	15,540
USAR	\$ 77,226,509	\$ 190,406,743	\$ 267,633,252	7,476	1,492	8,968
Civ/Ret/Surv	\$ 244,456,094	\$ 588,818,076	\$ 833,274,170	2,264	4,644	6,908
Total	\$ 1,712,369,542	\$ 4,252,256,718	\$ 5,964,626,260	25,541	38,155	63,696



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	15,585
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District Number	Army-Driven Economic Output
1	\$ 136,308,869
2	\$ 569,295,025
3	\$ 505,263,950
4	\$ 221,446,841
5	\$ 103,681,385
6	\$ 142,444,942
7	\$ 321,440,986
8	\$ 122,396,073
9	\$ 94,022,035
10	\$ 2,206,552,061
11	\$ 548,199,432
12	\$ 214,004,048
13	\$ 243,197,149
14	\$ 278,450,384
15	\$ 161,245,454
16	\$ 96,677,623

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Ohio FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 239,109,824	\$ 569,538,832	\$ 808,648,656	1,682	2,537	4,219
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	233	748	585	116		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 391,696,909	\$ 1,141,242,096	\$ 1,532,939,005	1,375	11,744	13,119
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	201	590	437	146		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 365,313,245	\$ 1,038,976,445	\$ 1,404,289,690	2,073	10,194	12,267
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	980	678	210		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 67,311,210	\$ 214,174,743	\$ 281,485,953	1,722	1,327	3,049
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	258	879	450	135		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 48,873,376	\$ 146,397,428	\$ 195,270,804	1,463	749	2,212
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	687	432	103		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 52,386,815	\$ 103,262,288	\$ 155,649,103	1,950	800	2,750
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	880	573	273		

Ohio FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 63,234,980	\$ 180,170,739	\$ 243,405,719	1,988	1,207	3,195
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	259	1,071	502	156		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 137,083,581	\$ 341,962,686	\$ 479,046,267	1,558	2,274	3,832
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	716	462	113		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 35,944,621	\$ 84,718,511	\$ 120,663,132	1,211	649	1,860
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	190	584	369	68		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 191,979,801	\$ 505,330,170	\$ 697,309,971	1,722	5,061	6,783
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	347	720	510	145		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 181,216,685	\$ 725,662,071	\$ 906,878,756	1,236	3,131	4,367
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	166	646	352	73		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 106,931,777	\$ 233,105,658	\$ 340,037,435	2,422	1,938	4,360
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	272	1,200	685	265		

Ohio FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 60,612,633	\$ 377,277,654	\$ 437,890,287	1,409	1,564	2,973
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	165	726	413	104		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 85,795,032	\$ 475,073,021	\$ 560,868,053	1,362	2,081	3,443
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	710	381	74		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 78,667,957	\$ 156,700,294	\$ 235,368,251	2,368	1,282	3,650
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	1,159	677	270		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 42,570,149	\$ 112,913,510	\$ 155,483,659	1,242	800	2,042
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	169	669	321	82		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 2,148,728,595	\$ 6,406,506,146	\$ 8,555,234,741	26,783	47,338	74,121
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,656	12,965	7,827	2,333		

Ohio FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 227,678,622	\$ 582,562,950	\$ 810,241,572	1,630	2,481	4,111
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	229	736	560	105		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 241,753,878	\$ 680,771,262	\$ 922,525,140	1,309	6,914	8,223
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	175	585	410	139		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 200,670,407	\$ 510,428,651	\$ 711,099,058	2,080	5,018	7,098
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	996	668	213		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 75,535,942	\$ 215,238,767	\$ 290,774,708	1,733	1,396	3,129
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	250	897	458	127		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 38,573,524	\$ 76,310,732	\$ 114,884,256	1,475	584	2,059
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	258	697	422	97		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 42,848,184	\$ 81,528,147	\$ 124,376,331	1,966	618	2,584
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	887	576	271		

Ohio FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 47,592,087	\$ 140,645,540	\$ 188,237,626	1,975	900	2,875
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	271	1,067	490	148		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 36,333,730	\$ 70,199,637	\$ 106,533,367	1,559	553	2,112
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	275	700	472	112		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 28,849,431	\$ 62,792,990	\$ 91,642,421	1,169	482	1,651
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	170	597	340	62		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 210,157,806	\$ 544,332,456	\$ 754,490,262	1,687	5,594	7,281
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	365	694	499	129		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 93,989,329	\$ 286,674,099	\$ 380,663,428	1,273	1,604	2,877
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	190	656	354	72		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 106,308,577	\$ 236,319,317	\$ 342,627,894	2,458	1,917	4,375
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	257	1,221	707	272		

Ohio FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 43,014,273	\$ 241,787,001	\$ 284,801,275	1,434	1,073	2,507
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	186	725	426	97		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 76,845,095	\$ 289,780,572	\$ 366,625,668	1,341	1,607	2,948
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	204	681	387	70		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 56,424,381	\$ 104,877,890	\$ 161,302,271	2,364	816	3,180
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	251	1,147	692	274		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 31,503,838	\$ 78,871,826	\$ 110,375,663	1,228	542	1,770
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	664	306	79		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,558,079,104	\$ 4,203,121,837	\$ 5,761,200,940	26,681	32,099	58,780
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,696	12,949	7,768	2,267		

Ohio FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 45,655,474	\$ 90,653,394	\$ 136,308,869	1,641	722	2,363
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	226	752	556	108		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 173,404,661	\$ 395,890,364	\$ 569,295,025	1,279	3,738	5,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	155	568	419	136		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 144,209,417	\$ 361,054,533	\$ 505,263,950	2,035	3,432	5,467
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	171	1,011	648	204		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 65,638,991	\$ 155,807,850	\$ 221,446,841	1,678	1,080	2,758
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	256	847	445	129		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 35,726,718	\$ 67,954,666	\$ 103,681,385	1,402	603	2,005
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	228	656	419	98		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 46,391,926	\$ 96,053,016	\$ 142,444,942	1,821	716	2,537
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	190	854	512	265		

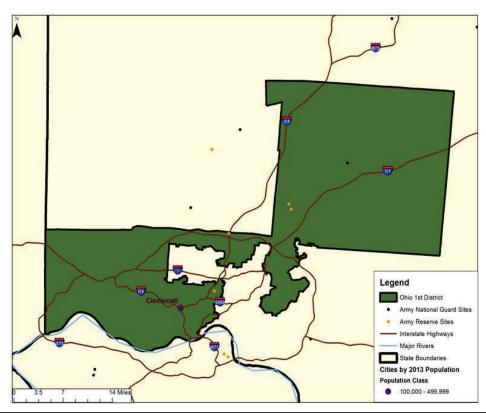
Ohio FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 84,562,799	\$ 236,878,187	\$ 321,440,986	1,856	1,946	3,802
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	215	1,017	475	148		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 42,137,062	\$ 80,259,011	\$ 122,396,073	1,462	690	2,152
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	678	445	119		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 26,266,487	\$ 67,755,548	\$ 94,022,035	1,126	463	1,589
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	574	330	61		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 629,187,104	\$ 1,577,364,957	\$ 2,206,552,061	1,657	17,207	18,864
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	343	673	516	126		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 162,348,559	\$ 385,850,873	\$ 548,199,432	1,199	2,766	3,965
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	636	330	73		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 73,576,135	\$ 140,427,912	\$ 214,004,048	2,344	1,296	3,640
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	215	1,188	669	271		

Ohio FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 41,426,724	\$ 201,770,425	\$ 243,197,149	1,373	1,037	2,410
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	709	405	97		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 53,122,779	\$ 225,327,605	\$ 278,450,384	1,236	1,142	2,378
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	181	624	354	76		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 55,916,587	\$ 105,328,867	\$ 161,245,454	2,253	781	3,034
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	209	1,121	653	270		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 32,798,124	\$ 63,879,500	\$ 96,677,623	1,180	537	1,717
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	642	300	83		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,712,369,547	\$ 4,252,256,708	\$ 5,964,626,257	25,542	38,156	63,698
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,249	12,552	7,476	2,265		

Ohio - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 239,109,824	\$ 227,678,622	\$ 45,655,474
Additional Economic Output ²	\$ 569,538,832	\$ 582,562,950	\$ 90,653,394
Army-Driven Economic Output 3	\$ 808,648,656	\$ 810,241,572	\$ 136,308,869
All Army Direct Employment 4	1,682	1,630	1,641
Additional Employment 5	2,537	2,481	722
All Army Personnel and Additional Employment ⁶	4,219	4,111	2,363

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

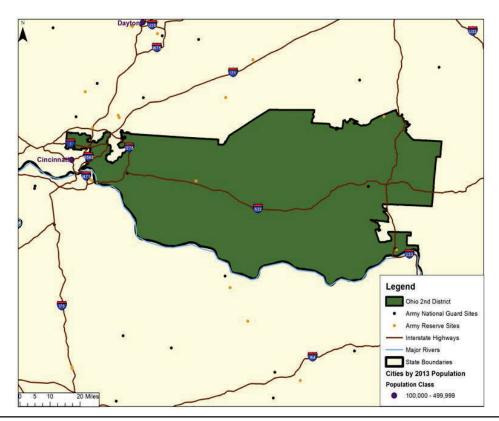
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 391,696,909	\$ 241,753,878	\$ 173,404,661
Additional Economic Output ²	\$ 1,141,242,096	\$ 680,771,262	\$ 395,890,364
Army-Driven Economic Output 3	\$ 1,532,939,005	\$ 922,525,140	\$ 569,295,025
All Army Direct Employment 4	1,375	1,309	1,279
Additional Employment 5	11,744	6,914	3,738
All Army Personnel and Additional Employment ⁶	13,119	8,223	5,017

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

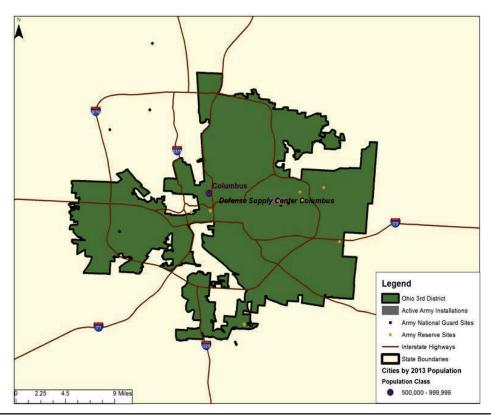
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 365,313,245	\$ 200,670,407	\$ 144,209,417
Additional Economic Output ²	\$ 1,038,976,445	\$ 510,428,651	\$ 361,054,533
Army-Driven Economic Output 3	\$ 1,404,289,690	\$ 711,099,058	\$ 505,263,950
All Army Direct Employment 4	2,073	2,080	2,035
Additional Employment 5	10,194	5,018	3,432
All Army Personnel and Additional Employment ⁶	12,267	7,098	5,467

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

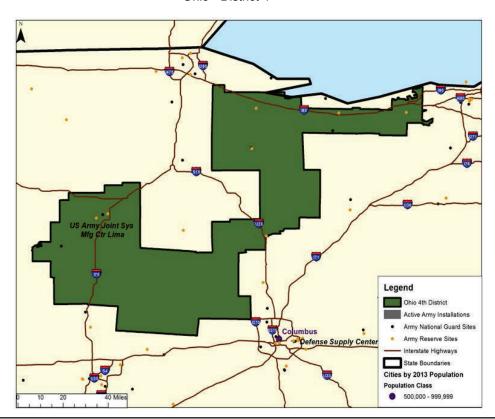
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 67,311,210	\$ 75,535,942	\$ 65,638,991
Additional Economic Output ²	\$ 214,174,743	\$ 215,238,767	\$ 155,807,850
Army-Driven Economic Output 3	\$ 281,485,953	\$ 290,774,708	\$ 221,446,841
All Army Direct Employment 4	1,722	1,733	1,678
Additional Employment 5	1,327	1,396	1,080
All Army Personnel and Additional Employment ⁶	3,049	3,129	2,758

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

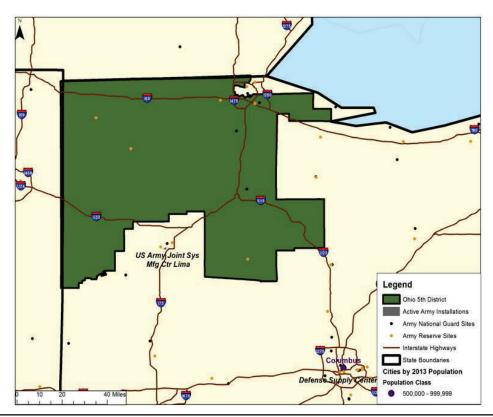
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 48,873,376	\$ 38,573,524	\$ 35,726,718
Additional Economic Output ²	\$ 146,397,428	\$ 76,310,732	\$ 67,954,666
Army-Driven Economic Output 3	\$ 195,270,804	\$ 114,884,256	\$ 103,681,385
All Army Direct Employment 4	1,463	1,475	1,402
Additional Employment 5	749	584	603
All Army Personnel and Additional Employment ⁶	2,212	2,059	2,005

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

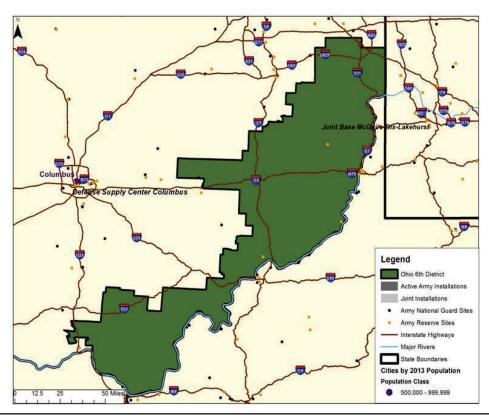
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 52,386,815	\$ 42,848,184	\$ 46,391,926
Additional Economic Output ²	\$ 103,262,288	\$ 81,528,147	\$ 96,053,016
Army-Driven Economic Output 3	\$ 155,649,103	\$ 124,376,331	\$ 142,444,942
All Army Direct Employment 4	1,950	1,966	1,821
Additional Employment 5	800	618	716
All Army Personnel and Additional Employment ⁶	2,750	2,584	2,537

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

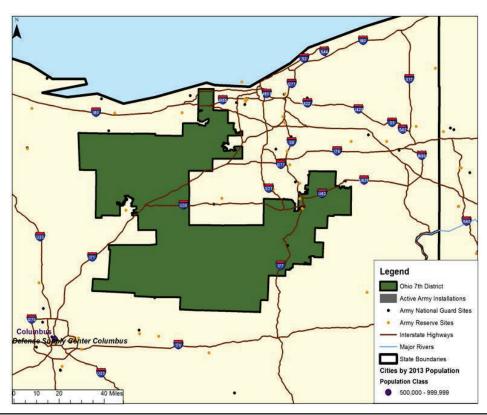
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 63,234,980	\$ 47,592,087	\$ 84,562,799
Additional Economic Output 2	\$ 180,170,739	\$ 140,645,540	\$ 236,878,187
Army-Driven Economic Output 3	\$ 243,405,719	\$ 188,237,626	\$ 321,440,986
All Army Direct Employment 4	1,988	1,975	1,856
Additional Employment 5	1,207	900	1,946
All Army Personnel and Additional Employment ⁶	3,195	2,875	3,802

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

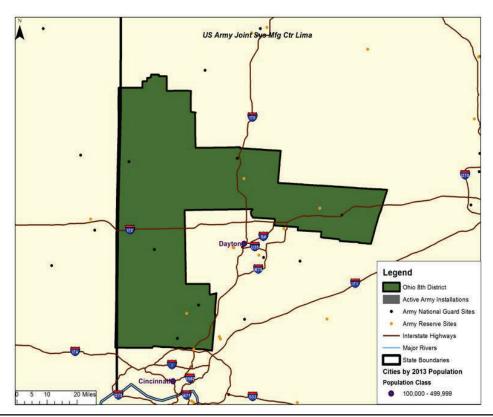
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 137,083,581	\$ 36,333,730	\$ 42,137,062
Additional Economic Output ²	\$ 341,962,686	\$ 70,199,637	\$ 80,259,011
Army-Driven Economic Output 3	\$ 479,046,267	\$ 106,533,367	\$ 122,396,073
All Army Direct Employment 4	1,558	1,559	1,462
Additional Employment 5	2,274	553	690
All Army Personnel and Additional Employment 6	3,832	2,112	2,152

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

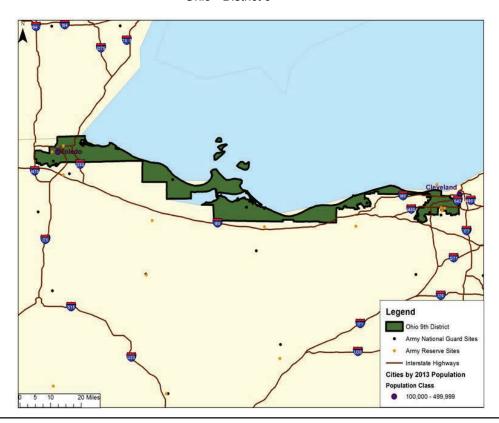
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 35,944,621	\$ 28,849,431	\$ 26,266,487
Additional Economic Output ²	\$ 84,718,511	\$ 62,792,990	\$ 67,755,548
Army-Driven Economic Output 3	\$ 120,663,132	\$ 91,642,421	\$ 94,022,035
All Army Direct Employment 4	1,211	1,169	1,126
Additional Employment 5	649	482	463
All Army Personnel and Additional Employment ⁶	1,860	1,651	1,589

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

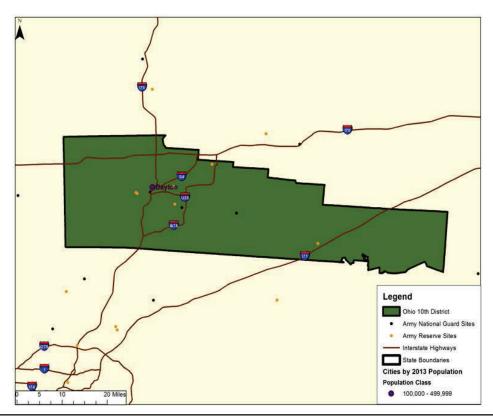
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 191,979,801	\$ 210,157,806	\$ 629,187,104
Additional Economic Output ²	\$ 505,330,170	\$ 544,332,456	\$ 1,577,364,957
Army-Driven Economic Output 3	\$ 697,309,971	\$ 754,490,262	\$ 2,206,552,061
All Army Direct Employment 4	1,722	1,687	1,657
Additional Employment 5	5,061	5,594	17,207
All Army Personnel and Additional Employment 6	6,783	7,281	18,864

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

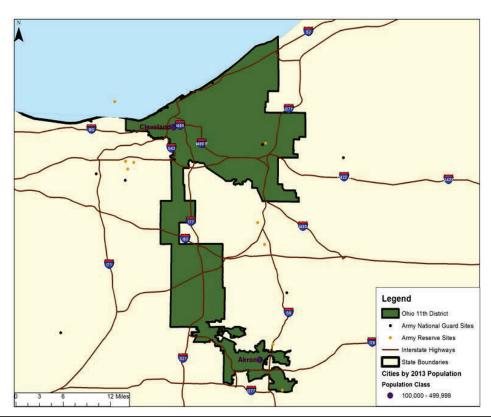
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 181,216,685	\$ 93,989,329	\$ 162,348,559
Additional Economic Output ²	\$ 725,662,071	\$ 286,674,099	\$ 385,850,873
Army-Driven Economic Output 3	\$ 906,878,756	\$ 380,663,428	\$ 548,199,432
All Army Direct Employment 4	1,236	1,273	1,199
Additional Employment 5	3,131	1,604	2,766
All Army Personnel and Additional Employment ⁶	4,367	2,877	3,965

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

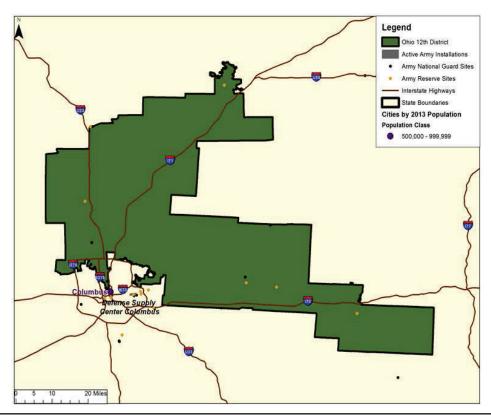
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 106,931,777	\$ 106,308,577	\$ 73,576,135
Additional Economic Output 2	\$ 233,105,658	\$ 236,319,317	\$ 140,427,912
Army-Driven Economic Output 3	\$ 340,037,435	\$ 342,627,894	\$ 214,004,048
All Army Direct Employment 4	2,422	2,458	2,344
Additional Employment 5	1,938	1,917	1,296
All Army Personnel and Additional Employment ⁶	4,360	4,375	3,640

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

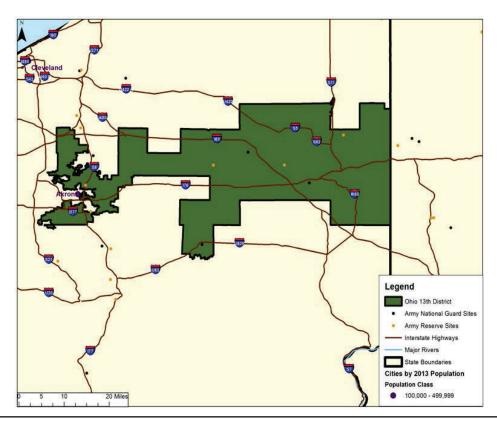
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 60,612,633	\$ 43,014,273	\$ 41,426,724
Additional Economic Output ²	\$ 377,277,654	\$ 241,787,001	\$ 201,770,425
Army-Driven Economic Output 3	\$ 437,890,287	\$ 284,801,275	\$ 243,197,149
All Army Direct Employment 4	1,409	1,434	1,373
Additional Employment 5	1,564	1,073	1,037
All Army Personnel and Additional Employment ⁶	2,973	2,507	2,410

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

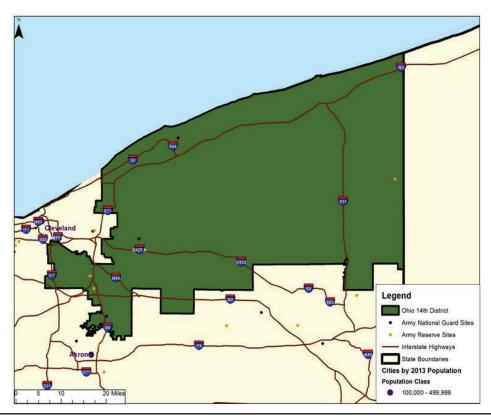
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 85,795,032	\$ 76,845,095	\$ 53,122,779
Additional Economic Output 2	\$ 475,073,021	\$ 289,780,572	\$ 225,327,605
Army-Driven Economic Output 3	\$ 560,868,053	\$ 366,625,668	\$ 278,450,384
All Army Direct Employment 4	1,362	1,341	1,236
Additional Employment 5	2,081	1,607	1,142
All Army Personnel and Additional Employment ⁶	3,443	2,948	2,378

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

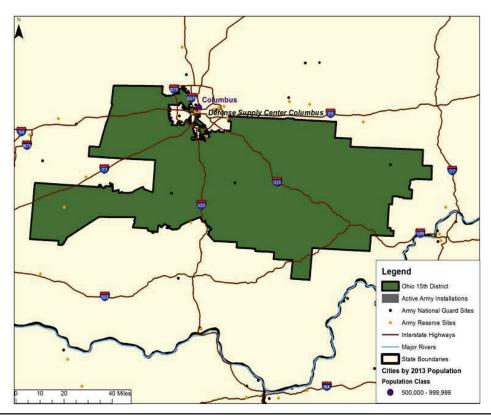
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 15



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 78,667,957	\$ 56,424,381	\$ 55,916,587
Additional Economic Output ²	\$ 156,700,294	\$ 104,877,890	\$ 105,328,867
Army-Driven Economic Output 3	\$ 235,368,251	\$ 161,302,271	\$ 161,245,454
All Army Direct Employment 4	2,368	2,364	2,253
Additional Employment 5	1,282	816	781
All Army Personnel and Additional Employment ⁶	3,650	3,180	3,034

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

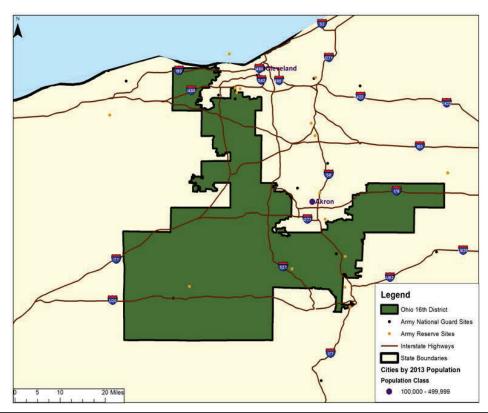
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Ohio - District 16



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 42,570,149	\$ 31,503,838	\$ 32,798,124
Additional Economic Output ²	\$ 112,913,510	\$ 78,871,826	\$ 63,879,500
Army-Driven Economic Output 3	\$ 155,483,659	\$ 110,375,663	\$ 96,677,623
All Army Direct Employment 4	1,242	1,228	1,180
Additional Employment 5	800	542	537
All Army Personnel and Additional Employment ⁶	2,042	1,770	1,717

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

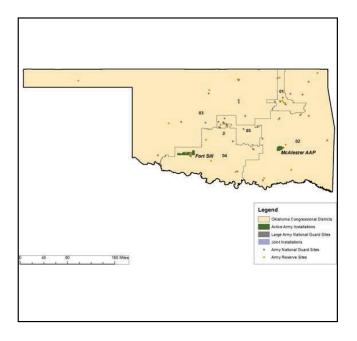
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Oklahoma

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,019,781,717	\$ 2,148,888,604	\$ 3,168,670,321	15,285	19,955	35,240
ARNG	\$ 107,199,354	\$ 223,591,506	\$ 330,790,860	10,001	1,983	11,984
USAR	\$ 34,065,585	\$ 75,311,863	\$ 109,377,448	3,814	650	4,464
Civ/Ret/Surv	\$ 448,258,938	\$ 947,263,585	\$ 1,395,522,523	6,151	8,592	14,743
Total	\$ 1,609,305,594	\$ 3,395,055,558	\$ 5,004,361,152	35,251	31,180	66,431



District Number	Army-Driven Economic Output
1	\$ 475,676,858
2	\$ 481,083,519
3	\$ 702,116,608
4	\$ 3,051,806,205
5	\$ 293,677,959

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	16,765
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Oklahoma FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 105,784,499	\$ 230,581,318	\$ 336,365,817	2,527	1,713	4,240
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	1,190	641	465		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 195,753,166	\$ 475,616,816	\$ 671,369,982	4,410	4,529	8,939
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	285	1,426	536	2,164		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 191,870,294	\$ 349,599,342	\$ 541,469,636	3,774	3,200	6,974
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	441	1,826	578	929		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,611,821,546	\$ 3,623,602,350	\$ 5,235,423,896	32,260	35,562	67,822
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	19,562	7,105	2,859	2,734		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 119,409,841	\$ 224,120,220	\$ 343,530,061	3,168	1,821	4,989
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	318	1,840	640	371		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 2,224,639,346	\$ 4,903,520,046	\$ 7,128,159,392	46,139	46,825	92,964
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	20,836	13,387	5,253	6,663		

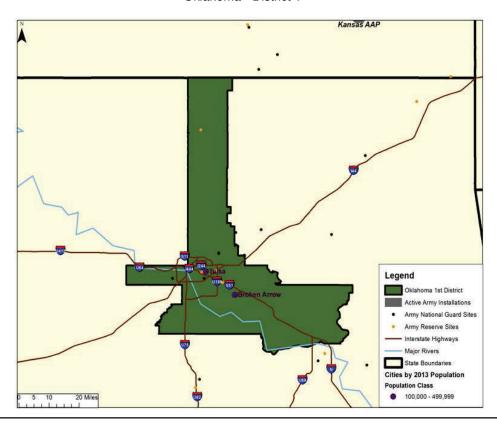
Oklahoma FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 222,255,773	\$ 615,528,240	\$ 837,784,012	2,439	4,083	6,522
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	235	1,141	621	443		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 161,534,295	\$ 348,274,022	\$ 509,808,318	4,087	3,561	7,648
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	325	1,290	500	1,972		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 178,316,528	\$ 348,256,840	\$ 526,573,368	3,664	3,376	7,040
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	445	1,798	549	872		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,442,237,486	\$ 3,207,734,130	\$ 4,649,971,616	27,422	31,173	58,595
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	16,696	5,982	2,180	2,563		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 97,374,457	\$ 180,105,297	\$ 277,479,754	3,116	1,547	4,663
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	380	1,809	590	338		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 2,101,718,539	\$ 4,699,898,529	\$ 6,801,617,068	40,728	43,740	84,468
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	18,081	12,021	4,440	6,187		

Oklahoma FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 124,233,224	\$ 351,443,634	\$ 475,676,858	2,218	2,438	4,656
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	988	600	449		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 149,223,423	\$ 331,860,096	\$ 481,083,519	3,778	3,087	6,865
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	260	1,110	460	1,948		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 232,993,681	\$ 469,122,926	\$ 702,116,608	3,396	4,536	7,932
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	366	1,616	540	874		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,000,071,996	\$ 2,051,734,209	\$ 3,051,806,205	22,961	19,655	42,616
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,181	4,582	1,678	2,520		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 102,783,270	\$ 190,894,688	\$ 293,677,959	2,897	1,464	4,361
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	298	1,704	535	360		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,609,305,594	\$ 3,395,055,553	\$ 5,004,361,149	35,250	31,180	66,430
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,284	10,001	3,814	6,151		

Oklahoma - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 105,784,499	\$ 222,255,773	\$ 124,233,224
Additional Economic Output 2	\$ 230,581,318	\$ 615,528,240	\$ 351,443,634
Army-Driven Economic Output 3	\$ 336,365,817	\$ 837,784,012	\$ 475,676,858
All Army Direct Employment 4	2,527	2,439	2,218
Additional Employment 5	1,713	4,083	2,438
All Army Personnel and Additional Employment ⁶	4,240	6,522	4,656

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

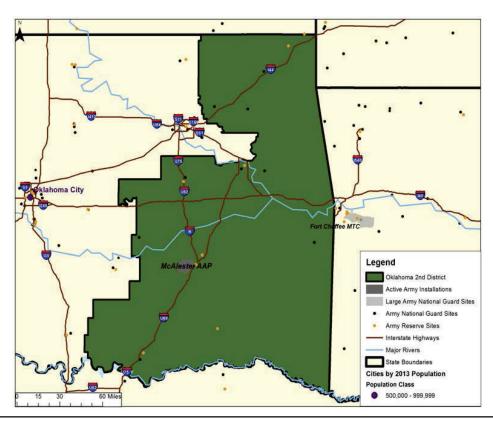
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 195,753,166	\$ 161,534,295	\$ 149,223,423
Additional Economic Output ²	\$ 475,616,816	\$ 348,274,022	\$ 331,860,096
Army-Driven Economic Output 3	\$ 671,369,982	\$ 509,808,318	\$ 481,083,519
All Army Direct Employment 4	4,410	4,087	3,778
Additional Employment 5	4,529	3,561	3,087
All Army Personnel and Additional Employment ⁶	8,939	7,648	6,865

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

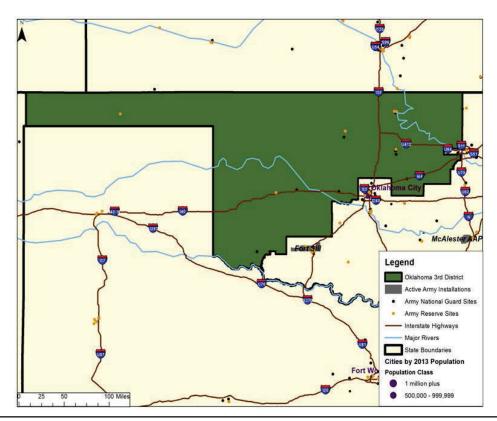
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 191,870,294	\$ 178,316,528	\$ 232,993,681
Additional Economic Output 2	\$ 349,599,342	\$ 348,256,840	\$ 469,122,926
Army-Driven Economic Output 3	\$ 541,469,636	\$ 526,573,368	\$ 702,116,608
All Army Direct Employment 4	3,774	3,664	3,396
Additional Employment 5	3,200	3,376	4,536
All Army Personnel and Additional Employment ⁶	6,974	7,040	7,932

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

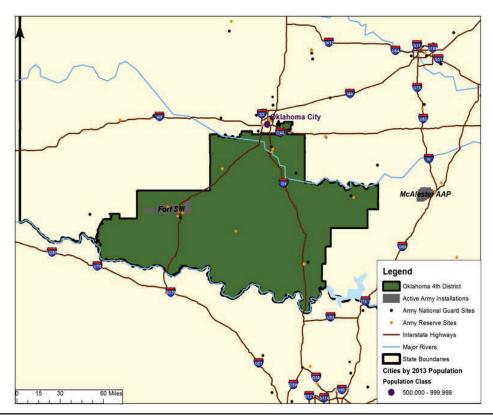
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,611,821,546	\$ 1,442,237,486	\$ 1,000,071,996
Additional Economic Output ²	\$ 3,623,602,350	\$ 3,207,734,130	\$ 2,051,734,209
Army-Driven Economic Output 3	\$ 5,235,423,896	\$ 4,649,971,616	\$ 3,051,806,205
All Army Direct Employment 4	32,260	27,422	22,961
Additional Employment 5	35,562	31,173	19,655
All Army Personnel and Additional Employment ⁶	67,822	58,595	42,616

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

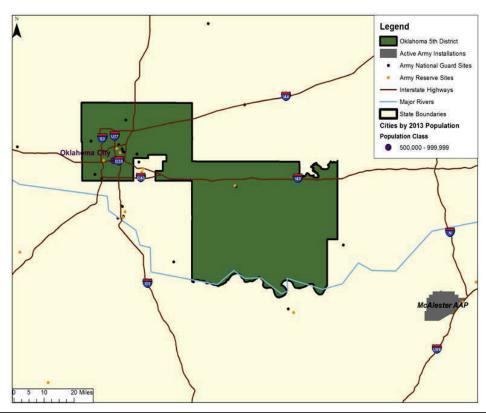
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 119,409,841	\$ 97,374,457	\$ 102,783,270
Additional Economic Output ²	\$ 224,120,220	\$ 180,105,297	\$ 190,894,688
Army-Driven Economic Output 3	\$ 343,530,061	\$ 277,479,754	\$ 293,677,959
All Army Direct Employment 4	3,168	3,116	2,897
Additional Employment 5	1,821	1,547	1,464
All Army Personnel and Additional Employment ⁶	4,989	4,663	4,361

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

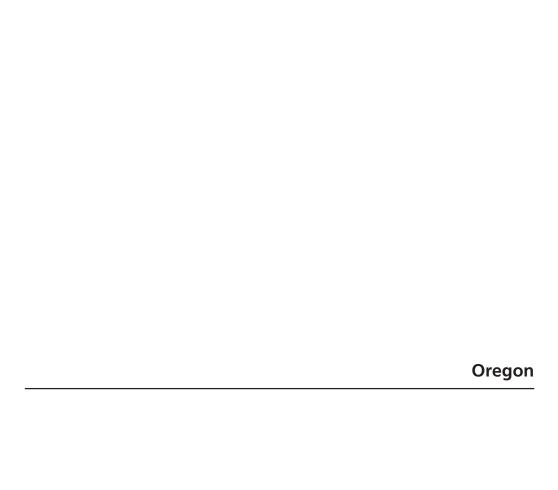
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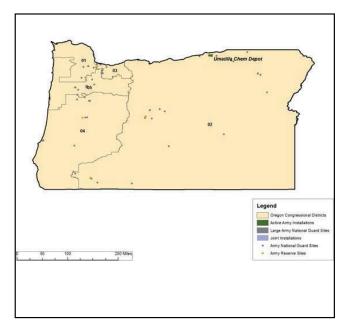
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Oregon

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 321,530,282	\$ 866,407,982	\$ 1,187,938,264	1,116	7,061	8,177
ARNG	\$ 92,835,544	\$ 240,002,981	\$ 332,838,525	6,554	1,977	8,531
USAR	\$ 11,712,185	\$ 29,703,015	\$ 41,415,200	1,466	242	1,708
Civ/Ret/Surv	\$ 219,831,902	\$ 572,708,891	\$ 792,540,793	2,155	4,753	6,908
Total	\$ 645,909,913	\$ 1,708,822,869	\$ 2,354,732,782	11,291	14,033	25,324



District Number	Army-Driven Economic Output
1	\$ 498,990,928
2	\$ 642,832,058
3	\$ 410,026,120
4	\$ 280,574,206
5	\$ 522,309,470

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	7,718

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Oregon FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 91,744,356	\$ 226,107,550	\$ 317,851,906	2,330	1,627	3,957
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	230	1,180	435	485		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 419,176,603	\$ 1,133,033,929	\$ 1,552,210,532	2,569	10,468	13,037
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	307	1,619	134	508		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 134,404,319	\$ 407,325,567	\$ 541,729,886	2,027	3,130	5,157
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	188	914	369	556		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 138,691,822	\$ 329,480,483	\$ 468,172,305	2,206	3,645	5,851
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	306	1,404	202	294		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 155,049,579	\$ 368,539,308	\$ 523,588,887	2,954	2,868	5,822
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	289	1,761	376	528		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 939,066,679	\$ 2,464,486,837	\$ 3,403,553,516	12,086	21,738	33,824
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,320	6,878	1,516	2,371		

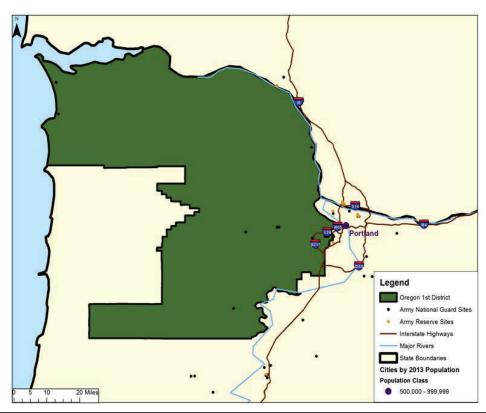
Oregon FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,779,815	\$ 170,390,413	\$ 245,170,228	2,248	1,270	3,518
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	1,156	401	460		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 172,261,020	\$ 455,393,843	\$ 627,654,863	2,459	4,206	6,665
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	290	1,676	141	352		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 123,152,430	\$ 299,870,942	\$ 423,023,373	2,053	2,659	4,712
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	194	954	382	523		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 79,864,971	\$ 160,642,683	\$ 240,507,655	2,167	1,766	3,933
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	331	1,356	202	279		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 135,240,846	\$ 345,285,214	\$ 480,526,060	2,854	2,737	5,591
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	291	1,719	349	495		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 585,299,082	\$ 1,431,583,095	\$ 2,016,882,179	11,781	12,638	24,419
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,337	6,861	1,476	2,107		

Oregon FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 132,863,661	\$ 366,127,267	\$ 498,990,928	2,118	2,612	4,730
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	1,054	400	468		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 155,917,683	\$ 486,914,375	\$ 642,832,058	2,380	4,171	6,551
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	1,661	138	349		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 114,577,257	\$ 295,448,863	\$ 410,026,120	1,973	2,475	4,448
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	888	376	530		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 90,247,690	\$ 190,326,516	\$ 280,574,206	2,062	1,930	3,992
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	1,274	216	303		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 152,303,622	\$ 370,005,849	\$ 522,309,470	2,756	2,847	5,603
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	1,676	335	505		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 645,909,913	\$ 1,708,822,870	\$ 2,354,732,782	11,289	14,035	25,324
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,116	6,553	1,465	2,155		

Oregon - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 91,744,356	\$ 74,779,815	\$ 132,863,661
Additional Economic Output ²	\$ 226,107,550	\$ 170,390,413	\$ 366,127,267
Army-Driven Economic Output 3	\$ 317,851,906	\$ 245,170,228	\$ 498,990,928
All Army Direct Employment 4	2,330	2,248	2,118
Additional Employment 5	1,627	1,270	2,612
All Army Personnel and Additional Employment ⁶	3,957	3,518	4,730

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

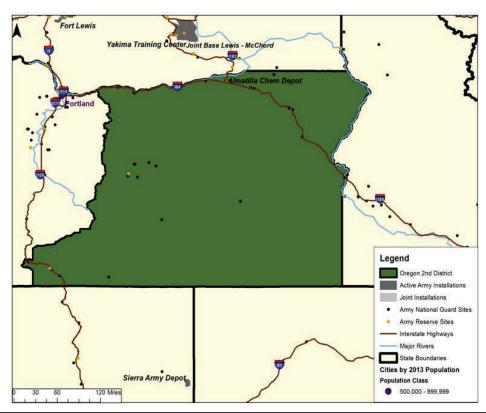
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Oregon - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 419,176,603	\$ 172,261,020	\$ 155,917,683
Additional Economic Output ²	\$ 1,133,033,929	\$ 455,393,843	\$ 486,914,375
Army-Driven Economic Output 3	\$ 1,552,210,532	\$ 627,654,863	\$ 642,832,058
All Army Direct Employment 4	2,569	2,459	2,380
Additional Employment 5	10,468	4,206	4,171
All Army Personnel and Additional Employment ⁶	13,037	6,665	6,551

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

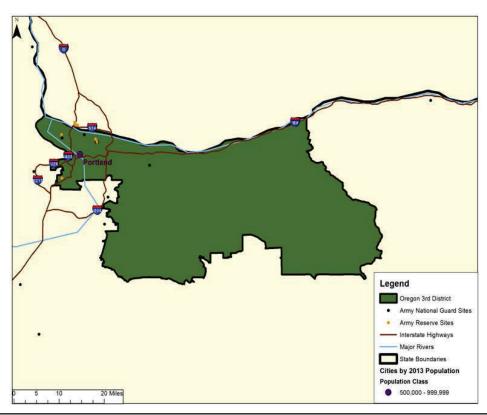
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Oregon - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 134,404,319	\$ 123,152,430	\$ 114,577,257
Additional Economic Output 2	\$ 407,325,567	\$ 299,870,942	\$ 295,448,863
Army-Driven Economic Output 3	\$ 541,729,886	\$ 423,023,373	\$ 410,026,120
All Army Direct Employment 4	2,027	2,053	1,973
Additional Employment 5	3,130	2,659	2,475
All Army Personnel and Additional Employment ⁶	5,157	4,712	4,448

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

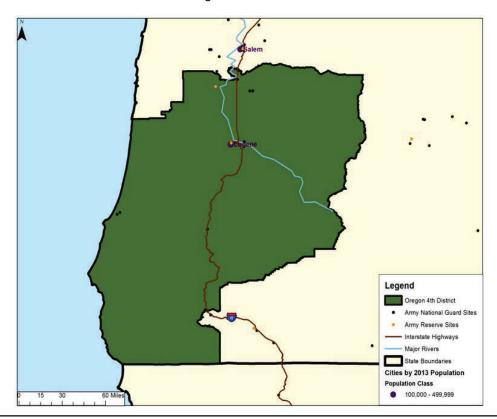
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Oregon - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 138,691,822	\$ 79,864,971	\$ 90,247,690
Additional Economic Output 2	\$ 329,480,483	\$ 160,642,683	\$ 190,326,516
Army-Driven Economic Output ³	\$ 468,172,305	\$ 240,507,655	\$ 280,574,206
All Army Direct Employment 4	2,206	2,167	2,062
Additional Employment 5	3,645	1,766	1,930
All Army Personnel and Additional Employment ⁶	5,851	3,933	3,992

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

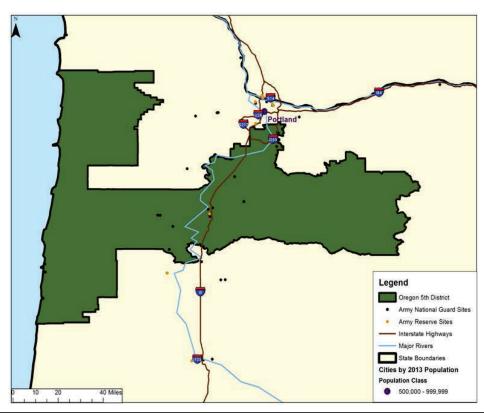
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Oregon - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 155,049,579	\$ 135,240,846	\$ 152,303,622
Additional Economic Output ²	\$ 368,539,308	\$ 345,285,214	\$ 370,005,849
Army-Driven Economic Output 3	\$ 523,588,887	\$ 480,526,060	\$ 522,309,470
All Army Direct Employment 4	2,954	2,854	2,756
Additional Employment 5	2,868	2,737	2,847
All Army Personnel and Additional Employment ⁶	5,822	5,591	5,603

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

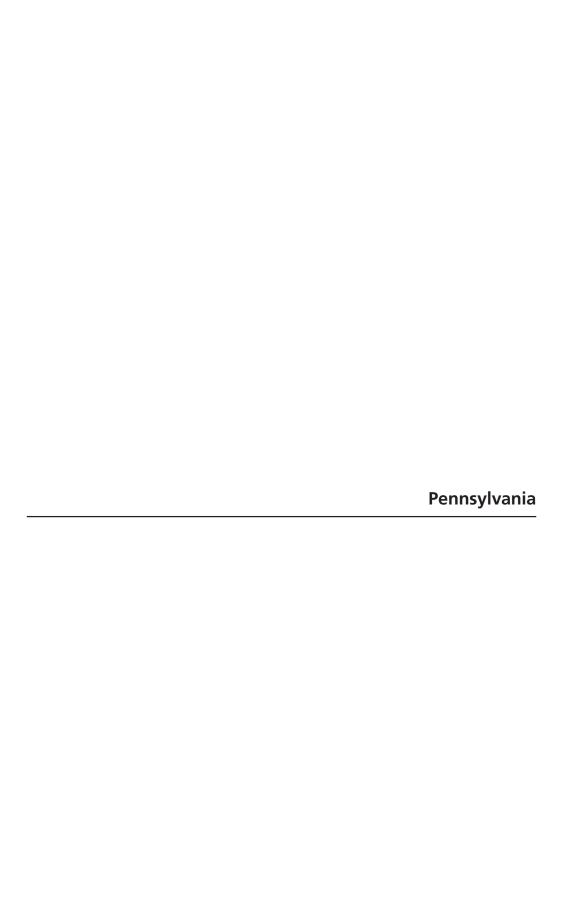
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

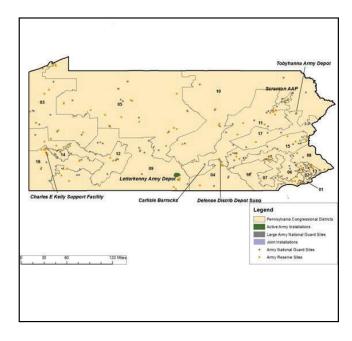
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Pennsylvania

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,694,412,205	\$ 4,532,743,231	\$ 7,227,155,436	3,649	34,837	38,486
ARNG	\$ 280,719,356	\$ 578,182,235	\$ 858,901,591	16,525	4,561	21,086
USAR	\$ 120,363,464	\$ 231,805,341	\$ 352,168,805	10,069	1,860	11,929
Civ/Ret/Surv	\$ 695,489,473	\$ 1,408,400,744	\$ 2,103,890,217	11,632	11,193	22,825
Total	\$ 3,790,984,498	\$ 6,751,131,551	\$ 10,542,116,049	41,875	52,451	94,326



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	24,748
---------------------------	--------

	1
District Number	Army-Driven Economic Output
1	\$ 1,796,579,792
2	\$ 95,386,813
3	\$ 184,184,892
4	\$ 2,680,467,164
5	\$ 452,015,276
6	\$ 315,558,718
7	\$ 270,408,487
8	\$ 323,217,219
9	\$ 657,116,688
10	\$ 358,034,259
11	\$ 621,054,083
12	\$ 389,341,019
13	\$ 109,154,045
14	\$ 319,187,700
15	\$ 519,878,510
16	\$ 185,869,576
17	\$ 1,024,866,579
18	\$ 239,795,225

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Pennsylvania FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,592,781,871	\$ 2,086,055,287	\$ 3,678,837,158	1,640	13,562	15,202
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	149	866	443	182		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 51,517,340	\$ 100,243,996	\$ 151,761,336	1,141	984	2,125
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	102	603	307	128		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 64,800,714	\$ 170,040,896	\$ 234,841,610	2,143	1,160	3,303
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	208	927	798	210		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 1,215,807,836	\$ 2,621,449,806	\$ 3,837,257,642	3,738	19,938	23,676
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	366	1,269	707	1,396		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 184,193,637	\$ 575,876,314	\$ 760,069,951	2,357	2,985	5,342
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	207	1,164	762	223		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 206,805,490	\$ 713,755,206	\$ 920,560,696	1,669	4,868	6,537
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	831	363	343		

Pennsylvania FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 102,021,240	\$ 263,360,651	\$ 365,381,891	1,484	1,752	3,236
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	163	667	388	266		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 75,772,122	\$ 182,830,201	\$ 258,602,323	1,406	1,224	2,630
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	163	597	438	208		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 231,582,650	\$ 507,966,187	\$ 739,548,837	4,405	3,712	8,117
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	1,216	832	2,126		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 131,247,323	\$ 249,938,594	\$ 381,185,917	4,272	2,124	6,396
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	205	1,437	634	1,996		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 227,801,744	\$ 487,713,942	\$ 715,515,686	5,115	3,979	9,094
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	790	1,678	768	1,879		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 305,399,242	\$ 884,428,407	\$ 1,189,827,649	2,364	6,672	9,036
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	191	1,019	794	360		

Pennsylvania FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 50,514,122	\$ 155,553,933	\$ 206,068,055	1,165	761	1,926
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	126	582	335	123		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 100,842,352	\$ 238,415,586	\$ 339,257,938	1,659	2,016	3,675
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	134	583	659	283		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 218,347,923	\$ 654,126,106	\$ 872,474,029	2,859	5,589	8,448
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	167	1,492	544	656		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 115,982,788	\$ 472,949,333	\$ 588,932,121	1,653	1,952	3,605
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	149	781	415	308		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 315,940,726	\$ 719,865,939	\$ 1,035,806,665	3,987	6,086	10,073
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	1,184	566	2,079		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 98,846,311	\$ 210,021,016	\$ 308,867,327	1,695	1,747	3,442
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	133	646	679	236		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,290,205,431	\$ 11,294,591,400	\$ 16,584,796,831	44,752	81,111	125,863
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,776	17,541	10,432	13,004		

Pennsylvania FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,707,297,581	\$ 2,284,610,026	\$ 3,991,907,606	1,602	14,647	16,249
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	858	423	169		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 42,577,197	\$ 59,885,049	\$ 102,462,246	1,120	493	1,613
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	122	582	298	118		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 67,192,319	\$ 137,084,727	\$ 204,277,046	2,119	1,055	3,174
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	900	808	197		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 293,098,411	\$ 620,659,024	\$ 913,757,435	3,672	4,663	8,335
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	384	1,250	716	1,322		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 117,379,228	\$ 231,365,589	\$ 348,744,817	2,306	1,752	4,058
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	222	1,131	733	220		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 78,776,009	\$ 183,059,249	\$ 261,835,259	1,684	1,258	2,942
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	151	847	363	323		

Pennsylvania FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	,		Additional Employment	All Army Personne + Additional	
	\$ 79,072,436	\$ 196,289,028	\$ 275,361,464	1,465	1,256	2,721
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	171	657	379	258		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 66,595,227	\$ 133,962,856	\$ 200,558,083	1,368	991	2,359
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	151	588	430	199		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 157,385,721	\$ 344,573,060	\$ 501,958,780	4,262	2,583	6,845
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	1,202	802	2,017		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 126,162,265	\$ 238,722,661	\$ 364,884,925	4,005	2,041	6,046
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	241	1,318	643	1,803		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 235,350,859	\$ 398,210,628	\$ 633,561,487	4,900	3,469	8,369
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	842	1,581	745	1,732		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 191,890,705	\$ 233,130,907	\$ 425,021,612	2,351	2,297	4,648
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	202	1,010	803	337		

Pennsylvania FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 56,823,116	\$ 69,718,001	\$ 126,541,117	1,145	559	1,704
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	130	586	315	114		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 60,816,777	\$ 166,529,760	\$ 227,346,537	1,706	1,208	2,914
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	148	628	672	258		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 136,303,813	\$ 388,073,242	\$ 524,377,055	2,832	2,876	5,708
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	207	1,456	575	595		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 139,648,710	\$ 321,310,756	\$ 460,959,466	1,647	1,514	3,161
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	161	774	427	285		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 315,578,083	\$ 745,723,607	\$ 1,061,301,690	3,726	6,202	9,928
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	209	1,063	577	1,876		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 79,476,073	\$ 164,588,792	\$ 244,064,865	1,742	1,380	3,122
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	161	669	696	215		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,951,424,530	\$ 6,917,496,962	\$ 10,868,921,490	43,652	50,244	93,896
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,107	17,100	10,407	12,040		

Pennsylvania FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 776,863,684	\$ 1,019,716,108	\$ 1,796,579,792	1,577	6,590	8,167
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	125	862	425	165		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 38,424,633	\$ 56,962,179	\$ 95,386,813	1,089	484	1,573
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	100	577	298	114		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 68,966,471	\$ 115,218,421	\$ 184,184,892	1,959	967	2,926
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	815	746	205		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 830,232,291	\$ 1,850,234,873	\$ 2,680,467,164	3,593	13,286	16,879
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	348	1,208	698	1,340		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 147,638,669	\$ 304,376,607	\$ 452,015,276	2,198	2,057	4,255
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	1,070	682	222		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 89,481,654	\$ 226,077,064	\$ 315,558,718	1,661	1,569	3,230
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	850	351	328		

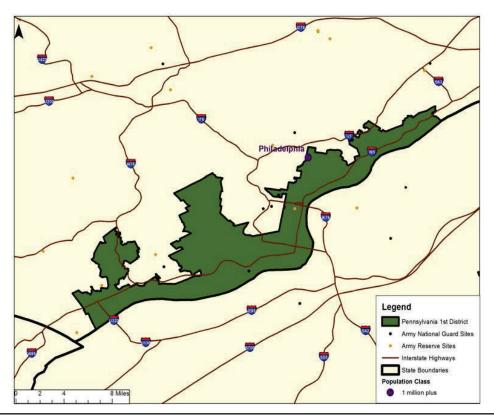
Pennsylvania FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 76,996,964	\$ 193,411,523	\$ 270,408,487	1,446	1,346	2,792
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	147	665	371	263		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 104,052,064	\$ 219,165,155	\$ 323,217,219	1,326	1,518	2,844
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	128	597	404	197		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 218,659,446	\$ 438,457,242	\$ 657,116,688	4,106	3,636	7,742
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	218	1,080	768	2,040		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 117,070,526	\$ 240,963,733	\$ 358,034,259	3,705	1,974	5,679
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	191	1,258	617	1,639		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 193,132,303	\$ 427,921,780	\$ 621,054,083	4,702	3,377	8,079
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	765	1,568	731	1,638		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 344,490,487	\$ 44,850,532	\$ 389,341,019	2,222	2,184	4,406
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	163	919	796	344		

Pennsylvania FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 33,885,904	\$ 75,268,141	\$ 109,154,045	1,146	483	1,629
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	120	601	313	112		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 96,786,044	\$ 222,401,655	\$ 319,187,700	1,672	1,604	3,276
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	151	586	674	261		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 159,241,985	\$ 360,636,525	\$ 519,878,510	2,766	2,880	5,646
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	185	1,416	570	595		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 110,895,037	\$ 74,974,539	\$ 185,869,576	1,629	936	2,565
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	149	795	397	287		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 315,380,344	\$ 709,486,236	\$ 1,024,866,579	3,424	6,059	9,483
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	167	1,037	559	1,662		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 68,785,990	\$ 171,009,235	\$ 239,795,225	1,651	1,502	3,153
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	143	620	668	220		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,790,984,496	\$ 6,751,131,548	\$ 10,542,116,045	41,872	52,452	94,324
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,648	16,525	10,068	11,631		



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,592,781,871	\$ 1,707,297,581	\$ 776,863,684
Additional Economic Output ²	\$ 2,086,055,287	\$ 2,284,610,026	\$ 1,019,716,108
Army-Driven Economic Output 3	\$ 3,678,837,158	\$ 3,991,907,606	\$ 1,796,579,792
All Army Direct Employment 4	1,640	1,602	1,577
Additional Employment ⁵	13,562	14,647	6,590
All Army Personnel and Additional Employment ⁶	15,202	16,249	8,167

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

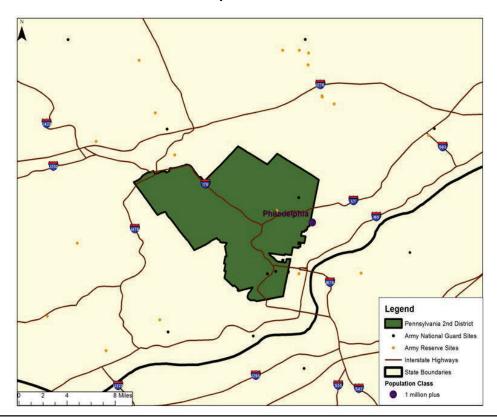
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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 51,517,340	\$ 42,577,197	\$ 38,424,633
Additional Economic Output 2	\$ 100,243,996	\$ 59,885,049	\$ 56,962,179
Army-Driven Economic Output 3	\$ 151,761,336	\$ 102,462,246	\$ 95,386,813
All Army Direct Employment 4	1,141	1,120	1,089
Additional Employment 5	984	493	484
All Army Personnel and Additional Employment ⁶	2,125	1,613	1,573

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

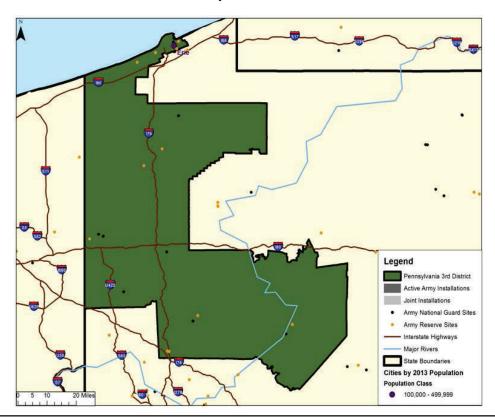
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⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 64,800,714	\$ 67,192,319	\$ 68,966,471
Additional Economic Output 2	\$ 170,040,896	\$ 137,084,727	\$ 115,218,421
Army-Driven Economic Output 3	\$ 234,841,610	\$ 204,277,046	\$ 184,184,892
All Army Direct Employment 4	2,143	2,119	1,959
Additional Employment 5	1,160	1,055	967
All Army Personnel and Additional Employment ⁶	3,303	3,174	2,926

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

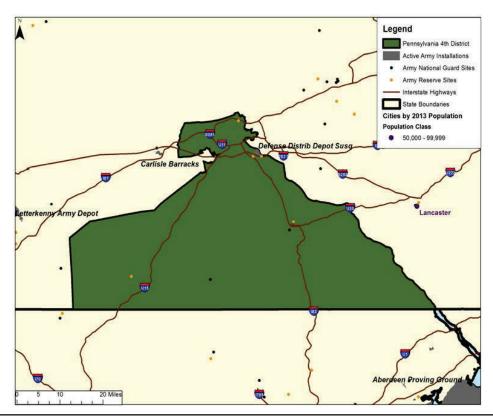
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⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,215,807,836	\$ 293,098,411	\$ 830,232,291
Additional Economic Output ²	\$ 2,621,449,806	\$ 620,659,024	\$ 1,850,234,873
Army-Driven Economic Output	\$ 3,837,257,642	\$ 913,757,435	\$ 2,680,467,164
All Army Direct Employment 4	3,738	3,672	3,593
Additional Employment 5	19,938	4,663	13,286
All Army Personnel and Additional Employment ⁶	23,676	8,335	16,879

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

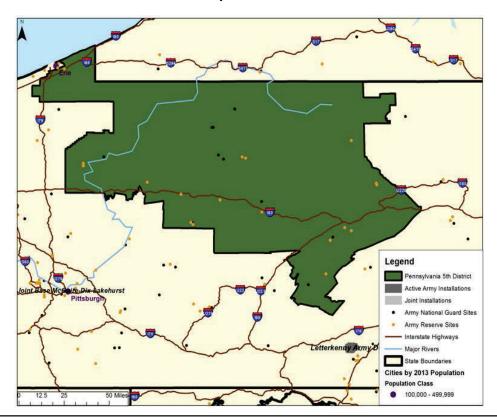
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⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 184,193,637	\$ 117,379,228	\$ 147,638,669
Additional Economic Output 2	\$ 575,876,314	\$ 231,365,589	\$ 304,376,607
Army-Driven Economic Output 3	\$ 760,069,951	\$ 348,744,817	\$ 452,015,276
All Army Direct Employment 4	2,357	2,306	2,198
Additional Employment 5	2,985	1,752	2,057
All Army Personnel and Additional Employment ⁶	5,342	4,058	4,255

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

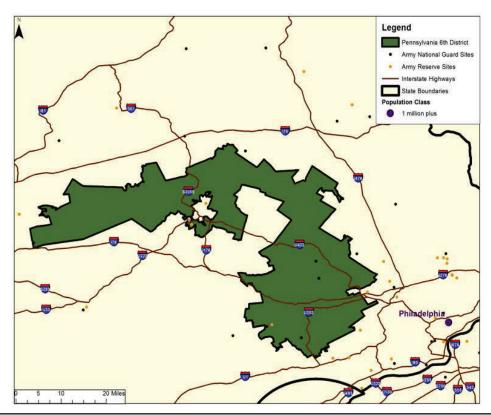
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 206,805,490	\$ 78,776,009	\$ 89,481,654
Additional Economic Output 2	\$ 713,755,206	\$ 183,059,249	\$ 226,077,064
Army-Driven Economic Output 3	\$ 920,560,696	\$ 261,835,259	\$ 315,558,718
All Army Direct Employment 4	1,669	1,684	1,661
Additional Employment 5	4,868	1,258	1,569
All Army Personnel and Additional Employment ⁶	6,537	2,942	3,230

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

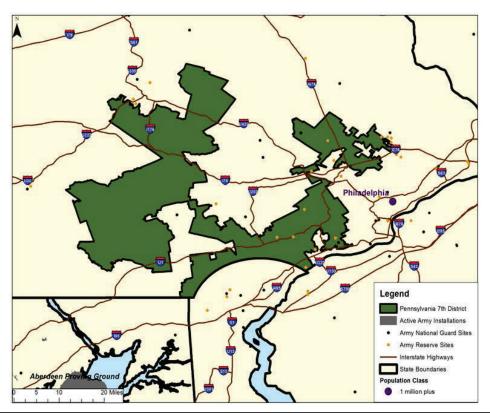
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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 102,021,240	\$ 79,072,436	\$ 76,996,964
Additional Economic Output ²	\$ 263,360,651	\$ 196,289,028	\$ 193,411,523
Army-Driven Economic Output 3	\$ 365,381,891	\$ 275,361,464	\$ 270,408,487
All Army Direct Employment 4	1,484	1,465	1,446
Additional Employment 5	1,752	1,256	1,346
All Army Personnel and Additional Employment ⁶	3,236	2,721	2,792

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

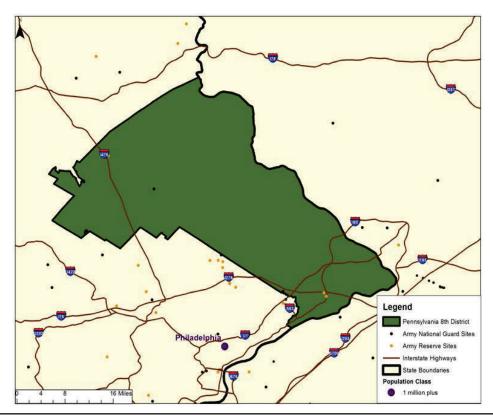
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Pennsylvania - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 75,772,122	\$ 66,595,227	\$ 104,052,064
Additional Economic Output ²	\$ 182,830,201	\$ 133,962,856	\$ 219,165,155
Army-Driven Economic Output 3	\$ 258,602,323	\$ 200,558,083	\$ 323,217,219
All Army Direct Employment 4	1,406	1,368	1,326
Additional Employment 5	1,224	991	1,518
All Army Personnel and Additional Employment ⁶	2,630	2,359	2,844

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

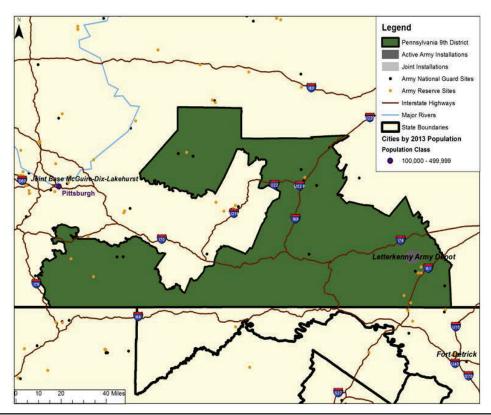
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 231,582,650	\$ 157,385,721	\$ 218,659,446
Additional Economic Output 2	\$ 507,966,187	\$ 344,573,060	\$ 438,457,242
Army-Driven Economic Output 3	\$ 739,548,837	\$ 501,958,780	\$ 657,116,688
All Army Direct Employment 4	4,405	4,262	4,106
Additional Employment 5	3,712	2,583	3,636
All Army Personnel and Additional Employment ⁶	8,117	6,845	7,742

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

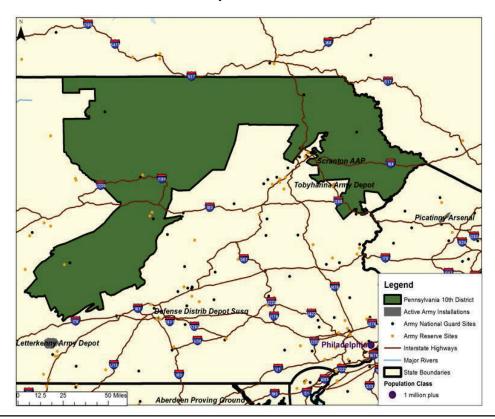
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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 131,247,323	\$ 126,162,265	\$ 117,070,526
Additional Economic Output 2	\$ 249,938,594	\$ 238,722,661	\$ 240,963,733
Army-Driven Economic Output 3	\$ 381,185,917	\$ 364,884,925	\$ 358,034,259
All Army Direct Employment 4	4,272	4,005	3,705
Additional Employment 5	2,124	2,041	1,974
All Army Personnel and Additional Employment ⁶	6,396	6,046	5,679

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

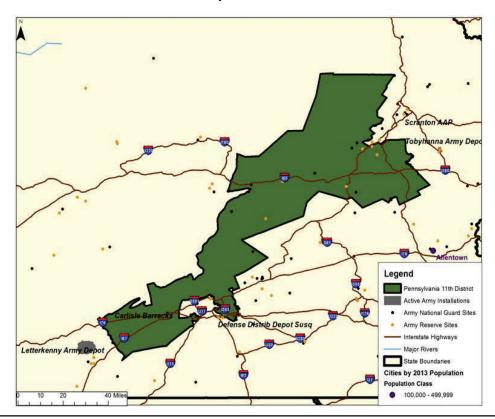
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 227,801,744	\$ 235,350,859	\$ 193,132,303
Additional Economic Output 2	\$ 487,713,942	\$ 398,210,628	\$ 427,921,780
Army-Driven Economic Output 3	\$ 715,515,686	\$ 633,561,487	\$ 621,054,083
All Army Direct Employment 4	5,115	4,900	4,702
Additional Employment 5	3,979	3,469	3,377
All Army Personnel and Additional Employment ⁶	9,094	8,369	8,079

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

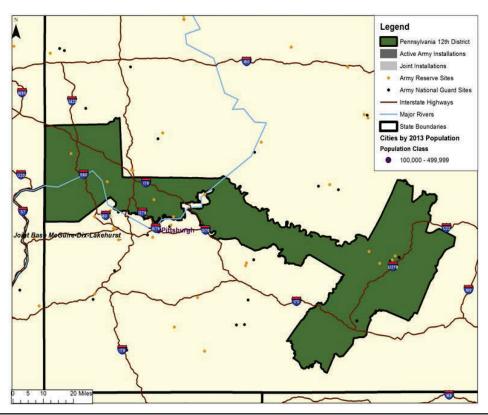
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 305,399,242	\$ 191,890,705	\$ 344,490,487
Additional Economic Output ²	\$ 884,428,407	\$ 233,130,907	\$ 44,850,532
Army-Driven Economic Output 3	\$ 1,189,827,649	\$ 425,021,612	\$ 389,341,019
All Army Direct Employment 4	2,364	2,351	2,222
Additional Employment 5	6,672	2,297	2,184
All Army Personnel and Additional Employment ⁶	9,036	4,648	4,406

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

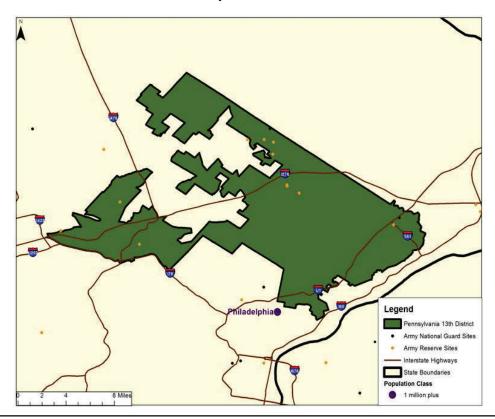
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 50,514,122	\$ 56,823,116	\$ 33,885,904
Additional Economic Output 2	\$ 155,553,933	\$ 69,718,001	\$ 75,268,141
Army-Driven Economic Output 3	\$ 206,068,055	\$ 126,541,117	\$ 109,154,045
All Army Direct Employment 4	1,165	1,145	1,146
Additional Employment 5	761	559	483
All Army Personnel and Additional Employment ⁶	1,926	1,704	1,629

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

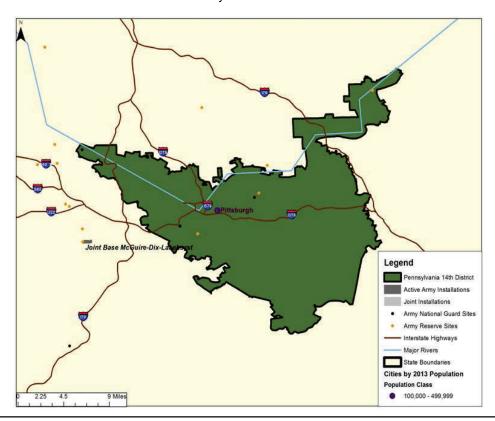
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Pennsylvania - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 100,842,352	\$ 60,816,777	\$ 96,786,044
Additional Economic Output 2	\$ 238,415,586	\$ 166,529,760	\$ 222,401,655
Army-Driven Economic Output ³	\$ 339,257,938	\$ 227,346,537	\$ 319,187,700
All Army Direct Employment 4	1,659	1,706	1,672
Additional Employment 5	2,016	1,208	1,604
All Army Personnel and Additional Employment ⁶	3,675	2,914	3,276

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

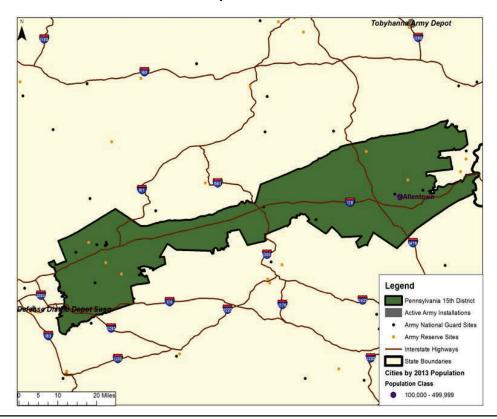
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 218,347,923	\$ 136,303,813	\$ 159,241,985
Additional Economic Output 2	\$ 654,126,106	\$ 388,073,242	\$ 360,636,525
Army-Driven Economic Output ³	\$ 872,474,029	\$ 524,377,055	\$ 519,878,510
All Army Direct Employment 4	2,859	2,832	2,766
Additional Employment 5	5,589	2,876	2,880
All Army Personnel and Additional Employment ⁶	8,448	5,708	5,646

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

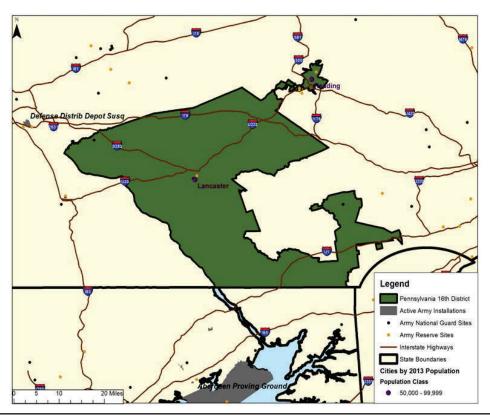
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Pennsylvania - District 16



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 115,982,788	\$ 139,648,710	\$ 110,895,037
Additional Economic Output ²	\$ 472,949,333	\$ 321,310,756	\$ 74,974,539
Army-Driven Economic Output 3	\$ 588,932,121	\$ 460,959,466	\$ 185,869,576
All Army Direct Employment 4	1,653	1,647	1,629
Additional Employment 5	1,952	1,514	936
All Army Personnel and Additional Employment ⁶	3,605	3,161	2,565

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

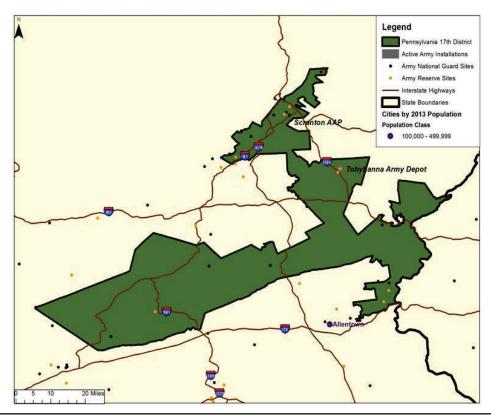
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Pennsylvania - District 17



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 315,940,726	\$ 315,578,083	\$ 315,380,344
Additional Economic Output ²	\$ 719,865,939	\$ 745,723,607	\$ 709,486,236
Army-Driven Economic Output 3	\$ 1,035,806,665	\$ 1,061,301,690	\$ 1,024,866,579
All Army Direct Employment 4	3,987	3,726	3,424
Additional Employment 5	6,086	6,202	6,059
All Army Personnel and Additional Employment ⁶	10,073	9,928	9,483

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

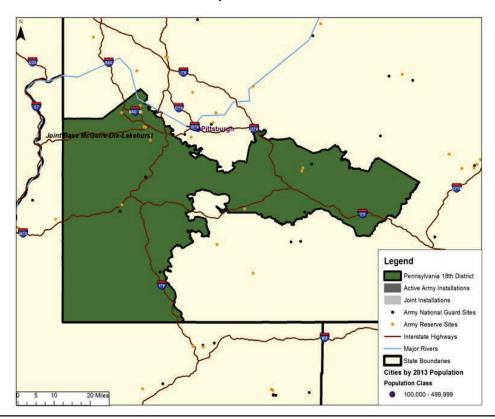
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Pennsylvania - District 18



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 98,846,311	\$ 79,476,073	\$ 68,785,990
Additional Economic Output 2	\$ 210,021,016	\$ 164,588,792	\$ 171,009,235
Army-Driven Economic Output ³	\$ 308,867,327	\$ 244,064,865	\$ 239,795,225
All Army Direct Employment 4	1,695	1,742	1,651
Additional Employment 5	1,747	1,380	1,502
All Army Personnel and Additional Employment ⁶	3,442	3,122	3,153

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

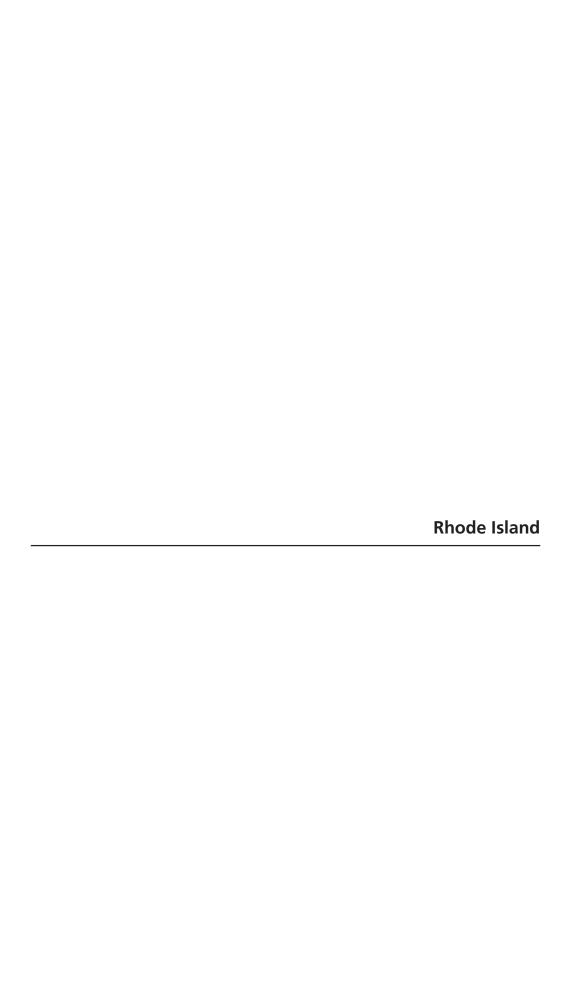
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

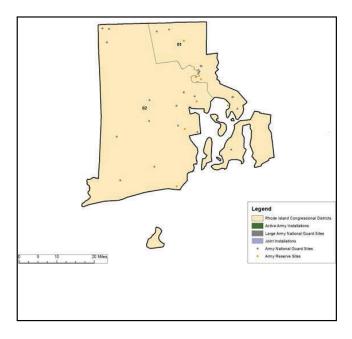
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Rhode Island

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 41,525,665	\$ 75,998,402	\$ 117,524,067	467	605	1,072
ARNG	\$ 36,824,480	\$ 67,041,154	\$ 103,865,634	2,092	540	2,632
USAR	\$ 7,474,697	\$ 13,693,137	\$ 21,167,834	524	108	632
Civ/Ret/Surv	\$ 34,758,742	\$ 63,499,263	\$ 98,258,005	392	507	899
Total	\$ 120,583,584	\$ 220,231,956	\$ 340,815,540	3,475	1,760	5,235



District Number	Army-Driven Economic Output
1	\$ 173,604,503
2	\$ 167,211,037

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	2,003
Survivors	

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Rhode Island FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 67,722,719	\$ 115,744,846	\$ 183,467,565	1,939	948	2,887
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	331	1,086	315	207		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 82,718,877	\$ 153,856,491	\$ 236,575,368	1,743	1,372	3,115
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	139	1,167	241	196		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 150,441,596	\$ 269,601,337	\$ 420,042,933	3,682	2,320	6,002
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	470	2,253	556	403		

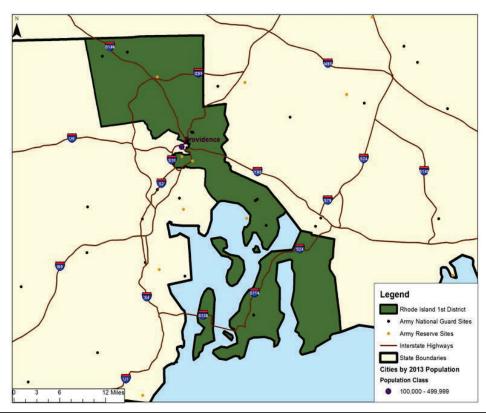
Rhode Island FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 64,417,894	\$ 123,156,691	\$ 187,574,585	1,872	935	2,807
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	338	1,018	312	204		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 49,128,701	\$ 79,836,182	\$ 128,964,883	1,702	646	2,348
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	144	1,124	242	192		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 113,546,595	\$ 202,992,873	\$ 316,539,468	3,574	1,581	5,155
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	482	2,142	554	396		

Rhode Island FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 60,896,500	\$ 112,708,003	\$ 173,604,503	1,833	876	2,709
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	322	1,006	304	202		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,687,084	\$ 107,523,953	\$ 167,211,037	1,641	885	2,526
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	145	1,086	220	190		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 120,583,584	\$ 220,231,956	\$ 340,815,540	3,474	1,761	5,235
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	467	2,092	523	392		

Rhode Island - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 67,722,719	\$ 64,417,894	\$ 60,896,500
Additional Economic Output ²	\$ 115,744,846	\$ 123,156,691	\$ 112,708,003
Army-Driven Economic Output 3	\$ 183,467,565	\$ 187,574,585	\$ 173,604,503
All Army Direct Employment 4	1,939	1,872	1,833
Additional Employment 5	948	935	876
All Army Personnel and Additional Employment ⁶	2,887	2,807	2,709

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

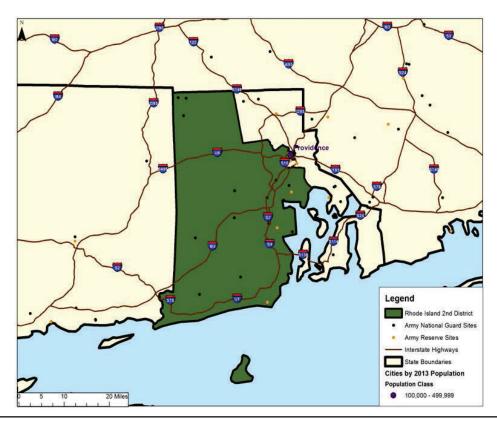
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Rhode Island - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 82,718,877	\$ 49,128,701	\$ 59,687,084
Additional Economic Output 2	\$ 153,856,491	\$ 79,836,182	\$ 107,523,953
Army-Driven Economic Output 3	\$ 236,575,368	\$ 128,964,883	\$ 167,211,037
All Army Direct Employment 4	1,743	1,702	1,641
Additional Employment 5	1,372	646	885
All Army Personnel and Additional Employment ⁶	3,115	2,348	2,526

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

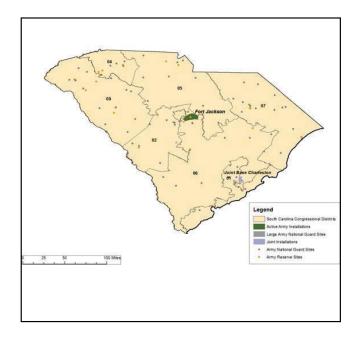
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: South Carolina

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 829,656,524	\$ 1,606,146,908	\$ 2,435,803,432	9,652	15,651	25,303
ARNG	\$ 147,226,760	\$ 266,114,216	\$ 413,340,976	10,057	2,454	12,511
USAR	\$ 79,113,946	\$ 149,575,652	\$ 228,689,598	5,163	1,413	6,576
Civ/Ret/Surv	\$ 689,955,627	\$ 1,261,100,996	\$ 1,951,056,623	4,602	11,783	16,385
Total	\$ 1,745,952,857	\$ 3,282,937,772	\$ 5,028,890,629	29,474	31,301	60,775



District Number	Army-Driven Economic Output
1	\$ 470,020,528
2	\$ 2,144,564,268
3	\$ 260,969,322
4	\$ 257,357,996
5	\$ 495,836,174
6	\$ 1,187,106,279
7	\$ 213,036,062

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	26,678

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

South Carolina FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 297,767,550	\$ 424,016,645	\$ 721,784,195	2,695	3,625	6,320
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	522	1,126	697	350		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 676,244,759	\$ 1,576,641,012	\$ 2,252,885,771	9,502	17,338	26,840
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,796	2,402	1,410	1,894		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 107,985,984	\$ 181,252,774	\$ 289,238,758	2,888	1,410	4,298
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	328	1,746	576	239		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 62,652,056	\$ 75,655,408	\$ 138,307,464	1,869	631	2,500
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	222	958	589	101		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 186,984,153	\$ 323,678,611	\$ 510,662,764	4,235	2,648	6,883
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,544	1,501	675	515		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 445,494,428	\$ 858,100,909	\$ 1,303,595,337	8,466	7,637	16,103
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,459	2,045	1,363	1,598		

South Carolina FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,676,292	\$ 109,740,085	\$ 183,416,377	2,235	946	3,181
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	318	1,369	364	184		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,850,805,222	\$ 3,549,085,444	\$ 5,399,890,666	31,890	34,235	66,125
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	10,188	11,147	5,674	4,881		

South Carolina FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 129,610,043	\$ 247,371,004	\$ 376,981,047	2,528	2,259	4,787
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	500	1,031	668	330		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 553,033,158	\$ 1,171,230,767	\$ 1,724,263,924	9,314	12,155	21,469
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,887	2,300	1,351	1,776		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 88,419,520	\$ 130,288,717	\$ 218,708,238	2,739	1,064	3,803
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	345	1,640	522	232		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 103,695,712	\$ 253,008,709	\$ 356,704,421	1,814	1,338	3,152
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	920	565	99		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 167,108,964	\$ 258,323,584	\$ 425,432,548	4,218	2,270	6,488
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,652	1,436	640	490		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 463,604,510	\$ 893,545,011	\$ 1,357,149,520	8,115	8,414	16,529
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,478	1,876	1,273	1,488		

South Carolina FY 2013: State Level Economic Effects of Army Spending, by Congressional District

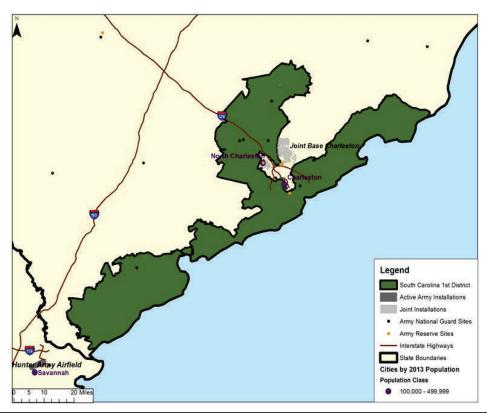
District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,124,035	\$ 124,557,055	\$ 197,681,091	2,177	1,245	3,422
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	344	1,292	369	171		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,578,595,942	\$ 3,078,324,847	\$ 4,656,920,789	30,905	28,745	59,650
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	10,437	10,494	5,388	4,586		

South Carolina FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 168,522,093	\$ 301,498,434	\$ 470,020,528	2,449	3,186	5,635
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	444	1,022	650	333		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 685,389,229	\$ 1,459,175,039	\$ 2,144,564,268	8,857	15,167	24,024
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,598	2,223	1,259	1,777		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 101,638,678	\$ 159,330,644	\$ 260,969,322	2,559	1,274	3,833
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	1,516	534	241		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 86,495,357	\$ 170,862,638	\$ 257,357,996	1,752	1,215	2,967
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	205	883	562	102		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 187,919,766	\$ 307,916,408	\$ 495,836,174	4,082	2,623	6,705
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,619	1,374	596	492		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 430,960,287	\$ 756,145,992	\$ 1,187,106,279	7,714	6,691	14,405
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,213	1,824	1,197	1,479		

South Carolina FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 85,027,446	\$ 128,008,616	\$ 213,036,062	2,060	1,144	3,204
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	305	1,214	364	178		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,745,952,856	\$ 3,282,937,771	\$ 5,028,890,629	29,473	31,300	60,773
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	9,652	10,056	5,161	4,603		



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 297,767,550	\$ 129,610,043	\$ 168,522,093
Additional Economic Output ²	\$ 424,016,645	\$ 247,371,004	\$ 301,498,434
Army-Driven Economic Output 3	\$ 721,784,195	\$ 376,981,047	\$ 470,020,528
All Army Direct Employment 4	2,695	2,528	2,449
Additional Employment 5	3,625	2,259	3,186
All Army Personnel and Additional Employment ⁶	6,320	4,787	5,635

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

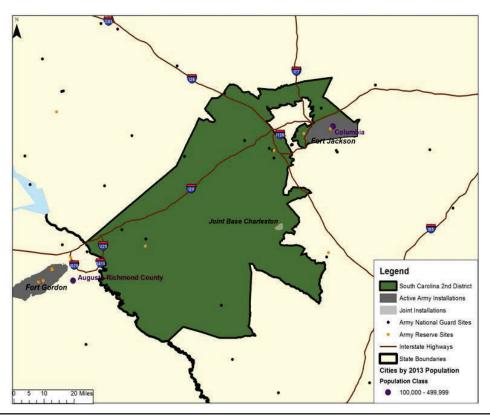
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 676,244,759	\$ 553,033,158	\$ 685,389,229
Additional Economic Output ²	\$ 1,576,641,012	\$ 1,171,230,767	\$ 1,459,175,039
Army-Driven Economic Output 3	\$ 2,252,885,771	\$ 1,724,263,924	\$ 2,144,564,268
All Army Direct Employment 4	9,502	9,314	8,857
Additional Employment ⁵	17,338	12,155	15,167
All Army Personnel and Additional Employment ⁶	26,840	21,469	24,024

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

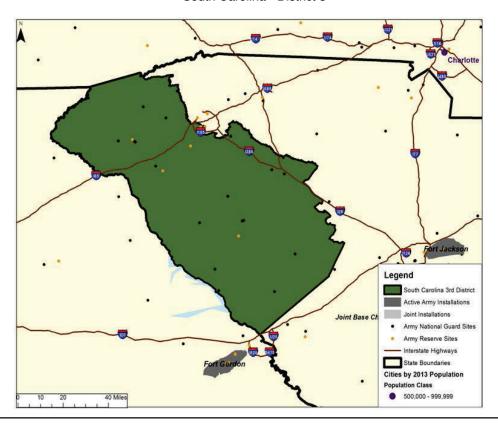
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 107,985,984	\$ 88,419,520	\$ 101,638,678
Additional Economic Output 2	\$ 181,252,774	\$ 130,288,717	\$ 159,330,644
Army-Driven Economic Output ³	\$ 289,238,758	\$ 218,708,238	\$ 260,969,322
All Army Direct Employment 4	2,888	2,739	2,559
Additional Employment 5	1,410	1,064	1,274
All Army Personnel and Additional Employment ⁶	4,298	3,803	3,833

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

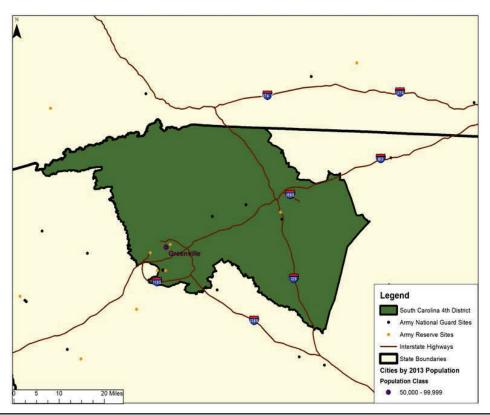
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 62,652,056	\$ 103,695,712	\$ 86,495,357
Additional Economic Output ²	\$ 75,655,408	\$ 253,008,709	\$ 170,862,638
Army-Driven Economic Output 3	\$ 138,307,464	\$ 356,704,421	\$ 257,357,996
All Army Direct Employment 4	1,869	1,814	1,752
Additional Employment 5	631	1,338	1,215
All Army Personnel and Additional Employment ⁶	2,500	3,152	2,967

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

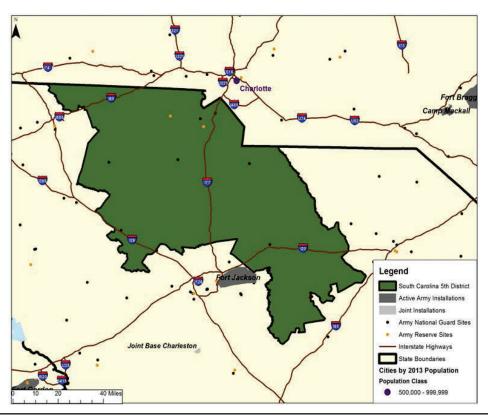
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 186,984,153	\$ 167,108,964	\$ 187,919,766
Additional Economic Output 2	\$ 323,678,611	\$ 258,323,584	\$ 307,916,408
Army-Driven Economic Output 3	\$ 510,662,764	\$ 425,432,548	\$ 495,836,174
All Army Direct Employment 4	4,235	4,218	4,082
Additional Employment 5	2,648	2,270	2,623
All Army Personnel and Additional Employment ⁶	6,883	6,488	6,705

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

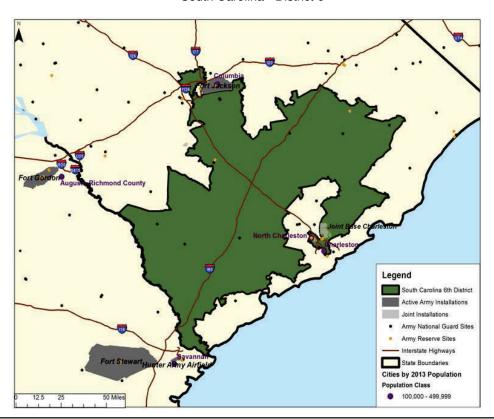
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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 445,494,428	\$ 463,604,510	\$ 430,960,287
Additional Economic Output ²	\$ 858,100,909	\$ 893,545,011	\$ 756,145,992
Army-Driven Economic Output 3	\$ 1,303,595,337	\$ 1,357,149,520	\$ 1,187,106,279
All Army Direct Employment 4	8,466	8,115	7,714
Additional Employment 5	7,637	8,414	6,691
All Army Personnel and Additional Employment ⁶	16,103	16,529	14,405

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

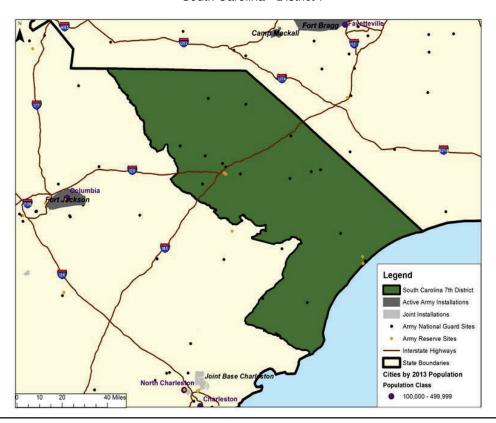
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 73,676,292	\$ 73,124,035	\$ 85,027,446
Additional Economic Output 2	\$ 109,740,085	\$ 124,557,055	\$ 128,008,616
Army-Driven Economic Output ³	\$ 183,416,377	\$ 197,681,091	\$ 213,036,062
All Army Direct Employment 4	2,235	2,177	2,060
Additional Employment 5	946	1,245	1,144
All Army Personnel and Additional Employment ⁶	3,181	3,422	3,204

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

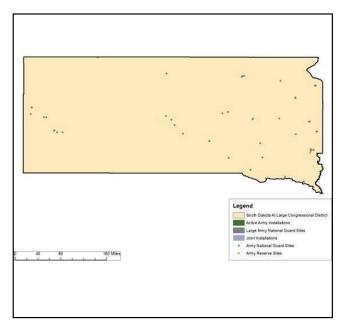
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: South Dakota

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 31,081,722	\$ 67,399,834	\$ 98,481,556	249	570	819
ARNG	\$ 50,236,303	\$ 108,936,001	\$ 159,172,304	3,687	922	4,609
USAR	\$ 4,703,918	\$ 10,200,314	\$ 14,904,232	550	86	636
Civ/Ret/Surv	\$ 55,278,291	\$ 119,869,409	\$ 175,147,700	679	1,014	1,693
Total	\$ 141,300,234	\$ 306,405,558	\$ 447,705,792	5,165	2,592	7,757



District	Army-Driven Economic
Number	Output
1	\$ 447,705,792

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Survivors 2,796	Retirees and Survivors	2,796
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

South Dakota FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 234,058,672	\$ 530,519,814	\$ 764,578,486	5,431	4,840	10,271
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	3,859	614	680		
	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 234,058,672	\$ 530,519,814	\$ 764,578,486	5,431	4,840	10,271
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	3,859	614	680		

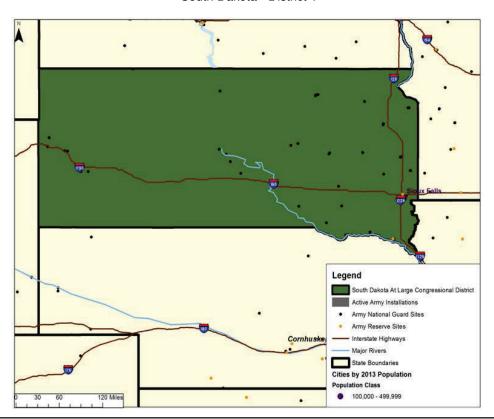
South Dakota FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 150,743,042	\$ 312,335,336	\$ 463,078,378	5,497	2,803	8,300
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	310	3,916	589	682		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 150,743,042	\$ 312,335,336	\$ 463,078,378	5,497	2,803	8,300
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	310	3,916	589	682		

South Dakota FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 141,300,234	\$ 306,405,558	\$ 447,705,792	5,165	2,593	7,758
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	249	3,687	550	679		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 141,300,234	\$ 306,405,558	\$ 447,705,792	5,165	2,593	7,758
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	249	3,687	550	679		

South Dakota - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 234,058,672	\$ 150,743,042	\$ 141,300,234
Additional Economic Output ²	\$ 530,519,814	\$ 312,335,336	\$ 306,405,558
Army-Driven Economic Output 3	\$ 764,578,486	\$ 463,078,378	\$ 447,705,792
All Army Direct Employment 4	5,431	5,497	5,165
Additional Employment 5	4,840	2,803	2,593
All Army Personnel and Additional Employment ⁶	10,271	8,300	7,758

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

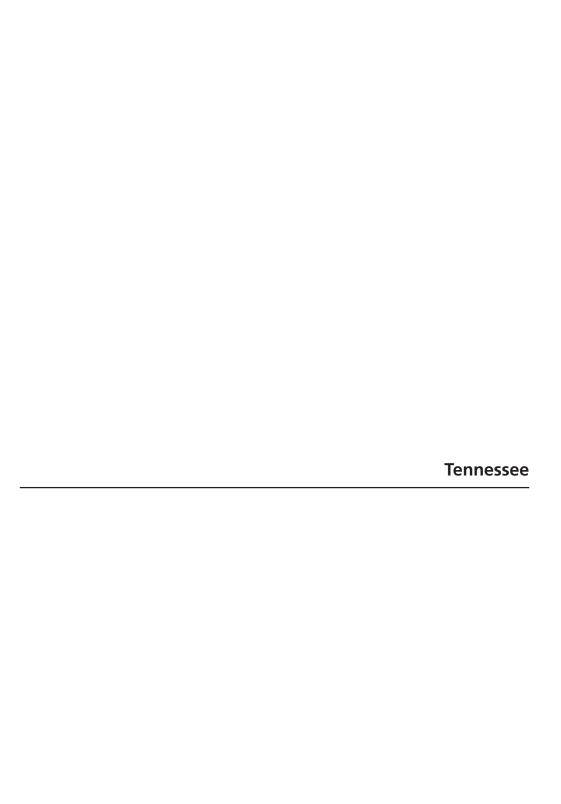
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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

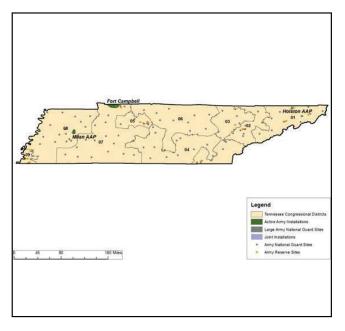
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Tennessee

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,538,152,485	\$ 2,640,025,442	\$ 4,178,177,927	32,629	19,036	51,665
ARNG	\$ 154,059,414	\$ 287,324,924	\$ 441,384,338	11,817	2,220	14,037
USAR	\$ 49,835,561	\$ 95,095,972	\$ 144,931,533	5,277	699	5,976
Civ/Ret/Surv	\$ 593,411,028	\$ 1,071,282,039	\$ 1,664,693,067	6,058	8,180	14,238
Total	\$ 2,335,458,488	\$ 4,093,728,377	\$ 6,429,186,865	55,781	30,135	85,916



District Number	Army-Driven Economic Output			
1	\$ 970,111,577			
2	\$ 217,294,362			
3	\$ 210,435,964			
4	\$ 380,596,837			
5	\$ 491,659,186			
6	\$ 722,388,695			
7	\$ 2,858,176,655			
8	\$ 292,983,197			
9	\$ 285,540,394			

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	
Survivors	28,696

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Tennessee FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 350,446,842	\$ 815,820,842	\$ 1,166,267,684	2,109	7,807	9,916
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	1,048	608	175		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 61,547,151	\$ 137,594,499	\$ 199,141,650	1,589	1,147	2,736
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	783	445	137		
	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 93,911,965	\$ 218,132,216	\$ 312,044,181	2,127	1,675	3,802
-	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	1,087	518	255		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 144,342,745	\$ 266,713,430	\$ 411,056,175	3,669	2,187	5,856
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	343	1,935	521	870		
\$	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 206,937,883	\$ 286,815,846	\$ 493,753,729	4,619	2,151	6,770
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,420	1,263	664	1,272		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 252,069,952	\$ 413,829,685	\$ 665,899,637	4,921	3,456	8,377
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,452	1,649	426	1,394		

Tennessee FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,487,670,398	\$ 2,122,652,464	\$ 3,610,322,862	37,359	16,010	53,369
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	32,022	2,554	1,282	1,499		
8 <u>\$</u> \$1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 126,345,715	\$ 236,509,063	\$ 362,854,778	3,317	2,063	5,380
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	283	1,921	554	560		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 150,569,177	\$ 286,778,405	\$ 437,347,582	1,905	2,004	3,909
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	798	604	344		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 2,873,841,828	\$ 4,784,846,450	\$ 7,658,688,278	61,615	38,500	100,115
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	36,447	13,038	5,622	6,507		

Tennessee FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 193,362,746	\$ 649,001,181	\$ 842,363,926	2,030	3,382	5,412
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	274	997	600	160		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 62,759,768	\$ 128,221,927	\$ 190,981,695	1,561	1,089	2,650
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	772	415	127		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 77,818,048	\$ 146,916,684	\$ 224,734,732	2,004	1,139	3,143
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	283	984	498	240		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 126,109,233	\$ 236,703,209	\$ 362,812,442	3,563	1,889	5,452
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	348	1,865	520	830		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 195,483,125	\$ 284,677,675	\$ 480,160,801	4,397	2,233	6,630
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,352	1,213	640	1,193		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 251,901,902	\$ 413,772,136	\$ 665,674,038	4,727	3,628	8,355
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,390	1,582	433	1,322		

Tennessee FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,226,561,653	\$ 1,792,475,157	\$ 3,019,036,809	35,739	13,502	49,241
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	30,824	2,339	1,173	1,403		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 108,798,107	\$ 228,991,095	\$ 337,789,203	3,259	2,002	5,261
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	323	1,859	543	535		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 107,410,777	\$ 159,064,288	\$ 266,475,065	1,834	1,253	3,087
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	173	755	583	324		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 2,350,205,359	\$ 4,039,823,352	\$ 6,390,028,711	59,114	30,117	89,231
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	35,214	12,365	5,404	6,132		

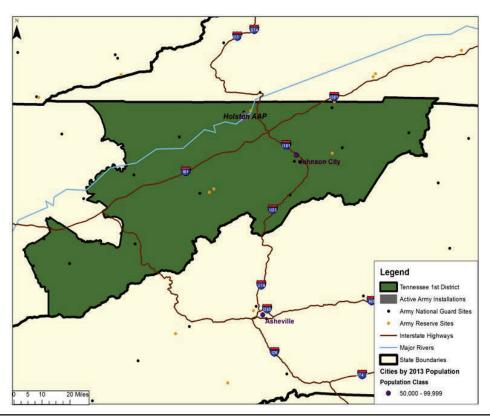
Tennessee FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 217,752,930	\$ 752,358,647	\$ 970,111,577	1,968	3,880	5,848
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	242	981	587	158		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,084,124	\$ 143,210,238	\$ 217,294,362	1,512	1,179	2,691
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	768	398	124		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,816,800	\$ 135,619,164	\$ 210,435,964	1,968	1,072	3,040
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	974	520	231		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 128,875,924	\$ 251,720,913	\$ 380,596,837	3,493	2,037	5,530
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	335	1,836	506	815		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 201,692,700	\$ 289,966,486	\$ 491,659,186	4,256	2,105	6,361
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,286	1,188	615	1,167		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 273,623,857	\$ 448,764,838	\$ 722,388,695	4,535	3,891	8,426
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,288	1,504	430	1,313		

Tennessee FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,176,646,360	\$ 1,681,530,295	\$ 2,858,176,655	33,251	12,901	46,152
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	28,608	2,096	1,166	1,380		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 95,984,173	\$ 196,999,024	\$ 292,983,197	3,006	1,723	4,729
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	251	1,715	502	538		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 91,981,620	\$ 193,558,774	\$ 285,540,394	1,791	1,346	3,137
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	154	753	552	332		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 2,335,458,488	\$ 4,093,728,379	\$ 6,429,186,867	55,780	30,134	85,914
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	32,629	11,815	5,277	6,058		

Tennessee - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 350,446,842	\$ 193,362,746	\$ 217,752,930
Additional Economic Output ²	\$ 815,820,842	\$ 649,001,181	\$ 752,358,647
Army-Driven Economic Output 3	\$ 1,166,267,684	\$ 842,363,926	\$ 970,111,577
All Army Direct Employment 4	2,109	2,030	1,968
Additional Employment 5	7,807	3,382	3,880
All Army Personnel and Additional Employment ⁶	9,916	5,412	5,848

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

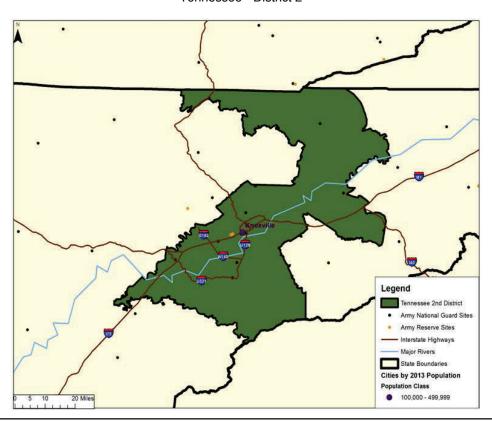
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 61,547,151	\$ 62,759,768	\$ 74,084,124
Additional Economic Output ²	\$ 137,594,499	\$ 128,221,927	\$ 143,210,238
Army-Driven Economic Output 3	\$ 199,141,650	\$ 190,981,695	\$ 217,294,362
All Army Direct Employment 4	1,589	1,561	1,512
Additional Employment 5	1,147	1,089	1,179
All Army Personnel and Additional Employment 6	2,736	2,650	2,691

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

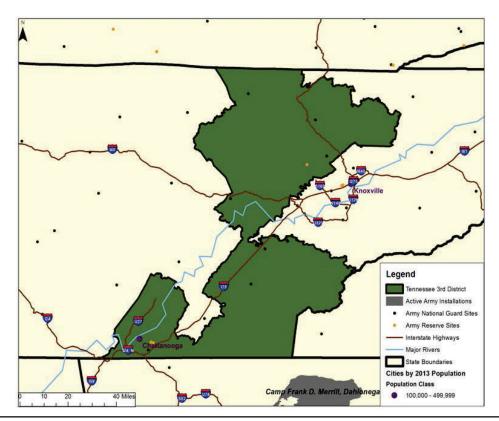
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 93,911,965	\$ 77,818,048	\$ 74,816,800
Additional Economic Output ²	\$ 218,132,216	\$ 146,916,684	\$ 135,619,164
Army-Driven Economic Output 3	\$ 312,044,181	\$ 224,734,732	\$ 210,435,964
All Army Direct Employment 4	2,127	2,004	1,968
Additional Employment 5	1,675	1,139	1,072
All Army Personnel and Additional Employment ⁶	3,802	3,143	3,040

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

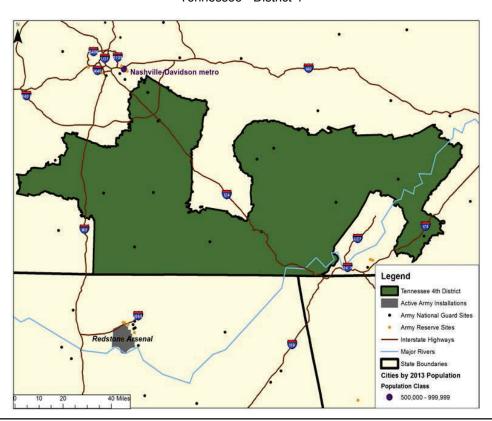
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 144,342,745	\$ 126,109,233	\$ 128,875,924
Additional Economic Output ²	\$ 266,713,430	\$ 236,703,209	\$ 251,720,913
Army-Driven Economic Output 3	\$ 411,056,175	\$ 362,812,442	\$ 380,596,837
All Army Direct Employment 4	3,669	3,563	3,493
Additional Employment 5	2,187	1,889	2,037
All Army Personnel and Additional Employment 6	5,856	5,452	5,530

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

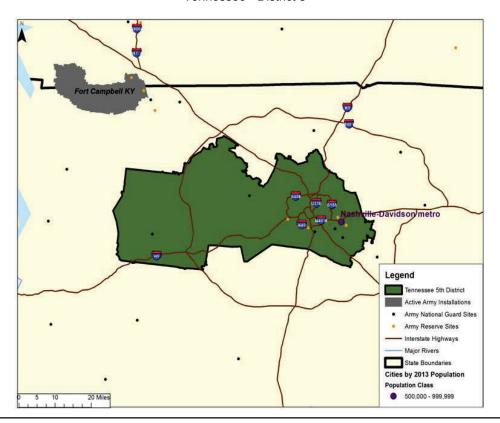
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 206,937,883	\$ 195,483,125	\$ 201,692,700
Additional Economic Output 2	\$ 286,815,846	\$ 284,677,675	\$ 289,966,486
Army-Driven Economic Output ³	\$ 493,753,729	\$ 480,160,801	\$ 491,659,186
All Army Direct Employment 4	4,619	4,397	4,256
Additional Employment 5	2,151	2,233	2,105
All Army Personnel and Additional Employment ⁶	6,770	6,630	6,361

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

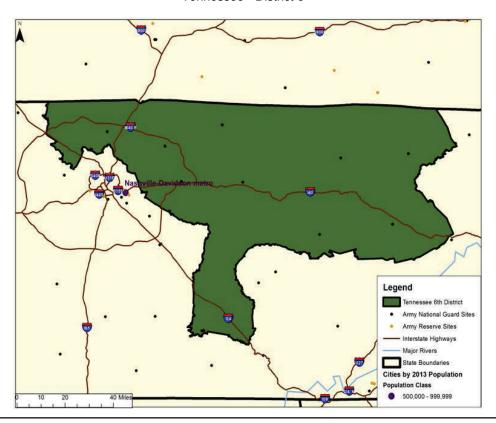
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 252,069,952	\$ 251,901,902	\$ 273,623,857
Additional Economic Output 2	\$ 413,829,685	\$ 413,772,136	\$ 448,764,838
Army-Driven Economic Output ³	\$ 665,899,637	\$ 665,674,038	\$ 722,388,695
All Army Direct Employment 4	4,921	4,727	4,535
Additional Employment 5	3,456	3,628	3,891
All Army Personnel and Additional Employment ⁶	8,377	8,355	8,426

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

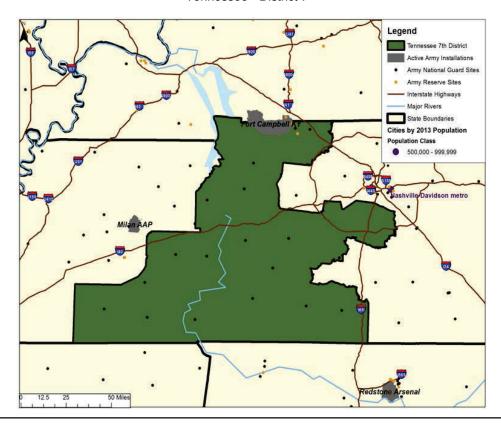
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,487,670,398	\$ 1,226,561,653	\$ 1,176,646,360
Additional Economic Output ²	\$ 2,122,652,464	\$ 1,792,475,157	\$ 1,681,530,295
Army-Driven Economic Output 3	\$ 3,610,322,862	\$ 3,019,036,809	\$ 2,858,176,655
All Army Direct Employment 4	37,359	35,739	33,251
Additional Employment 5	16,010	13,502	12,901
All Army Personnel and Additional Employment ⁶	53,369	49,241	46,152

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

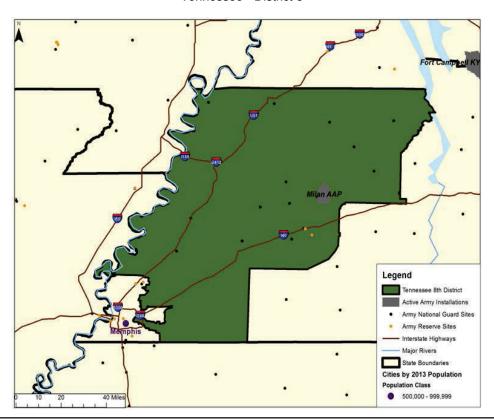
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 126,345,715	\$ 108,798,107	\$ 95,984,173
Additional Economic Output ²	\$ 236,509,063	\$ 228,991,095	\$ 196,999,024
Army-Driven Economic Output 3	\$ 362,854,778	\$ 337,789,203	\$ 292,983,197
All Army Direct Employment 4	3,317	3,259	3,006
Additional Employment 5	2,063	2,002	1,723
All Army Personnel and Additional Employment ⁶	5,380	5,261	4,729

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

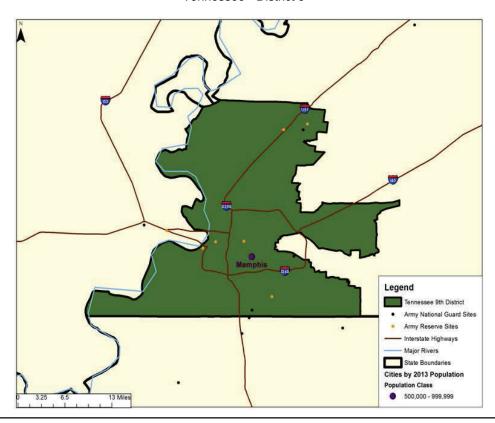
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Tennessee - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 150,569,177	\$ 107,410,777	\$ 91,981,620
Additional Economic Output 2	\$ 286,778,405	\$ 159,064,288	\$ 193,558,774
Army-Driven Economic Output 3	\$ 437,347,582	\$ 266,475,065	\$ 285,540,394
All Army Direct Employment 4	1,905	1,834	1,791
Additional Employment 5	2,004	1,253	1,346
All Army Personnel and Additional Employment ⁶	3,909	3,087	3,137

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

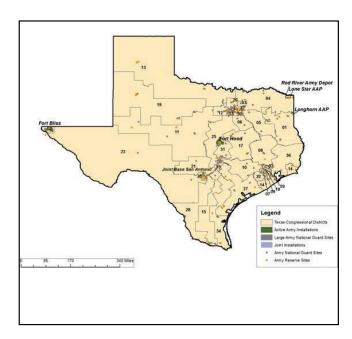
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Texas

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 7,942,366,020	\$ 17,606,524,405	\$ 25,548,890,425	122,380	148,768	271,148
ARNG	\$ 316,898,023	\$ 674,826,066	\$ 991,724,089	24,437	5,592	30,029
USAR	\$ 324,596,235	\$ 724,824,704	\$ 1,049,420,939	24,332	5,911	30,243
Civ/Ret/Surv	\$ 3,145,457,012	\$ 6,729,030,914	\$ 9,874,487,926	30,545	57,160	87,705
Total	\$ 11,729,317,290	\$ 25,735,206,089	\$ 37,464,523,379	201,694	217,431	419,125



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	89,334
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Army-Driven Economic Output
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% 1/L/ /IS6 6(L/
\$ 142,456,607
\$ 86,466,977
\$ 466,388,340
\$ 1,469,002,234
\$ 155,186,293
\$ 396,241,093
\$ 103,528,144
\$ 146,838,221
\$ 107,836,993
\$ 285,112,173
\$ 238,732,308
\$ 675,662,760
\$ 173,544,892
\$ 444,359,880
\$ 424,390,947
\$ 5,761,081,375
\$ 505,989,861
\$ 562,011,988
\$ 148,547,366
\$ 1,528,078,517
\$ 3,913,987,974
\$ 251,291,708

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

FY 2014 State at a Glance: Texas

Army Economic Effects¹

District Number	Army-Driven Economic Output
23	\$ 1,484,186,202
24	\$ 572,991,775
25	\$ 4,659,955,369
26	\$ 532,067,796
27	\$ 1,006,789,441
28	\$ 789,484,198
29	\$ 118,664,435
30	\$ 229,797,099
31	\$ 4,391,840,732
32	\$ 266,344,535
33	\$ 3,762,100,683
34	\$ 205,799,178
35	\$ 1,177,795,848
36	\$ 279,969,434

¹ Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Texas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 61,917,540	\$ 140,168,302	\$ 202,085,842	1,166	926	2,092
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	513	306	108		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 40,827,679	\$ 60,880,909	\$ 101,708,588	1,341	467	1,808
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	305	453	504	78		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 480,069,772	\$ 1,130,316,968	\$ 1,610,386,740	1,440	8,070	9,510
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	280	492	545	123		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 329,001,400	\$ 965,691,746	\$ 1,294,693,146	4,851	6,939	11,790
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	431	778	599	3,043		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 58,952,883	\$ 133,708,962	\$ 192,661,845	1,459	853	2,312
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	288	550	509	112		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 95,249,932	\$ 176,460,615	\$ 271,710,547	2,303	1,351	3,654
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	426	752	822	303		

Texas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 56,064,895	\$ 111,820,769	\$ 167,885,664	970	785	1,755
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	316	380	54		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 52,493,999	\$ 63,684,057	\$ 116,178,056	1,700	491	2,191
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	380	557	655	108		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 49,758,296	\$ 99,547,825	\$ 149,306,121	1,287	706	1,993
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	287	419	502	79		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 179,790,840	\$ 501,243,277	\$ 681,034,117	1,821	4,792	6,613
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	390	813	440	179		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 99,779,228	\$ 177,540,094	\$ 277,319,322	4,494	1,475	5,969
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,740	1,046	516	192		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 184,716,526	\$ 565,245,454	\$ 749,961,980	2,308	4,374	6,682
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	382	814	710	401		

Texas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 90,157,039	\$ 240,190,283	\$ 330,347,322	1,484	1,939	3,423
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	427	546	386	125		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 93,078,682	\$ 229,850,284	\$ 322,928,966	1,503	1,990	3,493
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	328	460	493	223		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 234,051,462	\$ 476,776,415	\$ 710,827,877	2,980	3,228	6,208
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	682	761	478	1,059		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,925,027,566	\$ 3,820,081,686	\$ 5,745,109,252	48,831	34,270	83,101
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	40,280	1,685	2,614	4,252		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 139,375,241	\$ 303,840,060	\$ 443,215,301	2,941	2,325	5,266
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	536	943	607	855		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 35,678,848	\$ 82,088,368	\$ 117,767,216	1,082	413	1,495
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	334	457	57		

Texas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 45,526,832	\$ 103,844,376	\$ 149,371,208	1,429	792	2,221
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	272	638	442	78		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 3,084,379,553	\$ 9,043,893,325	\$ 12,128,272,878	5,896	98,551	104,447
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,770	727	1,083	2,316		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,014,436,749	\$ 2,995,707,007	\$ 4,010,143,756	10,184	27,216	37,400
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,286	1,408	1,591	1,899		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 47,982,928	\$ 105,429,556	\$ 153,412,484	1,290	671	1,961
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	430	472	111		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 527,272,951	\$ 1,047,890,755	\$ 1,575,163,706	8,650	9,423	18,073
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,187	895	1,188	2,381		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 374,644,142	\$ 941,090,517	\$ 1,315,734,659	1,617	6,263	7,880
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	293	492	631	200		

Texas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,634,945,083	\$ 3,707,072,085	\$ 5,342,017,168	36,535	31,764	68,299
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	31,171	1,696	1,404	2,263		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 85,962,763	\$ 216,335,633	\$ 302,298,396	1,698	2,545	4,243
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	320	548	677	153		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 381,400,940	\$ 1,038,817,647	\$ 1,420,218,587	6,035	9,464	15,499
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	381	746	635	4,273		
28	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 302,215,524	\$ 498,045,378	\$ 800,260,902	6,170	4,452	10,622
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,776	911	945	1,537		
29	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 26,455,422	\$ 75,180,082	\$ 101,635,504	777	325	1,102
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	158	259	264	96		
30	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 43,767,177	\$ 78,612,820	\$ 122,379,997	1,452	540	1,992
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	253	493	609	96		

Texas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
31	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,928,154,617	\$ 3,127,171,364	\$ 5,055,325,981	51,069	25,067	76,136
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	41,819	2,435	2,145	4,671		
32	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 110,941,045	\$ 99,854,686	\$ 210,795,731	947	947	1,894
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	333	375	77		
33	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,760,989,348	\$ 4,888,700,531	\$ 6,649,689,879	1,491	31,361	32,852
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	481	547	237		
34	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 82,502,549	\$ 179,708,535	\$ 262,211,084	2,080	2,129	4,209
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	334	620	557	570		
35	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 419,923,990	\$ 1,000,774,224	\$ 1,420,698,214	5,951	7,894	13,845
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,337	940	1,004	1,671		
36	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 70,779,622	\$ 135,828,433	\$ 206,608,055	1,438	989	2,427
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	360	448	397	233		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 16,148,273,063	\$ 38,563,093,028	\$ 54,711,366,091	228,670	335,787	564,457
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	141,238	26,732	26,486	34,212		

Texas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 62,059,610	\$ 123,400,557	\$ 185,460,167	1,135	851	1,986
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	260	493	285	96		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 34,801,639	\$ 37,638,958	\$ 72,440,597	1,361	246	1,607
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	332	463	493	73		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 258,051,112	\$ 584,546,586	\$ 842,597,698	1,413	4,312	5,725
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	272	490	536	116		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 300,942,939	\$ 917,712,679	\$ 1,218,655,618	4,541	9,107	13,648
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	437	709	578	2,817		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 59,808,168	\$ 147,603,977	\$ 207,412,145	1,421	1,027	2,448
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	276	535	506	103		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 87,127,469	\$ 314,761,240	\$ 401,888,709	2,271	1,273	3,544
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	435	745	813	278		

Texas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 28,339,189	\$ 41,309,864	\$ 69,649,053	987	258	1,245
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	319	383	54		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 51,092,511	\$ 65,434,765	\$ 116,527,276	1,694	493	2,187
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	356	572	670	95		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 34,020,954	\$ 70,224,468	\$ 104,245,421	1,266	398	1,664
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	267	435	486	78		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 97,300,677	\$ 167,319,988	\$ 264,620,664	1,765	1,549	3,314
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	367	799	420	179		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 94,946,127	\$ 173,572,860	\$ 268,518,987	4,470	1,596	6,066
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,760	1,046	489	175		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 176,926,477	\$ 606,391,196	\$ 783,317,672	2,300	4,123	6,423
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	375	849	707	369		

Texas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 57,076,213	\$ 139,013,810	\$ 196,090,023	1,395	1,067	2,462
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	427	484	361	123		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 113,263,017	\$ 291,117,987	\$ 404,381,005	1,511	2,397	3,908
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	359	450	486	215		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 150,350,174	\$ 338,276,657	\$ 488,626,831	2,914	2,471	5,385
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	720	679	475	1,039		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 2,043,184,872	\$ 4,204,932,167	\$ 6,248,117,039	47,754	36,733	84,487
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	40,056	1,424	2,382	3,891		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 135,285,093	\$ 257,613,008	\$ 392,898,102	2,851	1,975	4,826
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	590	920	580	761		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 24,716,115	\$ 56,973,805	\$ 81,689,919	1,085	211	1,296
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	222	351	456	56		

Texas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 36,126,993	\$ 79,157,742	\$ 115,284,735	1,392	601	1,993
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	280	609	422	81		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 2,178,543,969	\$ 5,237,889,353	\$ 7,416,433,322	5,863	55,584	61,447
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,770	736	1,056	2,301		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 885,489,931	\$ 2,605,011,388	\$ 3,490,501,320	10,232	25,105	35,337
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,310	1,475	1,565	1,882		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 53,718,417	\$ 159,507,067	\$ 213,225,483	1,283	804	2,087
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	272	450	453	107		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 591,070,333	\$ 1,233,161,967	\$ 1,824,232,300	8,852	11,575	20,427
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,465	904	1,181	2,301		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 267,830,246	\$ 676,101,612	\$ 943,931,858	1,601	4,875	6,476
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	282	511	622	186		

Texas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,391,711,720	\$ 3,100,448,941	\$ 4,492,160,661	34,151	27,124	61,275
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	29,207	1,620	1,303	2,021		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 128,990,326	\$ 362,945,211	\$ 491,935,537	1,738	4,688	6,426
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	358	564	670	145		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 297,148,333	\$ 795,740,825	\$ 1,092,889,158	5,901	7,316	13,217
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	404	728	645	4,124		
28	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 270,300,301	\$ 430,828,548	\$ 701,128,850	6,270	3,571	9,841
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,874	946	926	1,525		
29	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 29,283,626	\$ 53,383,334	\$ 82,666,960	797	325	1,122
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	289	254	92		
30	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 168,326,003	\$ 482,074,942	\$ 650,400,945	1,440	3,037	4,477
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	260	491	600	89		

Texas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
31	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,725,141,358	\$ 2,733,867,347	\$ 4,459,008,706	47,220	22,239	69,459
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	38,810	2,334	1,921	4,155		
32	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 85,085,726	\$ 54,392,560	\$ 139,478,285	920	636	1,556
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	307	362	72		
33	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,235,051,250	\$ 3,589,242,790	\$ 4,824,294,040	1,484	23,318	24,802
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	497	538	218		
34	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 56,739,021	\$ 109,631,445	\$ 166,370,467	2,047	1,124	3,171
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	320	673	500	554		
35	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 290,582,964	\$ 695,885,427	\$ 986,468,391	5,957	5,663	11,620
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,354	965	983	1,654		
36	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 48,172,715	\$ 80,651,239	\$ 128,823,954	1,416	589	2,005
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	362	447	387	220		

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 13,548,605,588	\$ 31,017,766,310	\$ 44,566,371,898	220,698	268,261	488,959
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	136,644	26,313	25,494	32,245		

Texas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 48,014,689	\$ 94,441,918	\$ 142,456,607	1,013	704	1,717
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	436	264	82		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 40,341,224	\$ 46,125,753	\$ 86,466,977	1,293	286	1,579
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	274	446	494	78		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 167,650,489	\$ 298,737,851	\$ 466,388,340	1,331	2,605	3,936
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	230	474	515	111		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 371,097,746	\$ 1,097,904,487	\$ 1,469,002,234	4,015	11,326	15,341
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	382	648	582	2,402		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 49,606,885	\$ 105,579,408	\$ 155,186,293	1,323	744	2,067
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	484	500	99		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 121,906,954	\$ 274,334,139	\$ 396,241,093	2,150	1,888	4,038
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	381	702	797	270		

Texas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 40,297,798	\$ 63,230,346	\$ 103,528,144	952	441	1,393
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	225	302	369	57		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 62,390,407	\$ 84,447,814	\$ 146,838,221	1,679	652	2,331
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	344	547	686	102		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 39,884,126	\$ 67,952,867	\$ 107,836,993	1,254	444	1,698
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	244	436	494	81		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 93,990,537	\$ 191,121,636	\$ 285,112,173	1,693	1,616	3,309
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	347	751	418	177		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 91,468,228	\$ 147,264,080	\$ 238,732,308	3,845	1,129	4,974
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,333	901	444	166		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 162,899,996	\$ 512,762,764	\$ 675,662,760	2,241	3,239	5,480
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	354	823	692	372		

Texas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 54,668,356	\$ 118,876,536	\$ 173,544,892	1,246	877	2,123
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	336	449	338	123		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 130,986,188	\$ 313,373,692	\$ 444,359,880	1,426	2,529	3,955
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	293	455	472	206		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 138,825,221	\$ 285,565,726	\$ 424,390,947	2,766	2,303	5,069
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	639	657	490	980		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,915,186,405	\$ 3,845,894,970	\$ 5,761,081,375	46,039	33,890	79,929
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	38,824	1,198	2,227	3,790		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 172,379,662	\$ 333,610,199	\$ 505,989,861	2,705	2,562	5,267
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	501	897	578	729		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 172,895,694	\$ 389,116,294	\$ 562,011,988	1,077	2,889	3,966
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	202	363	451	60		

Texas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 46,915,447	\$ 101,631,919	\$ 148,547,366	1,277	767	2,044
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	258	547	396	77		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 459,322,118	\$ 1,068,756,398	\$ 1,528,078,517	5,448	10,102	15,550
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,592	708	964	2,184		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 993,902,872	\$ 2,920,085,102	\$ 3,913,987,974	9,101	27,560	36,661
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,584	1,321	1,402	1,794		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 63,699,491	\$ 187,592,217	\$ 251,291,708	1,261	977	2,238
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	254	454	446	107		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 507,528,380	\$ 976,657,822	\$ 1,484,186,202	8,608	8,348	16,956
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,398	879	1,132	2,198		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 163,721,045	\$ 409,270,729	\$ 572,991,775	1,532	3,381	4,913
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	254	478	617	182		

Texas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,442,823,422	\$ 3,217,131,947	\$ 4,659,955,369	29,552	28,400	57,952
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	25,025	1,413	1,204	1,911		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 141,371,905	\$ 390,695,890	\$ 532,067,796	1,678	4,895	6,573
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	305	577	650	146		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 289,336,327	\$ 717,453,114	\$ 1,006,789,441	5,512	6,088	11,600
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	330	669	601	3,912		
28	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 300,529,056	\$ 488,955,142	\$ 789,484,198	5,789	4,016	9,805
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,538	902	895	1,455		
29	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 33,118,795	\$ 85,545,640	\$ 118,664,435	753	435	1,188
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	143	286	230	94		
30	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 66,813,505	\$ 162,983,594	\$ 229,797,099	1,329	1,128	2,457
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	435	574	89		

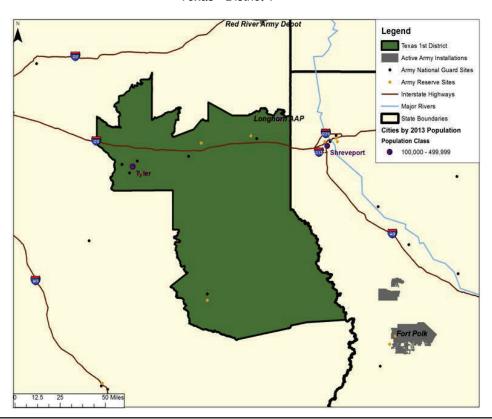
Texas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
31	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,714,528,084	\$ 2,677,312,648	\$ 4,391,840,732	40,917	21,984	62,901
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	33,135	2,104	1,768	3,909		
32	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 120,432,268	\$ 145,912,268	\$ 266,344,535	869	1,152	2,021
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	154	296	346	73		
33	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,032,733,550	\$ 2,729,367,134	\$ 3,762,100,683	1,391	18,412	19,803
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	465	510	220		
34	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 67,582,152	\$ 138,217,026	\$ 205,799,178	1,845	1,373	3,218
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	613	480	521		
35	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 338,135,499	\$ 839,660,349	\$ 1,177,795,848	5,491	7,256	12,747
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,076	912	929	1,573		
36	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 72,332,765	\$ 207,636,669	\$ 279,969,434	1,287	1,033	2,320
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	292	406	374	215		

NOTE: Data labels are defined in the introduction, pp. iii-v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 11,729,317,286	\$ 25,735,206,088	\$ 37,464,523,376	201,688	217,431	419,119
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	122,380	24,435	24,328	30,545		

Texas - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 61,917,540	\$ 62,059,610	\$ 48,014,689
Additional Economic Output ²	\$ 140,168,302	\$ 123,400,557	\$ 94,441,918
Army-Driven Economic Output 3	\$ 202,085,842	\$ 185,460,167	\$ 142,456,607
All Army Direct Employment 4	1,166	1,135	1,013
Additional Employment 5	926	851	704
All Army Personnel and Additional Employment ⁶	2,092	1,986	1,717

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

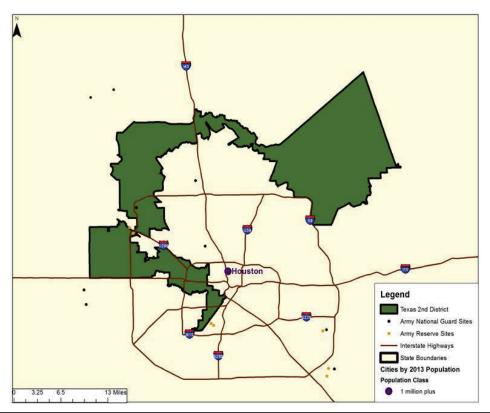
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 40,827,679	\$ 34,801,639	\$ 40,341,224
Additional Economic Output ²	\$ 60,880,909	\$ 37,638,958	\$ 46,125,753
Army-Driven Economic Output 3	\$ 101,708,588	\$ 72,440,597	\$ 86,466,977
All Army Direct Employment 4	1,341	1,361	1,293
Additional Employment 5	467	246	286
All Army Personnel and Additional Employment ⁶	1,808	1,607	1,579

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 480,069,772	\$ 258,051,112	\$ 167,650,489
Additional Economic Output ²	\$ 1,130,316,968	\$ 584,546,586	\$ 298,737,851
Army-Driven Economic Output 3	\$ 1,610,386,740	\$ 842,597,698	\$ 466,388,340
All Army Direct Employment 4	1,440	1,413	1,331
Additional Employment ⁵	8,070	4,312	2,605
All Army Personnel and Additional Employment ⁶	9,510	5,725	3,936

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

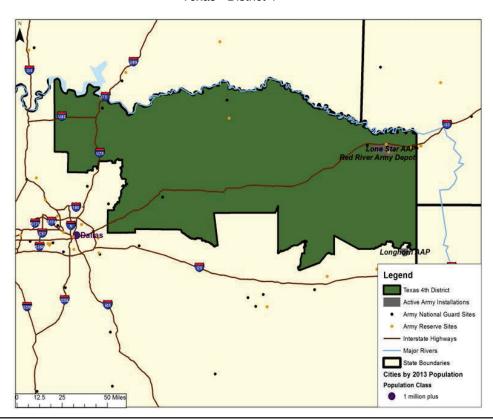
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 329,001,400	\$ 300,942,939	\$ 371,097,746
Additional Economic Output ²	\$ 965,691,746	\$ 917,712,679	\$ 1,097,904,487
Army-Driven Economic Output 3	\$ 1,294,693,146	\$ 1,218,655,618	\$ 1,469,002,234
All Army Direct Employment 4	4,851	4,541	4,015
Additional Employment 5	6,939	9,107	11,326
All Army Personnel and Additional Employment ⁶	11,790	13,648	15,341

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

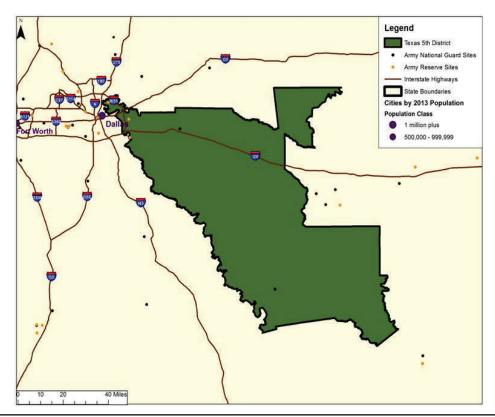
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 58,952,883	\$ 59,808,168	\$ 49,606,885
Additional Economic Output ²	\$ 133,708,962	\$ 147,603,977	\$ 105,579,408
Army-Driven Economic Output 3	\$ 192,661,845	\$ 207,412,145	\$ 155,186,293
All Army Direct Employment 4	1,459	1,421	1,323
Additional Employment 5	853	1,027	744
All Army Personnel and Additional Employment ⁶	2,312	2,448	2,067

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

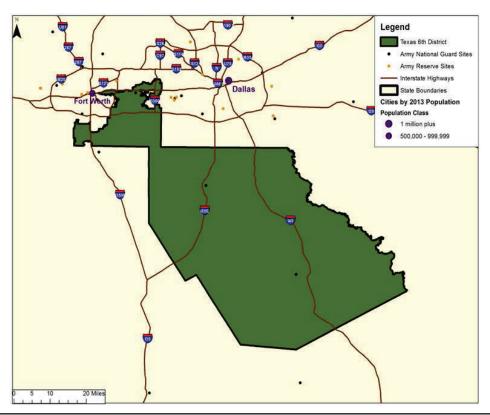
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 95,249,932	\$ 87,127,469	\$ 121,906,954
Additional Economic Output ²	\$ 176,460,615	\$ 314,761,240	\$ 274,334,139
Army-Driven Economic Output 3	\$ 271,710,547	\$ 401,888,709	\$ 396,241,093
All Army Direct Employment 4	2,303	2,271	2,150
Additional Employment 5	1,351	1,273	1,888
All Army Personnel and Additional Employment ⁶	3,654	3,544	4,038

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

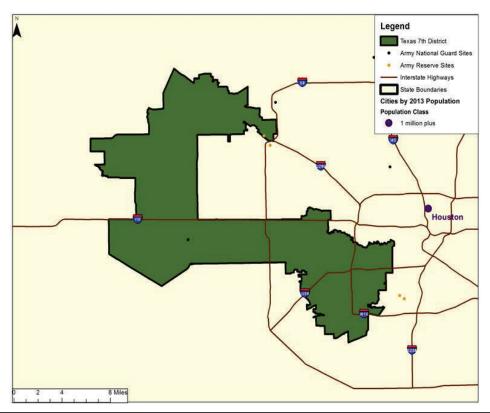
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 56,064,895	\$ 28,339,189	\$ 40,297,798
Additional Economic Output ²	\$ 111,820,769	\$ 41,309,864	\$ 63,230,346
Army-Driven Economic Output 3	\$ 167,885,664	\$ 69,649,053	\$ 103,528,144
All Army Direct Employment 4	970	987	952
Additional Employment 5	785	258	441
All Army Personnel and Additional Employment ⁶	1,755	1,245	1,393

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

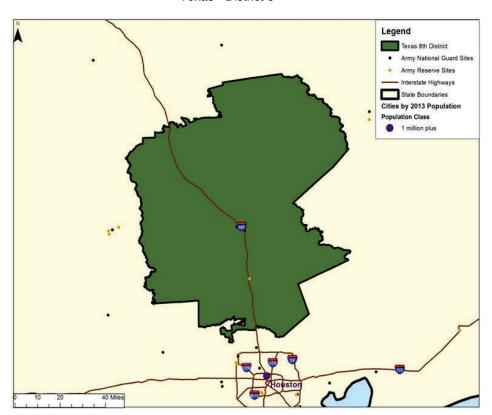
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 52,493,999	\$ 51,092,511	\$ 62,390,407
Additional Economic Output ²	\$ 63,684,057	\$ 65,434,765	\$ 84,447,814
Army-Driven Economic Output 3	\$ 116,178,056	\$ 116,527,276	\$ 146,838,221
All Army Direct Employment 4	1,700	1,694	1,679
Additional Employment 5	491	493	652
All Army Personnel and Additional Employment 6	2,191	2,187	2,331

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

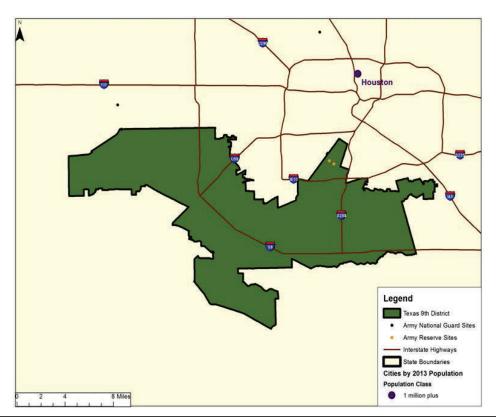
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 49,758,296	\$ 34,020,954	\$ 39,884,126
Additional Economic Output ²	\$ 99,547,825	\$ 70,224,468	\$ 67,952,867
Army-Driven Economic Output 3	\$ 149,306,121	\$ 104,245,421	\$ 107,836,993
All Army Direct Employment 4	1,287	1,266	1,254
Additional Employment 5	706	398	444
All Army Personnel and Additional Employment ⁶	1,993	1,664	1,698

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

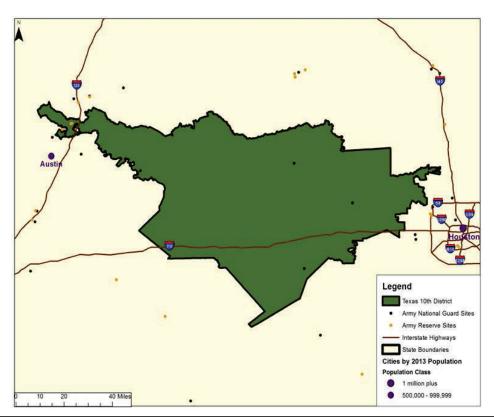
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 179,790,840	\$ 97,300,677	\$ 93,990,537
Additional Economic Output ²	\$ 501,243,277	\$ 167,319,988	\$ 191,121,636
Army-Driven Economic Output 3	\$ 681,034,117	\$ 264,620,664	\$ 285,112,173
All Army Direct Employment 4	1,821	1,765	1,693
Additional Employment 5	4,792	1,549	1,616
All Army Personnel and Additional Employment ⁶	6,613	3,314	3,309

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

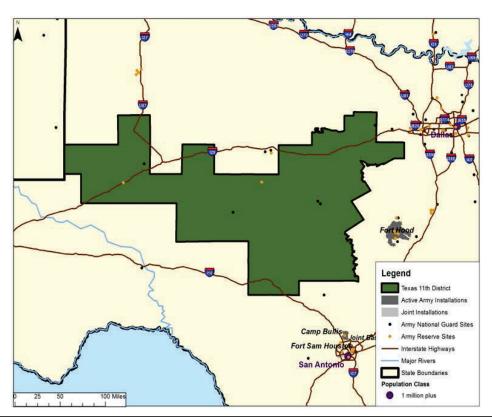
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 99,779,228	\$ 94,946,127	\$ 91,468,228
Additional Economic Output ²	\$ 177,540,094	\$ 173,572,860	\$ 147,264,080
Army-Driven Economic Output 3	\$ 277,319,322	\$ 268,518,987	\$ 238,732,308
All Army Direct Employment 4	4,494	4,470	3,845
Additional Employment 5	1,475	1,596	1,129
All Army Personnel and Additional Employment 6	5,969	6,066	4,974

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

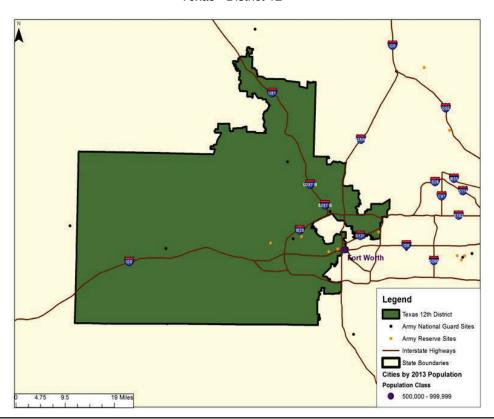
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 184,716,526	\$ 176,926,477	\$ 162,899,996
Additional Economic Output ²	\$ 565,245,454	\$ 606,391,196	\$ 512,762,764
Army-Driven Economic Output 3	\$ 749,961,980	\$ 783,317,672	\$ 675,662,760
All Army Direct Employment 4	2,308	2,300	2,241
Additional Employment ⁵	4,374	4,123	3,239
All Army Personnel and Additional Employment ⁶	6,682	6,423	5,480

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

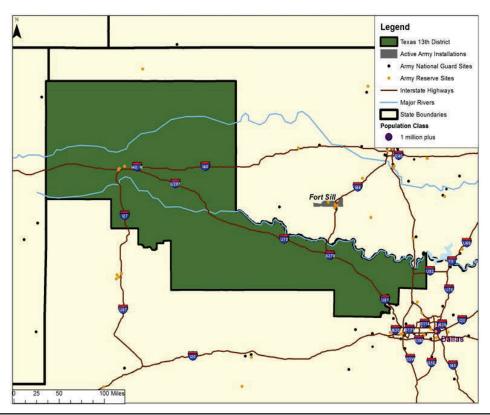
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 90,157,039	\$ 57,076,213	\$ 54,668,356
Additional Economic Output ²	\$ 240,190,283	\$ 139,013,810	\$ 118,876,536
Army-Driven Economic Output 3	\$ 330,347,322	\$ 196,090,023	\$ 173,544,892
All Army Direct Employment 4	1,484	1,395	1,246
Additional Employment 5	1,939	1,067	877
All Army Personnel and Additional Employment ⁶	3,423	2,462	2,123

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

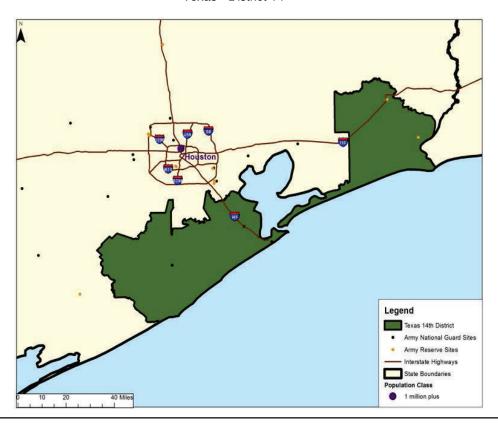
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 93,078,682	\$ 113,263,017	\$ 130,986,188
Additional Economic Output 2	\$ 229,850,284	\$ 291,117,987	\$ 313,373,692
Army-Driven Economic Output 3	\$ 322,928,966	\$ 404,381,005	\$ 444,359,880
All Army Direct Employment 4	1,503	1,511	1,426
Additional Employment 5	1,990	2,397	2,529
All Army Personnel and Additional Employment ⁶	3,493	3,908	3,955

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

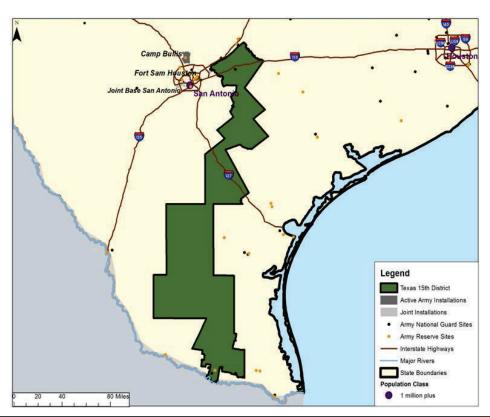
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 15



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 234,051,462	\$ 150,350,174	\$ 138,825,221
Additional Economic Output ²	\$ 476,776,415	\$ 338,276,657	\$ 285,565,726
Army-Driven Economic Output 3	\$ 710,827,877	\$ 488,626,831	\$ 424,390,947
All Army Direct Employment 4	2,980	2,914	2,766
Additional Employment 5	3,228	2,471	2,303
All Army Personnel and Additional Employment ⁶	6,208	5,385	5,069

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

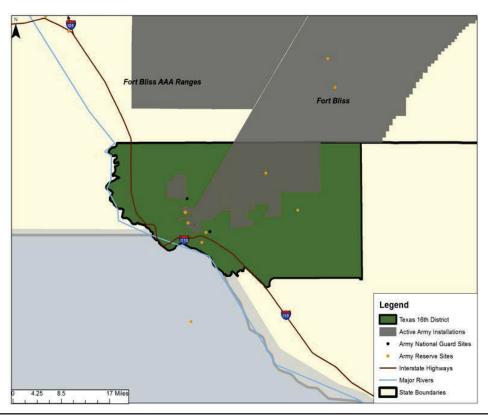
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 16



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,925,027,566	\$ 2,043,184,872	\$ 1,915,186,405
Additional Economic Output ²	\$ 3,820,081,686	\$ 4,204,932,167	\$ 3,845,894,970
Army-Driven Economic Output 3	\$ 5,745,109,252	\$ 6,248,117,039	\$ 5,761,081,375
All Army Direct Employment 4	48,831	47,754	46,039
Additional Employment ⁵	34,270	36,733	33,890
All Army Personnel and Additional Employment ⁶	83,101	84,487	79,929

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

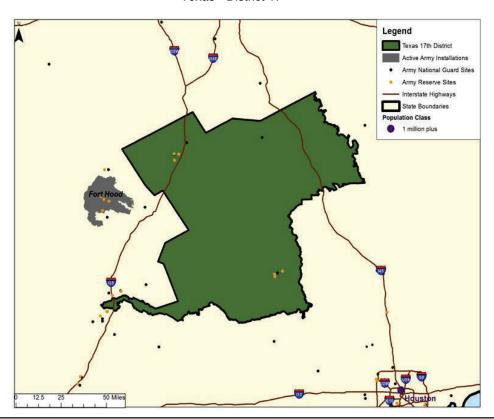
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 17



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 139,375,241	\$ 135,285,093	\$ 172,379,662
Additional Economic Output 2	\$ 303,840,060	\$ 257,613,008	\$ 333,610,199
Army-Driven Economic Output 3	\$ 443,215,301	\$ 392,898,102	\$ 505,989,861
All Army Direct Employment 4	2,941	2,851	2,705
Additional Employment 5	2,325	1,975	2,562
All Army Personnel and Additional Employment ⁶	5,266	4,826	5,267

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

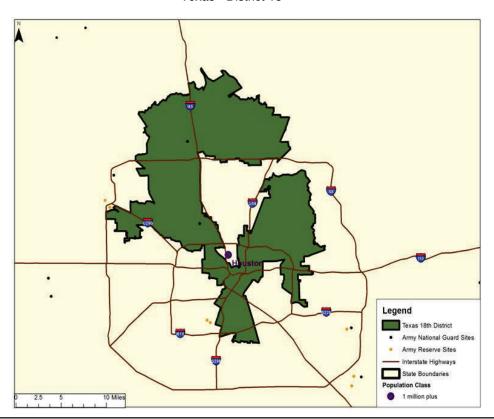
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 18



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 35,678,848	\$ 24,716,115	\$ 172,895,694
Additional Economic Output ²	\$ 82,088,368	\$ 56,973,805	\$ 389,116,294
Army-Driven Economic Output 3	\$ 117,767,216	\$ 81,689,919	\$ 562,011,988
All Army Direct Employment 4	1,082	1,085	1,077
Additional Employment 5	413	211	2,889
All Army Personnel and Additional Employment ⁶	1,495	1,296	3,966

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

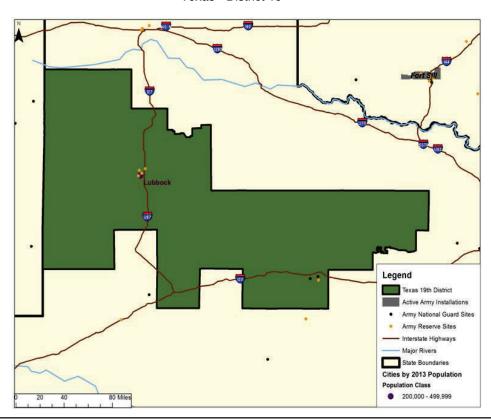
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 19



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 45,526,832	\$ 36,126,993	\$ 46,915,447
Additional Economic Output 2	\$ 103,844,376	\$ 79,157,742	\$ 101,631,919
Army-Driven Economic Output 3	\$ 149,371,208	\$ 115,284,735	\$ 148,547,366
All Army Direct Employment 4	1,429	1,392	1,277
Additional Employment 5	792	601	767
All Army Personnel and Additional Employment ⁶	2,221	1,993	2,044

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

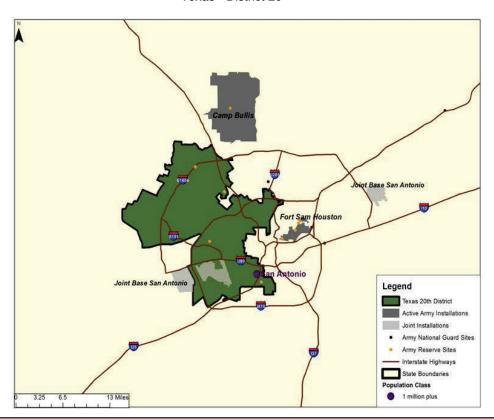
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 20



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 3,084,379,553	\$ 2,178,543,969	\$ 459,322,118
Additional Economic Output 2	\$ 9,043,893,325	\$ 5,237,889,353	\$ 1,068,756,398
Army-Driven Economic Output ³	\$ 12,128,272,878	\$ 7,416,433,322	\$ 1,528,078,517
All Army Direct Employment 4	5,896	5,863	5,448
Additional Employment ⁵	98,551	55,584	10,102
All Army Personnel and Additional Employment ⁶	104,447	61,447	15,550

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

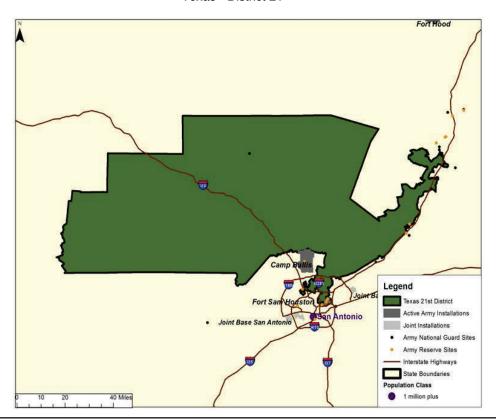
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 21



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,014,436,749	\$ 885,489,931	\$ 993,902,872
Additional Economic Output ²	\$ 2,995,707,007	\$ 2,605,011,388	\$ 2,920,085,102
Army-Driven Economic Output 3	\$ 4,010,143,756	\$ 3,490,501,320	\$ 3,913,987,974
All Army Direct Employment 4	10,184	10,232	9,101
Additional Employment 5	27,216	25,105	27,560
All Army Personnel and Additional Employment ⁶	37,400	35,337	36,661

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

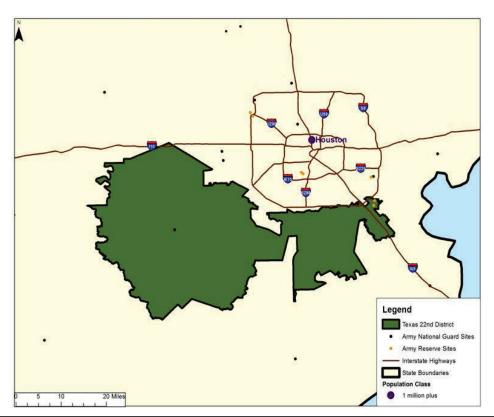
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 22



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 47,982,928	\$ 53,718,417	\$ 63,699,491
Additional Economic Output ²	\$ 105,429,556	\$ 159,507,067	\$ 187,592,217
Army-Driven Economic Output 3	\$ 153,412,484	\$ 213,225,483	\$ 251,291,708
All Army Direct Employment 4	1,290	1,283	1,261
Additional Employment 5	671	804	977
All Army Personnel and Additional Employment ⁶	1,961	2,087	2,238

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

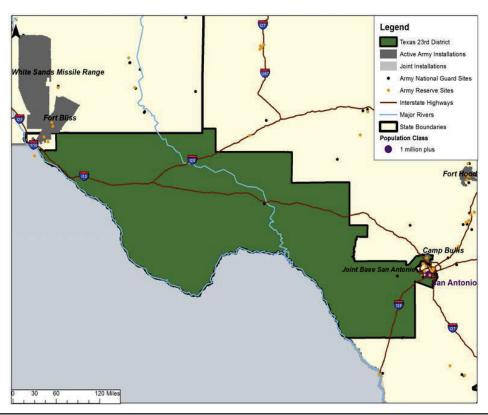
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 23



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 527,272,951	\$ 591,070,333	\$ 507,528,380
Additional Economic Output ²	\$ 1,047,890,755	\$ 1,233,161,967	\$ 976,657,822
Army-Driven Economic Output 3	\$ 1,575,163,706	\$ 1,824,232,300	\$ 1,484,186,202
All Army Direct Employment 4	8,650	8,852	8,608
Additional Employment 5	9,423	11,575	8,348
All Army Personnel and Additional Employment ⁶	18,073	20,427	16,956

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

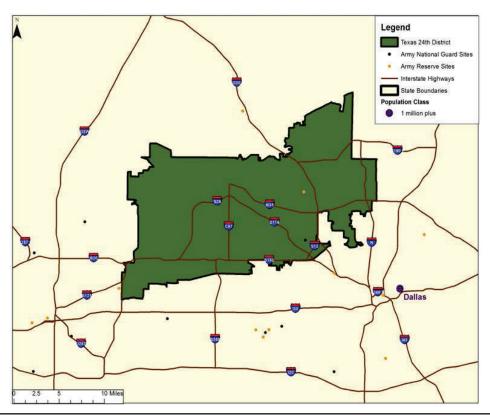
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 24



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 374,644,142	\$ 267,830,246	\$ 163,721,045
Additional Economic Output 2	\$ 941,090,517	\$ 676,101,612	\$ 409,270,729
Army-Driven Economic Output 3	\$ 1,315,734,659	\$ 943,931,858	\$ 572,991,775
All Army Direct Employment 4	1,617	1,601	1,532
Additional Employment 5	6,263	4,875	3,381
All Army Personnel and Additional Employment 6	7,880	6,476	4,913

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

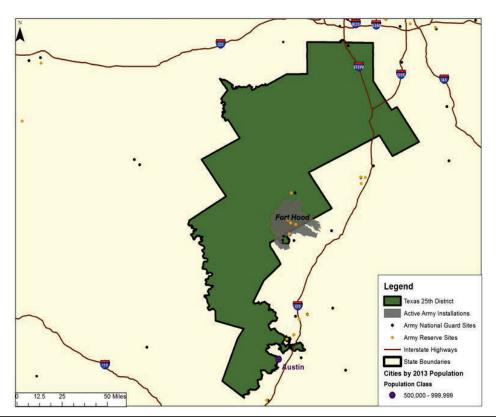
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 25



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,634,945,083	\$ 1,391,711,720	\$ 1,442,823,422
Additional Economic Output ²	\$ 3,707,072,085	\$ 3,100,448,941	\$ 3,217,131,947
Army-Driven Economic Output 3	\$ 5,342,017,168	\$ 4,492,160,661	\$ 4,659,955,369
All Army Direct Employment 4	36,535	34,151	29,552
Additional Employment 5	31,764	27,124	28,400
All Army Personnel and Additional Employment ⁶	68,299	61,275	57,952

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 26



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 85,962,763	\$ 128,990,326	\$ 141,371,905
Additional Economic Output ²	\$ 216,335,633	\$ 362,945,211	\$ 390,695,890
Army-Driven Economic Output 3	\$ 302,298,396	\$ 491,935,537	\$ 532,067,796
All Army Direct Employment 4	1,698	1,738	1,678
Additional Employment 5	2,545	4,688	4,895
All Army Personnel and Additional Employment ⁶	4,243	6,426	6,573

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

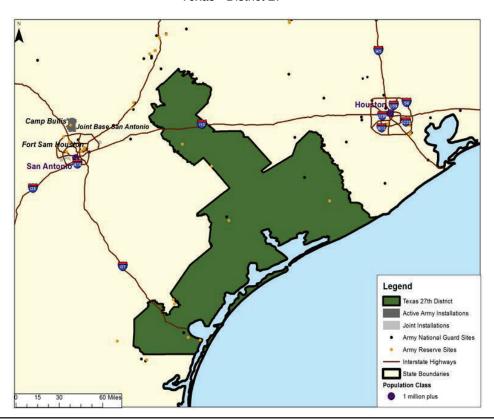
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 27



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 381,400,940	\$ 297,148,333	\$ 289,336,327
Additional Economic Output ²	\$ 1,038,817,647	\$ 795,740,825	\$ 717,453,114
Army-Driven Economic Output 3	\$ 1,420,218,587	\$ 1,092,889,158	\$ 1,006,789,441
All Army Direct Employment 4	6,035	5,901	5,512
Additional Employment 5	9,464	7,316	6,088
All Army Personnel and Additional Employment ⁶	15,499	13,217	11,600

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

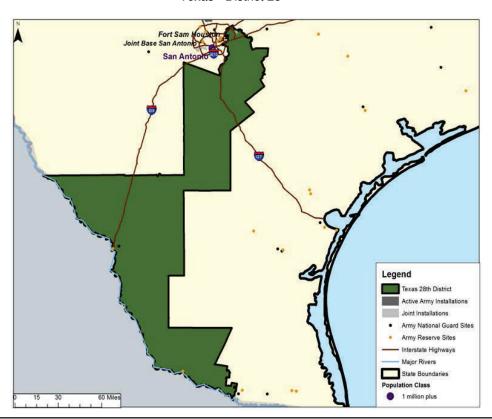
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 28



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 302,215,524	\$ 270,300,301	\$ 300,529,056
Additional Economic Output ²	\$ 498,045,378	\$ 430,828,548	\$ 488,955,142
Army-Driven Economic Output 3	\$ 800,260,902	\$ 701,128,850	\$ 789,484,198
All Army Direct Employment 4	6,170	6,270	5,789
Additional Employment 5	4,452	3,571	4,016
All Army Personnel and Additional Employment ⁶	10,622	9,841	9,805

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

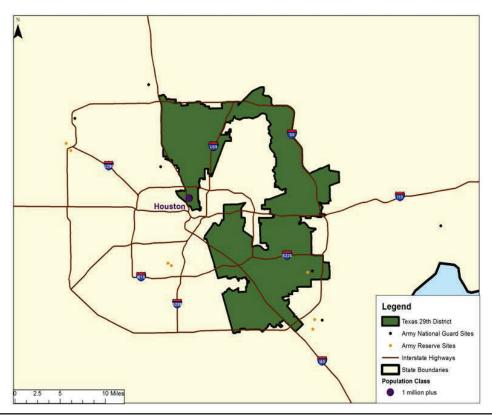
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 29



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 26,455,422	\$ 29,283,626	\$ 33,118,795
Additional Economic Output ²	\$ 75,180,082	\$ 53,383,334	\$ 85,545,640
Army-Driven Economic Output 3	\$ 101,635,504	\$ 82,666,960	\$ 118,664,435
All Army Direct Employment 4	777	797	753
Additional Employment 5	325	325	435
All Army Personnel and Additional Employment ⁶	1,102	1,122	1,188

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

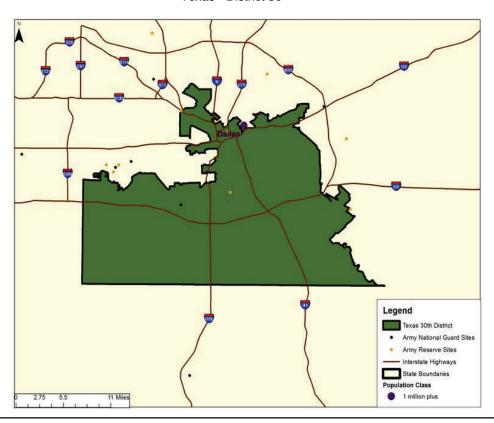
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 30



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 43,767,177	\$ 168,326,003	\$ 66,813,505
Additional Economic Output 2	\$ 78,612,820	\$ 482,074,942	\$ 162,983,594
Army-Driven Economic Output 3	\$ 122,379,997	\$ 650,400,945	\$ 229,797,099
All Army Direct Employment 4	1,452	1,440	1,329
Additional Employment 5	540	3,037	1,128
All Army Personnel and Additional Employment ⁶	1,992	4,477	2,457

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

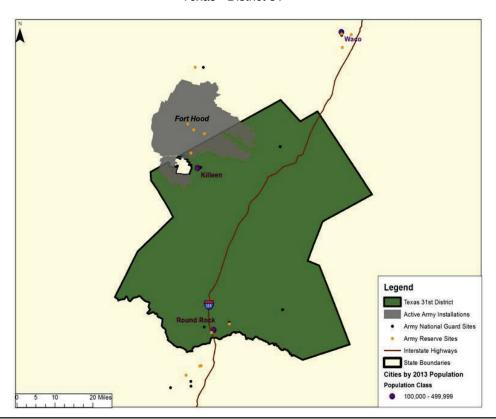
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 31



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,928,154,617	\$ 1,725,141,358	\$ 1,714,528,084
Additional Economic Output ²	\$ 3,127,171,364	\$ 2,733,867,347	\$ 2,677,312,648
Army-Driven Economic Output 3	\$ 5,055,325,981	\$ 4,459,008,706	\$ 4,391,840,732
All Army Direct Employment 4	51,069	47,220	40,917
Additional Employment 5	25,067	22,239	21,984
All Army Personnel and Additional Employment ⁶	76,136	69,459	62,901

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

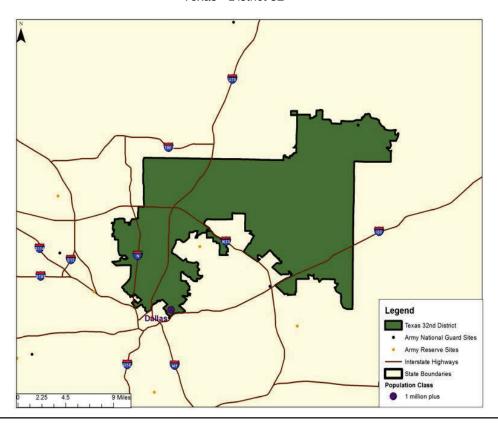
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 32



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 110,941,045	\$ 85,085,726	\$ 120,432,268
Additional Economic Output 2	\$ 99,854,686	\$ 54,392,560	\$ 145,912,268
Army-Driven Economic Output ³	\$ 210,795,731	\$ 139,478,285	\$ 266,344,535
All Army Direct Employment 4	947	920	869
Additional Employment 5	947	636	1,152
All Army Personnel and Additional Employment ⁶	1,894	1,556	2,021

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

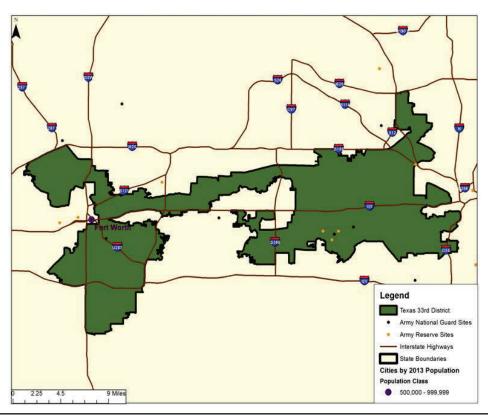
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 33



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,760,989,348	\$ 1,235,051,250	\$ 1,032,733,550
Additional Economic Output ²	\$ 4,888,700,531	\$ 3,589,242,790	\$ 2,729,367,134
Army-Driven Economic Output 3	\$ 6,649,689,879	\$ 4,824,294,040	\$ 3,762,100,683
All Army Direct Employment 4	1,491	1,484	1,391
Additional Employment 5	31,361	23,318	18,412
All Army Personnel and Additional Employment ⁶	32,852	24,802	19,803

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

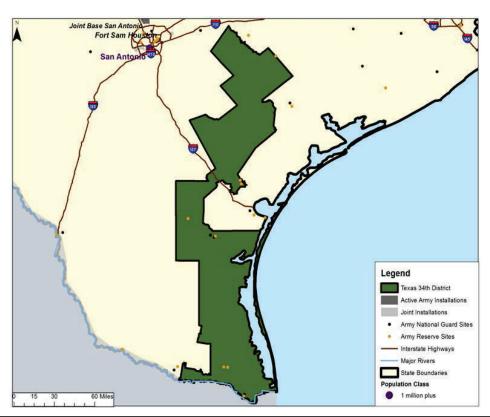
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 34



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 82,502,549	\$ 56,739,021	\$ 67,582,152
Additional Economic Output ²	\$ 179,708,535	\$ 109,631,445	\$ 138,217,026
Army-Driven Economic Output 3	\$ 262,211,084	\$ 166,370,467	\$ 205,799,178
All Army Direct Employment 4	2,080	2,047	1,845
Additional Employment 5	2,129	1,124	1,373
All Army Personnel and Additional Employment ⁶	4,209	3,171	3,218

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

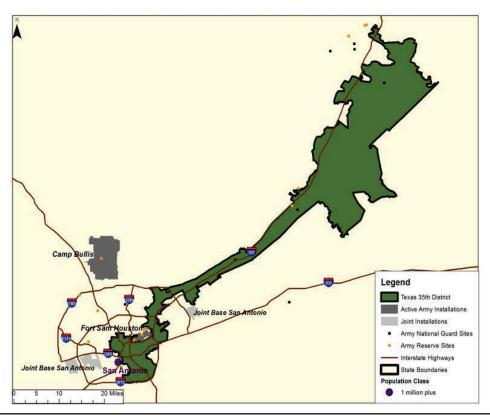
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 35



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 419,923,990	\$ 290,582,964	\$ 338,135,499
Additional Economic Output 2	\$ 1,000,774,224	\$ 695,885,427	\$ 839,660,349
Army-Driven Economic Output 3	\$ 1,420,698,214	\$ 986,468,391	\$ 1,177,795,848
All Army Direct Employment 4	5,951	5,957	5,491
Additional Employment 5	7,894	5,663	7,256
All Army Personnel and Additional Employment 6	13,845	11,620	12,747

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

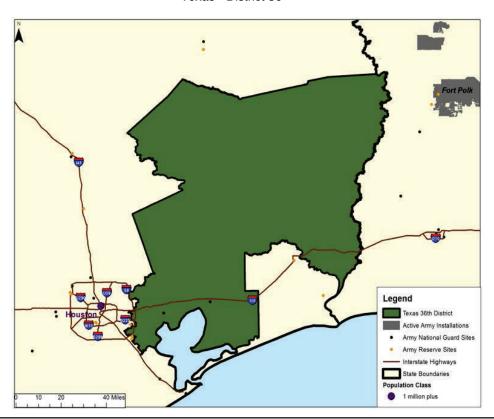
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Texas - District 36



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 70,779,622	\$ 48,172,715	\$ 72,332,765
Additional Economic Output 2	\$ 135,828,433	\$ 80,651,239	\$ 207,636,669
Army-Driven Economic Output 3	\$ 206,608,055	\$ 128,823,954	\$ 279,969,434
All Army Direct Employment 4	1,438	1,416	1,287
Additional Employment 5	989	589	1,033
All Army Personnel and Additional Employment ⁶	2,427	2,005	2,320

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

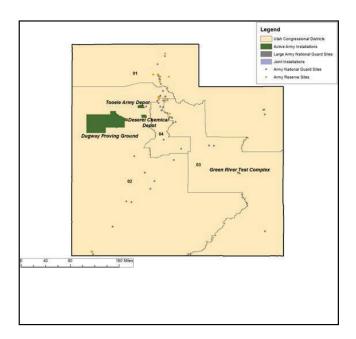
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Utah

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 273,708,859	\$ 751,917,758	\$ 1,025,626,617	868	6,172	7,040
ARNG	\$ 112,720,105	\$ 267,399,882	\$ 380,119,987	5,909	2,244	8,153
USAR	\$ 41,103,067	\$ 101,903,766	\$ 143,006,833	3,441	875	4,316
Civ/Ret/Surv	\$ 194,500,786	\$ 482,865,878	\$ 677,366,664	2,388	4,097	6,485
Total	\$ 622,032,817	\$ 1,604,087,284	\$ 2,226,120,101	12,606	13,388	25,994



District Number	Army-Driven Economic Output
1	\$ 477,798,438
2	\$ 989,171,983
3	\$ 369,074,276
4	\$ 390,075,405

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	6,034
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Utah FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 123,213,346	\$ 274,040,106	\$ 397,253,452	3,469	2,372	5,841
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	304	1,200	1,266	699		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 811,032,510	\$ 2,389,011,377	\$ 3,200,043,887	3,342	18,347	21,689
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	350	1,604	782	605		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 375,078,832	\$ 1,032,437,744	\$ 1,407,516,576	3,084	10,304	13,388
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	1,523	662	724		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 135,842,114	\$ 264,983,677	\$ 400,825,791	3,755	2,158	5,913
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	1,996	805	751		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,445,166,802	\$ 3,960,472,904	\$ 5,405,639,706	13,650	33,181	46,831
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,033	6,322	3,514	2,780		

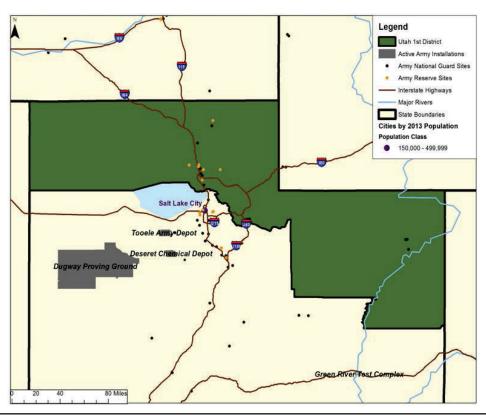
Utah FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 137,048,437	\$ 371,928,775	\$ 508,977,212	3,384	3,209	6,593
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	284	1,213	1,244	642		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 319,654,742	\$ 950,538,502	\$ 1,270,193,243	3,212	7,407	10,619
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	332	1,541	783	556		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 239,109,776	\$ 644,781,865	\$ 883,891,641	2,959	6,458	9,417
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	1,474	672	658		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 110,343,409	\$ 201,772,481	\$ 312,115,889	3,703	1,585	5,288
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	1,972	844	682		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 806,156,364	\$ 2,169,021,623	\$ 2,975,177,985	13,258	18,659	31,917
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	978	6,200	3,542	2,538		

Utah FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 139,279,842	\$ 338,518,597	\$ 477,798,438	3,205	3,220	6,425
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	256	1,178	1,164	608		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 246,175,640	\$ 742,996,344	\$ 989,171,983	3,026	5,788	8,814
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	303	1,424	775	524		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,863,332	\$ 262,210,944	\$ 369,074,276	2,801	2,271	5,072
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	141	1,393	654	613		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 129,714,004	\$ 260,361,400	\$ 390,075,405	3,573	2,109	5,682
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	168	1,914	848	643		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 622,032,818	\$ 1,604,087,285	\$ 2,226,120,102	12,605	13,388	25,993
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	868	5,908	3,441	2,388		

Utah - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 123,213,346	\$ 137,048,437	\$ 139,279,842
Additional Economic Output 2	\$ 274,040,106	\$ 371,928,775	\$ 338,518,597
Army-Driven Economic Output 3	\$ 397,253,452	\$ 508,977,212	\$ 477,798,438
All Army Direct Employment 4	3,469	3,384	3,205
Additional Employment 5	2,372	3,209	3,220
All Army Personnel and Additional Employment ⁶	5,841	6,593	6,425

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

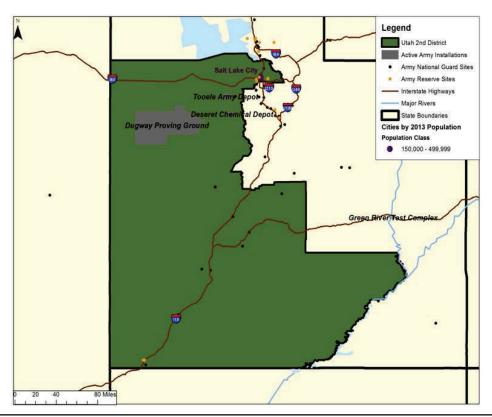
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Utah - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 811,032,510	\$ 319,654,742	\$ 246,175,640
Additional Economic Output ²	\$ 2,389,011,377	\$ 950,538,502	\$ 742,996,344
Army-Driven Economic Output 3	\$ 3,200,043,887	\$ 1,270,193,243	\$ 989,171,983
All Army Direct Employment 4	3,342	3,212	3,026
Additional Employment 5	18,347	7,407	5,788
All Army Personnel and Additional Employment ⁶	21,689	10,619	8,814

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

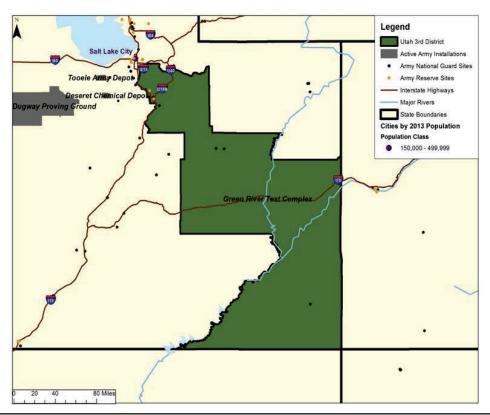
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Utah - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 375,078,832	\$ 239,109,776	\$ 106,863,332
Additional Economic Output ²	\$ 1,032,437,744	\$ 644,781,865	\$ 262,210,944
Army-Driven Economic Output 3	\$ 1,407,516,576	\$ 883,891,641	\$ 369,074,276
All Army Direct Employment 4	3,084	2,959	2,801
Additional Employment 5	10,304	6,458	2,271
All Army Personnel and Additional Employment ⁶	13,388	9,417	5,072

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

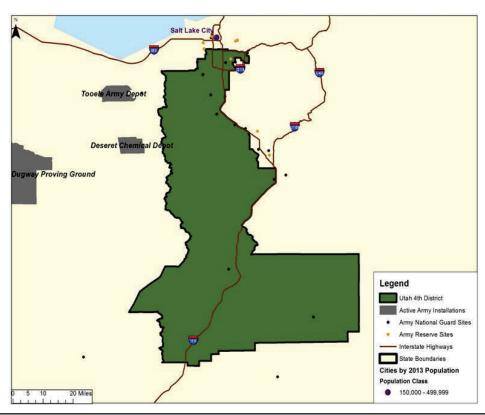
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Utah - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 135,842,114	\$ 110,343,409	\$ 129,714,004
Additional Economic Output 2	\$ 264,983,677	\$ 201,772,481	\$ 260,361,400
Army-Driven Economic Output 3	\$ 400,825,791	\$ 312,115,889	\$ 390,075,405
All Army Direct Employment 4	3,755	3,703	3,573
Additional Employment 5	2,158	1,585	2,109
All Army Personnel and Additional Employment ⁶	5,913	5,288	5,682

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

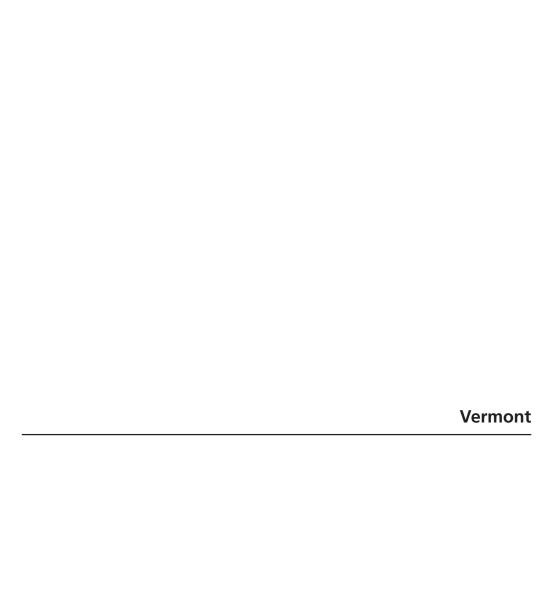
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

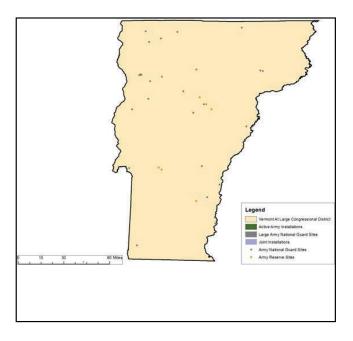
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Vermont

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 34,463,780	\$ 72,326,259	\$ 106,790,039	152	634	786
ARNG	\$ 45,451,738	\$ 95,385,767	\$ 140,837,505	2,417	835	3,252
USAR	\$ 2,658,375	\$ 5,578,909	\$ 8,237,284	205	49	254
Civ/Ret/Surv	\$ 38,033,151	\$ 79,817,000	\$ 117,850,151	434	699	1,133
Total	\$ 120,607,044	\$ 253,107,935	\$ 373,714,979	3,208	2,217	5,425



District	Army-Driven Economic
Number	Output
1	\$ 373,714,978

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and 2,253		2,253
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Vermont FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 230,573,823	\$ 424,537,210	\$ 655,111,033	3,384	3,765	7,149
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	2,515	218	487		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 230,573,823	\$ 424,537,210	\$ 655,111,033	3,384	3,765	7,149
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	2,515	218	487		

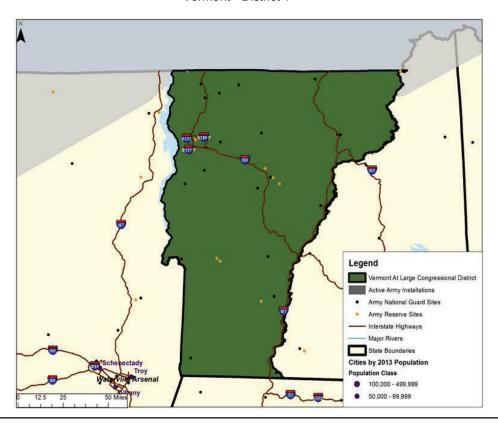
Vermont FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 191,674,617	\$ 180,848,369	\$ 372,522,986	3,324	2,134	5,458
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	2,467	219	446		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 191,674,617	\$ 180,848,369	\$ 372,522,986	3,324	2,134	5,458
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	2,467	219	446		

Vermont FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 120,607,045	\$ 253,107,933	\$ 373,714,978	3,208	2,217	5,425
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	2,417	205	434		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 120,607,045	\$ 253,107,933	\$ 373,714,978	3,208	2,217	5,425
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	2,417	205	434		

Vermont - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 230,573,823	\$ 191,674,617	\$ 120,607,045
Additional Economic Output 2	\$ 424,537,210	\$ 180,848,369	\$ 253,107,933
Army-Driven Economic Output 3	\$ 655,111,033	\$ 372,522,986	\$ 373,714,978
All Army Direct Employment 4	3,384	3,324	3,208
Additional Employment 5	3,765	2,134	2,217
All Army Personnel and Additional Employment ⁶	7,149	5,458	5,425

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

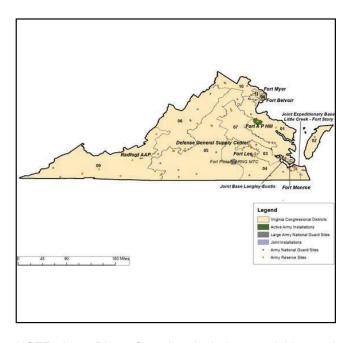
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Virginia

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 10,460,896,448	\$ 23,452,880,166	\$ 33,913,776,614	35,654	203,248	238,902
ARNG	\$ 745,790,985	\$ 1,641,250,078	\$ 2,387,041,063	16,080	14,498	30,578
USAR	\$ 282,675,306	\$ 607,938,712	\$ 890,614,018	14,642	5,288	19,930
Civ/Ret/Surv	\$ 2,499,123,040	\$ 5,327,146,604	\$ 7,826,269,644	20,772	46,296	67,068
Total	\$ 13,988,485,779	\$ 31,029,215,560	\$ 45,017,701,339	87,148	269,330	356,478



District Number	Army-Driven Economic Output
1	\$ 2,363,022,342
2	\$ 1,224,872,757
3	\$ 2,828,153,137
4	\$ 1,849,043,799
5	\$ 1,346,343,114
6	\$ 483,749,399
7	\$ 692,656,006
8	\$ 15,345,477,162
9	\$ 839,052,448
10	\$ 6,399,267,527
11	\$ 11,646,063,645

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	53,427

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Virginia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,045,517,079	\$ 1,929,211,459	\$ 2,974,728,538	11,057	21,733	32,790
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,618	1,486	1,468	3,485		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 537,432,519	\$ 1,139,548,631	\$ 1,676,981,150	6,751	10,885	17,636
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,080	1,192	1,199	1,279		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,088,723,603	\$ 1,837,821,608	\$ 2,926,545,211	18,668	15,742	34,410
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	10,179	3,436	2,854	2,199		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 649,646,551	\$ 1,470,107,241	\$ 2,119,753,792	15,463	12,847	28,310
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	7,402	3,378	2,482	2,202		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 394,655,008	\$ 1,074,011,215	\$ 1,468,666,223	4,649	10,358	15,007
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,088	1,318	944	1,298		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 229,847,579	\$ 519,329,693	\$ 749,177,272	2,014	4,719	6,733
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	253	818	500	443		

Virginia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 220,372,291	\$ 404,052,982	\$ 624,425,273	4,223	3,298	7,521
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	645	997	855	1,725		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 7,239,082,617	\$ 17,375,635,243	\$ 24,614,717,860	17,955	147,632	165,587
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,765	2,479	2,436	4,275		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 195,668,221	\$ 448,765,805	\$ 644,434,026	1,604	4,095	5,699
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	221	687	516	181		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 2,411,331,264	\$ 6,419,481,432	\$ 8,830,812,696	5,741	51,912	57,653
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,619	862	1,000	2,260		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 4,195,242,465	\$ 9,425,387,468	\$ 13,620,629,933	8,997	83,890	92,887
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,205	1,092	1,307	3,394		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 18,207,519,197	\$ 42,043,352,777	\$ 60,250,871,974	97,122	367,111	464,233
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	41,074	17,744	15,561	22,742		

Virginia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 761,823,463	\$ 1,248,667,371	\$ 2,010,490,834	10,777	13,467	24,244
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,518	1,467	1,505	3,287		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 401,230,883	\$ 807,193,585	\$ 1,208,424,468	6,229	7,932	14,161
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,722	1,166	1,198	1,144		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 861,080,905	\$ 1,491,732,412	\$ 2,352,813,317	17,070	11,391	28,461
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	9,071	3,308	2,684	2,007		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 632,070,601	\$ 1,526,435,897	\$ 2,158,506,498	13,666	12,682	26,348
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	6,242	3,088	2,285	2,051		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 294,120,749	\$ 743,850,410	\$ 1,037,971,158	4,455	7,070	11,525
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,024	1,287	898	1,246		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 206,274,868	\$ 510,331,283	\$ 716,606,151	1,997	4,312	6,309
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	297	782	493	426		

Virginia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 208,704,974	\$ 368,447,113	\$ 577,152,086	4,155	3,532	7,687
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	675	956	856	1,668		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 5,461,093,388	\$ 13,111,701,388	\$ 18,572,794,776	17,190	115,215	132,405
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,678	2,185	2,390	3,936		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 173,677,052	\$ 399,919,963	\$ 573,597,015	1,585	3,378	4,963
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	663	496	165		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,960,557,080	\$ 4,974,905,684	\$ 6,935,462,764	5,673	41,880	47,553
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,649	890	1,003	2,131		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 3,598,597,885	\$ 8,155,353,951	\$ 11,753,951,836	8,839	72,171	81,010
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,238	1,095	1,330	3,175		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 14,559,231,848	\$ 33,338,539,057	\$ 47,897,770,903	91,636	293,030	384,666
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	38,376	16,885	15,138	21,235		

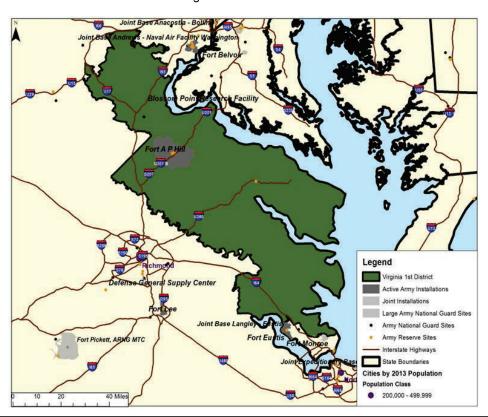
Virginia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 887,199,194	\$ 1,475,823,147	\$ 2,363,022,342	10,298	14,868	25,166
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,188	1,412	1,466	3,232		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 405,321,249	\$ 819,551,507	\$ 1,224,872,757	5,922	7,635	13,557
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,497	1,130	1,174	1,121		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,030,197,144	\$ 1,797,955,993	\$ 2,828,153,137	16,016	15,059	31,075
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,287	3,170	2,610	1,949		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 584,694,782	\$ 1,264,349,017	\$ 1,849,043,799	12,663	10,142	22,805
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,610	2,881	2,172	2,001		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 361,348,401	\$ 984,994,713	\$ 1,346,343,114	4,073	8,058	12,131
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	863	1,167	792	1,251		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 137,159,274	\$ 346,590,125	\$ 483,749,399	1,981	2,956	4,937
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	263	751	544	423		

Virginia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 252,133,101	\$ 440,522,904	\$ 692,656,006	4,092	3,594	7,686
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	628	950	844	1,671		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 4,751,115,080	\$ 10,594,362,082	\$ 15,345,477,162	16,467	94,836	111,303
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,374	2,012	2,240	3,842		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 261,064,307	\$ 577,988,141	\$ 839,052,448	1,517	4,460	5,977
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	208	647	499	163		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,832,231,825	\$ 4,567,035,702	\$ 6,399,267,527	5,538	38,107	43,645
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,607	900	977	2,054		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 3,486,021,422	\$ 8,160,042,222	\$ 11,646,063,645	8,577	69,617	78,194
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,129	1,059	1,324	3,065		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personno + Additional
	\$ 13,988,485,779	\$ 31,029,215,553	\$ 45,017,701,336	87,144	269,332	356,476
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	35,654	16,077	14,641	20,772		

Virginia - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 1,045,517,079	\$ 761,823,463	\$ 887,199,194
Additional Economic Output 2	\$ 1,929,211,459	\$ 1,248,667,371	\$ 1,475,823,147
Army-Driven Economic Output 3	\$ 2,974,728,538	\$ 2,010,490,834	\$ 2,363,022,342
All Army Direct Employment 4	11,057	10,777	10,298
Additional Employment 5	21,733	13,467	14,868
All Army Personnel and Additional Employment 6	32,790	24,244	25,166

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

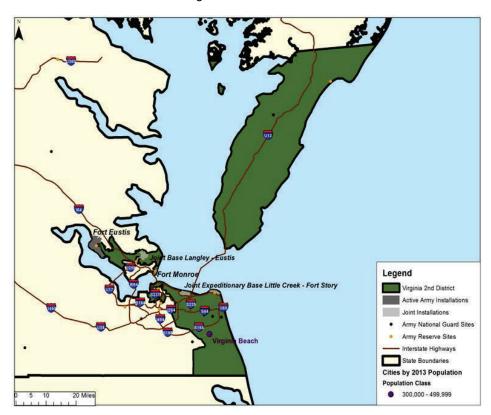
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 537,432,519	\$ 401,230,883	\$ 405,321,249
Additional Economic Output ²	\$ 1,139,548,631	\$ 807,193,585	\$ 819,551,507
Army-Driven Economic Output 3	\$ 1,676,981,150	\$ 1,208,424,468	\$ 1,224,872,757
All Army Direct Employment 4	6,751	6,229	5,922
Additional Employment 5	10,885	7,932	7,635
All Army Personnel and Additional Employment ⁶	17,636	14,161	13,557

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

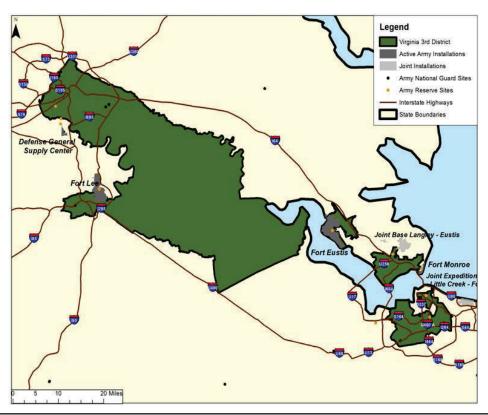
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 1,088,723,603	\$ 861,080,905	\$ 1,030,197,144
Additional Economic Output 2	\$ 1,837,821,608	\$ 1,491,732,412	\$ 1,797,955,993
Army-Driven Economic Output 3	\$ 2,926,545,211	\$ 2,352,813,317	\$ 2,828,153,137
All Army Direct Employment 4	18,668	17,070	16,016
Additional Employment 5	15,742	11,391	15,059
All Army Personnel and Additional Employment 6	34,410	28,461	31,075

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

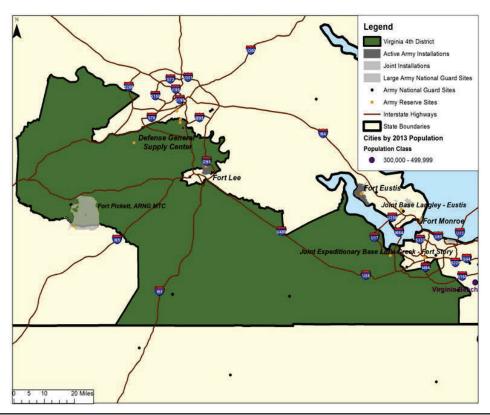
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 649,646,551	\$ 632,070,601	\$ 584,694,782
Additional Economic Output ²	\$ 1,470,107,241	\$ 1,526,435,897	\$ 1,264,349,017
Army-Driven Economic Output 3	\$ 2,119,753,792	\$ 2,158,506,498	\$ 1,849,043,799
All Army Direct Employment 4	15,463	13,666	12,663
Additional Employment 5	12,847	12,682	10,142
All Army Personnel and Additional Employment ⁶	28,310	26,348	22,805

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

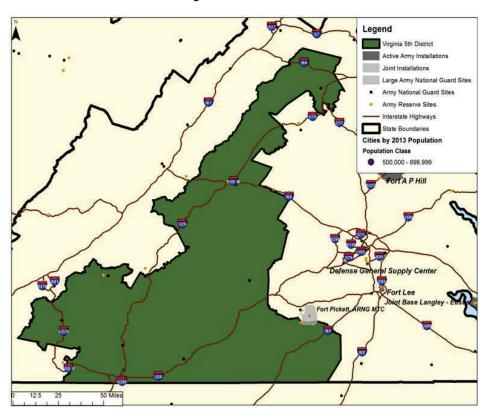
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 394,655,008	\$ 294,120,749	\$ 361,348,401
Additional Economic Output ²	\$ 1,074,011,215	\$ 743,850,410	\$ 984,994,713
Army-Driven Economic Output 3	\$ 1,468,666,223	\$ 1,037,971,158	\$ 1,346,343,114
All Army Direct Employment 4	4,649	4,455	4,073
Additional Employment 5	10,358	7,070	8,058
All Army Personnel and Additional Employment ⁶	15,007	11,525	12,131

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

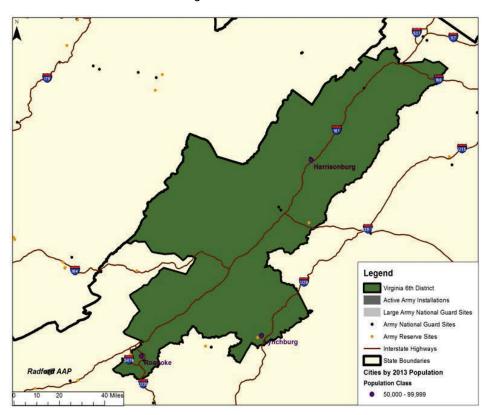
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 229,847,579	\$ 206,274,868	\$ 137,159,274
Additional Economic Output ²	\$ 519,329,693	\$ 510,331,283	\$ 346,590,125
Army-Driven Economic Output 3	\$ 749,177,272	\$ 716,606,151	\$ 483,749,399
All Army Direct Employment 4	2,014	1,997	1,981
Additional Employment 5	4,719	4,312	2,956
All Army Personnel and Additional Employment ⁶	6,733	6,309	4,937

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

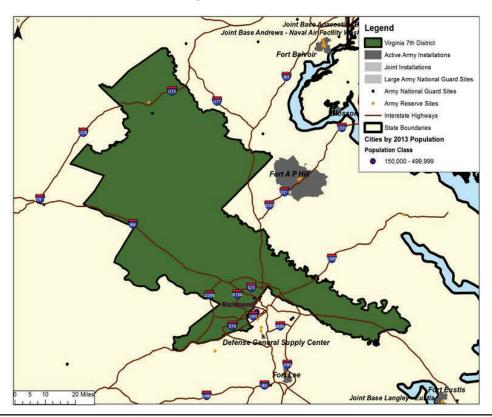
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 220,372,291	\$ 208,704,974	\$ 252,133,101
Additional Economic Output ²	\$ 404,052,982	\$ 368,447,113	\$ 440,522,904
Army-Driven Economic Output 3	\$ 624,425,273	\$ 577,152,086	\$ 692,656,006
All Army Direct Employment 4	4,223	4,155	4,092
Additional Employment 5	3,298	3,532	3,594
All Army Personnel and Additional Employment 6	7,521	7,687	7,686

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

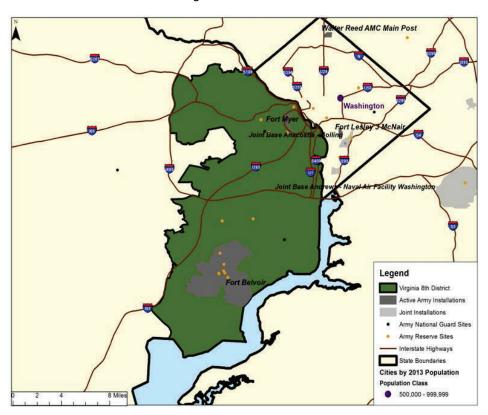
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 7,239,082,617	\$ 5,461,093,388	\$ 4,751,115,080
Additional Economic Output ²	\$ 17,375,635,243	\$ 13,111,701,388	\$ 10,594,362,082
Army-Driven Economic Output 3	\$ 24,614,717,860	\$ 18,572,794,776	\$ 15,345,477,162
All Army Direct Employment 4	17,955	17,190	16,467
Additional Employment 5	147,632	115,215	94,836
All Army Personnel and Additional Employment ⁶	165,587	132,405	111,303

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

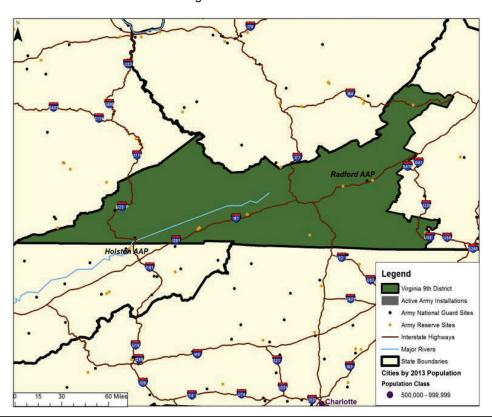
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 195,668,221	\$ 173,677,052	\$ 261,064,307
Additional Economic Output 2	\$ 448,765,805	\$ 399,919,963	\$ 577,988,141
Army-Driven Economic Output 3	\$ 644,434,026	\$ 573,597,015	\$ 839,052,448
All Army Direct Employment 4	1,604	1,585	1,517
Additional Employment 5	4,095	3,378	4,460
All Army Personnel and Additional Employment ⁶	5,699	4,963	5,977

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

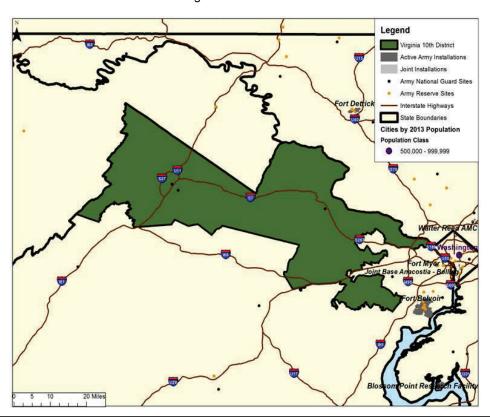
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 2,411,331,264	\$ 1,960,557,080	\$ 1,832,231,825
Additional Economic Output ²	\$ 6,419,481,432	\$ 4,974,905,684	\$ 4,567,035,702
Army-Driven Economic Output 3	\$ 8,830,812,696	\$ 6,935,462,764	\$ 6,399,267,527
All Army Direct Employment 4	5,741	5,673	5,538
Additional Employment 5	51,912	41,880	38,107
All Army Personnel and Additional Employment ⁶	57,653	47,553	43,645

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

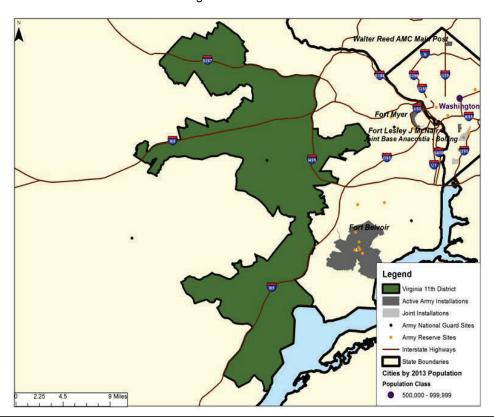
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Virginia - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 4,195,242,465	\$ 3,598,597,885	\$ 3,486,021,422
Additional Economic Output 2	\$ 9,425,387,468	\$ 8,155,353,951	\$ 8,160,042,222
Army-Driven Economic Output	\$ 13,620,629,933	\$ 11,753,951,836	\$ 11,646,063,645
All Army Direct Employment 4	8,997	8,839	8,577
Additional Employment ⁵	83,890	72,171	69,617
All Army Personnel and Additional Employment ⁶	92,887	81,010	78,194

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

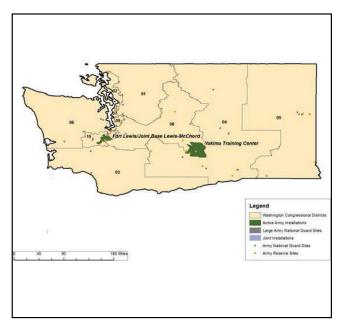
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Washington

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,461,316,976	\$ 4,227,208,032	\$ 6,688,525,008	49,322	36,738	86,060
ARNG	\$ 101,031,649	\$ 184,008,085	\$ 285,039,734	7,901	1,478	9,379
USAR	\$ 88,649,903	\$ 161,536,859	\$ 250,186,762	7,634	1,301	8,935
Civ/Ret/Surv	\$ 1,015,043,313	\$ 1,831,342,320	\$ 2,846,385,633	10,421	14,635	25,056
Total	\$ 3,666,041,841	\$ 6,404,095,296	\$ 10,070,137,137	75,278	54,152	129,430



District Number	Army-Driven Economic Output
1	\$ 233,644,155
2	\$ 274,950,014
3	\$ 503,563,154
4	\$ 385,822,579
5	\$ 622,669,213
6	\$ 1,370,425,180
7	\$ 400,306,187
8	\$ 559,689,878
9	\$ 233,345,175
10	\$ 5,485,721,605

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors 27,02

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Washington FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,571,990	\$ 184,407,159	\$ 258,979,149	1,472	1,131	2,603
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	269	438	542	222		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 73,887,091	\$ 135,487,459	\$ 209,374,550	1,506	1,166	2,672
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	270	485	607	144		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 191,736,029	\$ 370,746,609	\$ 562,482,638	3,993	2,568	6,561
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	991	973	713	1,316		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 119,966,772	\$ 265,621,907	\$ 385,588,679	2,459	2,334	4,793
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	350	814	338	957		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 140,642,848	\$ 400,766,805	\$ 541,409,653	2,078	3,477	5,555
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	319	847	615	297		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 448,285,357	\$ 830,594,985	\$ 1,278,880,342	10,763	6,542	17,305
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,487	1,084	890	3,302		

Washington FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 111,112,974	\$ 215,830,504	\$ 326,943,478	1,336	1,822	3,158
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	252	328	380	376		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 244,982,621	\$ 297,205,507	\$ 542,188,128	6,146	2,111	8,257
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,205	967	878	1,096		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 104,789,800	\$ 155,919,273	\$ 260,709,073	2,288	1,156	3,444
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	908	408	514	458		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,174,581,653	\$ 3,423,303,372	\$ 5,597,885,025	50,044	31,037	81,081
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	41,588	2,544	2,681	3,231		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,684,557,135	\$ 6,279,883,580	\$ 9,964,440,715	82,085	53,344	135,429
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	53,639	8,887	8,160	11,399		

Washington FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 73,835,674	\$ 177,826,310	\$ 251,661,984	1,441	1,192	2,633
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	410	552	217		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 54,303,259	\$ 93,692,508	\$ 147,995,767	1,525	740	2,265
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	282	481	620	143		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 165,954,964	\$ 333,238,512	\$ 499,193,475	3,946	2,196	6,142
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,032	976	687	1,251		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 107,374,928	\$ 234,775,021	\$ 342,149,949	2,303	2,052	4,355
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	314	766	340	883		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 94,635,971	\$ 290,925,025	\$ 385,560,996	2,040	2,300	4,340
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	322	818	612	288		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 421,034,231	\$ 866,785,214	\$ 1,287,819,445	10,596	6,424	17,020
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,632	1,005	880	3,080		

Washington FY 2013: State Level Economic Effects of Army Spending, by Congressional District

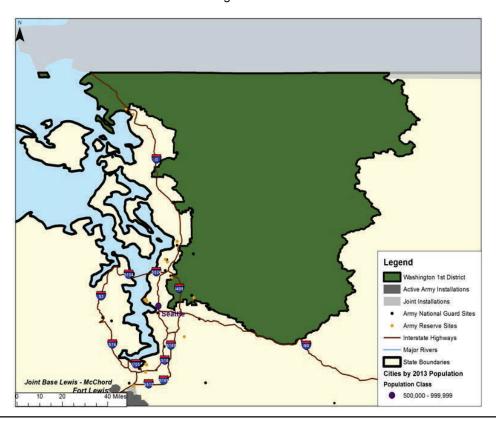
District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,004,131	\$ 132,323,319	\$ 205,327,450	1,329	1,082	2,411
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	264	331	374	360		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 248,843,174	\$ 310,715,737	\$ 559,558,910	6,115	2,299	8,414
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,289	924	870	1,031		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,860,775	\$ 133,735,600	\$ 227,596,375	2,221	966	3,187
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	903	396	492	430		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,146,699,925	\$ 3,367,125,181	\$ 5,513,825,106	52,949	29,710	82,659
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	45,341	2,114	2,484	3,010		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,479,547,032	\$ 5,941,142,427	\$ 9,420,689,457	84,465	48,961	133,426
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	57,641	8,219	7,910	10,693		

Washington FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,297,228	\$ 159,346,927	\$ 233,644,155	1,353	1,080	2,433
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	210	400	544	199		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 90,660,904	\$ 184,289,109	\$ 274,950,014	1,493	1,548	3,041
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	228	501	630	133		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 180,659,848	\$ 322,903,306	\$ 503,563,154	3,695	2,246	5,941
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	886	931	629	1,249		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 124,175,535	\$ 261,647,044	\$ 385,822,579	2,326	2,313	4,639
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	317	777	340	892		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 157,718,654	\$ 464,950,560	\$ 622,669,213	1,909	3,828	5,737
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	258	769	588	293		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 478,956,671	\$ 891,468,509	\$ 1,370,425,180	9,713	7,076	16,789
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,864	1,000	856	2,993		

Washington FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 115,485,384	\$ 284,820,803	\$ 400,306,187	1,254	1,506	2,760
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	213	334	369	338		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 256,096,469	\$ 303,593,409	\$ 559,689,878	5,721	2,257	7,978
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,962	905	868	987		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,598,723	\$ 139,746,452	\$ 233,345,175	2,073	856	2,929
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	769	400	499	404		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,094,392,425	\$ 3,391,329,180	\$ 5,485,721,605	45,740	31,445	77,185
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	38,614	1,882	2,311	2,933		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,666,041,841	\$ 6,404,095,299	\$ 10,070,137,140	75,277	54,155	129,432
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	49,321	7,899	7,634	10,422		



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 74,571,990	\$ 73,835,674	\$ 74,297,228
Additional Economic Output 2	\$ 184,407,159	\$ 177,826,310	\$ 159,346,927
Army-Driven Economic Output ³	\$ 258,979,149	\$ 251,661,984	\$ 233,644,155
All Army Direct Employment 4	1,472	1,441	1,353
Additional Employment 5	1,131	1,192	1,080
All Army Personnel and Additional Employment ⁶	2,603	2,633	2,433

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

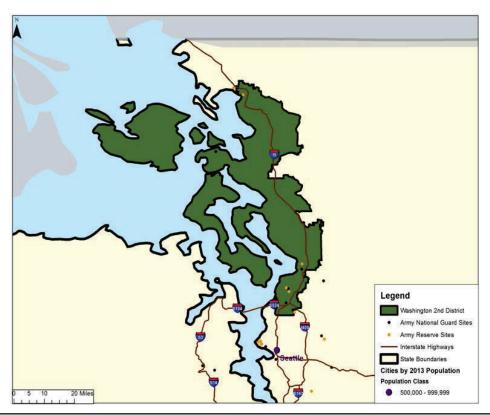
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Washington - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 73,887,091	\$ 54,303,259	\$ 90,660,904
Additional Economic Output ²	\$ 135,487,459	\$ 93,692,508	\$ 184,289,109
Army-Driven Economic Output 3	\$ 209,374,550	\$ 147,995,767	\$ 274,950,014
All Army Direct Employment 4	1,506	1,525	1,493
Additional Employment 5	1,166	740	1,548
All Army Personnel and Additional Employment ⁶	2,672	2,265	3,041

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

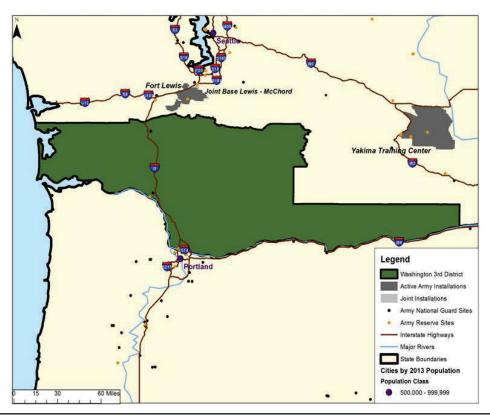
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 191,736,029	\$ 165,954,964	\$ 180,659,848
Additional Economic Output 2	\$ 370,746,609	\$ 333,238,512	\$ 322,903,306
Army-Driven Economic Output 3	\$ 562,482,638	\$ 499,193,475	\$ 503,563,154
All Army Direct Employment 4	3,993	3,946	3,695
Additional Employment 5	2,568	2,196	2,246
All Army Personnel and Additional Employment ⁶	6,561	6,142	5,941

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

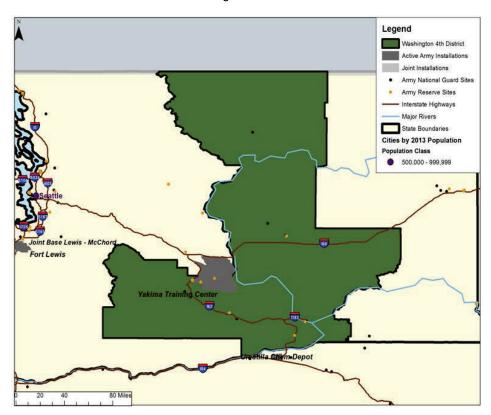
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Washington - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 119,966,772	\$ 107,374,928	\$ 124,175,535
Additional Economic Output 2	\$ 265,621,907	\$ 234,775,021	\$ 261,647,044
Army-Driven Economic Output 3	\$ 385,588,679	\$ 342,149,949	\$ 385,822,579
All Army Direct Employment 4	2,459	2,303	2,326
Additional Employment 5	2,334	2,052	2,313
All Army Personnel and Additional Employment ⁶	4,793	4,355	4,639

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

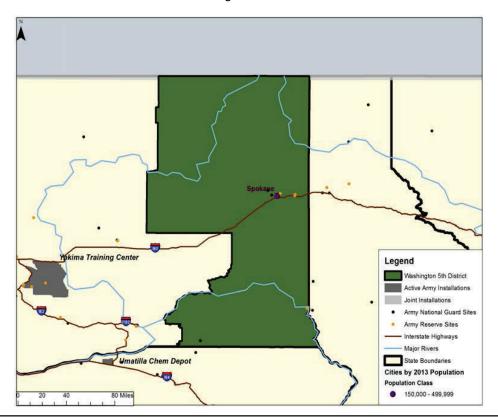
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 140,642,848	\$ 94,635,971	\$ 157,718,654
Additional Economic Output 2	\$ 400,766,805	\$ 290,925,025	\$ 464,950,560
Army-Driven Economic Output ³	\$ 541,409,653	\$ 385,560,996	\$ 622,669,213
All Army Direct Employment 4	2,078	2,040	1,909
Additional Employment 5	3,477	2,300	3,828
All Army Personnel and Additional Employment ⁶	5,555	4,340	5,737

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

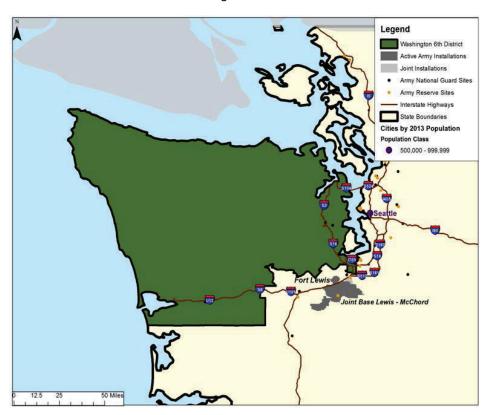
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 448,285,357	\$ 421,034,231	\$ 478,956,671
Additional Economic Output ²	\$ 830,594,985	\$ 866,785,214	\$ 891,468,509
Army-Driven Economic Output 3	\$ 1,278,880,342	\$ 1,287,819,445	\$ 1,370,425,180
All Army Direct Employment 4	10,763	10,596	9,713
Additional Employment ⁵	6,542	6,424	7,076
All Army Personnel and Additional Employment ⁶	17,305	17,020	16,789

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

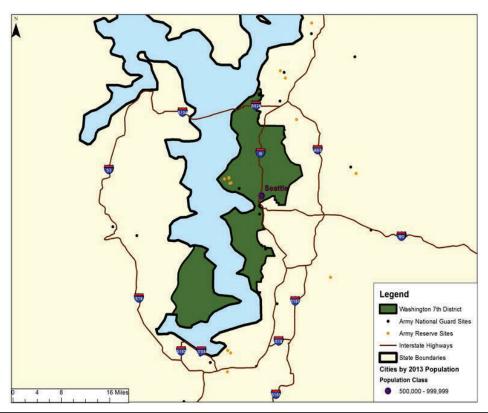
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 111,112,974	\$ 73,004,131	\$ 115,485,384
Additional Economic Output ²	\$ 215,830,504	\$ 132,323,319	\$ 284,820,803
Army-Driven Economic Output 3	\$ 326,943,478	\$ 205,327,450	\$ 400,306,187
All Army Direct Employment 4	1,336	1,329	1,254
Additional Employment 5	1,822	1,082	1,506
All Army Personnel and Additional Employment ⁶	3,158	2,411	2,760

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

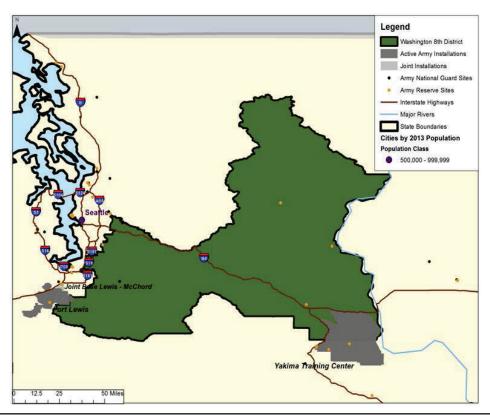
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 244,982,621	\$ 248,843,174	\$ 256,096,469
Additional Economic Output 2	\$ 297,205,507	\$ 310,715,737	\$ 303,593,409
Army-Driven Economic Output 3	\$ 542,188,128	\$ 559,558,910	\$ 559,689,878
All Army Direct Employment 4	6,146	6,115	5,721
Additional Employment 5	2,111	2,299	2,257
All Army Personnel and Additional Employment ⁶	8,257	8,414	7,978

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

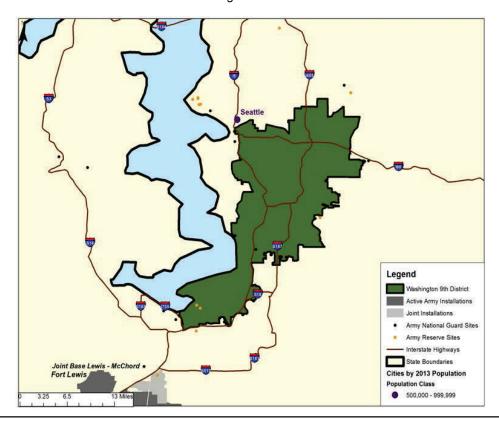
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 104,789,800	\$ 93,860,775	\$ 93,598,723
Additional Economic Output 2	\$ 155,919,273	\$ 133,735,600	\$ 139,746,452
Army-Driven Economic Output 3	\$ 260,709,073	\$ 227,596,375	\$ 233,345,175
All Army Direct Employment 4	2,288	2,221	2,073
Additional Employment 5	1,156	966	856
All Army Personnel and Additional Employment ⁶	3,444	3,187	2,929

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

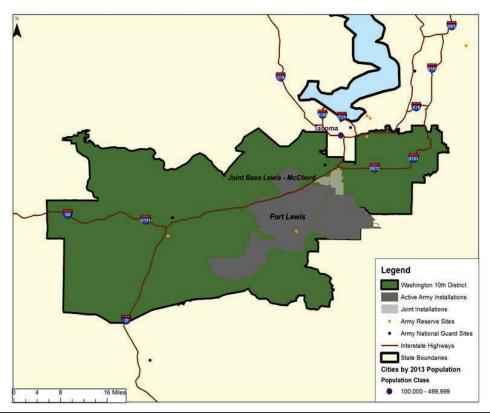
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Washington - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 2,174,581,653	\$ 2,146,699,925	\$ 2,094,392,425
Additional Economic Output ²	\$ 3,423,303,372	\$ 3,367,125,181	\$ 3,391,329,180
Army-Driven Economic Output 3	\$ 5,597,885,025	\$ 5,513,825,106	\$ 5,485,721,605
All Army Direct Employment 4	50,044	52,949	45,740
Additional Employment ⁵	31,037	29,710	31,445
All Army Personnel and Additional Employment ⁶	81,081	82,659	77,185

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

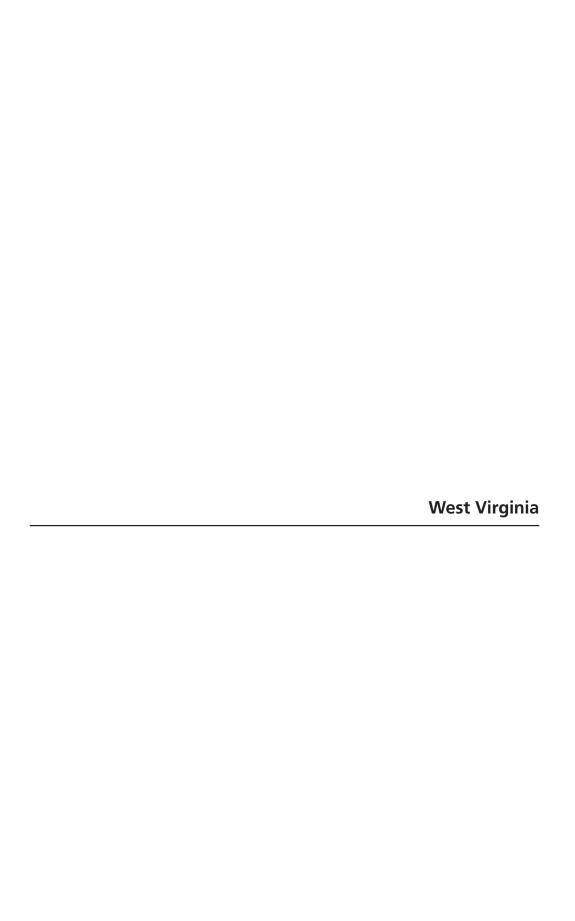
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

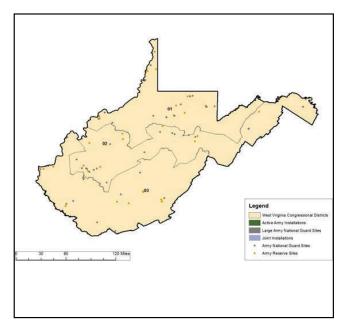
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: West Virginia

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 150,674,694	\$ 301,312,343	\$ 451,987,037	531	2,931	3,462
ARNG	\$ 70,218,258	\$ 138,637,896	\$ 208,856,154	3,340	1,338	4,678
USAR	\$ 19,870,132	\$ 37,937,899	\$ 57,808,031	1,683	359	2,042
Civ/Ret/Surv	\$ 141,941,755	\$ 277,745,375	\$ 419,687,130	1,535	2,670	4,205
Total	\$ 382,704,839	\$ 755,633,513	\$ 1,138,338,352	7,089	7,298	14,387



District Number	Army-Driven Economic Output
1	\$ 267,786,612
2	\$ 556,825,926
3	\$ 313,725,815

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	5,159
Survivors	,

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

West Virginia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 183,823,707	\$ 206,741,824	\$ 390,565,531	2,703	2,659	5,362
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	172	1,369	806	355		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 144,649,876	\$ 330,055,515	\$ 474,705,391	2,755	2,949	5,704
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	185	1,304	634	632		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 143,047,230	\$ 338,748,258	\$ 481,795,488	2,296	3,052	5,348
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	185	981	461	669		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 471,520,813	\$ 875,545,597	\$ 1,347,066,410	7,754	8,660	16,414
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	542	3,654	1,902	1,656		

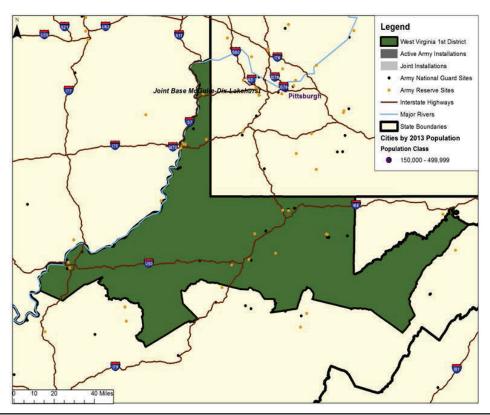
West Virginia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 112,565,694	\$ 191,383,190	\$ 303,948,884	2,652	1,869	4,521
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	166	1,354	792	339		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 117,156,053	\$ 264,257,765	\$ 381,413,818	2,732	2,419	5,151
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	1,312	612	587		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,632,873	\$ 191,621,351	\$ 285,254,224	2,180	1,836	4,016
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	980	420	604		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 323,354,620	\$ 647,262,306	\$ 970,616,926	7,564	6,124	13,688
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	562	3,647	1,824	1,529		

West Virginia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 98,862,018	\$ 168,924,594	\$ 267,786,612	2,433	1,481	3,914
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	172	1,192	736	333		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 176,932,660	\$ 379,893,266	\$ 556,825,926	2,585	3,826	6,411
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	1,238	556	592		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 106,910,160	\$ 206,815,654	\$ 313,725,815	2,068	1,991	4,059
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	909	390	610		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 382,704,838	\$ 755,633,514	\$ 1,138,338,353	7,086	7,298	14,384
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	530	3,339	1,682	1,535		

West Virginia - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 183,823,707	\$ 112,565,694	\$ 98,862,018
Additional Economic Output 2	\$ 206,741,824	\$ 191,383,190	\$ 168,924,594
Army-Driven Economic Output 3	\$ 390,565,531	\$ 303,948,884	\$ 267,786,612
All Army Direct Employment 4	2,703	2,652	2,433
Additional Employment 5	2,659	1,869	1,481
All Army Personnel and Additional Employment ⁶	5,362	4,521	3,914

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

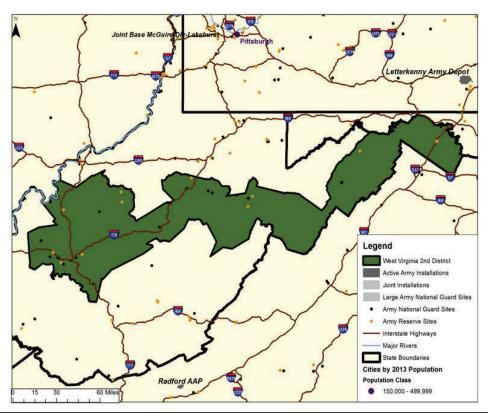
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

West Virginia - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 144,649,876	\$ 117,156,053	\$ 176,932,660
Additional Economic Output ²	\$ 330,055,515	\$ 264,257,765	\$ 379,893,266
Army-Driven Economic Output 3	\$ 474,705,391	\$ 381,413,818	\$ 556,825,926
All Army Direct Employment 4	2,755	2,732	2,585
Additional Employment 5	2,949	2,419	3,826
All Army Personnel and Additional Employment ⁶	5,704	5,151	6,411

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

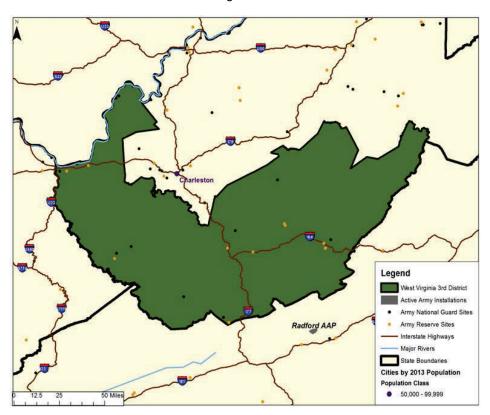
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

West Virginia - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 143,047,230	\$ 93,632,873	\$ 106,910,160
Additional Economic Output ²	\$ 338,748,258	\$ 191,621,351	\$ 206,815,654
Army-Driven Economic Output 3	\$ 481,795,488	\$ 285,254,224	\$ 313,725,815
All Army Direct Employment 4	2,296	2,180	2,068
Additional Employment 5	3,052	1,836	1,991
All Army Personnel and Additional Employment 6	5,348	4,016	4,059

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

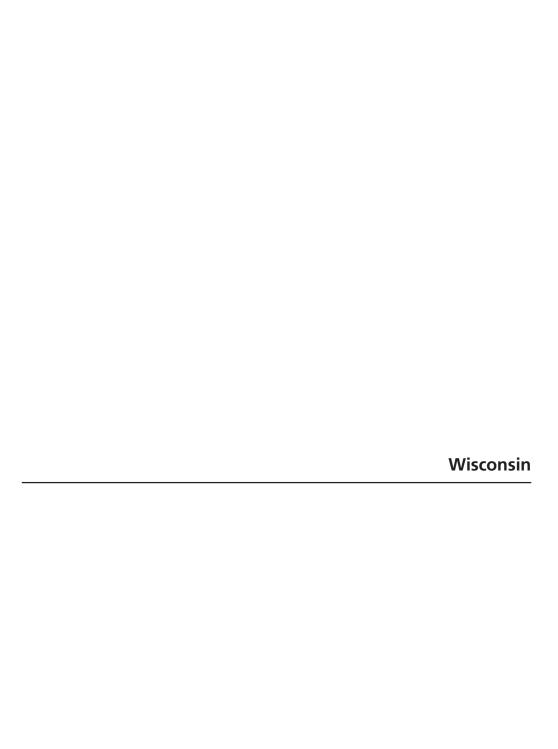
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

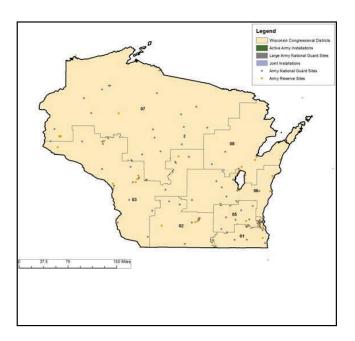
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Wisconsin

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 717,842,148	\$ 1,991,524,323	\$ 2,709,366,471	1,411	12,419	13,830
ARNG	\$ 104,166,675	\$ 274,225,856	\$ 378,392,531	8,193	2,027	10,220
USAR	\$ 164,390,850	\$ 454,340,283	\$ 618,731,133	5,287	3,781	9,068
Civ/Ret/Surv	\$ 183,140,540	\$ 490,721,778	\$ 673,862,318	2,475	3,749	6,224
Total	\$ 1,169,540,213	\$ 3,210,812,240	\$ 4,380,352,453	17,366	21,976	39,342



District Number	Army-Driven Economic Output
1	\$ 474,849,289
2	\$ 256,236,786
3	\$ 1,008,798,593
4	\$ 294,660,308
5	\$ 186,594,279
6	\$ 1,747,542,182
7	\$ 183,915,792
8	\$ 227,755,223

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	10,398
Survivors	

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Wisconsin FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 223,229,135	\$ 350,090,887	\$ 573,320,022	2,021	2,996	5,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	213	948	675	185		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 83,829,483	\$ 198,722,163	\$ 282,551,646	2,099	1,602	3,701
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	161	1,133	554	250		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 257,798,995	\$ 689,988,321	\$ 947,787,316	4,848	6,288	11,136
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	329	1,727	1,370	1,422		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 41,146,436	\$ 108,194,157	\$ 149,340,593	1,401	764	2,165
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	130	564	624	82		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 66,453,607	\$ 253,952,107	\$ 320,405,714	1,631	1,730	3,361
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	726	612	129		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 1,105,116,458	\$ 2,684,334,746	\$ 3,789,451,204	2,200	14,458	16,658
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	1,071	763	167		

Wisconsin FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,095,627	\$ 133,028,681	\$ 198,124,308	2,865	1,009	3,874
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	1,641	772	254		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 80,621,120	\$ 194,038,151	\$ 274,659,271	1,780	1,453	3,233
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	178	906	622	75		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,923,290,861	\$ 4,612,349,213	\$ 6,535,640,074	18,845	30,300	49,145
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,572	8,716	5,993	2,564		

Wisconsin FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 158,750,409	\$ 307,897,033	\$ 466,647,441	1,931	2,567	4,498
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	216	888	648	179		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 77,218,610	\$ 146,538,849	\$ 223,757,459	2,101	1,226	3,327
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	170	1,151	539	241		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 253,911,771	\$ 721,599,893	\$ 975,511,663	4,511	6,492	11,003
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	336	1,595	1,204	1,376		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 33,427,637	\$ 141,635,861	\$ 175,063,498	1,362	735	2,097
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	133	574	577	77		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 47,160,125	\$ 148,168,114	\$ 195,328,239	1,658	1,104	2,762
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	179	770	584	125		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personn + Additional
	\$ 1,616,413,032	\$ 4,226,179,967	\$ 5,842,592,998	2,097	20,013	22,110
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	1,017	702	164		

Wisconsin FY 2013: State Level Economic Effects of Army Spending, by Congressional District

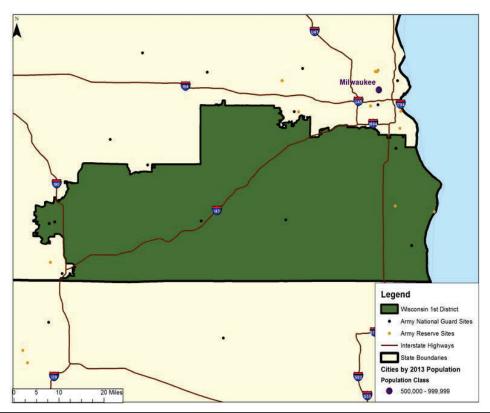
District			Fiscal 2013			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,193,587	\$ 150,616,222	\$ 215,809,809	2,750	1,072	3,822
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	210	1,572	731	237		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,451,930	\$ 133,067,007	\$ 192,518,937	1,703	1,036	2,739
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	165	870	593	75		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,311,527,101	\$ 5,975,702,946	\$ 8,287,230,044	18,113	34,245	52,358
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,623	8,438	5,578	2,475		

Wisconsin FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 145,213,357	\$ 329,635,931	\$ 474,849,289	1,828	2,550	4,378
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	171	848	625	184		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 74,717,720	\$ 181,519,066	\$ 256,236,786	1,995	1,437	3,432
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	136	1,138	491	229		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 271,139,594	\$ 737,659,000	\$ 1,008,798,593	4,311	6,758	11,069
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	292	1,550	1,095	1,375		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 47,255,876	\$ 247,404,431	\$ 294,660,308	1,264	1,062	2,326
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	112	527	547	79		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 52,168,070	\$ 134,426,208	\$ 186,594,279	1,595	1,035	2,630
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	167	746	557	125		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 457,162,863	\$ 1,290,379,319	\$ 1,747,542,182	2,033	6,917	8,950
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	966	708	162		

Wisconsin FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,649,621	\$ 124,266,171	\$ 183,915,792	2,677	914	3,591
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	1,550	686	242		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 62,233,111	\$ 165,522,113	\$ 227,755,223	1,661	1,303	2,964
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	137	867	578	79		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,169,540,212	\$ 3,210,812,239	\$ 4,380,352,452	17,364	21,976	39,340
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,410	8,193	5,288	2,475		



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 223,229,135	\$ 158,750,409	\$ 145,213,357
Additional Economic Output ²	\$ 350,090,887	\$ 307,897,033	\$ 329,635,931
Army-Driven Economic Output 3	\$ 573,320,022	\$ 466,647,441	\$ 474,849,289
All Army Direct Employment 4	2,021	1,931	1,828
Additional Employment 5	2,996	2,567	2,550
All Army Personnel and Additional Employment ⁶	5,017	4,498	4,378

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

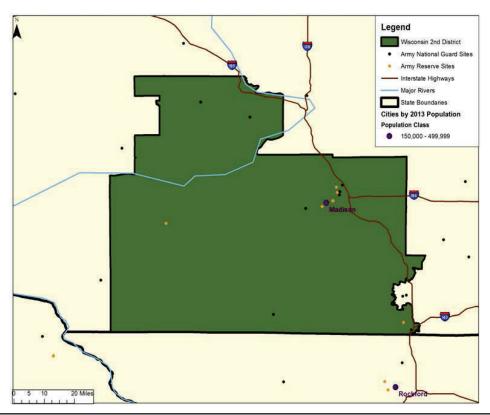
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 83,829,483	\$ 77,218,610	\$ 74,717,720
Additional Economic Output ²	\$ 198,722,163	\$ 146,538,849	\$ 181,519,066
Army-Driven Economic Output 3	\$ 282,551,646	\$ 223,757,459	\$ 256,236,786
All Army Direct Employment 4	2,099	2,101	1,995
Additional Employment 5	1,602	1,226	1,437
All Army Personnel and Additional Employment ⁶	3,701	3,327	3,432

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

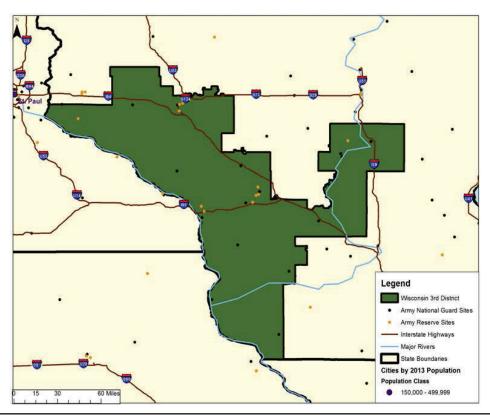
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⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 257,798,995	\$ 253,911,771	\$ 271,139,594
Additional Economic Output ²	\$ 689,988,321	\$ 721,599,893	\$ 737,659,000
Army-Driven Economic Output 3	\$ 947,787,316	\$ 975,511,663	\$ 1,008,798,593
All Army Direct Employment 4	4,848	4,511	4,311
Additional Employment 5	6,288	6,492	6,758
All Army Personnel and Additional Employment ⁶	11,136	11,003	11,069

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

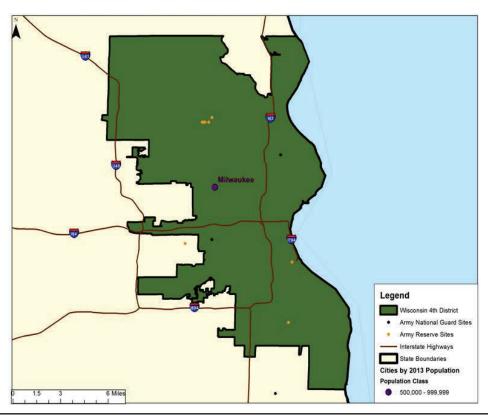
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	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 41,146,436	\$ 33,427,637	\$ 47,255,876
Additional Economic Output ²	\$ 108,194,157	\$ 141,635,861	\$ 247,404,431
Army-Driven Economic Output 3	\$ 149,340,593	\$ 175,063,498	\$ 294,660,308
All Army Direct Employment 4	1,401	1,362	1,264
Additional Employment 5	764	735	1,062
All Army Personnel and Additional Employment ⁶	2,165	2,097	2,326

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

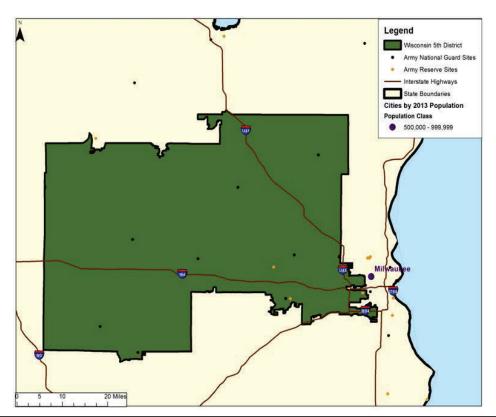
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⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending	\$ 66,453,607	\$ 47,160,125	\$ 52,168,070
Additional Economic Output ²	\$ 253,952,107	\$ 148,168,114	\$ 134,426,208
Army-Driven Economic Output 3	\$ 320,405,714	\$ 195,328,239	\$ 186,594,279
All Army Direct Employment 4	1,631	1,658	1,595
Additional Employment 5	1,730	1,104	1,035
All Army Personnel and Additional Employment ⁶	3,361	2,762	2,630

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

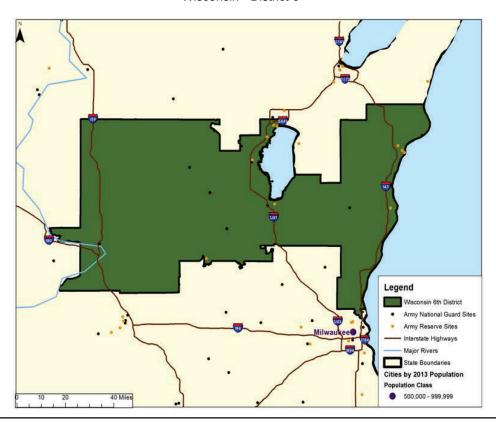
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 1,105,116,458	\$ 1,616,413,032	\$ 457,162,863
Additional Economic Output ²	\$ 2,684,334,746	\$ 4,226,179,967	\$ 1,290,379,319
Army-Driven Economic Output 3	\$ 3,789,451,204	\$ 5,842,592,998	\$ 1,747,542,182
All Army Direct Employment 4	2,200	2,097	2,033
Additional Employment 5	14,458	20,013	6,917
All Army Personnel and Additional Employment ⁶	16,658	22,110	8,950

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

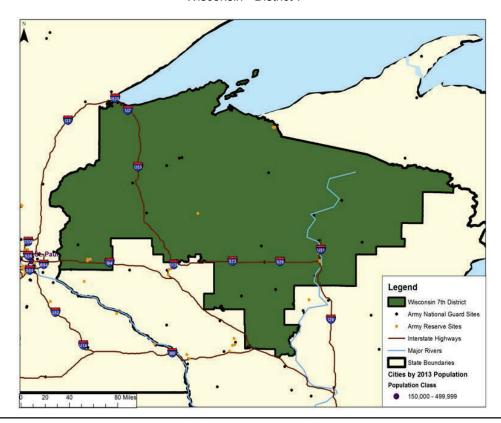
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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 65,095,627	\$ 65,193,587	\$ 59,649,621
Additional Economic Output 2	\$ 133,028,681	\$ 150,616,222	\$ 124,266,171
Army-Driven Economic Output ³	\$ 198,124,308	\$ 215,809,809	\$ 183,915,792
All Army Direct Employment 4	2,865	2,750	2,677
Additional Employment 5	1,009	1,072	914
All Army Personnel and Additional Employment ⁶	3,874	3,822	3,591

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

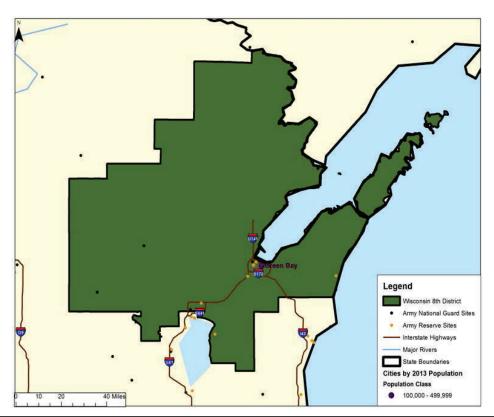
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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 80,621,120	\$ 59,451,930	\$ 62,233,111
Additional Economic Output ²	\$ 194,038,151	\$ 133,067,007	\$ 165,522,113
Army-Driven Economic Output 3	\$ 274,659,271	\$ 192,518,937	\$ 227,755,223
All Army Direct Employment 4	1,780	1,703	1,661
Additional Employment 5	1,453	1,036	1,303
All Army Personnel and Additional Employment ⁶	3,233	2,739	2,964

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

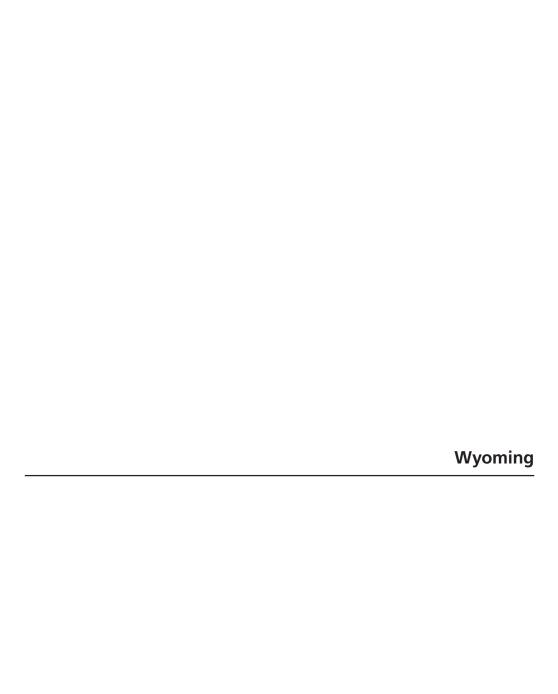
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

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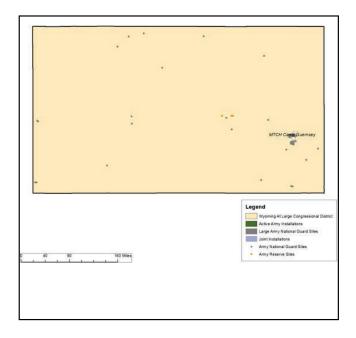
⁶ All Army employment plus estimated additional employment.



FY 2014 State at a Glance: Wyoming

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 23,329,826	\$ 43,673,463	\$ 67,003,289	176	356	532
ARNG	\$ 23,995,584	\$ 44,919,761	\$ 68,915,345	1,520	366	1,886
USAR	\$ 1,571,337	\$ 2,941,546	\$ 4,512,883	230	24	254
Civ/Ret/Surv	\$ 36,649,422	\$ 68,607,762	\$ 105,257,184	318	560	878
Total	\$ 85,546,169	\$ 160,142,532	\$ 245,688,701	2,244	1,306	3,550



District	Army-Driven Economic
Number	Output
1	\$ 245,688,701

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and	1,477
Survivors	· '

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii-v.

Wyoming FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2012			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 121,623,311	\$ 255,673,409	\$ 377,296,720	2,509	2,089	4,598
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	1,779	214	318		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 121,623,311	\$ 255,673,409	\$ 377,296,720	2,509	2,089	4,598
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	1,779	214	318		

NOTE: Data labels are defined in the introduction, pp. iii-v.

Wyoming FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2013			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,778,011	\$ 167,583,994	\$ 252,362,005	2,519	1,377	3,896
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	1,770	236	317		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,778,011	\$ 167,583,994	\$ 252,362,005	2,519	1,377	3,896
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	196	1,770	236	317		

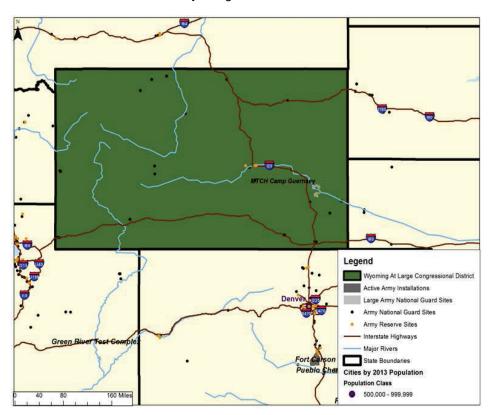
NOTE: Data labels are defined in the introduction, pp. iii-v.

Wyoming FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District			Fiscal 2014			
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 85,546,170	\$ 160,142,531	\$ 245,688,701	2,243	1,306	3,549
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	1,520	230	318		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personne + Additional
	\$ 85,546,170	\$ 160,142,531	\$ 245,688,701	2,243	1,306	3,549
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	1,520	230	318		

NOTE: Data labels are defined in the introduction, pp. iii-v.

Wyoming - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending 1	\$ 121,623,311	\$ 84,778,011	\$ 85,546,170
Additional Economic Output 2	\$ 255,673,409	\$ 167,583,994	\$ 160,142,531
Army-Driven Economic Output 3	\$ 377,296,720	\$ 252,362,005	\$ 245,688,701
All Army Direct Employment 4	2,509	2,519	2,243
Additional Employment 5	2,089	1,377	1,306
All Army Personnel and Additional Employment ⁶	4,598	3,896	3,549

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

To help inform decisionmaking in the event that the Army experiences significant changes to its budget, the U.S. Army Quadrennial Defense Review Office asked the RAND Arroyo Center to provide an empirical understanding of how Army spending affects communities and states. The main report, *The Army's Local Economic Effects*, presents findings on the economic activity supported by Army spending at the local level. This appendix is an ancillary volume. It provides detailed results of the analysis, organized by state and congressional district. It includes descriptions of the overall economic effects for each state, then delves into more detail by fiscal year, from 2012 through 2014, concluding with a parsing of the data by congressional district, providing maps and calculations. This volume includes Mississippi through Wyoming.



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